CITY OF CORONA
CALIFORNIA



Financial Plan: Fiscal Years 2019-2020 and 2020-21
Adopted Budget: Fiscal Year 2019-20

OUR MISSION

The City of Corona's mission is to serve as the caretaker and protector of our community through thoughtful planning and the highest and best use of our fiscal and human resources, providing a solid foundation for a sustainable future.

The City of Corona is an inclusive, diverse city that treasures its past while embracing its future; values an exceptionally high quality of life; attracts diverse economic opportunities; provides ample resources for entertainment and recreational opportunities for people of all ages; and provides transparent governance to engage its residents.



FISCAL YEARS 2019-20 AND 2020-21

FY 2019-20 ADOPTED BUDGET

City Council & Executive Team

Mayor Jason Scott
Vice Mayor Jim Steiner
Council Member Yolanda Carrillo
Council Member Jacque Casillas
Council Member Wes Speake
City Treasurer Chad Willardson

Mitch Lansdell, Acting City Manager

Joanne Coletta, Community Development Director

Dean Derleth, City Attorney and Legal + Risk Management Director

Kerry Eden, Assistant City Manager + Administrative Services Director

George Johnstone, Chief of Police

Chris McMasters, Chief Information Officer

David Montgomery-Scott, Library + Recreation Services Director

Tom Moody, General Manager, Department of Water & Power + Maintenance Services

Nelson Nelson, Public Works Director

Michele Nissen, Assistant City Manager

Brian Young, Fire Chief

FISCAL YEARS 2019-20 AND 2020-21

FY 2019-20 ADOPTED BUDGET

Acknowledgements

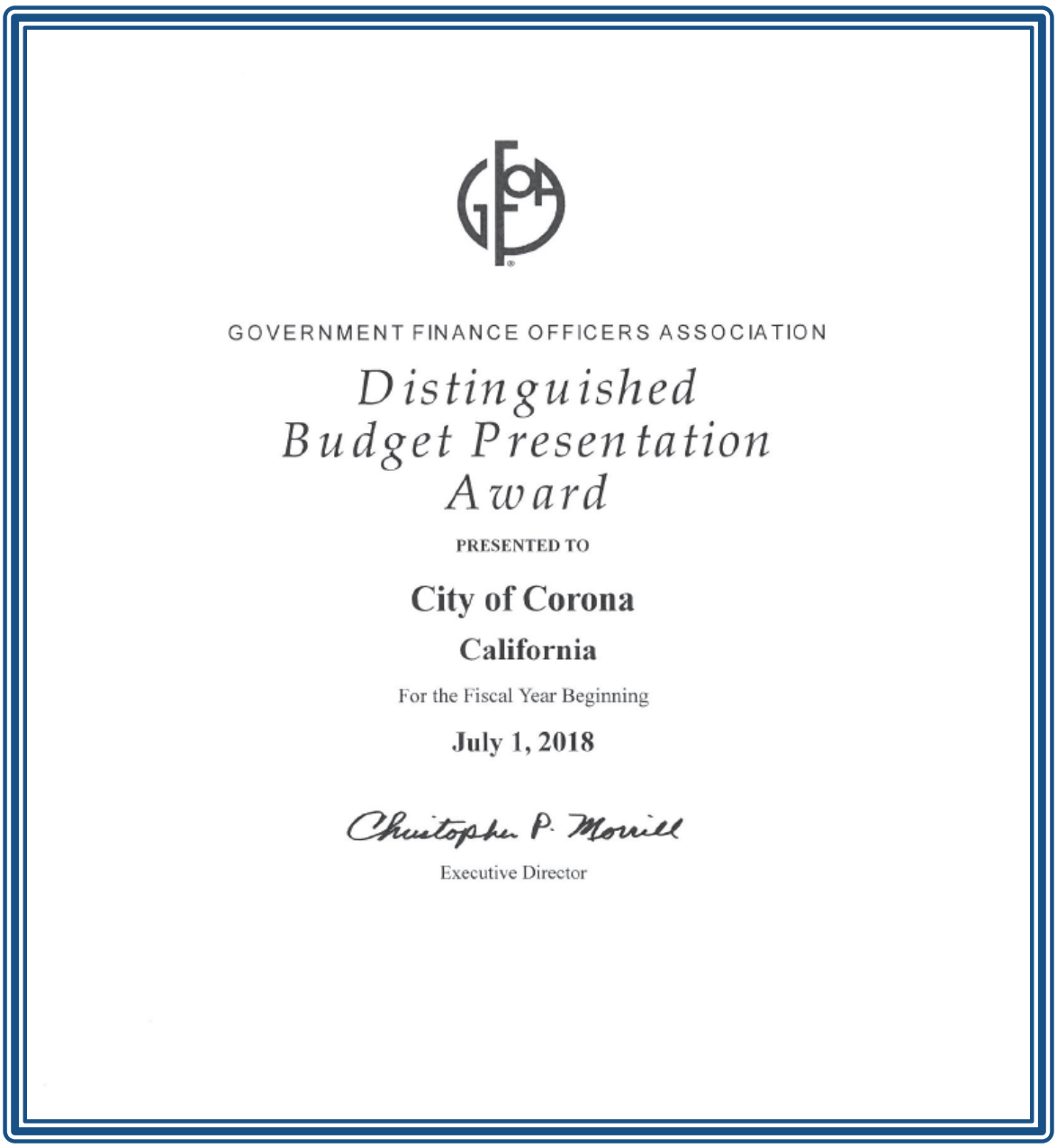
Mitch Lansdell, Acting City Manager

Kerry Eden, Assistant City Manager + Administrative Services Director

City Department Directors

Finance Staff

Special thanks to our school children in the Corona Norco Unified School District for participating in our annual 'Water is Life' artwork contest, sponsored by the Department of Water and Power. Selected current and past winning submissions, as well as honorable mentions, have been featured throughout this book.



The City of Corona received the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada (GFOA) for the Fiscal Year 2018-19 Annual Budget. To receive this award, a governmental agency must issue a budget document that meets nationally recognized guidelines for effective budget presentation. The guidelines are designed to assess how well an entity's budget serves as a policy document, financial plan, operations guide, and communications device.

The City received the GFOA budget award for the last three fiscal years, starting with the FY 2016-17 Annual Budget. The FY 2019-20 budget document has been prepared with the GFOA guidelines in mind and will be submitted for award consideration.



California Society of
Municipal Finance Officers

Certificate of Award

Excellence Award for
Fiscal Year 2018-2019 Operating Budget

Presented to the

City of Corona

For meeting the criteria established to achieve the CSMFO Excellence Award for Budgeting.

December 19, 2018

Margaret Moggia
CSMFO President

Sara Roush, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

The City of Corona received the Excellence Award for the Fiscal Year 2018-19 Operating Budget from the California Society of Municipal Finance Officers (CSMFO). There are two levels of the budgeting award issued by the CSMFO. The first level, Meritorious Award, includes basic budget criteria established by the CSMFO. The second level, Excellence Award, includes additional budget communication criteria that must be met that to receive the designation.

The City has been receiving the "Excellence Award" each year since Fiscal Year 2004-05. The City will submit the Fiscal Year 2019-20 budget document for award consideration.

Table of Contents

Fiscal Years 2019-20 and 2020-21
Fiscal Year 2019-20 Adopted Budget

Introduction

City of Corona FY 2019-20 Budget At A Glance 2
City Manager's Message 3
Guide to the Budget Document 6
About the City of Corona 7
Open Data + Transparency Initiatives 12
Chart – 'City Organization Chart' 16
Guide to the City Budget Process 17
Understanding the City Budget 21
Chart – 'Fund Structure Organization Chart' 27

Citywide Budget Overview + Financial Summaries

Key Budgetary Assumptions + Changes 31
General Fund Spending Plan 39
Consolidated Financial Summary / Major Funds (Schedule) 41
Schedule – 'Estimated Fund Balance Changes' and 'Working Capital' (All Funds, except Fiduciary) 42
Revenue – Where Does it Come From 48
Schedule - 'Estimated Revenue' 56
Expenses – An Overview 77
Summary of 'Service Level Changes' (Schedule) 87
Summary of 'Revised Budget Items' (Schedule) 89
Schedule – 'Expenditures by Fund Type' 92
Debt Service Obligations 95
Interfund Transfers 99
Schedule – 'Cost Allocation Plan' 101
Summary of Citywide Positions*)* 103
Summary of 'Citywide Positions' (Schedule) 108

Table of Contents

Fiscal Years 2019-20 and 2020-21
Fiscal Year 2019-20 Adopted Budget

Five Year Capital Improvement Plan

Capital Improvement Plan Overview 121
Schedule - 'CIP Schedule of Estimated Carryover and New Funding, by Fund' 137

City Departments

Administrative Services Department 151
Community Development 161
Department of Water + Power 171
Elected Officials 183
Fire Department 189
General Government 197
Information Technology 201
Legal + Risk Management 207
Library + Recreation Services 215
Maintenance Services 225
Management Services 239
Police Department 249
Public Works 259

Appendix

Resolution of the City Council Adopting Budget 271
Resolution of the Corona Utility Authority Adopting Budget 276
Resolution of the Corona Public Financing Authority Adopting Budget 280
Resolution of the Corona Housing Authority Adopting Budget 284
Resolution Adopting Annual Appropriations Limit 288
Budget Glossary 290





INTRODUCTION

CITY OF CORONA BUDGET FY 2019-20

GENERAL FUND AND CAPITAL IMPROVEMENT PROGRAM AT A GLANCE

Your General Fund Dollars Support Crucial City Services.

Critical Service Area	Budget	Program Description
Citywide Internal Support	$38.5 M	Citywide financial administration, human resources, employee safety training programs, procurement, warehouse services, fleet, legal, risk management, and telecommunications.
Community & Economic Development	$5.1 M	Land use planning and zoning, plan checks, administration of low and moderate income housing functions and assets, and building and property inspections, city clerk, and economic development.
Infrastructure, Maintenance & Open Space	$16.1 M	Citywide utilities, citywide facilities, parks and trees, administration of capital improvement programs, land development, street maintenance, storm maintenance, and graffiti removal.
Leisure & Culture	$5.4 M	Creative recreational programming, promotion of reading and learning activities, citywide special events, aquatics programming, youth and adult sports, summer camps and hundreds of recreational classes.
Public Safety & Emergency Response	$71.6 M	Fire operations, suppression and prevention services, mutual aid, training and safety, community service officers, domestic violence response team, air support unit, patrol bureau, special response team, traffic unit, and special enforcement bureau.

Capital Improvement Project Funding Totals $43.8 million.

	ELECTRIC	FACILITIES, SYSTEMS AND COMMUNITY ASSETS	PARKS AND OPEN SPACE	STREETS AND STORM DRAINS	WATER AND RECLAIMED WATER	WATER RECLAMATION (SEWER)
Funding	$3.0 M	$4.9 M	$1.8 M	$11.2 M	$16.2 M	$6.7 M
Subprograms	Electric Distribution & Upgrades, General Safety, Maintenance and Other Improvements	City Facilities & Improvements, City Systems and Controls, Community Assets & Programmatic Projects	General Safety, Maintenance and Other Improvements, Park Paving, Courts, and Pathways, Playgrounds, Fencing and Lighting	Storm Drains, Culverts, Creeks, and Flood Control, Bridges, Railroads and Driveways, Paving and Striping, Streetlights and Poles, Traffic Signals	Quality, Supply, and Storage, Transmission and Distribution, Pump Stations, Supervisory Control and Data Acquisition	Pipeline Rehabilitation, Sewer Main Rehabilitation, Pump Stations and Lift Stations, Treatment

Want more details? View the full text of the Adopted Budget at www.CoronaCA.gov.

City Manager's Budget Message
Working Together to Build a Stronger Community

FY 2019-20 with Projection FY 2020-21

Honorable Mayor and City Council,

The Fiscal Year 2019-20 budget is presented before you for adoption and it includes projections for Fiscal Year 2020-21 as well. The budget presented takes into consideration and contains initiatives from prior fiscal years relating to the city's sustainability. This year's budget contains the plan for aggressively addressing and paying down the unfunded liability with CalPERS. This will provide protection for past and current employees' CalPERS. As we continued with zero-based budgeting, the preparation of this year's budget included 4 workshops: Revenue, Non-Discretionary Expenses, Discretionary Expenditures, Overview/ Recap.

This process was used to assist four new council members with opportunity to understand the city's budget and provide community input.

Fiscal Year 2019-20 and Fiscal Year 2020-21 Projections:

The FY 2019-20 budget and projections for FY 2020-21 were developed to ensure that the City's spending plan does not exceed its revenues. This approval provides a sense of security towards sustainability. While the state budget has reported a surplus, certain changes and enchantments to their operations are still borne by cities. On the Federal level, cities continue to be expected to provide more community services programs for its residents. While federal programs such as Community Development Block Grant allocations to cities are decreasing. Budget allows cities to live within its own means and remain attractive and if our means changes, we can adjust accordingly.

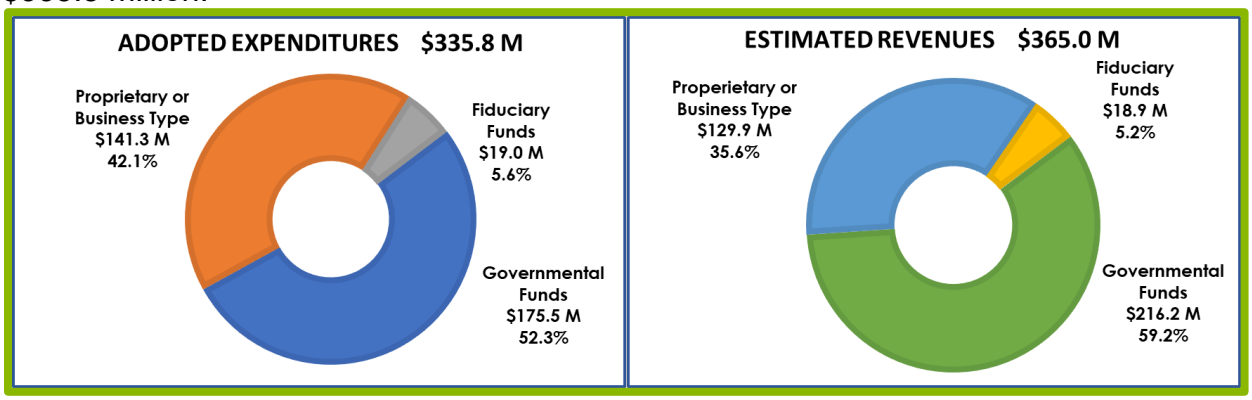
Keeping in mind core values:

- Safe Community
- Sustainable Economic Development
- Attractive & Livable Neighborhoods

The budget provides resources for service delivery at the highest level possible – Higher quality of life, achieved by consistent and continuous improvements.

The total budget consists of Fiduciary Funds, Proprietary (Enterprise and Internal Service Funds), and Governmental Funds (General Fund, Special Revenue and Capital Project Funds). Only the General Fund is at the full-discretion of City Council for spending appropriations. All other revenue is restricted in some way based on the funding source. The General Fund is balanced for both fiscal years, with proposed expenditures based on revenue projections and transfers within the fiscal year.

The total budget for FY 2019-20 has revenues of $365.0 million and expenditures of $335.8 million.



Council Policy Direction:

Included in the budget is funding for updates to the City's strategic plan. The City Council, Department Heads, Employees, the Corona Community and Business will work together to identify key strategic plan goals, component objectives and set strategies to carry out the goals.

Quality of Life – List Service Enhancements:

Quality of Life / Service Enhancements

❖ **Citywide Internal Support**
- Strategic Plan
- Classification and Compensation Study

❖ **Infrastructure & Maintenance**
- Building Evaluation and Maintenance Plan
- Preventative Maintenance for Storm Events
- Additional Baseball/Softball In-Field Maintenance
- New Pet Waste Stations at Various Parks
- Citywide Facility Improvements
- Parks Facilities and Amenities Inventory

❖ **Leisure & Culture**
- Expansion of Youth Sports - new Summer Youth Basketball League
- Aquatics Expansion - Spring and Fall Private Swim Lessons
- Makerspace at the Library
- Playground Equipment Replacement
- New Kids Club Site – Lincoln Alternative School
- Trails Master Plan

❖ **Community Services**
- New Planning Manager Position
- Broadcasting System for Committee Meetings
- Homeless Program Funding

❖ **Public Safety & Emergency Response**
- Four New Police Officers
- Reclassification of a Corporal to Sergeant
- Two New Community Service Officers
- Body Worn Cameras
- Jail System Improvements
- Fire Station Alerting System
- Fire Department Support Staff Reorganization
- Thermal Imaging Cameras, New/Replaced Radios, Voice Amplifier
- In-house Hazardous Material Inspections
- Camera Storage System & Camera Replacement

❖ **Utilities & Transportation**
- New/Replaced Vehicles
- Two New Deputy Chief positions
- Potable Water conversions to Reclaimed Water

I have presented the City Council a structurally balanced budget. Balancing the budget is a simple equation of revenues exceeding expenditures and living within our own means. We will continually monitor both revenues, expenditures and make adjustments on both sides of the equation as necessary.

The City Council's leadership will continue to encourage public confidence. The quality of life enhancements included in the budget will provide goals and openings for the future strategic plan, master parks objectives, trail plans and homeless work plan. Public engagement is essential to the development of these plans and will set priorities for the future.

In conclusion, I want to acknowledge Department Heads, Budget Coordinators and the Administrative Services Department, under direction of Assistant City Manager/ Administrative Services Department Director, Kerry Eden, who are responsible for the details in putting the annual budget together. Together we have looked at past practices, as well as fresh looks to the utilization of city's resources. Two employee committees have been created to also look at revenue enhancements and organizational efficiencies. I also want to thank the Corona General Employees Association, Corona Supervisors Association, Corona Police Employees Association, Corona Police Supervisors Association and Corona Firefighters Associations, as well as the unrepresented employees, who are also part of the team. As they faithfully represent the interests of their membership and work with City Management for the benefit of the community. It is a team effort that requires coordination and compromise to develop a balanced budget that provides sufficient resources for service delivery at the highest possible level. Working together we have built a better, stronger organization and a better community and we will continue to do so despite any economic or organizational changes ahead.

Respectfully Submitted,

DocuSigned by:
Mitch Lansdell
8269827184A79F476...

Mitch Lansdell, Acting City Manager

GUIDE TO THE BUDGET DOCUMENT

The budget document is designed to accurately and openly communicate the cost of providing services and the associated revenues. The budget document for Fiscal Year 2019-20 is divided into the following sections:

INTRODUCTION

The budget document starts with the Budget at a Glance and the transmittal letter by the City Manager. Also included in this section are the demographics information for the City of Corona, transparency initiatives, details about the budget process and the budget document.

CITYWIDE BUDGET OVERVIEW AND FINANCIAL SUMMARIES

The Citywide Budget Overview and Financial Summaries section includes an overview and analysis of multiple parts of the City's total budget. This section includes discussion about the key budgetary assumptions for both expenditures and revenues for Fiscal Year 2019-20 as compared to Fiscal Year 2018-19. In addition, there are schedules that provide the detail of fund balance and working capital changes, revenue estimates, budgeted expenditures, service level changes, debt service obligations, interfund transfers, cost allocation plan, and position changes.

FIVE YEAR CAPITAL IMPROVEMENT PLAN

The Five Year Capital Improvement Plan section includes the budget information for the capital improvement projects. The overview provides a highlight of projects approved for funding in Fiscal Year 2019-20. Additionally, there is a Schedule of Estimated Carryover and New Funding by Fund that provides a breakdown of continuing appropriations, new funding, and an estimate for Fiscal Year 2020-21. For additional project details, please reference the City of Corona's Five Year Capital Improvement Plan document for FY 2019-20 to FY 2023-24, available on the City's website at www.CoronaCA.gov .

CITY DEPARTMENTS

The City Departments section provides department mission statements, descriptions of program activities, accomplishments for Fiscal Year 2018-19, goals for Fiscal Year 2019-20, department organization charts, financial summaries by category and funding sources, and workload/performance measures. The information is organized alphabetically by department.

APPENDIX

The Appendix section includes the budget resolutions adopted by the four authorities associated with the City of Corona: Corona City Council, Corona Utility Authority, Corona Housing Authority, and Corona Public Financing Authority. The GANN resolution is also a part of this section. In addition, there is a glossary that contains acronyms and terms to assist with understanding the discussion in the budget document.

ABOUT THE CITY OF CORONA

The City in Brief



COUNTY

County of Riverside, established May 4, 1886

POPULATION

168,101 (January 1, 2019; California Department of Finance)

NICKNAME AND MOTTO

The Circle City
Lemon Capital of the World
Crown Jewel of the Inland Empire
"*To Cherish Our Past, To Plan Our Future*"
www.CoronaCA.gov

AREA AND LOCATION

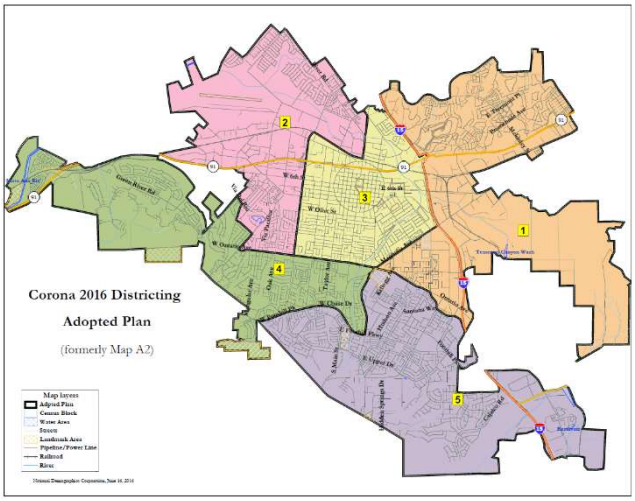
39.3 sq. miles at the upper end of Santa Ana River Canyon + Santa Ana Mountains. Located adjacent to Orange County at the junction of the 91 and 15 freeways.

CLIMATE

Mediterranean climate with mild winters and hot summers.

GOVERNMENT

The City of Corona is a General Law City with a Council-Manager form of government. The first district elections were held in 2018 with Districts 1, 4, and 5 electing a City Council Member that resided in their respective district. In 2020, Districts 2 and 3 will hold their first district election. The City has a rotating Mayor and Vice Mayor which is determined in December of each year by the City Council. To find your district information, search 'district' or 'election' on the City's website at www.CoronaCA.gov.

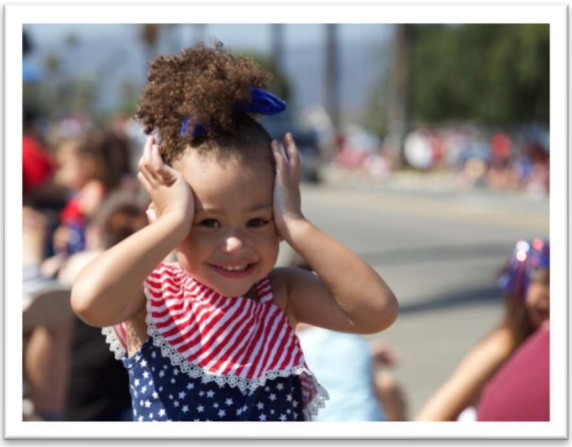


SCHOOL DISTRICTS

Corona-Norco Unified School District
www.cnusd.k12.ca.us

Alvord Unified School District
www.AlvordSchools.org





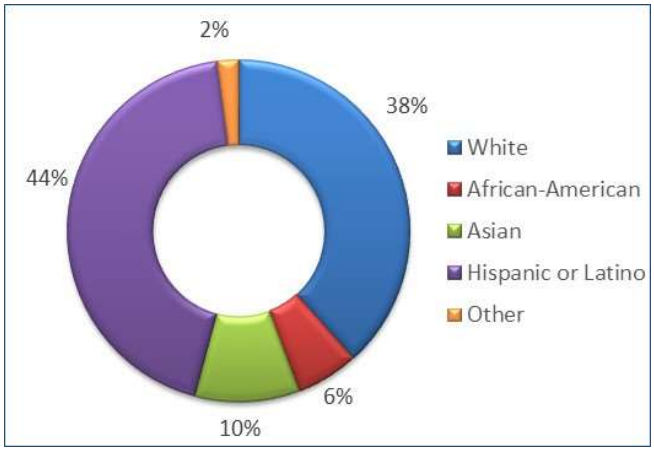
DEMOGRAPHIC PROFILE

The City is comprised of mostly young families or 49,434 households, averaging 3.58 persons each *(Source: California Department of Finance, January 1, 2019 estimate).*

According to the U.S. Census (2010), 30% of the population consists of persons under the age of 18 years and 7.3% are 65 years and over. Approximately 26% are foreign born.

The median age is 34.7 and median family income is $83,399 (Source: *American Community Survey, 2017 estimate).*

The following chart outlines the City's ethnic diversity:



EDUCATION

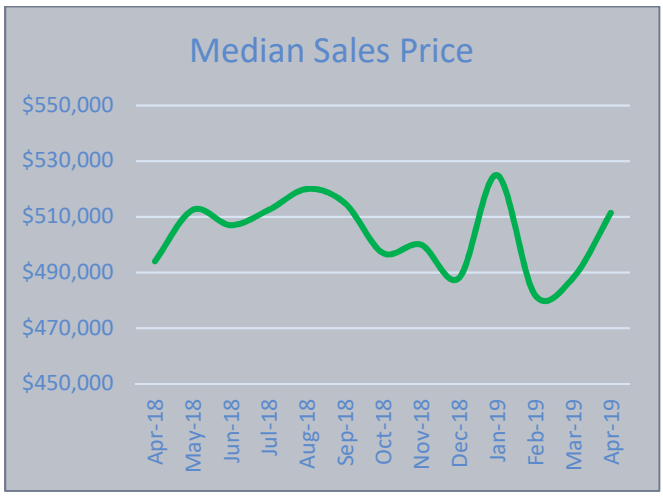
There are 38 public and private colleges within a 90-mile radius of the City of Corona including *California Baptist University; California State University, San Bernardino; Norco College; La Sierra University; Riverside Community College;* and the *University of California, Riverside.*

According to the 2010 U.S. Census, 84.6% of the population has a high school diploma or higher.

HOUSING

According to the American Community Survey (2017 estimate), there are 51,774 total housing units in the City. Per the U.S. Census, approximately 67% of the City's housing units are owner-occupied.

The City is in the middle of a housing development boom, with many new housing construction projects either in the planning phases and/or nearing completion. The median sales price for home in Corona for April 2019 was $511,450.



Source: Realtor.com; median sales price was based on single-family, condo, and townhome properties.

ABOUT THE CITY OF CORONA

PARKS & OPEN SPACE

Description	Count
Total Park Acreage	376
Playgrounds	27
Baseball/Softball Diamonds	36
Soccer/Football Fields	18
Community Centers	7

LIBRARY & RECREATION

Description	Count
Libraries	1
Number of Library Visits	373,013
Volumes in Collection	168,148
Circulation (Volumes Borrowed)	783,626
Number of Recreation Program/Event Participants	670,181

FIRE

Description	Count
Fire Stations	7
Sworn Fire Personnel	107
Emergency Responses	13,041
Fires Extinguished	435



POLICE

Description	Count
Police Stations + Zone Offices	3
Sworn Police Personnel	149
Patrol Units	55
Physical Arrests	3,403
Parking Violations	4,993
Traffic Violations	11,896



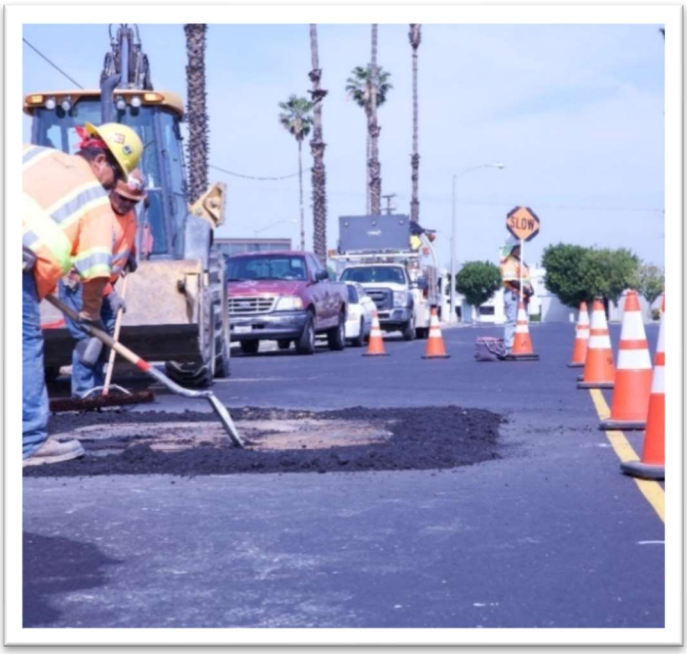
TRANSIT

Description	Count
Number of Fixed Route Minibuses	7
Number of Dial-A-Ride Minibuses	11



CITY INFRASTRUCTURE

Description	Count
Strees and Alleys (miles)	408
Streetlights	12,380
Traffic Signals	184
Water Main (miles)	697
Water Storage Capacity (millions of gallons)	52
Sanitary Sewer (miles)	440
Storm Sewers (miles)	171
Treatment Capacity (millions of gallons)	16
Average Daily Sewage Treatment (millions of gallons)	14
New Water Connections	391
Average Daily Water Consumption (millions of gallons)	33.0
Potholes Filled (square feet)	35,700





TOP 25 SALES TAX PRODUCERS

Alphabetical order, FY 2018-19	
Agile Sourcing Partners	Larry H Miller Nissan
All American Asphalt	Larry H Miller Toyota
American Electric Supply	LuLaRoe
Best Buy	Proparts
Cardinale Volkswagen, Hyundai, Mazda	Robertsons Ready Mix
Chevron	Ross
Costco	Sams Club
Culver Newlin	Stater Brothers
Downs Energy	Supply Patriot
Elite Roofing Supply	Target
Guest Supply	Vulcan Materials
Home Depot	Walmart
Honda Cars of Corona	

Source: Hinderliter, de Llamas & Associates

TOP 10 LARGEST EMPLOYERS, 2018

Employer	Sector	# Jobs
Corona-Norco Unified School District	Education	5,478
Corona Regional Medical Center	Health Services	1,200
Kaiser Permanente	Health Services	995
All American Asphalt	Construction	840
City of Corona	Government	785
TWR Framing Enterprises	Construction	750
Fender USA	Manufacturing	675
Monster Energy	Manufacturing	607
Thermal Structures	Manufacturing	500
Veg Fresh Farms	Distribution	425

Source: Team Corona Demographics

OPEN DATA / TRANSPARENCY INITIATIVES

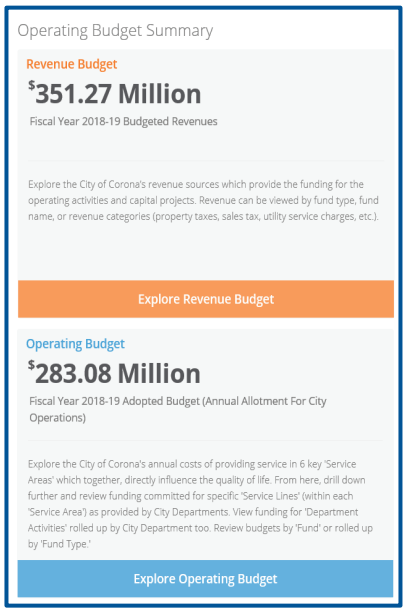
About the Open Budget Initiative

The City of Corona exists to serve our community of private citizens and their families as well as facilitate a thriving economy for our local businesses. To do that well, we are clearing pathways to promote an understanding of the allocation of public funds in the City budget. This is core to the promise of a readily available government which invites public participation and keeps itself accountable to the objectives and strategic goals which are developed as a result of this partnership.

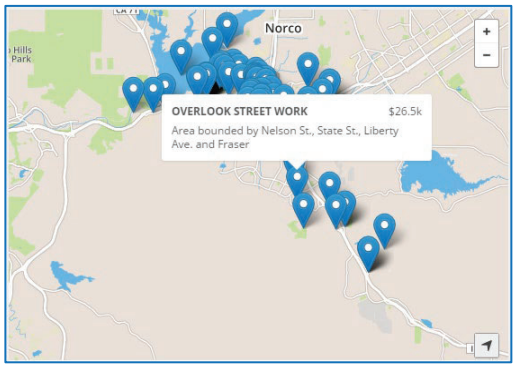
Through www.OpenDataCorona.com, readers can explore data sets directly exported out of the City's financial system. The web portal is mobile-friendly, encouraging citizen access and outreach.



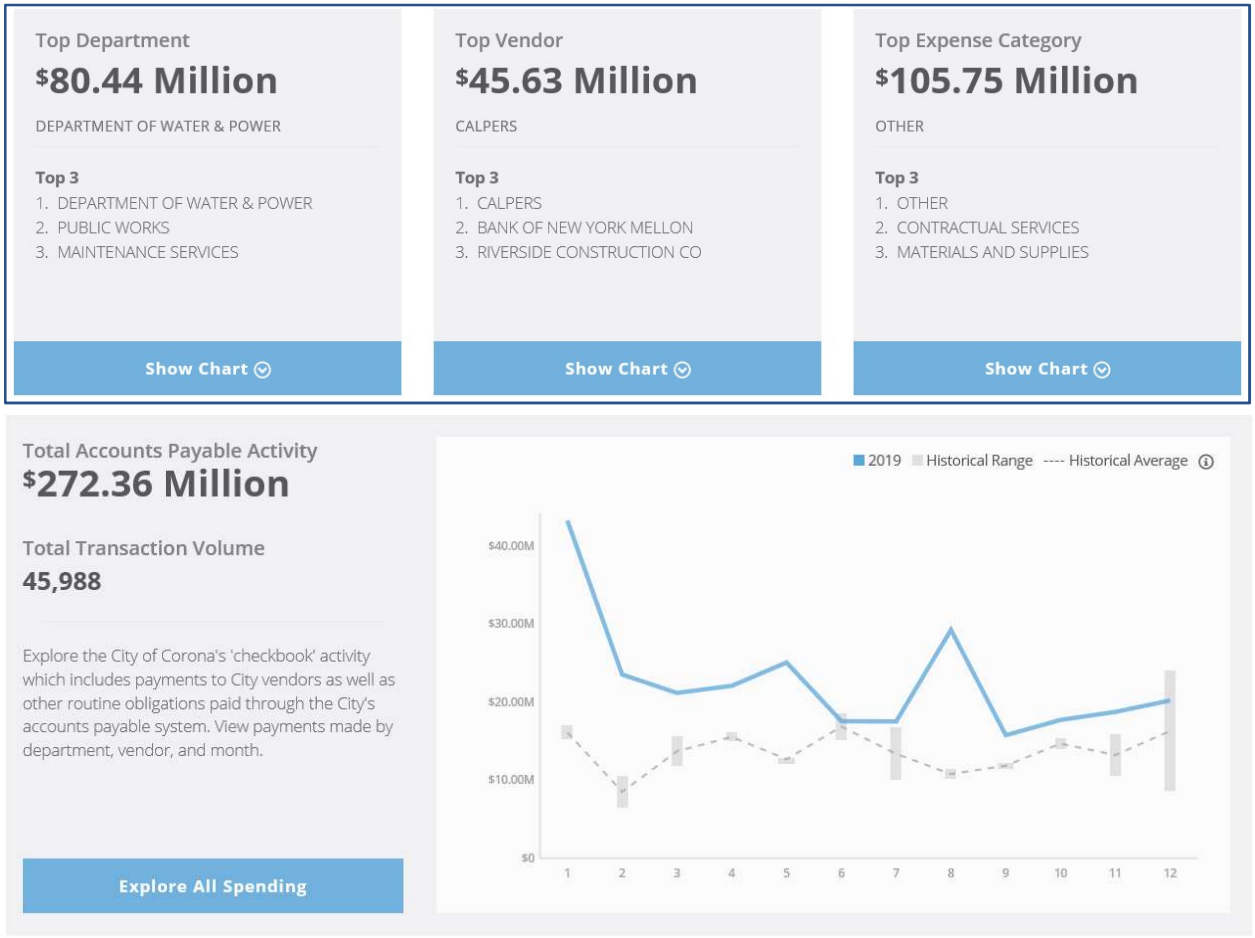
- The 'Open Budget' application is a guided view through the financial complexities of the City's operating budget and presents ordinarily dense data in an interactive and easy-to-understand way. Users can also view an interactive map of capital projects currently in progress. The datasets include the adopted operating budgets, capital project budgets, and revenue estimates.



Capital Projects Map



- The 'Open Checkbook' dataset includes payments made to vendors via the City's accounts payable system. A search bar enables viewing across multiple categories.



Open Payroll

The City of Corona regularly provides employee salary and benefits information to multiple agencies, including the State of California. For historical information on this, please visit the State Controller website at www.sco.ca.gov or Transparent California at www.TransparentCalifornia.com.

OPEN DATA / TRANSPARENCY INITIATIVES

Balancing Act / Taxpayer Receipt

In October 2017, the City introduced the Citizen Tax Receipt and Balancing Act budget engagement apps. The apps are designed to make the budget more interactive and transparent to residents. Both applications are available in Spanish and English.

The Citizen Tax Receipt app is intended to provide an estimate to Corona residents on where their tax dollars go. Sales and property tax funds are spent on City services such as police, fire, library, parks street maintenance, administration, and public works. Sales and property taxes are split among several different entities including the county and school districts. By simply entering your age, income, and the value of your home (if applicable), the tool will show you an estimate of your tax bill and where the money is spent. The application calculates taxes on real estate and estimates taxes on restaurant meals and sales tax activity, based on age and income. It does not include fees for water, sewer, trash and storm water.

After reviewing the Tax Receipt Estimates, residents are given the opportunity to engage in budget allocations by utilizing the Balancing Act application. This portion provides a graphical representation of the General Fund budget. The simulator allows residents to adjust revenues and expenditures to create a balanced budget, while providing feedback on service and spending priorities which the City can use as it develops future budgets.

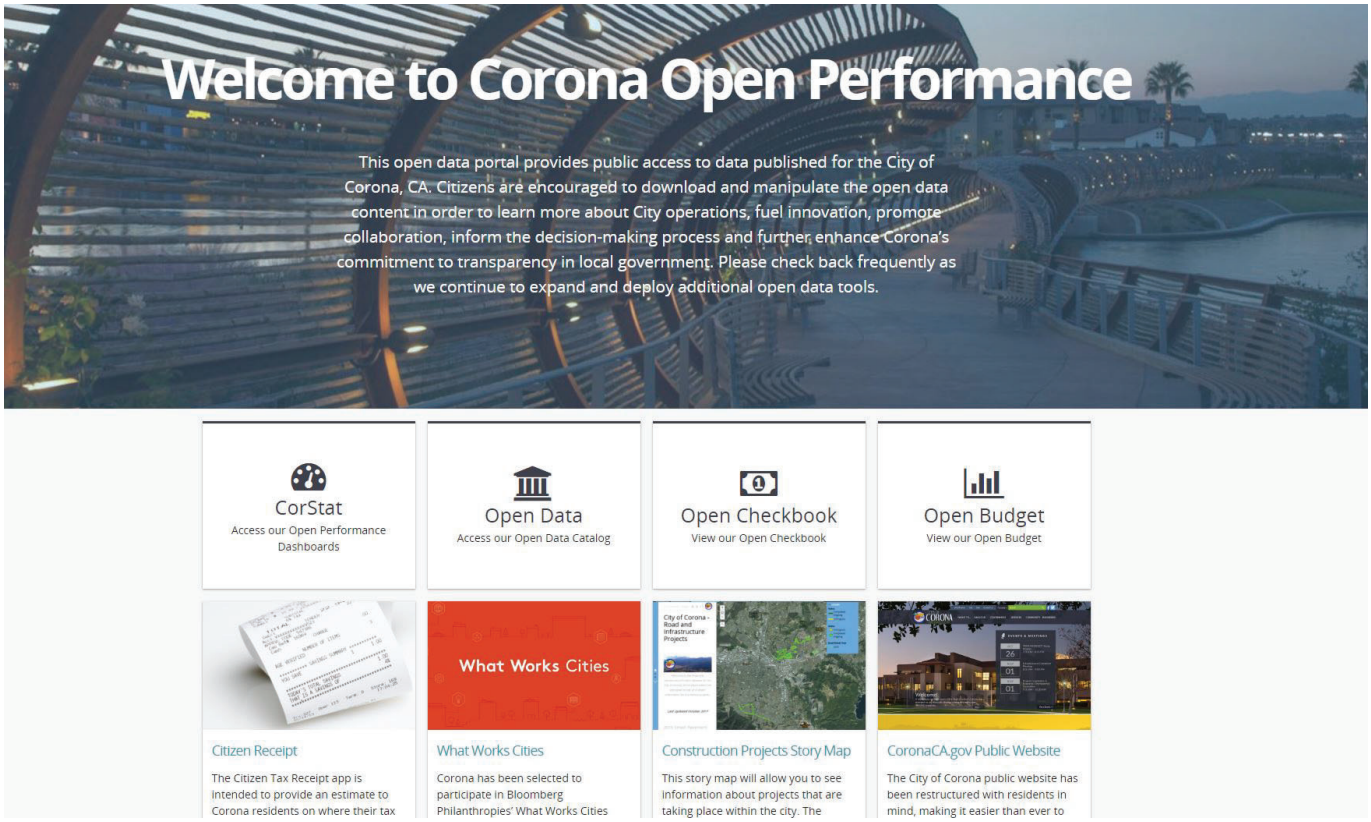
Open Data Dashboards – "Corona Open Performance"

In July 2018, the City of Corona launched "Corona Open Performance" - open data dashboards, powered by Socrata. The dashboards are a way for people to make sense of large amounts of data in a visual format. Site users can download the data sets in spreadsheets, flag data sets to watch or compare, create visualizations, such as maps, charts and graphs, as well as embed the data into their websites. Currently, Corona has 91 data sets available for consumption that cover a variety of City operations, such as library and recreation patronage, social media, SeeClickFix, finance, Police and Fire activity, and transportation, to name a few.

The Corona Open Performance platform will continue to evolve as goals and objectives are set and the City works towards achieving those long-term performance management targets. The City will continue to release additional data sets as they become available.

Please visit the Corona Open Performance page at http://Corstat.CoronaCA.gov.

OPEN DATA / TRANSPARENCY INITIATIVES



Get Involved & Join the Conversation

The first step in getting involved is getting to know the City of Corona – what we do, and what it takes to provide city services. We invite you to explore the online tools for yourself by visiting the following web pages:

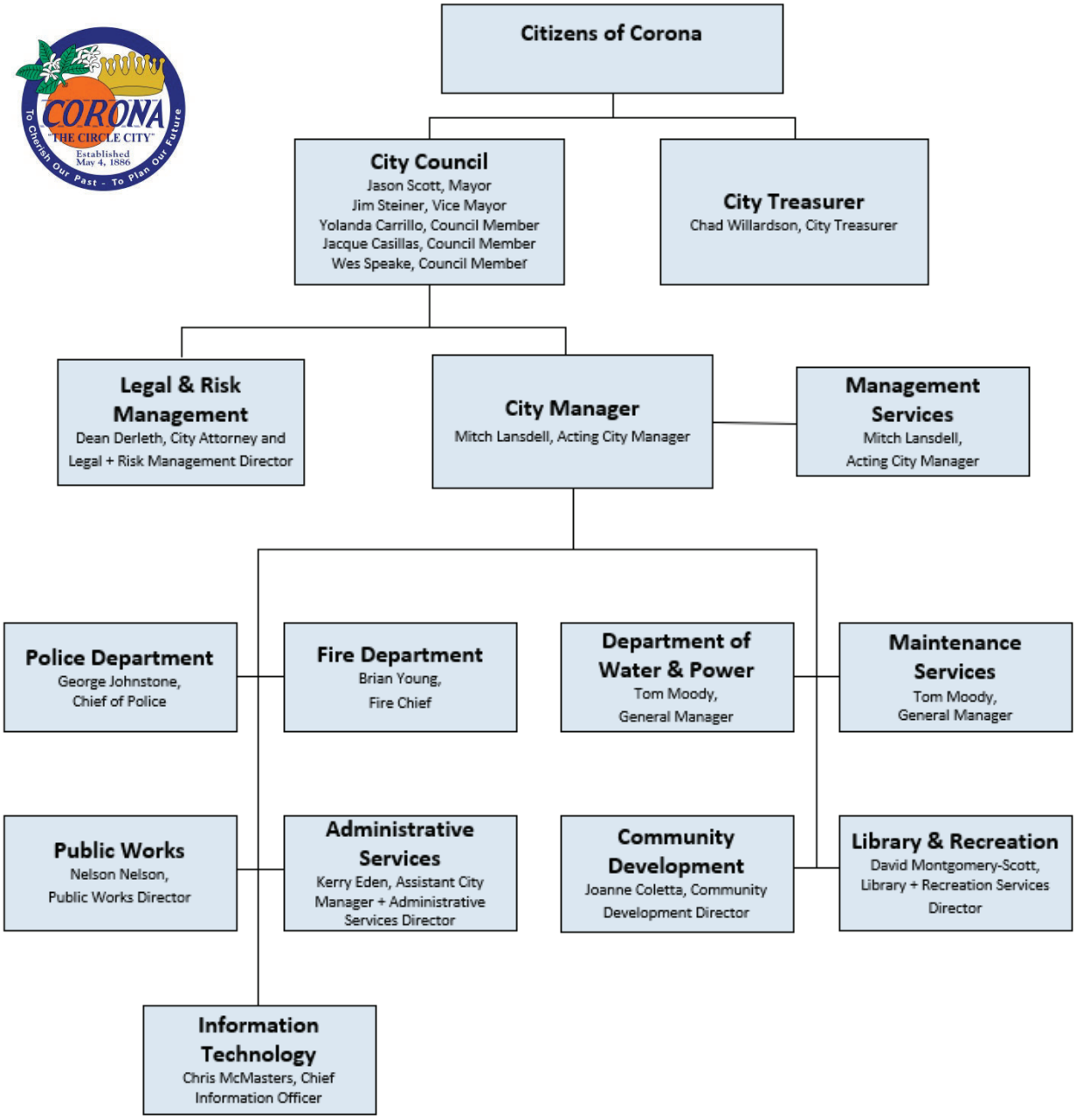
Open Budget and Open Checkbook: www.OpenDataCorona.com

Balancing Act and Taxpayer Receipt: www.CoronaCA.gov/BalancingAct

Corona Open Performance: http://Corstat.CoronaCA.gov

CITY OF CORONA

City Organization Chart



Building the Budget

The budget document is a two-year financial plan and contains the Adopted Budget for Fiscal Year (FY) 2019-20, approved by the City Council in June 2019. The FY 2020-21 information is a spending plan that will be reviewed, revised, and submitted to City Council for approval in June 2020.

The budget is a vehicle to accurately and openly communicate the cost of providing services to the community and other public agencies. In addition, it establishes the foundation of effective financial planning. The budget is a resource planning document, with City staff and monetary support as its primary tools for achieving its goals. It establishes fiscal controls and is the legal limit for spending.

SIGNIFICANT BUDGET POLICIES & GUIDING PRINCIPLES

The Corona Municipal Code, Chapter 2.04.060 requires that the City Manager prepare and submit the Annual Budget to the City Council for approval.

Under policy directive and guidance, the budget is developed based upon:

- Guidance and policy direction provided by the City Council through the City Manager and to his/her executive team
- Long-term financial plan which reviews at least 3 years of actuals with a 5-year economic and financial outlook
- The Citywide Strategic Plan
- Federal, State, and Local law and emerging issues



The City Strategic Plan outlines 6 major goals which should be the City's primary focal points for investment.

Balanced Budget

The City is required to maintain a balanced budget. The total of budgeted expenses and transfers out shall not exceed the total of estimated revenues, transfers and continuing appropriations, and use of any one-time funding or fund balance. This information is summarized on the *Schedule of Estimated Fund Balance Changes*.

Constitutional Spending Authority

Appropriations in the Annual Budget comply with the City's appropriation limit as calculated in accordance with Article XIII-B of the Constitution of the State of California and Government Code Section 7900 (Gann Appropriation Limit), which limits growth in appropriations to a percentage increase in the cost of living as well as the City's population.

The Federal Goverment is the people and the budget is a reflection of their need.

John F Kennedy

General Fund Balance Reserve Policy

The City's General Fund Balance Reserve Policy was originally established in 2010. The emergency contingency reserve was $32.6M as of June 30, 2018. The City also maintains a budget balancing reserve which is used to maintain critical services which may be impacted by sudden economic or legislative changes that may adversely impact City revenues. The City's budget balancing reserve was $25.2M as of June 30, 2018.

Investment Policy

The City formally adopts its Investment Policy on an annual basis. It provides guidelines for the prudent investment of the City's idle cash and outlines the policies for maximizing the efficiency of the City's cash management. The Investment Policy is in conformity with the California Government Code Sections 53600 et seq. The City Treasurer is delegated investment authority on a year-to-year basis. Within the constraints set forth in the policy, the City Treasurer has the authority to direct investment strategy and approve investment policy and procedures for the City's investment portfolio. The criteria for selecting investments and the order of priority are safety, liquidity and yield.

The Investment Policy is approved by the City Council and adopted by resolution. The policy is available on the Finance Division's page of the City of Corona's website at www.CoronaCA.gov.

Debt Policy

The debt policy is adopted as a means of standardizing the issuance and management of debt. The primary objective is to establish conditions for the use of debt, to minimize the City's Debt Service requirements and cost of issuance; to retain the highest practical credit rating; to maintain full and complete financial disclosure and reporting; and to maintain financial flexibility for the City. The policy applies to all debt issued by the City and its component units. The policy is an important tool to ensure the use of the City's resources to meet its commitments, to meet the needs of the citizens of Corona, and to maintain sound financial management practices.

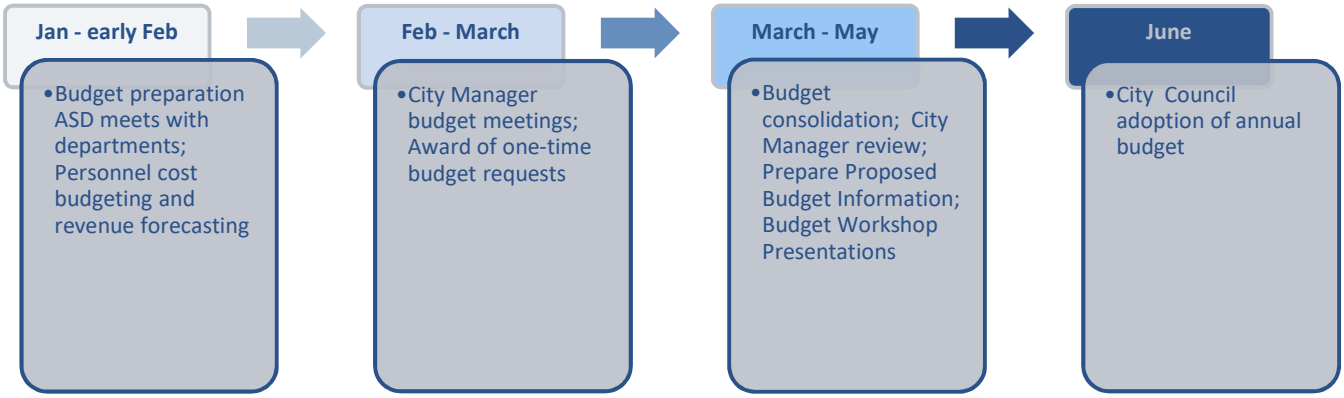
The Debt Policy is approved by the City Council and adopted by resolution. The policy is available on the Finance Division's page of the City of Corona's website at www.CoronaCA.gov.

City Budget Calendar

The budget process begins as a team effort in January of each year. The Administrative Services Department (ASD) works in cooperation with all City departments to formulate revenue projections for the upcoming fiscal year. From this, the individual departments use the projected revenues and existing fund balance information to prioritize and recommend the budget to meet the next fiscal year's objectives. In addition, the departments prepare a forecasted budget for revenues and expenditures for the following fiscal year. The forecasted budget information provides additional clarity for future budgetary impacts.

The City Manager's Office and the Administrative Services Department jointly review each budget proposal, revenue assumptions, and all current financial obligations, before presenting the proposed budget to the City Council.

Prior to Fiscal Year 2019-20, the proposed budget was presented to the public and City Council at a study session in late May/early June. For Fiscal Year 2019-20, the schedule was changed and a total of four public study sessions were held to provide additional education, City Council and public input, and discussion about the City's budget.



- March 26, 2019 — Workshop #1 – Revenues – Discussion on governmental accounting, fund types, and development of revenue estimates
- April 9, 2019 — Workshop #2 – Non-Discretionary Expenditures – Department operating and capital budgets by funding source
- April 15, 2019 — Workshop #3 – Discretionary Expenditures – Service Level Change requests
- May 23, 2019 — Workshop #4 – Overview and Summary of Proposed FY 2019-20 Budget
- June 19, 2019 — FY 2019-20 Budget Adopted by City Council

Note: The FY 2020-21 information is presented in the budget document as a forecast only and will be reviewed, revised, and presented to the City Council for adoption in 2020.

Budgetary Control and Amendments

New and continuing (multi-year) appropriations are set for City funds via a majority vote of the City Council. The legal level of budgetary control is at the City Manager and department level. Budget amendments within departments are approved by Department Directors, as long as the amendment does not increase the department's overall spending authority as dictated by the current budget.

Any amendment which increases spending authority must obtain City Council approval by majority vote. Furthermore, an amendment to the City's Capital Budget requires City Council approval. (Please refer to the '*Five Year Capital Improvement Plan'* section and/or separately issued *'2019-20 to 2023-24 Capital Improvement Plan'* for additional details.) This is because each capital project, having a specific scope, is awarded funding on a discrete basis, and therefore, is treated as a stand-alone budget.

As a practical matter, capital project budgets may be exceeded, from time to time, due to circumstances that cannot always be predicted in advance. In that event, departments are permitted to transfer up to 10% from a similar project within the same subprogram and having the same funding source. If this condition cannot be met, then departments are required to obtain City Council approval to increase, decrease or transfer funding which exceeds the 10% threshold.



The Budget in Brief

THE CITY BUDGET IN A NUTSHELL

The City of Corona's fiscal year begins July 1 and ends June 30. Annually, through a public process, the Adopted Budget commits financial resources to a myriad of services and programs that the City provides. In other words, it commits funding to what we do. However, the budget also works to legally limit funding too. The legal limit is required because financial resources are finite. Therefore, the investments that we make (of these finite resources) into what we do (or want to do) reflect the priorities of the City and the direction of its future.

WHAT DOES THE CITY OF CORONA DO?

All City services and the cost of providing services can be organized and tied back to one of **6 key service areas** which together, influence the quality of life. These are the primary components or goal posts of the annual operating budget.

Each **service area encompasses at least one or more service lines** which describe specifically, the types of services that are provided by one or more service delivery providers, or City Departments.



City Departments are delegated a variety of **department activities** (or tasks) which in turn, incur costs which are budgeted for.

For example:

Service Area	Service Line	Department	Department Activity
Utilities & Transportation	Public Transit; Water	Public Works; Department of Water & Power	Transit – Demand Response; Water

Other department activities may include one or more capital or multi-year programmatic projects that are sponsored by one or more departments. These multi-year projects are budgeted for separately from the operating budget because these projects do not occur every year. For example, a typical capital project might involve a major seismic retrofit of a City facility.

Budget Accounting & Presentation



A formal budget is employed as a management control device during the year. Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America.

The accounts of the City are organized by funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for in a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. City resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.

The City budget includes information regarding estimated costs (or outlays) and revenue (or cash inflows) for identified programs, projects, and levels of service to meet the needs of the City. All annual appropriations lapse at the end of the fiscal year, except for capital projects, which typically span more than one fiscal year (i.e. continuing appropriations). Continuing appropriations for capital projects lapse when projects are completed, placed into service, accounted for as capital assets, or abandoned at the discretion of the City or the City Council. One additional exception that may roll forward to the next fiscal year is grant funded programs with a funding period that ends after June 30th.

The City of Corona's budget is prepared and based on five expense categories; personnel, non-personnel (such as supplies and services), capital outlay, debt service and capital improvement projects. The first two listed are considered operational in nature and are known as recurring costs. Capital outlays refer to minor equipment purchases which are generally infrequent and valued at less than $50,000. Capital outlays are paid for out of the operating fund. Debt service refers to principal and interest payments on borrowed funds (such as bonds or long-term loans). Capital improvement projects (CIP) are asset

acquisitions and/or major facilities, systems, and infrastructure improvements which cost over $50,000. These reside "outside" of the operational budget and are an example of a one-time cost.

Basis of Accounting and Budgeting

Basis of accounting refers to the timing of revenue and expenditure recognition for budgeting and financial reporting. The City's financial statements and accounting records are maintained in accordance with Generally Accepted Accounting Principles of the United States, (GAAP) and outlined by the Governmental Accounting Standards Board (GASB). The accounts of the City are organized by funds, each of which is considered a separate accounting entity. The City collects and records revenues and expenditures within the following categories: Governmental Funds, Proprietary Funds, and Fiduciary Funds.

Governmental Funds include the General Fund, Special Revenue, Debt Service, and certain capital project funds which receive primarily grants or intergovernmental revenues (such as Housing and Urban Development - HUD). These funds are accounted for using the modified accrual basis where revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period.

- The **General Fund** is the City's primary operating fund and accounts for most City programs and services which are supported by general taxing revenue and/or fees.
- The **Special Revenue Funds** are used to account for and report the proceeds of specific revenue sources that are restricted or committed to specified purposes, often by legislative authority. For example, Gas Tax (Highway User Tax) and Transportation Urban Mitigation Fee (TUMF) revenues may only be used for certain street improvement and transit programs (and no other purpose).
- The **Capital Project Funds** are used to account for and report financial resources that are restricted, or assigned to capital expenditures, including acquisition or construction of capital facilities and other capital assets.
- The **Debt Service Funds** are used to account for and report financial resources that are restricted, committed or assigned to expenditure for the payment of general long-term debt principal, interest and related costs, other than enterprise debt.

Proprietary Funds are accounted for using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned, while expenses are recognized in the period in which the liability is incurred. Proprietary funds include Enterprise and Internal Service Funds.

- The **Enterprise Funds** are used to separately account self-supporting activities that are supported by rates and/or fees. These funds include Airport, Electric Utility, Water Utility, Transit (Dial-a-Ride and Fixed Route Shuttles) and Water Reclamation Utility (Sewer).

- The **Internal Service Funds** are used to separately account for departments that provide services to other City departments, and, therefore, incur costs that are then allocated to each receiving department. These costs include risk management, warehousing and fleet.

The **Fiduciary Funds** are custodial in nature (assets equal liabilities) and are accounted for on the accrual basis of accounting. Successor Agency (formerly the Corona Redevelopment Agency) and funds that are maintained to account for debt service obligations relating to certain assessment and community facilities districts are included in this category.

The City's **Capital Improvement Plan,** which is a multi-year, multi-million-dollar effort, consists of a myriad of projects (organized by program and sub-program) which are approved in aggregate by the City Council. Capital projects are accounted for directly in the fund (budgetary source). The City Council adopts the **Five-Year Capital Improvement Plan** along with the operating budget, and a separate document is published with a full listing of projects, new appropriations as well as continuing appropriations.



Table – Listing of City Funds

GOVERNMENTAL FUNDS

General Fund

110 General Fund
232 Civic Center Fund

Special Revenue Funds

206 Library Facilities Fee Fund
207 Fire Wildland Mitigation Fund
208 TC Police Facilities Fund
209 TC Fire Facilities Fund
211 Street and Traffic Signals Fund
212 Drainage Fee Fund
213 Police Facilities Fund
214 Fire Facilities Fund
215 Public Meeting Facilities Fund
216 Aquatics Center Fund
217 Parks and Open Space Fund
218 Corona Mall BID Fund
221 RMRA Fund
222 Gas Tax (2105-2106-Prop 42) Fund
224 Rideshare-Trip Reduction Fund
227 Measure A Fund
231 CAL COPS Grants Fund
236 CFD 2018-1 Spec Tax B Bedford Fund
237 CFD 2018-2 Spec Tax B Sierra Bella Fd
238 CFD 2017-2 Spec Tax B Valencia Fd
246 CFD 2000-1 (Eagle Glen II) Fund
247 CFD/LMD 2002-2 Fund
248 CFD/LMD 97-1 Fund
249 CFD/LMD 2001-1 Fund
250 Asset Forfeiture Fund
251 CFD/LMD 2002-3 Fund
252 LMD 2003-1 Lighting Fund
253 CFD/LMD 2011-1 Fund
255 CFD 2016-2 Terrassa Special Tax Fd
257 CFD 2016-3 Zn2 Boardwalk Fund
258 CFD 2016-3 Zn3 Dollar Self Fund
259 CFD 2016-3 Zn4 515 S Promenade Fd
260 Residential Refuse/Recycling Fund

Special Revenue Funds (continued)

261 SC Major Thoroughfares Fund
274 South Corona Landscaping Fund
288 Park Development (Quimby) Fund
289 Dwelling Development Tax Fund
294 CFD 2016-3 Zone 6 Chung Fund
297 CFD 2016-3 Zone 8 K Parker Fund
411 US Dept of Justice Grant Fund
415 Library Other Grants Fund
422 Traffic Offender Fund
442 Adult and Family Literacy Grant Fd
446 LMD 84-1 Lighting Fund
455 LMD 84-2 Zone 2 Fund
456 LMD 84-2 Zone 4 Fund
457 LMD 84-2 Zone 6 Fund
458 LMD 84-2 Zone 7 Fund
460 LMD 84-2 Zone 10 Fund
461 LMD 84-2 Zone 14 Fund
462 LMD 84-2 Zone 15 Fund
463 LMD 84-2 Zone 17 Fund
464 LMD 84-2 Zone 18 Fund
468 LMD 84-2 Zone 19 Fund
470 LMD 84-2 Zone 20 Fund
471 LMD 84-2 Zone 1 Fund
473 Eagle Glen HOA Fund

Debt Service Funds

391 2016 Lease Revenue Bonds Fund

Capital Projects Funds

243 PW Grants/Agreements Fund
245 NPDES Discharge Fund
291 Low Moderate Income Housing Fund
431 CDBG Fund
432 HOME Investment Partnership Fund
445 Bicycle Transportation Account Fund
478 TUMF – RCTC Fund
479 TUMF – WRCOG Fund
480 Reimbursement Grants Fund

PROPRIETARY FUNDS

Enterprise Funds

275 Airport Fund
440 Water Reclamation Capacity Fund
453 2012 Water Revenue Bonds Fund
454 2013 Wastewater Revenue Bonds Fd
507 Water Capacity Fund
567 Reclaimed Water System Fund
570 Water Utility Fund
571 Water Utility Grant Fund
572 Water Reclamation Utility Fund
573 Water Reclamation Utility Grant Fd
577 Transit Services Fund
578 Electric Utility Fund
579 Electric Utility Grant Fund

Internal Service Funds

680 Warehouse Services Fund
681 Information Technology Fund
682 Fleet Operations Fund
683 Workers' Compensation Fund
687 Liability Risk Retention Fund

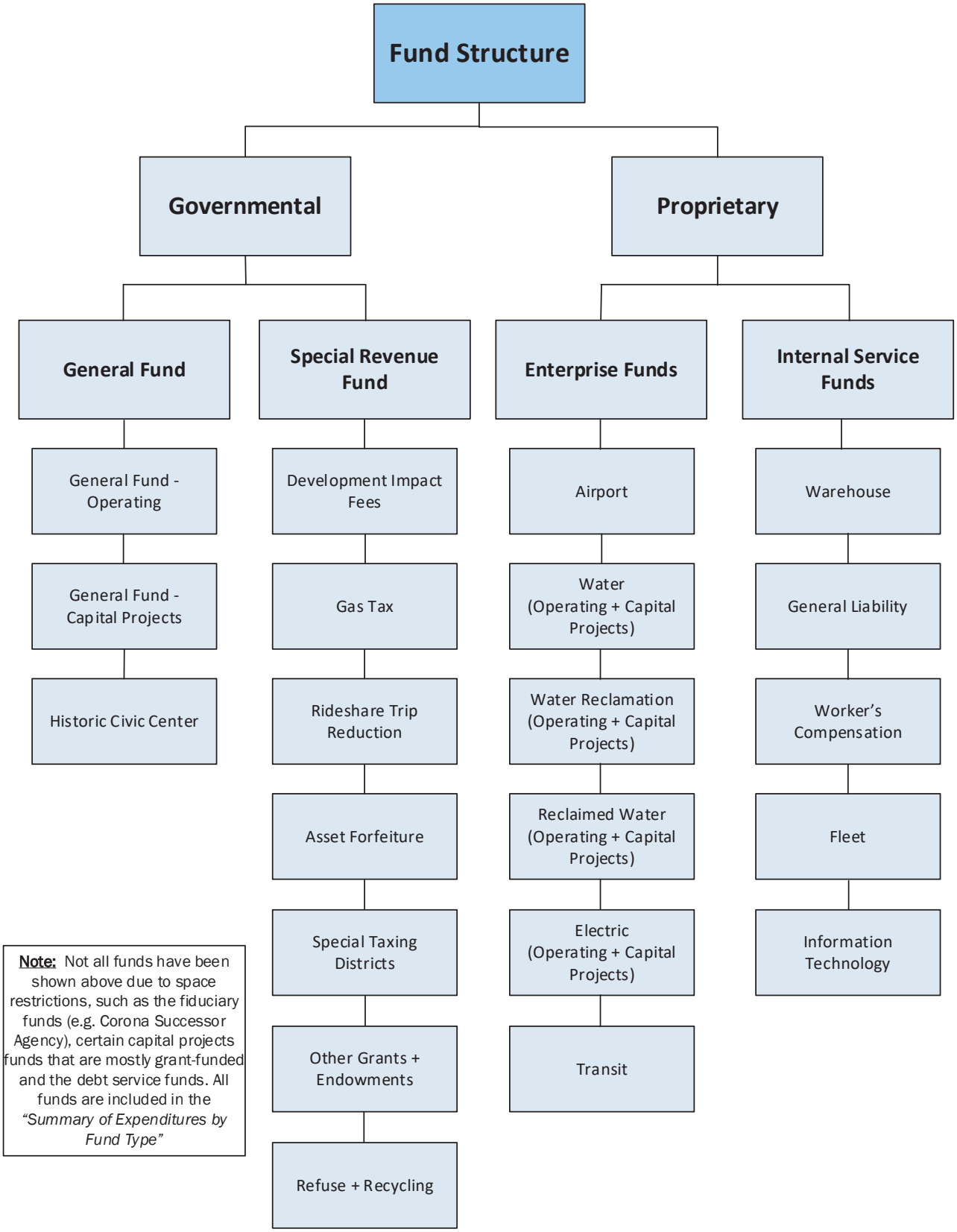
FIDUCIARY FUNDS

Agency Funds

295 AB 109 PACT
342 CFD 86-2 (Woodlake) Fund
358 CFD 89-1 A (LOBS DW) Fund
359 CFD 89-1 B (LOBS Improvement)
365 AD 95-1 (Centex) Fund
366 AD 96-1, 96 A (Mtn Gate) Fund
368 AD 96-1, 97 A (Van Daele) Fund
369 AD 96-1, 97 B (WPH) Fund
370 Ref CFD 90-1 (South Corona) Fund
371 CFD 97-2 (Eagle Glen I) Fund
373 AD 96-1, 99A (Centex) Fund
374 CFD 2000-01 (Eagle Glen II) Fund
377 CFD 2001-2 (Cresta-Grande) Fund
378 CFD 2002-1 (Dos Lagos) Fund
381 CFD 2002-4 (Corona Crossings)
382 CFD 2004-1 (Buchanan Street) Fund
383 CFD 2003-2 (Highlands Collection) Fd
384 CFD 2018-1 Bedford 1A Fund
386 CFD 2018-2 Spec Tax A Sierra Bella Fd
387 CFD 2002-1 (Improvement Area) Fund
390 CFD 2016-2 Terrassa Special Tax A Fd
392 CFD 2017-2 Spec Tax A Valencia Fund

Successor Agency Funds

233 Obligation Payment Fund
417 RDA Successor Agency Fund
475 Successor Agency Administration Fd



Note: Not all funds have been shown above due to space restrictions, such as the fiduciary funds (e.g. Corona Successor Agency), certain capital projects funds that are mostly grant-funded and the debt service funds. All funds are included in the *"Summary of Expenditures by Fund Type"*


CORONA
"THE CIRCLE CITY"
Established
May 4, 1886
To Cherish Our Past - To Plan Our Future



BUDGET OVERVIEW & FINANCIAL SUMMARIES



Artwork by Tiffany Murphy, Grade 3



Overall Budget Assumptions

GENERAL ECONOMIC OUTLOOK

The national, state, and local economic outlook is expected to be comparable to economic conditions experienced in 2018-19, growing at a steady but slow pace. The City continues to monitor the national, state and local stage for signs of change, which will have a material impact on General Fund revenue.

Economic Drivers	2018-19	Estimated 2019-20
U.S. Real GDP Growth	2.60%	2.20%
U.S. Unemployment Rate	3.80%	3.70%
California Employment Growth *(Non-Farm)*	1.80%	1.60%
California Unemployment Rate	4.10%	3.90%
California Median Existing Home Price	$ 487,900	$ 507,500
California Residential Building Permits	122,500	132,700

Source: Beacon Economics, April 2019

With respect to 2019-20, the City expects the national, state and local economic outlook to be compatible with 2018-19 conditions, which were overall, favorable. The City is currently experiencing positive growth in property taxes, sales tax, and other revenue categories. There are some exciting economic development activities occurring within Corona that will bolster the City's economic condition:

- Monster Energy expansion of corporate campus with the addition of a new facility service as its professional athlete development center
- Lab Holding Company LLC has acquired 17 parcels within the Downtown Corona Mall for the adaptive reuse and redevelopment of the area
- Boureston Companies has entered escrow with the City of Corona for 2.81 acres of City controlled property for the development of two Class A medical facilities comprising a total 58,900 square feet
- Lazy Dog Café has entered the Corona Market redeveloping a former Claim Jumper located just adjacent to the SR-91 and North McKinley at Corona Hills Marketplace
- Shea Properties is completing construction on Shea Center Corona, a 731,000 square foot industrial business park
- Construction has begun at Lakeshore Plaza office Park, adding 146,785 new square feet of Class A to the Dos Lagos community

There are concerns by economists that the next recession is overdue. While there continues to be some disagreement about the timing of the next recession, economists on both sides of the fence agree that generally, recessions do not occur overnight. Rather, recessions have been diagnosed through signs of

economic stagnation. Considering the City's heavy reliance on sales tax revenue, the City believes a defensive strategy is crucial to the preservation of critical services and programs and will continue to monitor the economic stage in order to make timely and strategic recommendations to City Council.

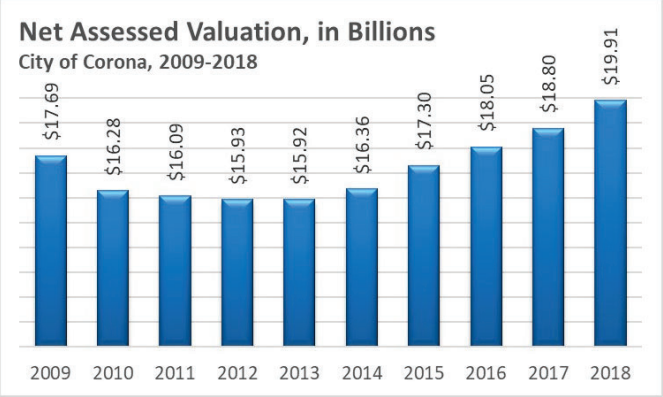
Key Revenue Assumptions

PROPERTY TAX REVENUE

Property tax revenue is budgeted at $49.4 million for FY 2019-20 and forecast at $51.0 million for FY 2020-21. These figures represent an overall property tax growth of 3.9% for FY 2019-20, when compared to the FY 2018-19 year-end projections and an additional 3.3% in FY 2020-21.

- *Assessment roll growth is assumed to be approximately 4.0%.*

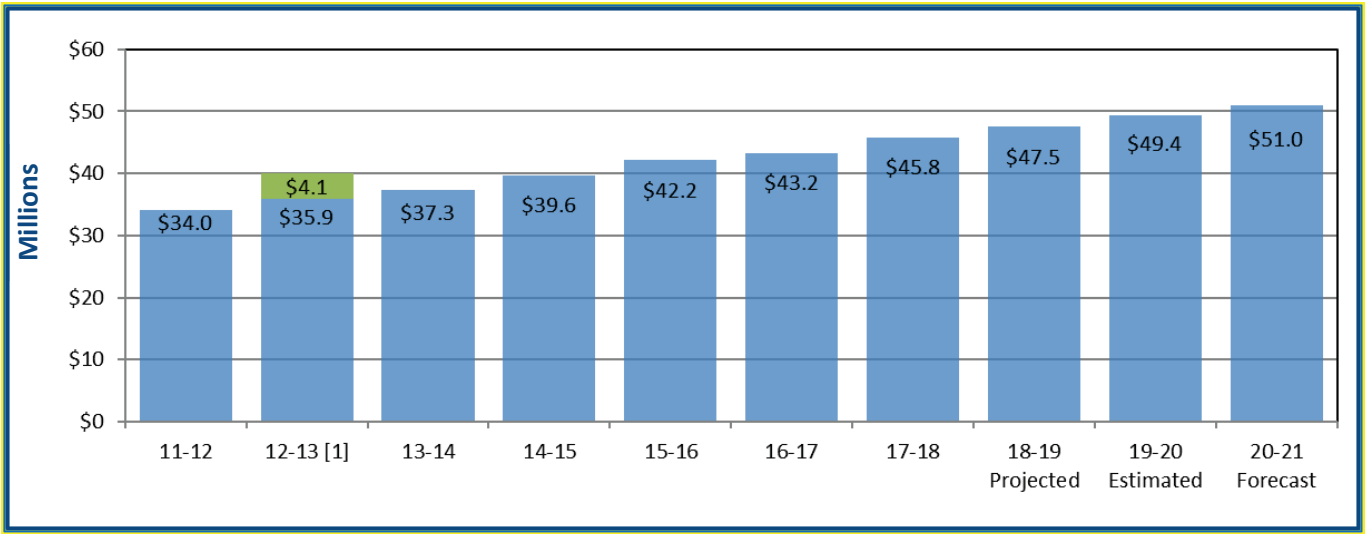
  The City continues to see growth in the taxable assessed values for properties. As of 2018, assessed values in the City of Corona are at the highest point in the last ten years. While higher home values bode well for the General Fund, the impact of the increase has been mitigated by lower real estate inventory. Working with the Riverside County Assessor's Office, the assumption used for assessed valuation growth is 4.0% for Fiscal Year 2019-20 and 3.0% for Fiscal Year 2020-21.



Source: HdL Coren & Cone, Riverside County Assessor Combined tax rolls

- *Assessment roll growth is partially offset by delinquencies which affect the City's ability to collect property tax revenue. The delinquency rate is assumed to be approximately 3% for both FY 2019-20 and FY 2020-21.*

The following graph is a ten-year look of total property tax receipts. The budget for FY 2019-20 and the forecast for FY 2020-21 includes the estimated increases in assessed valuation. For the property tax line items where the delinquency factor applies, those estimates have been adjusted appropriately.



[1] FY 2012-13 includes a one-time residual payment of $4.1 million related to the dissolution of the Redevelopment Agency.

SALES TAX REVENUE

The sales tax revenue category is budgeted at $40.6 million for Fiscal Year 2019-20 and forecast for $41.9 million for Fiscal Year 2020-21.

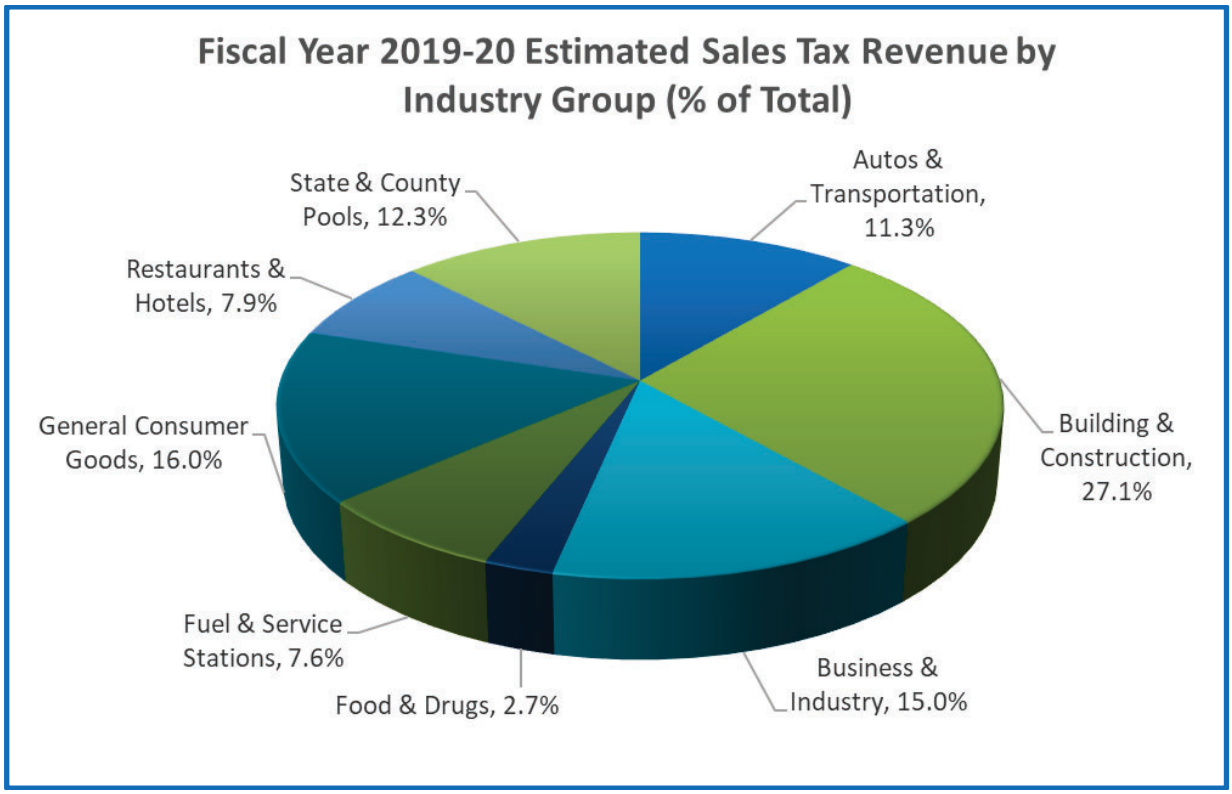
The FY 2019-20 estimate represents an overall decrease of 2.1% when compared to the projected figure for Fiscal Year 2018-19. This is primarily related to one-time 'true-up' payments received in FY 2018-19 that were for the prior fiscal year. Those amounts were not previously recorded with FY 2017-18 activity as the amount was still pending at the end of FY 2017-18. The forecast for FY 2020-21 is an increase of 3.2% over the estimate for FY 2019-20.

Industry Group	2019-20 Statewide Trends
Autos & Transportation	-0.60%
Building & Construction	3.30%
Business & Industry	1.90%
Food & Drugs	2.50%
Fuel & Service Stations	-2.20%
General Consumer Goods	0.00%
Restaurants & Hotels	2.00%
State & County Pools	5.00%
TOTAL	**1.20%**

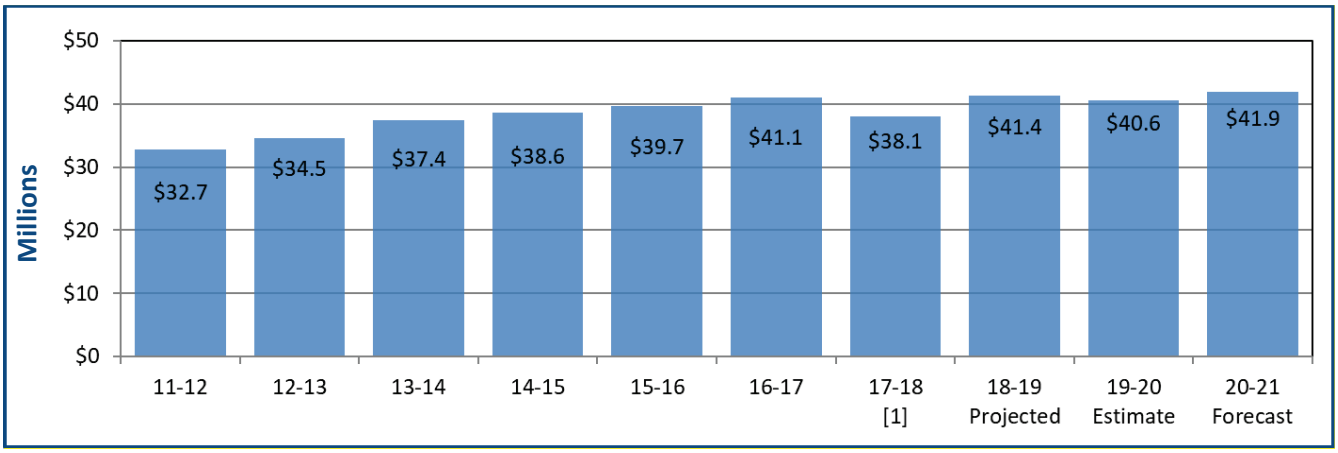
Source: Beacon Economics April 2019



The following pie chart breaks down the City's estimated sales tax revenue by industry group for Fiscal Year 2019-20.



Below is a ten-year graphical look at the sales tax receipts. Starting in FY 2017-18, an accounting change was made to move sales tax agreements (aka operating covenant agreements) from expenditures to a contra revenue account. This change was to provide more clarity on the net sales tax revenue available for funding the City's operations. A full listing of the City's operating covenant agreements is available on the City's website, on the City Manager's Office page.



[1] FY 2017-18 Projected and forward - includes accounting change for sales tax agreements.

HIGHWAY USER TAXES – GAS TAX AND ROAD MAINTENANCE AND REHABILITATION ACCOUNT (RMRA)

Gas Tax revenue (fund 222) is estimated at $4.3 Million for Fiscal Year 2019-20 and forecast at $4.2 Million for Fiscal Year 2020-21. The Road Maintenance and Rehabilitation Account (RMRA, fund 221) is estimated at $2.8 Million for Fiscal Year 2019-20 and forecast at $2.8 Million for Fiscal Year 2020-21.



Provisions in the California Streets & Highway Code allocate funding to cities for the maintenance and improvement of public streets, roads, and highways. Revenues are collected on taxes imposed on the purchase of gasoline and fuel, and allocations are administered by the California Department of Tax and Fee Administration.

California has experienced a shift in consumer preferences, from traditional gasoline-powered to more fuel-efficient vehicles due to tax incentives, rebates, and environmental concerns. This has resulted in reduced available revenues for cities and constricted cash flows needed to support critical street maintenance and transportation-related projects.

In 2017, the Governor approved additional gas taxes to fund street and road infrastructure projects throughout the State of California. The Road Repair and Accountability Act of 2017, now known as the Road Maintenance and Rehabilitation Account (RMRA), contains special provisions to protect the funds from being diverted for other purposes. Funding is estimated to provide $15 Billion for California streets and roads over the next ten years.

The following table provides estimates for both the RMRA Fund and the Gas Tax Fund. In Fiscal Year 2019-20, there is a 23.1% increase in the Gas Tax revenues as compared to the Projected FY 2018-19 amount. This is mainly due to Section 2103 of the Gas Tax. The Road Repair and Accountability Act of 2017 changed the process for establishing the rate for this portion of Gas Tax. Effective July 1, 2019, the price-based gasoline tax was reset to its 2010 original rate of 17.3 cents per gallon, up from 11.7 cents. The Gas Tax forecast for FY 2020-21 is decreasing due largely to the State's repayment of Transportation Congestion Relief Funds (TCRF) ending in FY 2019-20. The repayment was made to agencies over three fiscal years: FY 2017-18, FY 2018-19, and FY 2019-20.

Fund	*Actual 2017-18*	*Adopted 2018-19*	*Projected 2018-19*	*Estimated 2019-20*	*Growth % to 2018-19*	*Forecast 2020-21*	*Growth % to 2019-20*
221 - RMRA Fund	$ 979,025	$ 2,785,811	$ 2,699,873	$ 2,808,341	4.0%	$ 2,837,491	1.0%
222 - Gas Tax Fund	$ 3,550,695	$ 4,312,791	$ 3,503,152	$ 4,310,955	23.1%	$ 4,151,729	-3.7%

WATER & WATER RECLAMATION REVENUE

In the Water Utility Fund in FY 2019-20, revenue is anticipated to decrease by $3.0 Million, or 5.4% over the FY 2018-19 projections. There is a decrease of $3.0 Million related to development agreements. There are modest increases in commercial water sales, service installation revenues, and funds from the MWD-local resource project.

In the Water Reclamation Utility Fund, FY 2019-20 revenues are estimated to decrease by $3.9 Million, or 10.7%. The decrease is primarily related to a $4.0 Million reduction for development agreements. There are some minor increases in investment earnings, with an overall estimated decrease of $3.9 Million.

Fund	Actual 2017-18	Adopted 2018-19	Projected 2018-19	Estimated 2019-20	Growth % to 2018-19	Forecast 2020-21	Growth % to 2019-20
570 - Water Utility	$ 44,975,407	$ 53,045,423	$ 56,130,023	$ 53,079,857	-5.4%	$ 53,281,173	0.4%
572 - Water Reclamation	$ 29,508,835	$ 32,629,282	$ 36,664,501	$ 32,726,323	-10.7%	$ 32,778,235	0.2%

Significant Expense Assumptions

ZERO-BASED BUDGET AND TWO-YEAR FINANCIAL PLAN



Effective with the Fiscal Year 2016-17 budget planning season, the City of Corona implemented the first phase of a 'zero-based' budget procedure, which is a rigorous, structured approach in evaluating each dollar that is appropriated to fund critical City services and programs. Department directors were required, as part of this process, to build their budgets from 'the ground up' via a cost-substantiation budget procedure that extensively reviewed the cost of citywide programs at a granular level of detail. This included several years of historical actuals, funding sources, revenue performance, and a review of most commonly used commodities and service level agreements used citywide in the context of service needs and goals for the forthcoming year.

The budget document for Fiscal Year 2019-20 represents the third year of presenting a two-year financial plan. The departments were tasked with providing their budget request for the upcoming year plus one additional forecasted fiscal year. The additional year provides enhanced transparency and a greater level of detail for budget projections. The Fiscal Year 2019-20 budget document also contains our third

year of providing performance measures for the departments. The City is continually working to provide the community with measurable and informative data on the City's operations. Please visit the 'Corona Open Performance' information on the City's website at https://Corstat.CoronaCA.gov.

SALARIES AND BENEFITS

The salaries and benefits budget for Fiscal Year 2019-20 and Forecast 2020-21 has been prepared based on current resolutions or Memorandums of Understand (MOU).

Employee Group	Approval Date	Agreement Terms
Public Safety Groups (Approved by MOU):		
Corona Firefighters Association (CFA)	03/21/18	03/21/18 - 06/30/20
Corona Police Employees Association (CPEA)	10/17/18	07/01/18 - 06/30/20
Corona Police Supervisors Association (CPSA)	10/17/18	07/01/18 - 06/30/20
Non-Safety Groups (Approved by MOU):		
Corona General Employees Association (CGEA)	06/05/19	06/05/19 - 06/30/21
Corona Supervisors Association (CSA)	06/05/19	06/05/19 - 06/30/21
Non-Safety Groups (Approved by Resolution):		
Executive Employees (EXEC)	06/05/19	N/A - typically follows CSA
Management/Confidential Employees (MGMT)	06/05/19	N/A - typically follows CSA

Note: The negotiated terms for the City Manager and City Attorney/Legal & Risk Management Director are based on their individual contracts as approved by the City Council. Copies of their contracts along with the rest of the Executive group can be found on the City's website (www.CoronaCA.gov) in the Open & Transparent section.



The Statewide minimum wage is increasing from $12.00 per hour to $13.00 per hour in January 2020 and $14.00 per hour in January 2021. The adjustments for those increases have been incorporated in the budget. In April 2016, the Governor signed historic legislation that will phase in a gradual increase to the minimum wage from $10.00 to $15.00/hour by 2022. Programs utilizing temporary employees are expected to have the greatest fiscal impact in the out years, such as recreational programs which rely heavily on the use of seasonal staff.

With respect to health care costs, the City has budgeted based on individual employee elections and the current MOUs or adopted resolutions. Health related costs in Fiscal Year 2019-20 are budgeted at $9.1 Million which is a 3.5% increase as compared to the Fiscal Year 2018-19 budget. In Fiscal Year 2020-21, health related costs are estimated to be flat at $9.1 Million, based on current rate information available.

CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)

Employee Group	Estimated Cash Flow Savings $
Miscellaneous	$ 388,263
Police	213,979
Fire	102,038
Total	**$ 704,280**

To achieve cash flow savings, the City of Corona will elect the annual lump sum pre-payment option offered by CalPERS for its Fiscal Year 2019-20 unfunded liability contribution. The payment will be made in July 2019 and will result in anticipated cash flow savings of $704,280. The General Fund's share of the savings is estimated to be $536,083, or 76.1%.

OTHER POST-EMPLOYMENT BENEFITS (BENEFITS FOR RETIREES)

OPEB costs are estimated to increase by $283,533, or 3.0%, in Fiscal Year 2019-20 as compared to the Fiscal Year 2018-19 adopted budget.

The City is obligated to pay certain other post-employment benefits ('OPEB') to retirees, consisting primarily of retiree medical costs. To mitigate the further escalation of OPEB costs, the City established an irrevocable OPEB trust fund through the California Employers' Retiree Benefit Trust (CERBT) Program in March 2008. The current fiscal policy is to fund the annual required contribution ('ARC'). The ARC is an actuarially-determined, annual contribution that addresses current costs (for active retirees) and future costs (for eligible, current employees) which the City is obligated to pay.

OPEB costs in Fiscal Year 2018-19 were budgeted at $9,451,075. The budget for Fiscal Year 2019-20 is $9,734,608 which is an increase of $283,533, or 3.0%, over the budget for Fiscal Year 2018-19. In Fiscal Year 2020-21, the forecasted budget amount is $10,026,645. The figures for FY 2019-20 and FY 2020-21 are estimates based on historical growth of 3%. The City is in the process of completing and updated study which could potentially revise the amounts during FY 2019-20. If additional funds are needed, staff would return to City Council for approval.



General Fund Spending Plan

The following tables present the General Fund Spending Plan for FY 2019-20. Changes from the prior year are discussed in the following section.

Description	*Adopted 2018-19*	*Adopted 2019-20*	*Forecast 2020-21*
Total Revenues	$ 136,104,393	$ 138,616,329	$ 141,162,721
Total Operating Expenses	(125,421,545)	(132,828,704)	(133,845,036)
Debt Service / Principal Payments	(4,257,373)	(4,248,974)	(4,142,874)
Capital Improvement Projects (CIP)	(4,574,042)	(2,440,500)	(4,119,660)
Subtotal Expenditures	(134,252,960)	(139,518,178)	(142,107,570)
Net Interfund Transfers In (Out)	(1,248,564)	1,619,547	1,053,711
Change in Fund Balance	**$ 602,869**	**$ 717,698**	**$ 108,862**

General Fund Spending Plan - What has changed in the last year?

Focusing on the differences in the Fiscal Year 2019-20 Forecast (from the FY 2018-19 adopted budget document) and the FY 2019-20 Adopted Budget, the following table shows the differences between the two forecast/budgeted items.

General Fund Spending Plan Categories	*From FY 2018-19 Budget* FY 2019-20 Forecast	FY 2019-20 Adopted Budget	Difference
Revenues	$ 137,883,208	$ 138,616,329	$ 733,121
Total Operating Expenses	(128,238,669)	(132,828,704)	(4,590,035)
Debt Service / Principal Payments	(4,248,973)	(4,248,974)	(1)
Capital Improvement Projects (CIP)	(5,067,420)	(2,440,500)	2,626,920
Subtotal Expenditures	(137,555,062)	(139,518,178)	(1,963,116)
Net Interfund Transfers In (Out)	(1,112,824)	1,619,547	2,732,371
Change in Fund Balance	**$ (784,678)**	**$ 717,698**	**$ 1,502,376**

KEY BUDGETARY ASSUMPTIONS

The General Fund 'Change in Fund Balance' for FY 2019-20 has improved by $1.5 Million over what was presented last year with the adopted budget. This includes contributing an additional $6.0 Million towards the City's Unfunded Pension Liability. The following table provides a breakdown of the differences in revenue, expenditures, and transfers.

Reconciliation of Differences in FY 2019-20 Forecast and FY 2019-20 Adopted Budget

Positive = Positive impact to Fund Balance
Negative = Negative Impact to Fund Balance

	Value in Millions			
Description	*Revenues*	*Expenditures*	*Transfers*	*Net Fund Balance Impact*
PROPERTY TAX	$ 0.21	$ -	$ -	$ 0.21
SALES TAX	(1.13)	-	-	(1.13)
OTHER TAXES - FRANCHISE FEES	0.36			0.36
OTHER TAXES - TRANSIENT OCCUPANCY TAX	0.24	-	-	0.24
OTHER TAXES - BUSINESS LICENSES	(0.11)			(0.11)
FINES, FORFEITURES, AND PENALTIES	(0.11)			(0.11)
INTERGOVERNMENTAL REVENUES	0.40			0.40
CURRENT SERVICES	0.69	-	-	0.69
PAYMENT IN LIEU OF SERVICES	(0.70)	-	-	(0.70)
OTHER REVENUE	0.68			0.68
MISCELLANEOUS - Special Assessments, Investments Earnings, and Licenses, Fees & Penalties	0.20	-	-	0.20
PERSONNEL CHANGES - Negotiated terms completed in FY 2018-19 and Service Level Changes approved through the budget process for FY 2019-20	-	(1.60)		(1.60)
WORKERS COMP - Rate adjustments based on funding needs in Workers' Comp Fund	-	2.00		2.00
VACANCY FACTOR - Updated based on budgeted positions in FY 2019-20	-	0.20		0.20
OPERATING EXPENDITURES - Adjustments through the budget process including Service Level Changes	-	(2.64)	-	(2.64)
TRANSFERS IN/OUT	-	-	0.18	0.18
CAPITAL IMPROVEMENT PROJECTS	-	2.63	-	2.63
Reconciliation of Forecast Changes	**$ 0.73**	**$ 0.59**	**$ 0.18**	**$ 1.50**

CONSOLIDATED FINANCIAL SUMMARY / MAJOR FUNDS

The following summarized schedule shows a three-year period for the City of Corona's major funds, the General Fund and the Water Utility Fund. A fund whose revenues or expenditures are greater than 10% of the overall total revenues or expenditures is considered a major fund, for budget purposes.

	GENERAL FUND			WATER UTILITY FUND		
	Actuals FY 2017-18	Adopted Budget FY 2018-19	Adopted Budget FY 2019-20	Actuals FY 2017-18	Adopted Budget FY 2018-19	Adopted Budget FY 2019-20
REVENUES BY SOURCE						
Property Tax	$45,775,246	$47,430,900	$49,388,441	$ -	$ -	$ -
Sales Tax	38,118,548	40,927,811	40,828,595	-	-	-
Other Taxes	10,664,729	10,664,000	11,545,850	-	-	-
Licenses, Fees & Permits	1,832,370	2,064,310	1,794,823	2,028,077	1,978,000	1,891,551
Fines, Penalties & Forfeitures	1,091,789	998,000	893,100	532,356	565,000	580,000
Investment Earnings	508,172	2,384,875	2,635,318	212,872	715,926	989,881
Intergovernmental Revenue	2,818,911	1,577,242	1,759,073	142,252	-	-
Current Services	12,552,176	10,931,959	10,901,037	120,771	131,400	132,000
Payment in Lieu of Serivces	9,926,742	7,643,491	7,000,574	28,579	-	-
Other Revenue	12,937,734	11,481,805	11,869,518	(6,831,280)	1,485,397	1,249,425
Utility Service Charges	-	-	-	48,741,782	48,169,700	48,237,000
Net Transfers	(264,369)	(1,248,564)	1,619,547	1,540,259	1,007,790	-
TOTAL	**135,962,048**	**134,855,829**	**140,235,876**	**46,515,668**	**54,053,213**	**53,079,857**
EXPENDITURES BY FUNCTION						
Administrative Services	5,737,610	5,418,453	6,399,292	-	-	40,865
Capital Projects	3,440,926	4,574,042	2,440,500	2,262,219	8,596,504	11,501,026
Community Development	4,331,712	4,166,584	4,763,232	-	-	-
Debt Service	4,255,459	4,257,373	4,248,974	-	-	-
Department of Water & Power	-	-	-	50,490,307	48,714,314	47,190,015
Elected Officials	184,522	187,186	297,594	-	-	-
Fire	26,875,991	25,263,904	25,505,920	-	-	-
General Government	19,995,287	23,543,138	25,862,901	-	-	-
Information Technology	4,375,944	-	-	-	-	-
Legal and Risk Management	1,660,492	1,741,175	1,820,990	-	-	-
Library and Recreation Services	5,166,892	5,212,009	5,425,523	-	-	-
Maintenance Services	8,463,857	8,922,173	9,245,015	-	-	-
Management Services	2,163,501	2,574,212	3,712,071	-	-	-
Police	46,667,106	44,765,456	46,125,444	-	-	-
Public Works	4,018,503	3,627,255	3,670,722	797,956	1,743,468	934,923
TOTAL	**137,337,803**	**134,252,960**	**139,518,178**	**53,550,482**	**59,054,286**	**59,666,829**
REVENUE OVER EXPENDITURES	**$ (1,375,755)**	**$ 602,869**	**$ 717,698**	**$ (7,034,814)**	**$ (5,001,073)**	**$ (6,586,972)**

Note: Negative Revenue Over Expenditures indicates use of existing fund balance or reserves for fiscal year activities.

SCHEDULE OF ESTIMATED FUND BALANCE CHANGES

Note: Fiduciary funds not included **Fund No. / Description**	**Projected Beginning Balance 07/01/19**	**FY 2019-20 Estimated Revenues**	**FY 2019-20 Adopted Expenditures**	**FY 2019-20 Adopted Net Transfers**	**Projected Ending Balance 06/30/20**	
General Fund	**69,727,046**	**$ 138,616,329**	**$ (139,518,178)**	**$ 1,619,547**	**$ 70,444,744**	**A**
206 Library Facilities Fee Fund	263,959	102,591	(867)	-	365,683	
207 Fire Wild Land Mitigation Fund	19,529	6,567	(547)	-	25,549	
208 Temescal Canyon Police Facilities Fund	(4,597)	110,000	-	(78,924)	26,479	
209 Temescal Canyon Fire Facilities Fund	(90,373)	125,000	-	(125,000)	(90,373)	**B**
211 Street and Traffic Signals Fund	4,672,576	1,678,218	(755,677)	-	5,595,117	
212 Drainage Fee Fund	3,183,426	260,101	(10,912)	-	3,432,615	
213 Police Facilities Fund	269,560	77,668	(144,578)	-	202,650	
214 Fire Facilities Fund	331,097	88,640	(48,784)	-	370,953	
215 Public Meeting Facilities Fund	214,951	79,588	(474)	-	294,065	
216 Aquatics Center Fund	186,595	45,474	(174)	-	231,895	
217 Parks and Open Space Fund	4,909,105	235,568	(288,388)	-	4,856,285	
218 Corona Mall Bus. Impr. Dist. Fund	221,136	163,444	(240,475)	-	144,105	
221 RMRA Fund	32,420	2,808,341	(2,790,175)	-	50,586	
222 Gas Tax (2105-2106-Prop 42) Fund	331,229	4,310,954	(2,832,951)	(1,200,000)	609,232	
224 Rideshare-Trip Reduction Fund	842,985	239,058	(18,200)	-	1,063,843	
227 Measure A Fund	2,736,920	4,815,011	(6,229,902)	-	1,322,029	
231 CAL COPS Grant Fund	182,485	265,404	(307,683)	-	140,206	
236 CFD 2018-1 Spec Tax B (Bedford)	-	17,138	(3,582)	-	13,556	
237 CFD 2018-2 Spec Tax B Sierra Bella	-	30,732	(11,877)	-	18,855	
238 CFD 2017-2 Valencia Special Tax Fund	(942)	37,428	(23,539)	-	12,947	
243 Public Works Capital Grants Fund	(112,230,619)	32,741,789	-	-	(79,488,830)	**C**
245 Co. Svc. Area 152 (NPDES) Fund	279,265	1,056,005	(1,122,580)	-	212,690	
246 CFD 2000-1 (Eagle Glen II) Fund	900,423	43,919	(3,966)	-	940,376	
247 CFD 2002-2 LMD Fund	327,837	80,568	(53,434)	-	354,971	
248 CFD 97-1 Landscape Fund	666,311	455,649	(367,521)	-	754,439	
249 CFD 2001-1 Landscape Fund	3,835,288	785,133	(648,157)	-	3,972,264	
250 Asset Forfeiture Fund	191,869	30,451	(118,800)	-	103,520	
251 CFD/LMD 2002-3 Landscape Fund	312,182	25,390	(27,897)	-	309,675	
252 LMD 2003-1 Lighting Fund	411,126	156,603	(122,188)	10,601	456,142	
253 CFD/LMD 2011-1 Landscape Fund	208,006	84,160	(77,135)	-	215,031	
255 CFD 2016-2, Terrassa Special Tax Fund	21,062	25,072	(44,840)	-	1,294	
257 CFD 2016-3, Zone 2 Boardwalk Fund	39,128	28,212	(3,033)	-	64,307	
258 CFD 2016-3, Zone 3 Dollar Self Fund	3,547	2,567	(707)	-	5,407	
259 CFD 2016-3, Zone 4 515 S Promenade Fund	15,408	10,520	(2,403)	-	23,525	
260 Residential Refuse/Recycling Fund	268,354	9,392,940	(9,538,081)	-	123,213	
261 So Corona Major Thoroughfares Fund	363,169	37,748	(1,369)	-	399,548	
274 So Corona Landscaping Fund	301,532	36,110	(29,755)	-	307,887	
288 Park Development Fund	(9,275,722)	60,000	-	-	(9,215,722)	**D**
289 Dwelling Development Tax Fund	1,628,935	286,080	-	(1,240,381)	674,634	**F**
291 Low Mod Income Housing Asset Fund	28,370,717	277,627	(135,935)	-	28,512,409	
294 CFD 2016-3 Zone 6 Chung	-	19,100	(2,982)	-	16,118	
297 CFD 2016-3 Zone 8 Karen Parker	-	1,430	(1,174)	-	256	

SCHEDULE OF ESTIMATED FUND BALANCE CHANGES

Note: Fiduciary funds not included		Projected Beginning Balance 07/01/19	FY 2019-20 Estimated Revenues	FY 2019-20 Adopted Expenditures	FY 2019-20 Adopted Net Transfers	Projected Ending Balance 06/30/20	
Fund No.	**/ Description**						
411	US DOJ Grant - Police Fund	6,565	162	-	-	6,727	
415	Library Other Grants Fund	9,875	553	-	-	10,428	
422	Traffic Offender Fund	-	177,915	(189,905)	39,654	27,664	
431	CDBG Fund	566,567	1,200,000	(1,301,137)	-	465,430	
432	HOME Investment Partnership Prog. Fund	3,779,047	295,407	(421,953)	-	3,652,501	
442	Adult & Family Literacy Grant Fund	43,681	19,520	-	-	63,201	
445	Bicycle Transportation Account Fund	1,811	45	-	-	1,856	
446	LMD 84-1 Lighting Fund	(2,300,371)	2,061,943	(2,173,966)	113,793	(2,298,601)	**E**
455	LMD 84-2, Zone 2	69,939	81,685	(84,439)	209	67,394	
456	LMD 84-2, Zone 4	171,416	90,771	(64,391)	-	197,796	
457	LMD 84-2, Zone 6	387,422	322,637	(326,349)	-	383,710	
458	LMD 84-2, Zone 7	56,696	89,961	(71,088)	-	75,569	
460	LMD 84-2, Zone 10	4,504,716	2,257,512	(1,330,448)	-	5,431,780	
461	LMD 84-2, Zone 14	860,379	592,734	(363,835)	767	1,090,045	
462	LMD 84-2, Zone 15	92,362	43,185	(28,436)	-	107,111	
463	LMD 84-2, Zone 17	28,873	23,365	(32,569)	-	19,669	
464	LMD 84-2, Zone 18	107,077	43,733	(58,769)	383	92,424	
468	LMD 84-2, Zone 19	51,940	501,254	(578,575)	25,381	-	**F**
470	LMD 84-2, Zone 20	1,413,032	1,086,060	(774,645)	-	1,724,447	
471	LMD 84-2, Zone 1	19,893	4,609	(3,210)	-	21,292	
473	Eagle Glen HOA Streetlights	14,442	55,418	(56,591)	-	13,269	
478	TUMF - RCTC Fund	(4,409,944)	4,410,193	-	-	249	
479	TUMF - WRCOG Fund	(1,694,672)	1,000,000	-	-	(694,672)	**C**
480	Reimbursement Grants Fund	1,962,051	344	-	-	1,962,395	
680	Warehouse Services Fund	-	348,479	(337,452)	-	11,027	
681	Information Technology	189,995	8,233,228	(8,233,987)	-	189,236	
682	Fleet Operations Fund	4,598,958	4,117,862	(5,472,816)	-	3,244,004	
683	Workers' Compensation Fund	2,251,639	2,005,000	(2,890,157)	-	1,366,482	
687	Liability Risk Retention Fund	-	1,594,069	(1,540,253)	-	53,816	
	Total Non-Enterprise Funds	**17,450,313**	**$ 230,407,971**	**$ (191,863,891)**	**$ (833,970)**	**$ 55,160,423**	

A - Includes anticipated loan from Fund 110 to Fund 567 of $833,970, if needed at fiscal year end, based on actuals.

B - Temescal Canyon Public Safety Facility Payable / amount owed to General Fund.

C - Revenue / Reimbursement Offset Expected in Outyears - Revenue recognized when expensed.

D - Park Bond Payable / amount owed to General Fund.

E - Loan Payable from LMD 84-1 to Electric Utility Fund for Streetlight Retrofit Project.

F - Includes anticipated loan from Fund 289 to Fund 468 of $25,381, if needed at fiscal year end, based on actuals.

WORKING CAPITAL – ENTERPRISE FUNDS

Fund No. / Description	Estimated Working Capital 07/01/19	FY 2019-20 Estimated Revenues	FY 2019-20 Principal Payments on Debt	FY 2019-20 Adopted Expenditures	FY 2019-20 Adopted Net Transfers	Projected Working Capital 06/30/20	
440 Water Reclamation Capacity Fund	6,715,454	2,006,609	(218,300)	(1,888,280)	-	6,615,483	
453 2012 Water Revenue Bond Fund	566,638	-	-	-	-	566,638	
454 2013 Wastewater Revenue Bond Fund	54,552	-	-	-	-	54,552	
507 Water Capacity Fund	(223,898)	1,669,922	(608,850)	(810,134)	-	27,040	
567 Reclaimed Water System Fund	613,935	3,439,396	(1,844,157)	(3,043,144)	833,970	-	**G**
570 Water Utility Fund	7,813,895	53,079,857	(1,044,238)	(59,666,829)	-	182,685	
571 Water Utility Grant	3,141,255	-	-	(3,593,505)	-	(452,250)	**H**
572 Water Reclamation Utility Fund	38,789,705	32,726,323	(656,391)	(31,101,618)	-	39,758,019	
573 Water Reclamation Grant	67,353	-	-	-	-	67,353	
578 Electric Utility Fund	16,847,455	17,383,692	(960,555)	(19,934,842)	-	13,335,750	
Total DWP Funds	$ 74,386,344	$ 110,305,799	$ (5,332,491)	$ (120,038,352)	$ 833,970	$ 60,155,270	
Total Water Funds	11,297,890	54,749,779	(1,653,088)	(64,070,468)	-	324,113	
Total Reclaimed Water Funds	613,935	3,439,396	(1,844,157)	(3,043,144)	833,970	-	
Total Water Reclamation Funds	45,627,064	34,732,932	(874,691)	(32,989,898)	-	46,495,407	
Total Electric Funds	16,847,455	17,383,692	(960,555)	(19,934,842)	-	13,335,750	
	$ 74,386,344	$ 110,305,799	$ (5,332,491)	$ (120,038,352)	$ 833,970	$ 60,155,270	
275 Airport Fund	414,930	423,136	-	(158,760)	-	679,306	
577 Transit Services Fund	359,236	2,894,639	-	(2,690,709)	-	563,166	

G - Includes anticipated loan from Fund 110 to Fund 567 of $833,970, if needed at fiscal year end, based on actuals.
H - Revenue / Reimbursement Offset Expected in Outyears - revenue recognized when expensed.

SCHEDULE OF ESTIMATED FUND BALANCE CHANGES

Note: Fiduciary funds not included Fund No. / Description	Projected Beginning Balance 07/01/20	FY 2020-21 Forecast Revenues	FY 2020-21 Forecast Expenditures	FY 2020-21 Forecast Net Transfers	Forecast Ending Balance 06/30/21	
General Fund	**$ 70,444,744**	**$ 141,162,721**	**$ (142,107,570)**	**$ 1,053,711**	**$ 70,553,606**	
206 Library Facilities Fee Fund	365,683	149,980	(876)	-	514,787	
207 Fire Wild Land Mitigation Fund	25,549	6,666	(552)	-	31,663	
208 Temescal Canyon Police Facilities Fund	26,479	200,000	-	-	226,479	
209 Temescal Canyon Fire Facilities Fund	(90,373)	-	-	-	(90,373)	**A**
211 Street and Traffic Signals Fund	5,595,117	1,788,844	(505,734)	-	6,878,227	
212 Drainage Fee Fund	3,432,615	935,899	(10,921)	-	4,357,593	
213 Police Facilities Fund	202,650	82,770	(584)	-	284,836	
214 Fire Facilities Fund	370,953	14,160	(792)	-	384,321	
215 Public Meeting Facilities Fund	294,065	102,763	(479)	-	396,349	
216 Aquatics Center Fund	231,895	65,683	(176)	-	297,402	
217 Parks and Open Space Fund	4,856,285	382,273	(8,472)	-	5,230,086	
218 Corona Mall Bus. Impr. Dist. Fund	144,105	12,586	(156,691)	-	-	
221 RMRA Fund	50,586	2,837,491	(2,700,000)	-	188,077	
222 Gas Tax (2105-2106-Prop 42) Fund	609,232	4,151,729	(2,738,795)	(1,205,900)	816,266	
224 Rideshare-Trip Reduction Fund	1,063,843	240,168	(18,100)	-	1,285,911	
227 Measure A Fund	1,322,029	4,939,576	(3,876,061)	-	2,385,544	
231 CAL COPS Grant Fund	140,206	265,993	(307,683)	-	98,516	
236 CFD 2018-1 Spec Tax B (Bedford)	13,556	17,481	(3,600)	-	27,437	
237 CFD 2018-2 Spec Tax B Sierra Bella	18,855	31,347	(12,001)	-	38,201	
238 CFD 2017-2 Valencia Special Tax Fund	12,947	38,177	(23,695)	-	27,429	
243 Public Works Capital Grants Fund	(79,488,830)	11,448,644	(20,000,000)	-	(88,040,186)	**B**
245 Co. Svc. Area 152 (NPDES) Fund	212,690	1,036,665	(1,167,266)	-	82,089	
246 CFD 2000-1 (Eagle Glen II) Fund	940,376	45,637	(3,990)	-	982,023	
247 CFD 2002-2 LMD Fund	354,971	82,313	(57,094)	-	380,190	
248 CFD 97-1 Landscape Fund	754,439	452,682	(356,368)	-	850,753	
249 CFD 2001-1 Landscape Fund	3,972,264	794,860	(623,767)	-	4,143,357	
250 Asset Forfeiture Fund	103,520	30,850	(118,800)	-	15,570	
251 CFD/LMD 2002-3 Landscape Fund	309,675	26,040	(28,436)	-	307,279	
252 LMD 2003-1 Lighting Fund	456,142	160,109	(123,714)	10,601	503,138	
253 CFD/LMD 2011-1 Landscape Fund	215,031	85,936	(71,749)	-	229,218	
255 CFD 2016-2, Terrassa Special Tax Fund	1,294	25,577	(22,005)	-	4,866	
257 CFD 2016-3, Zone 2 Boardwalk Fund	64,307	28,796	(3,062)	-	90,041	
258 CFD 2016-3, Zone 3 Dollar Self Fund	5,407	2,620	(710)	-	7,317	
259 CFD 2016-3, Zone 4 515 S Promenade Fund	23,525	10,734	(2,414)	-	31,845	
260 Residential Refuse/Recycling Fund	123,213	9,666,343	(9,705,635)	-	83,921	
261 So Corona Major Thoroughfares Fund	399,548	39,190	(1,383)	-	437,355	
274 So Corona Landscaping Fund	307,887	37,412	(763)	-	344,536	
288 Park Development Fund	(9,215,722)	60,000	-	-	(9,155,722)	**C**
289 Dwelling Development Tax Fund	674,634	240,000	-	-	914,634	
291 Low Mod Income Housing Asset Fund	28,512,409	209,410	(138,440)	-	28,583,379	
294 CFD 2016-3 Zone 6 Chung	16,118	19,482	(2,002)	-	33,598	
297 CFD 2016-3 Zone 8 Karen Parker	256	1,459	(625)	-	1,090	

SCHEDULE OF ESTIMATED FUND BALANCE CHANGES

Note: Fiduciary funds not included		Projected Beginning Balance	FY 2020-21 Forecast	FY 2020-21 Forecast	FY 2020-21 Forecast Net	Forecast Ending Balance	
Fund No.	**/ Description**	**07/01/20**	**Revenues**	**Expenditures**	**Transfers**	**06/30/21**	
411	US DOJ Grant - Police Fund	6,727	169	-	-	6,896	
415	Library Other Grants Fund	10,428	575	-	-	11,003	
422	Traffic Offender Fund	27,664	177,930	(180,155)	26,436	51,875	
431	CDBG Fund	465,430	1,200,000	(402,844)	-	1,262,586	
432	HOME Investment Partnership Prog. Fund	3,652,501	295,407	(21,000)	-	3,926,908	
442	Adult & Family Literacy Grant Fund	63,201	19,578	-	-	82,779	
445	Bicycle Transportation Account Fund	1,856	47	-	-	1,903	
446	LMD 84-1 Lighting Fund	(2,298,601)	2,063,201	(2,209,567)	113,793	(2,331,174)	**D**
455	LMD 84-2, Zone 2	67,394	81,715	(86,079)	209	63,239	
456	LMD 84-2, Zone 4	197,796	89,892	(65,630)	-	222,058	
457	LMD 84-2, Zone 6	383,710	322,929	(332,730)	-	373,909	
458	LMD 84-2, Zone 7	75,569	85,200	(76,617)	-	84,152	
460	LMD 84-2, Zone 10	5,431,780	2,240,590	(1,161,108)	-	6,511,262	
461	LMD 84-2, Zone 14	1,090,045	588,852	(390,979)	767	1,288,685	
462	LMD 84-2, Zone 15	107,111	43,269	(35,100)	-	115,280	
463	LMD 84-2, Zone 17	19,669	22,893	(33,190)	-	9,372	
464	LMD 84-2, Zone 18	92,424	38,838	(59,903)	383	71,742	
468	LMD 84-2, Zone 19	-	464,094	(464,094)	-	-	
470	LMD 84-2, Zone 20	1,724,447	1,066,981	(789,851)	-	2,001,577	
471	LMD 84-2, Zone 1	21,292	4,627	(3,261)	-	22,658	
473	Eagle Glen HOA Streetlights	13,269	55,450	(57,641)	-	11,078	
478	TUMF - RCTC Fund	249	-	-	-	249	
479	TUMF - WRCOG Fund	(694,672)	645,922	-	-	(48,750)	**B**
480	Reimbursement Grants Fund	1,962,395	357	-	-	1,962,752	
680	Warehouse Services Fund	11,027	343,823	(335,794)	-	19,056	
681	Information Technology	189,236	8,243,245	(8,417,931)	-	14,550	
682	Fleet Operations Fund	3,244,004	4,178,112	(6,692,694)	-	729,422	
683	Workers' Compensation Fund	1,366,482	2,005,000	(2,913,779)	-	457,703	
687	Liability Risk Retention Fund	53,816	1,643,931	(1,581,082)	-	116,665	
	Total Non-Enterprise Funds	**$ 55,160,423**	**$ 207,853,693**	**$ (211,212,034)**	**$ -**	**$ 51,802,082**	

A - Temescal Canyon Public Safety Facility Payable / amount owed to General Fund.

B - Revenue / Reimbursement Offset Expected in Outyears - Revenue recognized when expensed.

C - Park Bond Payable / amount owed to General Fund.

D - Loan Payable from LMD 84-1 to Electric Utility Fund for Streetlight Retrofit Project.

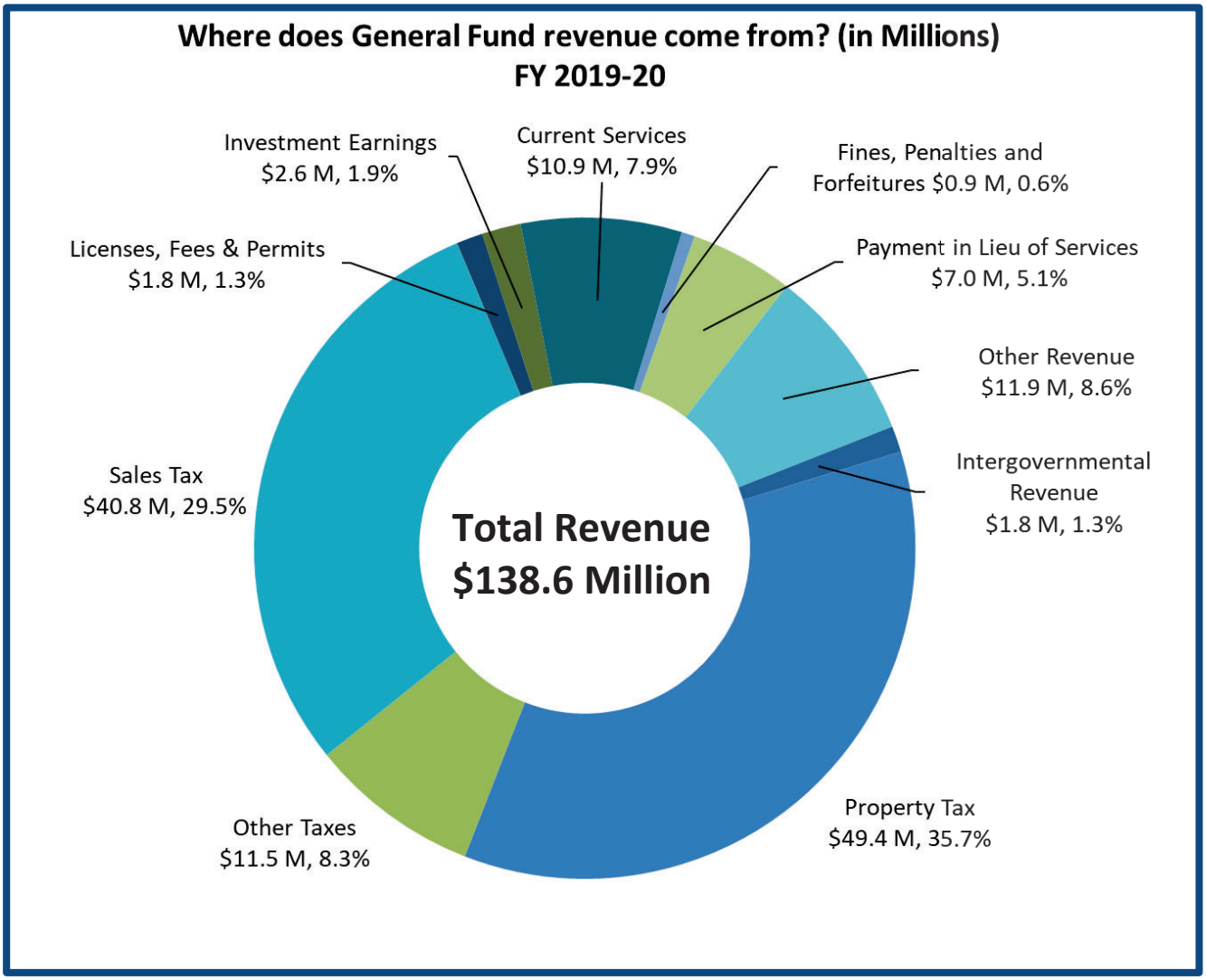
WORKING CAPITAL – ENTERPRISE FUNDS

Fund No. / Description	Estimated Working Capital 07/01/20	FY 2020-21 Forecast Revenues	FY 2020-21 Principal Payments on Debt	FY 2020-21 Forecast Expenditures	FY 2020-21 Forecast Net Transfers	Forecast Working Capital 06/30/21	
440 Water Reclamation Capacity Fund	6,615,483	2,706,003	(227,550)	(1,879,425)	-	7,214,511	
453 2012 Water Revenue Bond Fund	566,638	-	-	-	-	566,638	
454 2013 Wastewater Revenue Bond Fund	54,552	-	-	-	-	54,552	
507 Water Capacity Fund	27,040	2,338,600	(627,300)	(795,082)	-	943,258	
567 Reclaimed Water System Fund	-	3,441,475	(1,891,363)	(5,913,252)	4,363,140	-	**E**
570 Water Utility Fund	182,685	53,281,173	(1,075,768)	(55,317,132)	2,929,042	-	**E**
571 Water Utility Grant	(452,250)	-	-	(982,750)	-	(1,435,000)	**F**
572 Water Reclamation Utility Fund	39,758,019	32,778,235	(678,119)	(24,850,279)	(7,292,182)	39,715,674	**E**
573 Water Reclamation Grant	67,353	-	-	-	-	67,353	
578 Electric Utility Fund	13,335,750	17,404,732	(989,932)	(16,711,653)	-	13,038,897	
Total DWP Funds	$ 60,155,270	$ 111,950,218	$ (5,490,033)	$ (106,449,573)	$ -	$ 60,165,882	
Total Water Funds	324,113	55,619,773	(1,703,068)	(57,094,964)	2,929,042	1,509,896	
Total Reclaimed Water Funds	-	3,441,475	(1,891,363)	(5,913,252)	4,363,140	-	
Total Water Reclamation Funds	46,495,407	35,484,238	(905,669)	(26,729,704)	(7,292,182)	46,984,737	
Total Electric Funds	13,335,750	17,404,732	(989,932)	(16,711,653)	-	13,038,897	
	$ 60,155,270	$ 111,950,218	$ (5,490,033)	$ (106,449,573)	$ -	$ 61,533,529	
275 Airport Fund	679,306	423,719	-	(161,990)	-	941,035	
577 Transit Services Fund	563,166	3,521,377	-	(2,685,595)	-	1,398,948	

E - Potential loan from Water Reclamation Utility to Reclaimed Water and Water Utility. To be reviewed during FY 2020-21 budget process.
F - Revenue / Reimbursement Offset Expected in Outyears - revenue recognized when expensed.

REVENUE – WHERE DOES IT COME FROM?

General Fund Revenue Overview

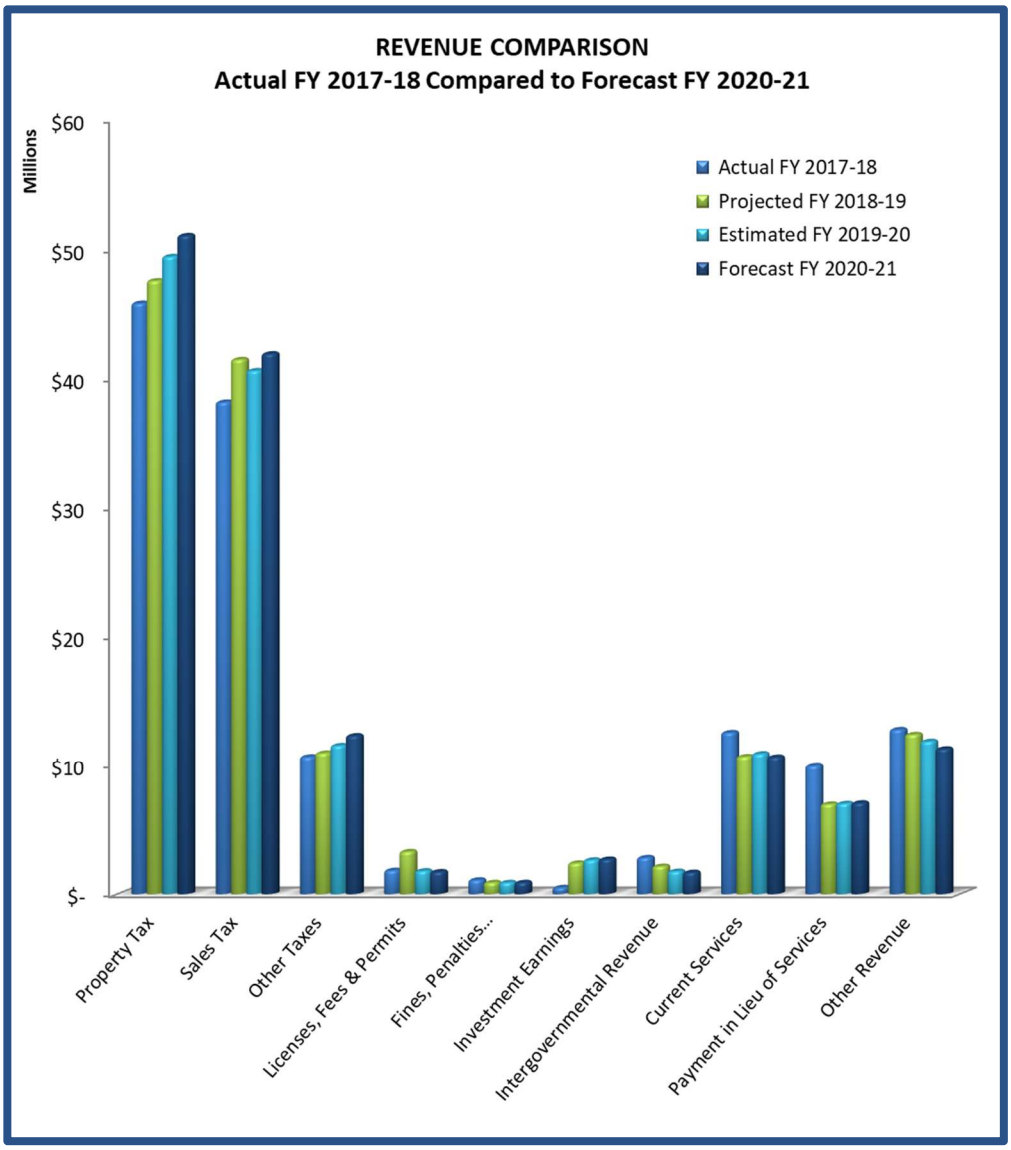


Property Tax	$	49,388,441
Sales Tax		40,828,595
Other Revenue		11,869,518
Other Taxes		11,545,850
Current Services		10,901,037
Payment in Lieu of Services		7,000,574
Investment Earnings		2,635,318
Licenses, Fees & Permits		1,794,823
Intergovernmental Revenue		1,759,073
Fines, Penalties and Forfeitures		893,100
Total	**$**	**138,616,329**

REVENUE – WHERE DOES IT COME FROM?

The largest components of the General Fund revenues are Property Tax and Sales Tax. The two categories combined make up 65.1%, or $90.2 Million. The next three largest categories, Other Revenue, Other Taxes, and Current Services, total 24.8% of the estimated revenues for Fiscal Year 2019-20. The revenue categories will be discussed in more detail on the following pages.

Revenue estimates are carefully developed using current and historical trends, published industry data, workload and operating indicators collected by City staff, as well as opinions from expert third parties which includes the State of California's Department of Finance, County of Riverside and local economists. For detailed line item revenue information, please refer to the *'Schedule of Estimated Revenue.'* This informative schedule includes one year of revenue actuals by fund, the current year projection, as well as the City's revenue estimates for Fiscal Year 2019-20 and forecasted 2020-21. The next graph is a recap of General Fund revenues for Fiscal Year 2017-18 through Forecast Fiscal Year 2020-21.



REVENUE – WHERE DOES IT COME FROM?

Table – General Fund Budgeted Revenue

Revenue Type	Actual FY 2017-18	Projected FY 2018-19	Estimated FY 2019-20	Forecast FY 2020-21
Property Tax	$ 45,775,246	$ 47,512,166	$ 49,388,441	$ 51,009,132
Sales Tax	38,118,548	41,416,827	40,828,595	41,865,012
Other Taxes	10,664,729	10,957,000	11,545,850	12,311,600
Licenses, Fees & Permits	1,832,370	3,282,298	1,794,823	1,728,900
Fines, Penalties and Forfeitures	1,091,789	892,700	893,100	896,300
Investment Earnings	508,172	2,395,917	2,635,318	2,696,868
Intergovernmental Revenue	2,818,911	2,107,660	1,759,073	1,680,554
Current Services	12,552,176	10,701,163	10,901,037	10,642,652
Payment in Lieu of Services	9,926,742	6,954,382	7,000,574	7,047,230
Other Revenue	12,937,734	12,404,417	11,869,518	11,284,473
Total, General Fund Revenue	**$ 136,226,417**	**$ 138,624,530**	**$ 138,616,329**	**$ 141,162,721**
Year over Year Change $		$ 2,398,113	$ (8,201)	$ 2,546,392
Year over Year Change %		1.8%	0.0%	1.8%

The estimated Fiscal Year 2019-20 revenue budget includes the following changes over the Fiscal Year 2017-18 actuals of $136.2 Million and the Fiscal Year 2018-19 projected amount of $138.6 Million:

- Property Tax FY 2019-20 Estimated: $49.4 Million. This represents growth of $3.6 Million over FY 2017-18 actuals and $1.9 Million over FY 2018-19 projections. The estimated budget is based on an increase in assessed valuation and additional housing inventory that has been included on the tax rolls. After working with the Riverside County Assessor's Office, the estimates include a growth rate of 4% over the Fiscal Year 2018-19 assessed valuation, along with a 3% delinquency factor.

- Sales Tax FY 2019-20 Estimated: $40.8 Million. The estimate is an increase of $2.7 Million over FY 2017-18 actuals and a decrease of $588,232 when compared to the FY 2018-19 projections. In FY 2017-18, the State implemented a new sales tax reporting system for businesses. With the implementation, there were some technical difficulties which resulted in delayed distributions to cities, counties, and special districts. The delay resulted in lower sales tax received by the City in FY 2017-18, with a 'true-up' or higher sales tax received in FY 2018-19. Additionally, there have been multiple 'brick and mortar' retailers that have closed locations within the City over the last year or so. The sales tax category also includes a contra revenue account, allowance for sales tax agreements (AKA operating covenant agreements). A full listing of operating covenant agreements is available on the City's website, on the Management Services page.

- Other Taxes FY 2019-20 Estimated: $11.5 Million. This is an increase of $881,121 over FY 2017-18 actuals and $588,850 over FY 2018-19 projections. The changes in this category are primarily from Transient Occupancy Tax (TOT), Public Service Special Assessments, and Franchise Fees. In the TOT line item, there is an increase in hotel rental activity as well as the anticipated addition of a new hotel in late 2019.

REVENUE – WHERE DOES IT COME FROM?

- Licenses, Fees, and Permits FY 2019-20 Estimated: $1.8 Million. The estimate is a decrease of $37,547 when compared to FY 2017-18 actuals and a decrease of $1.5 Million when compared to the projections for FY 2018-19. The bulk of the revenue generated in this category is related to building activity. As such, timing of development projects has a large impact on this category. This group can experience significant variations from one year to the next. Also Included in this group are permits for animal licensing, alarm permits, and garage sale permits.

- Fines, Penalties, and Forfeitures FY 2019-20 Estimated: $893,100. This category is relatively flat when comparing year over year revenues. Over 50% of the revenue in this group is from vehicle code fines. The remainder of the activity is from business license penalties, parking fines, city code fines, and other penalties.

- Investment Earnings FY 2019-20 Estimated: $2.6 Million. The estimate is a growth of $2.1 Million over FY 2017-18 actuals and $239,401 over FY 2018-19 projections. The growth is related to the current investment strategies and performance of the portfolio.

- Intergovernmental Revenue FY 2019-20 Estimated: $1.8 Million. This is a decrease of $1.1 Million as compared to FY 2017-18 actuals and decrease of $348,587 as compared to FY 2018-19 projections. The revenue generated from this group includes mutual aid reimbursement, the abandoned vehicle abatement program, and grant revenues. Many grant related items are one-time in nature and are not a sure source of revenue in future years. This category also experiences fluctuations from one year to the next from mutual aid reimbursements, depending on the severity of the fire season.

- Current Services FY 2019-20 Estimated: $10.9 Million. This represents a decrease of $1.65 Million over FY 2017-18 actuals and an increase of $199,874 when compared to FY 2018-19 projections. Primary revenue items in this group include plan check fees, engineering and inspection fees, recreation revenues, and the EMS program. As with the Licenses, Fees, and Permits category, fluctuations in building related activity can have a significant impact on this revenue group.

- Payments in Lieu of Services FY 2019-20 Estimated: $7.0 Million. The estimate is a decrease of $2.9 Million when compared to FY 2017-18 actuals and an increase of $46,192 when compared to FY 2018-19 projections. One of the main reasons for the decrease over FY 2017-18 actuals is from an accounting change that was implemented in FY 2018-19 to establish an internal service fund to account for information technology activities. This change results in a decrease in revenues to the General Fund. There are also reductions on the General Fund expenditure budget for this change.

- Other Revenue FY 2019-20 Estimated: $11.9 Million. The decrease in this category is $534,899 over FY 2018-19 projections and a decrease of $1.1 Million when compared to FY 2017-18 actuals. When comparing to the FY 2018-19 projections, there are one-time revenues received, such as fair share development agreements and other sources (insurance proceeds), that are not included going forward. Other changes in this category include decreased estimates for donations and damage recovery, with an increase in special district administration.

REVENUE – WHERE DOES IT COME FROM?

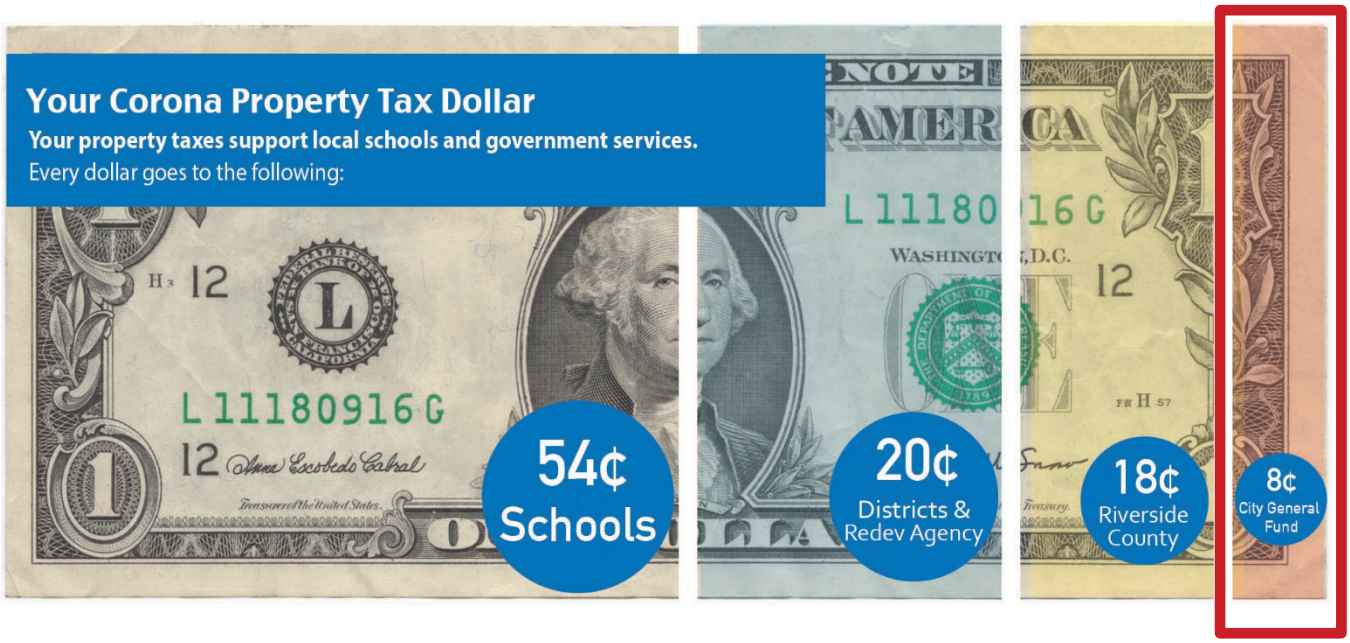
WHERE DO YOUR TAX DOLLARS GO?

Property Tax

Property tax is applied to the net assessed property value as determined by the County of Riverside Assessor-Recorder. California Proposition 13 sets the maximum tax rate at 1%, which excludes voter-approved overrides (such as additional taxes for community facilities districts). Proposition 13 also limits the growth in assessed property values to the lesser of inflation or 2% per year.

The City carefully monitors property tax, in conjunction with the County of Riverside Assessor-Recorder.

According to the County of Riverside Assessor-Recorder, of each $1 in your base 1% property taxes that you pay, only 8 cents goes to the City General Fund to pay for critical services such as (but not limited to) police, library services, infrastructure, parks, recreation, and fire.



Example: Home valued at $500,000 1% secured property tax = $400 to the City of Corona General Fund	Corona's Median Home Price - $511,450 *(April 2019)*

Source: Realtor.com

REVENUE – WHERE DOES IT COME FROM?

Sales Tax

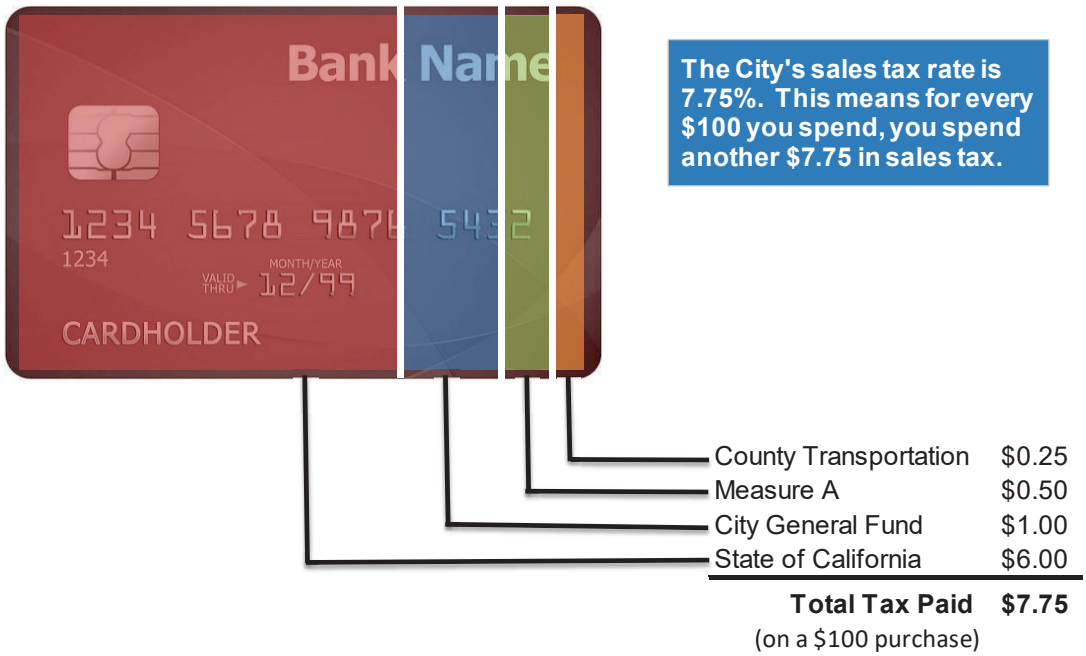
Sales and use taxes are imposed on retail transactions and are remitted to the State of California, which allocates the sales tax to state and local agencies. The program is administered by the State Board of Equalization.

Generally, sales of tangible items in California are subject to sales tax, such as clothes, gasoline, vehicles, and most retail goods. However, not all transactions are subject to sales tax. Transactions exempt from sales tax include sale of certain food products for human consumption (i.e. groceries) and sales of prescription medicine. In California, internet sales (e.g., Amazon) are generally taxable too.

The City carefully monitors sales tax, under consultation with published economic data as well HdL Companies, our sales tax consultant. City staff also provides an update on a quarterly basis at the Finance, Legislative, and Economic Development (FLED) Committee meeting.

The City of Corona's sales tax rate is currently set at 7.75% as of January 2017. The State of California rate is 7.25%. Of the 7.25% state sales tax rate, only 1.00% goes to the City of Corona. Riverside County includes an additional 0.5% to support Measure A transportation related projects. In addition, Proposition 172 set a half-cent sales tax (0.50%) which directly funds local public safety programs (e.g. Police).

Below is an infographic which illustrates your City of Corona sales tax dollars and where they go.



OTHER CITY REVENUE

Other funds (aside from the General Fund) receive revenue from multiple sources, such as utility rates (for water, sewer, and electric services), special capital grants (such as the federal Housing and Urban Development agency (HUD) and community development block grants), as well as Gas Tax and Measure A. Below is a table which describes other significant non-General Fund revenue sources. For additional details, please also refer to documents on the Finance Department's page on the City's website *(www.CoronaCA.gov)* such as the *'Budget Resources Manual'* and presentations from the budget workshops held March 25, 2019 – May 23, 2019.

Special Revenue Funds *– used to account for and report the proceeds of specific revenues sources that are restricted or committed to specific purposed, often by legislative authority.*	
• **Development Impact Fees (DIF) – Various funds**	Fees charged to real estate developers under AB1600. Fee is based upon the additional costs of providing public services to the new development. These fees are used to fund major capital projects.
• **Gas Tax Fund 222 and Road Maintenance and Rehabilitation Account (RMRA) Fund 221**	A tax on gasoline per the California Streets and Highway Code. The use of this revenue is limited to maintenance, rehabilitation, or improvement of public streets (such as paving).
• **Measure A Fund 227**	Comes from a 0.50% sales tax rate originally approved by voters in 1988 (in Riverside County). In 2002, voters extended this sales tax rate through 2039. Revenue used to maintain and construct local streets and roads, and is allocated by the Riverside County Transportation Commission (RCTC) to cities within Riverside County.
• **Special Taxing Districts – Special Assessments – Various funds**	A special assessment on a property tax parcel for a special benefit provided. This revenue is only used to fund maintenance efforts in the City's landscape maintenance (LMD) and community facilities districts (CFD).
Capital Project Funds *– used to account for and report financial resources that are restricted, or assigned to capital expenditures, including acquisition or construction of capital facilities and other capital assets.*	
• **Home Investment Partnership Grant (HOME) Fund 432; Neighborhood Stabilization Program Grant (NSP) and**	The City receives federal funding from the Housing and Urban Development agency (HUD). CDBG funds may be used for eligible projects and are allocated to benefit low and moderate

Community Block Development Grants (CDBG) Fund 431	income persons and/or to fund programs and projects to alleviate blighted conditions within eligible CDBG areas. HOME funds may be used for activities that increase and preserve affordable housing. NSP funds are used to acquire and rehabilitate foreclosed properties within the City for future multi-family development.
• **Transportation Uniform Mitigation Fee (TUMF) Funds 478 and 479**	A voter-approved fee in 2002, which charges real estate developers a fee to fund transportation projects required as a result of growth. The program is administered by the County.
Enterprise Funds *– used to separately account self-supporting activities that are supported by rates and/or fees.*	
• **Utility Rates – Various funds**	Utility rates are calculated and charged based on the cost of service for each of the City's utilities – water, sewer, electricity, and reclaimed water in accordance with Proposition 218. A rate study is conducted every 3 years.
Internal Service Funds *– used to separately account for departments that provide services to other City departments, and therefore incur costs that are then allocated to each receiving department.*	
• **Services to Other Funds – Various funds**	Internal service funds provide services to City departments, such as fleet operations, information technology, risk management, and warehouse services. Revenues received by Internal Service Funds are treated as expenses by other departments receiving the services.

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
GENERAL FUND							
	Property Tax						
110	31101	Secured CY Property Tax	25,474,605	26,586,600	26,538,100	27,830,600	28,908,400
110	31102	Current Unsecured Property Tax	1,130,866	1,176,500	1,163,100	1,209,700	1,245,900
110	31103	Sec & Unsec - Prior Year	750,369	1,055,000	1,052,600	1,103,500	1,145,900
110	31104	HOPTR Reimbursement	300,346	301,800	295,000	296,500	298,000
110	31105	SBE Property Tax	579,047	600,900	610,900	620,100	629,400
110	31107	Penalties and Interest	20,590	16,000	20,000	20,000	20,000
110	31108	Non-Commercial Aircraft	37,905	30,000	35,300	35,000	35,000
110	31109	Other Supplemental Property Tax	2,119,689	1,927,200	1,912,261	1,923,341	1,934,532
110	31113	CY AB1290	571,783	420,000	420,000	420,000	420,000
110	31116	Property Transfer Tax	900,023	905,000	1,000,000	900,000	900,000
110	31119	CY Supplemental Property Tax	501,369	382,500	382,500	390,200	398,000
110	31120	PY Supplemental Property Tax	175,914	156,000	156,000	156,000	156,000
110	31127	Vehicle License Property Tax	13,212,740	13,873,400	13,926,405	14,483,500	14,918,000
	Subtotal, Property Tax		**45,775,246**	**47,430,900**	**47,512,166**	**49,388,441**	**51,009,132**
	Sales Tax						
110	31110	Sales & Use Tax	41,376,686	44,058,000	44,512,000	43,615,280	44,524,000
110	31117	Prop 172 Sales Tax Allocation	2,154,576	2,226,000	2,297,000	2,343,000	2,390,000
110	31132	Allowance for Sales Tax Agreements	(5,412,714)	(5,356,189)	(5,392,173)	(5,129,685)	(5,048,988)
	Subtotal, Sales Tax		**38,118,548**	**40,927,811**	**41,416,827**	**40,828,595**	**41,865,012**
	Other Taxes						
110	31111	Public Service Special Assessments	32,508	103,000	100,000	247,500	459,500
110	31114	Transient Occupancy Tax	2,633,927	2,687,000	2,750,000	3,034,250	3,422,000
110	31115	Franchises	5,496,342	5,362,000	5,720,000	5,831,000	5,945,000
110	31130	PEG FEE (DSG)	188,398	205,000	187,000	189,100	196,100
110	31201	Business License Taxes	2,313,554	2,307,000	2,200,000	2,244,000	2,289,000
	Subtotal, Other Taxes		**10,664,729**	**10,664,000**	**10,957,000**	**11,545,850**	**12,311,600**
	Licenses, Fees and Permits						
110	31202	Building Permits	407,388	438,530	734,536	383,385	390,000
110	31203	Plumbing Permits	146,357	195,000	314,208	162,683	165,000
110	31204	Electrical Permits	304,441	300,000	308,456	300,000	300,000
110	31206	Miscellaneous Building Permits	50,929	47,000	47,000	45,000	50,000
110	31207	Heating & AC Permits	127,012	152,000	240,245	130,000	130,000
110	31208	Garage Sales	9,970	10,500	9,500	10,000	10,000
110	31209	Miscellaneous Licenses	500	500	-	-	-
110	31210	Animal Licenses	354,204	340,000	330,000	340,000	340,000
110	31212	Miscellaneous Permits	2,500	2,000	2,500	2,500	2,500
110	31213	Public Works Permits	11,350	20,000	5,000	5,000	5,000
110	31214	Overload Permits	19,820	25,000	25,000	25,000	25,000
110	31218	Occupancy Fees	249,981	394,880	1,086,083	234,855	155,000
110	31219	Encroachment Permits	27,185	25,000	50,000	40,000	40,000
110	31220	Preferential Parking Permits	380	400	400	400	400
110	31224	Alarm Permits	13,950	20,000	16,000	14,000	14,000
110	31225	Alarm Permit Renewals	99,451	85,000	95,000	95,000	95,000
110	31240	General Plan Maintenance Fee	6,952	8,500	4,500	7,000	7,000
110	31243	Dev Impact Fees-CFD	-	-	13,870	-	-
	Subtotal, Licenses, Fees and Permits		**1,832,370**	**2,064,310**	**3,282,298**	**1,794,823**	**1,728,900**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
		Fines, Penalties and Forfeitures					
110	31301	Vehicle Code Fines	481,616	500,000	500,000	500,000	500,000
110	31302	City Code Fines	103,471	90,000	-	-	-
110	31303	Library Fines	37,673	35,000	35,000	35,000	35,000
110	31304	Business License Penalties	224,115	197,000	156,000	159,100	162,300
110	31305	Parking Fines	91,187	105,000	130,000	130,000	130,000
110	31307	Spay / Neuter Penalties	5,548	5,000	6,000	5,000	5,000
110	31308	Miscellaneous Fines & Penalties	12,223	3,000	-	-	-
110	31310	Administrative Fines & Penalties	121,560	55,000	56,700	55,000	55,000
110	31911	Penalties	14,396	8,000	9,000	9,000	9,000
		Subtotal, Fines, Penalties and Forfeitures	**1,091,789**	**998,000**	**892,700**	**893,100**	**896,300**
		Investment Earnings					
110	31401	Interest on Investments	1,989,651	2,102,125	2,104,355	2,381,068	2,471,995
110	31421	Other Interest Income	311,477	282,750	291,562	254,250	224,873
110	31422	GASB31 Gain / Loss on Investment	(1,850,893)	-	-	-	-
110	31423	Gain or Loss Investment Sale	57,937	-	-	-	-
		Subtotal, Investment Earnings	**508,172**	**2,384,875**	**2,395,917**	**2,635,318**	**2,696,868**
		Intergovernmental Revenue					
110	31503	Motor Vehicle In Lieu	88,306	92,700	80,917	81,000	81,000
110	31505	Post Reimbursement	18,889	5,000	35,610	5,000	5,000
110	31540	Rev From Other Gov't Agencies	282,309	178250	435431	517940	531210
110	31542	Federal Grant Revenue	273,528	33,042	275,841	125,133	33,344
110	31544	State Grant Revenue	308,979	178,250	204,050	-	-
110	31554	Prop 12 Per Capita Park Grant	4,370	-	-	-	-
110	31555	Abandoned Veh Abate / Waste Mgmt	225,934	140,000	-	80,000	80,000
110	31785	Fire Mutual Aid Reimbursement	1,616,596	950,000	1,075,811	950,000	950,000
		Subtotal, Intergovernmental Revenue	**2,818,911**	**1,577,242**	**2,107,660**	**1,759,073**	**1,680,554**
		Current Services					
110	31601	Fire Hazard Reduction / Weed Abatement	4,496	-	493	-	-
110	31602	Maps & Publications	11	-	-	-	-
110	31603	Plan Check - Building	1,671,066	1,200,000	1,550,000	1,500,000	1,200,000
110	31604	Plan Check - Public Works	732,844	600,000	600,000	700,000	700,000
110	31605	Planning Application Fees	526,306	500,000	500,000	450,000	425,000
110	31607	Engineering & Inspection	2,351,195	1,800,000	1,200,000	1,200,000	1,200,000
110	31608	Appeal Fees	1,320	1,320	1,320	1,320	1,320
110	31609	Other Application Fees	62,766	30,000	285	-	-
110	31611	Animal Shelter Fees & Charges	52,004	46,000	50,000	47,000	47,000
110	31612	Miscellaneous Services	1,456	1400	1,087	800	800
110	31614	Fingerprinting	5,852	6,000	6,000	6,500	6,500
110	31615	Special Police Services	31,106	30,000	23,000	25,000	25,000
110	31616	Passport Processing Fees	347,778	400,000	400,000	350,000	350,000
110	31621	Photocopy Services	760	1,000	320	300	300
110	31623	Fire Service Agreements	787,544	770,759	770,759	897,860	897,860
110	31624	Special Building Inspection	17,611	10,000	10,000	10,000	10,000
110	31625	Reimbursed Exp - Misc Plan Fees	14,343	9,000	10,705	9,000	5,000
110	31627	Reimbursed Exp - P&CS	2	-	-	-	-
110	31628	Reimbursed Exp - Eng Insp & Misc	192,641	60,000	60,000	60,000	60,000
110	31629	Reimbursed Exp - Fire	105,653	105,000	10,000	10,000	10,000
110	31630	Reimbursed Exp - Police	86,377	95,000	70,000	75,000	75,000

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
110	31631	Reimbursed Exp - Maintenance Services	3,143	3,000	-	-	-
110	31632	Reimbursed Exp - Finance	529	600	400	400	400
110	31635	Return Check Fees	716	1,000	812	800	800
110	31638	Reimbursed Exp - Building	1,532	600	2,350	1,500	1,500
110	31639	Plan Check-Fire	85,055	40,000	70,000	70,000	70,000
110	31640	Review of Fuel Mod Plan	1,065	-	1,065	-	-
110	31642	Digitized Mapping Service Fees	173	200	200	200	200
110	31644	Scanning Fees - Building	47,578	36,000	45,000	36,000	40,000
110	31645	Spay / Neuter Adoption Fees	20,007	21,000	21,000	21,000	21,000
110	31646	Scanning Fees - Public Works	11,130	7,000	15,000	3,000	2,000
110	31647	Copies and Blueprinting - PW	299	200	100	100	100
110	31648	Reimbursed Exp - Lost Books	3,884	4,000	3,500	3,500	3,500
110	31650	Formation-Annexation Fee	100,721	20,000	84,000	-	-
110	31656	Corona Norco School Agrmt - Police	462,273	409,000	447,260	451,735	456,250
110	31661	Special Fire Equipment Inspect	131,535	70,000	150,000	100,000	100,000
110	31663	Special Fire Permit Inspection	24,100	17,000	17,000	17,000	17,000
110	31665	Fire Prevention Bureau Inspect	17,480	12,000	19,000	15,000	15,000
110	31666	State Mandated Inspection	2,890	2,000	2,000	2,000	2,000
110	31669	Other Fire Services	150	-	160	-	-
110	31670	Hazardous Material Storage Fee	215,854	185,000	190,000	264,000	264,000
110	31671	Emergency Response Exp Reimb	20,504	35,000	20,000	20,000	20,000
110	31673	Shooting Range Fees	52,850	45,000	45,000	50,000	50,000
110	31674	Fire Prev Bureau Reinspections	200	-	1,200	-	-
110	31675	Underground Tank Install / Removal	520	250	-	-	-
110	31676	City Clerk Legal Advrtsmt Rev	945	400	425	400	400
110	31678	Police - False Alarms	64,755	65,000	65,000	65,000	65,000
110	31684	Reimbursed Exp - Library	30,097	30,000	25,000	25,000	25,000
110	31687	SMIP Program Fees	1,027	900	1,346	900	900
110	31689	Reimbursed Exp - Misc	(404)	100	15	50	50
110	31692	Street Name Signs	525	-	-	-	-
110	31693	EMS Subscription	902,803	880,000	880,000	880,000	880,000
110	31694	EMS Direct Billed	333,531	400,000	335,000	375,000	390,000
110	31696	Third Party Plan Check-Comm Dev	63,849	-	29,845	-	-
110	31710	Paramedic Program	749,558	710,000	775,000	775,000	775,000
110	31774	Reimbursed Exp - HR	275	-	-	-	-
110	31780	Reimb Exp - PW Misc	32,946	20,000	3,000	2,000	2,000
110	31781	Third Party Plan Check - Fire	2,825	-	-	-	-
110	31782	Com Site Lic Agmt Amendment	6,150	3,690	6,350	4,032	4,032
110	31784	Reimb Exp-Engineering	3,629	5,000	-	-	-
110	31791	Utility Locating & Marking	7,445	3,000	20,000	5,000	5,000
110	31801	Aquatics	87,345	85,000	87,000	99,000	101,000
110	31802	Recreation Events	20,870	7,500	8,000	6,000	6,000
110	31803	Sports Revenue - Adult	20,279	16,000	23,000	23,000	23,000
110	31804	Sports Revenue - Youth	46,858	68,000	60,000	77,500	77,500
110	31805	Contract Program Revenue	562,980	425,000	425,000	450,000	450,000
110	31806	Adaptive Recreation	1,755	2,500	2,500	2,700	2,700
110	31811	Trip Programs	9,651	8,200	9,500	9,000	9,000
110	31817	After School Recreation Program	671,117	925,000	812,000	909,000	924,000
110	31818	Reimbursed Exp-Rec Svcs	3,968	4,000	4,000	16,000	16,000
110	31820	Youth Sports Lighting	90,228	85,000	80,000	80,000	80,000
110	31821	Kids Camp	155,733	158,000	158,000	165,000	170,000
110	31822	Picnic Reservations	32,965	30,000	30,000	40,000	40,000

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
110	31823	Facility Rentals	409,691	325,000	360,000	375,000	400,000
110	31824	Ballfield, Tournament, Special Events	2,386	-	1,080	5,000	5,000
110	31825	Concession Facility Rentals	6,096	3,600	6,000	6,000	6,000
110	31826	Pool Facility Rental Income (Designated)	17,200	17,700	17,700	17,700	17,700
110	31832	Gym-Pay and Play	288	-	3,850	4,000	4,000
110	31833	Spot at Circle City Center	70	-	600	700	800
110	31834	Senior Center Activities	8,123	-	8,000	6,000	7,000
110	31880	Expedited Plan Check Fire	2,580	1,000	-	-	-
110	31881	Fire After Hours Inspection	1,489	1,500	3,011	1,500	1,500
110	31882	Juvenile Fire Setter	2,180	-	1,240	-	-
110	32013	Reimbursement - Legal Fees	1,049	-	10,685	-	-
110	32015	Fire Residential Inspection	-	76,540	50,000	76,540	76,540
		Subtotal, Current Services	**12,552,176**	**10,931,959**	**10,701,163**	**10,901,037**	**10,642,652**
		Payments in Lieu of Services					
110	33001	Services To Other Funds	9,482,230	7,343,491	6,654,382	6,700,574	6,747,230
110	33002	In Lieu Charges To Other Funds	444,512	300,000	300,000	300,000	300,000
		Subtotal, Payments in Lieu of Services	**9,926,742**	**7,643,491**	**6,954,382**	**7,000,574**	**7,047,230**
		Other Revenue					
110	31406	Miscellaneous Rental / Lease Income	7,006,451	6,793,015	6,888,135	6,630,775	6,370,860
232	31406	Miscellaneous Rental / Lease Income	150,469	132,000	160,000	137,800	143,312
110	31408	Trap Rental	15	-	-	-	-
110	31410	Telecom Site Rentals	771,885	770,000	770,000	785,400	801,108
110	31701	Sale of Real Estate	78,500	-	-	-	-
110	31702	Sale of Surplus Property	40,535	20,000	20,000	20,000	20,000
110	31704	Cashier's Over & Shorts	276	-	500	-	-
110	31705	Police Auction	3,979	2,000	1,558	1,000	1,000
110	31708	Miscellaneous Reimbursements	32,513	500	18,000	1,500	1,500
110	31709	Damage Recovery	154,127	20,000	127,332	50,000	50,000
110	31711	Miscellaneous Income / Refunds	438,233	432,600	460,000	332,000	332,000
232	31711	Miscellaneous Income / Refunds	2,274	2,000	2,100	2,100	2,205
110	31715	Billboard Revenue	160,000	160,000	160,000	163,200	166,464
110	31729	Special District Admin Reimbursements	2,487,602	2,464,590	2,464,590	2,650,343	2,694,645
110	31731	Development Agreements	254,583	75,000	80,000	475,000	75,000
110	31734	Kiosk Id Sign Program	10,340	7,260	10,000	10,000	10,000
110	31779	RTA Bus Passes	15,807	14,000	17,400	16,000	16,000
110	31908	Bad Debt Recovery	2,275	2,000	8,945	2,000	2,000
110	31416	El Cerrito Telecom Revenues (Designated)	140,881	138,000	138,000	140,500	143,045
110	31703	Donations	71	-	100	-	-
110	31733	Developer Paid Public Imp (Designated)	4,854	5,000	6,000	5,000	5,000
110	31763	Donations - Library (Designated)	29,416	30,000	56,000	30,000	30,000
110	31764	Donations - Police (Designated)	25,031	-	6,827	-	-
110	31765	Donations - Animal Control (Designated)	34,060	-	30,479	-	-
110	31768	Donations - Fire (Designated)	15,000	-	-	-	-
110	31776	Billboard Revenue (Designated)	326,838	340,000	340,000	343,400	346,834
110	31778	SB 1186 ADA Compliance (Designated)	22,604	33,840	33,200	33,500	33,500
110	31786	Fair Share Development Agreement	93,205	-	410,280	-	-
110	31830	Donations-Rec Svcs (Designated)	30,874	40,000	40,000	40,000	40,000
110	31831	Donations-Parks Maint (Designated)	51,300	-	1,838	-	-
110	33060	Other Sources	553,736	-	153,133	-	-
		Subtotal, Other Revenue	**12,937,734**	**11,481,805**	**12,404,417**	**11,869,518**	**11,284,473**
		GENERAL FUND TOTAL	**$136,226,417**	**$136,104,393**	**$138,624,530**	**$138,616,329**	**$141,162,721**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
206	**CWSC LIBRARY FEE FUND**						
206	31238	Development Impact Fees	66,668	222,014	249,484	100,000	145,000
206	31243	Dev Impact Fees-CFD	-	-	50,516	-	-
206	31401	Interest on Investments	1,454	2,346	4,239	2,591	4,980
206	31422	GASB31 Gain / Loss on Investment	(1,551)	-	-	-	-
206	31423	Gain or Loss Investment Sale	50	-	-	-	-
	FUND TOTAL		**$ 66,621**	**$ 224,360**	**$ 304,239**	**$ 102,591**	**$ 149,980**
207	**FIRE WILD LAND MITIGATION FUND**						
207	31238	Development Impact Fees	4,611	5,000	19,275	6,000	6,000
207	31401	Interest on Investments	354	513	513	567	666
207	31422	GASB31 Gain / Loss on Investment	(354)	-	-	-	-
207	31423	Gain or Loss Investment Sale	13	-	-	-	-
	FUND TOTAL		**$ 4,624**	**$ 5,513**	**$ 19,788**	**$ 6,567**	**$ 6,666**
208	**TC POLICE FACILITIES FUND**						
208	31238	Development Impact Fees	1,290	171,085	3,959	110,000	200,000
208	31243	Dev Impact Fees-CFD	-	-	85,118	-	-
	FUND TOTAL		**$ 1,290**	**$ 171,085**	**$ 89,077**	**$ 110,000**	**$ 200,000**
209	**TC FIRE FACILITIES FUND**						
209	31238	Development Impact Fees	2,581	177,349	7,589	125,000	-
209	31243	Dev Impact Fees-CFD	-	-	122,056	-	-
	FUND TOTAL		**$ 2,581**	**$ 177,349**	**$ 129,645**	**$ 125,000**	**$ -**
211	**CW STREET & TRAFFIC SIGNALS FUND**						
211	31238	Development Impact Fees	609,873	1,546,000	1,127,252	1,400,000	1,500,000
211	31243	Dev Impact Fees-CFD	-	-	472,748	-	-
211	31401	Interest on Investments	144,056	209,629	245,886	278,218	288,844
211	31422	GASB31 Gain / Loss on Investment	(142,634)	-	-	-	-
211	31423	Gain or Loss Investment Sale	4,914	-	-	-	-
211	31711	Miscellaneous Income / Refunds	163	-	205	-	-
	FUND TOTAL		**$ 616,372**	**$ 1,755,629**	**$ 1,846,091**	**$ 1,678,218**	**$ 1,788,844**
212	**CWSC DRAINAGE FUND**						
212	31238	Development Impact Fees	504,010	550,000	1,000,000	200,000	860,000
212	31401	Interest on Investments	37,930	54,398	54,398	60,101	75,899
212	31422	GASB31 Gain / Loss on Investment	(38,039)	-	-	-	-
212	31423	Gain or Loss Investment Sale	1,348	-	-	-	-
	FUND TOTAL		**$ 505,249**	**$ 604,398**	**$ 1,054,398**	**$ 260,101**	**$ 935,899**
213	**CWSC POLICE FACILITIES FUND**						
213	31238	Development Impact Fees	64,937	303,133	230,000	75,000	80,000
213	31401	Interest on Investments	1,353	1,431	2,358	2,668	2,770
213	31422	GASB31 Gain / Loss on Investment	(1,591)	-	-	-	-
213	31423	Gain or Loss Investment Sale	43	-	-	-	-
	FUND TOTAL		**$ 64,742**	**$ 304,564**	**$ 232,358**	**$ 77,668**	**$ 82,770**
214	**CWSC FIRE FACILITIES FUND**						
214	31238	Development Impact Fees	85,573	359,235	300,000	75,000	-
214	31401	Interest on Investments	6,814	9,475	12,055	13,640	14,160
214	31422	GASB31 Gain / Loss on Investment	(7,337)	-	-	-	-
214	31423	Gain or Loss Investment Sale	248	-	-	-	-
	FUND TOTAL		**$ 85,298**	**$ 368,710**	**$ 312,055**	**$ 88,640**	**$ 14,160**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
215	**CWSC PUBLIC MTG FACILITIES FUND**						
215	31238	Development Impact Fees	42,428	139,570	168,172	75,000	98,000
215	31243	Dev Impact Fees-CFD	-	-	31,828	-	-
215	31401	Interest on Investments	1,605	2,100	4,054	4,588	4,763
215	31422	GASB31 Gain / Loss on Investment	(1,776)	-	-	-	-
215	31423	Gain or Loss Investment Sale	55	-	-	-	-
	FUND TOTAL		**$ 42,312**	**$ 141,670**	**$ 204,054**	**$ 79,588**	**$ 102,763**
216	**CWSC AQUATIC CENTER FUND**						
216	31238	Development Impact Fees	26,247	86,328	104,290	40,000	60,000
216	31243	Dev Impact Fees-CFD	-	-	19,710	-	-
216	31401	Interest on Investments	2,434	3,454	4,838	5,474	5,683
216	31422	GASB31 Gain / Loss on Investment	(2,565)	-	-	-	-
216	31423	Gain or Loss Investment Sale	87	-	-	-	-
	FUND TOTAL		**$ 26,203**	**$ 89,782**	**$ 128,838**	**$ 45,474**	**$ 65,683**
217	**CWSC PARKS & OPEN SPACE FUND**						
217	31238	Development Impact Fees	893,740	2,339,280	2,597,096	60,000	200,000
217	31243	Dev Impact Fees-CFD	-	-	1,302,904	-	-
217	31401	Interest on Investments	70,928	107,924	155,165	175,568	182,273
217	31422	GASB31 Gain / Loss on Investment	(76,068)	-	-	-	-
217	31423	Gain or Loss Investment Sale	2,723	-	-	-	-
	FUND TOTAL		**$ 891,323**	**$ 2,447,204**	**$ 4,055,165**	**$ 235,568**	**$ 382,273**
218	**CORONA MALL BUSINESS IMPROVEMENT DISTRICT FUND**						
218	31123	Special Assessments	155,569	148,354	148,354	151,321	-
218	31401	Interest on Investments	10,798	8,366	10,714	12,123	12,586
218	31422	GASB31 Gain / Loss on Investment	(19,116)	-	-	-	-
218	31423	Gain or Loss Investment Sale	226	-	-	-	-
218	31406	Miscellaneous Rental / Lease Income	250	350	-	-	-
218	31709	Damage Recovery	4,223	-	-	-	-
218	31711	Miscellaneous Income / Refunds	329	-	329	-	-
	FUND TOTAL		**$ 152,279**	**$ 157,070**	**$ 159,397**	**$ 163,444**	**$ 12,586**
221	**RMRA FUND**						
221	31401	Interest on Investments	4,671	(4)	33,448	37,846	39,291
221	31422	GASB31 Gain / Loss on Investment	(8,718)	-	-	-	-
221	31423	Gain or Loss Investment Sale	79	-	-	-	-
221	31590	State Gas Tax-RMRA Section 2030	982,993	2,785,815	2,666,425	2,770,495	2,798,200
	FUND TOTAL		**$ 979,025**	**$ 2,785,811**	**$ 2,699,873**	**$ 2,808,341**	**$ 2,837,491**
222	**GAS TAX (2105-2106-Prop 42) FUND**						
222	31401	Interest on Investments	56,374	80,468	82,769	93,652	97,229
222	31422	GASB31 Gain / Loss on Investment	(51,619)	-	-	-	-
222	31423	Gain or Loss Investment Sale	2,162	-	-	-	-
222	31537	State Gas Tax - 2107	1,184,794	1,198,315	1,191,500	1,191,400	1,197,400
222	31538	State Gas Tax - 2107.5	10,000	10,000	10,000	10,000	10,000
222	31539	State Gas Tax - 2106	573,089	581,315	566,300	566,300	572,000
222	31570	State Gas Tax - 2105	910,373	965,835	870,100	870,000	878,700
222	31573	State Gas Tax - 2103	653,294	1,286,145	591,700	1,389,500	1,396,400
222	31591	Gas Tax-State Loan Repayment	190,713	190,713	190,102	190,102	-
222	31708	Miscellaneous Reimbursements	105	-	-	-	-

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
222	31709	Damage Recovery	272	-	31	-	-
222	31711	Miscellaneous Income / Refunds	1,842	-	650	-	-
222	31731	Development Agreements	19,295	-	-	-	-
	FUND TOTAL		**$ 3,550,694**	**$ 4,312,791**	**$ 3,503,152**	**$ 4,310,954**	**$ 4,151,729**
224	**RIDESHARE-TRIP REDUCTION FUND**						
224	31401	Interest on Investments	14,655	20,512	25,682	29,058	30,168
224	31422	GASB31 Gain / Loss on Investment	(15,463)	-	-	-	-
224	31423	Gain or Loss Investment Sale	522	-	-	-	-
224	31506	Trip Reduction Clean Air Grant	215,435	210,000	210,000	210,000	210,000
224	31702	Sale of Surplus Property	-	-	9,200	-	-
	FUND TOTAL		**$ 215,149**	**$ 230,512**	**$ 244,882**	**$ 239,058**	**$ 240,168**
227	**MEASURE A FUND**						
227	31401	Interest on Investments	174,289	247,848	290,776	329,011	341,576
227	31422	GASB31 Gain / Loss on Investment	(172,282)	-	-	-	-
227	31423	Gain or Loss Investment Sale	5,862	-	-	-	-
227	31525	Measure A Entitlements	4,134,306	4,143,000	4,364,000	4,486,000	4,598,000
227	31709	Damage Recovery	1,919	-	1,686	-	-
	FUND TOTAL		**$ 4,144,094**	**$ 4,390,848**	**$ 4,656,462**	**$ 4,815,011**	**$ 4,939,576**
231	**CAL COPS GRANTS FUND**						
231	31401	Interest on Investments	6,842	9,756	13,614	15,404	15,993
231	31422	GASB31 Gain / Loss on Investment	(6,664)	-	-	-	-
231	31423	Gain or Loss Investment Sale	195	-	-	-	-
231	31544	State Grant Revenue	137,822	250,000	709,626	250,000	250,000
231	31702	Sale of Surplus Property	4,300	-	-	-	-
	FUND TOTAL		**$ 142,495**	**$ 259,756**	**$ 723,240**	**$ 265,404**	**$ 265,993**
233	**OBLIGATION PAYMENT FUND**						
233	31101	Secured CY Property Tax	11,027,520	10,420,071	10,765,370	11,103,286	11,000,000
	FUND TOTAL		**$ 11,027,520**	**$ 10,420,071**	**$ 10,765,370**	**$ 11,103,286**	**$ 11,000,000**
234	**AB1600 PARKLAND ACQUISITON FEE**						
234	31238	Development Impact Fees	435,263	-	-	-	-
234	31401	Interest on Investments	2,079	-	-	-	-
234	31423	Gain or Loss Investment Sale	108	-	-	-	-
	FUND TOTAL		**$ 437,450**	**$ -**	**$ -**	**$ -**	**$ -**
236	**CFD 2018-1 SPEC TAX B(BEDFORD)**						
236	31123	Special Assessments	-	-	-	17,138	17,481
	FUND TOTAL		**$ -**	**$ -**	**$ -**	**$ 17,138**	**$ 17,481**
237	**CFD 2018-2 SPEC TAX B SIERRA BELLA**						
237	31123	Special Assessments	-	-	-	30,732	31,347
	FUND TOTAL		**$ -**	**$ -**	**$ -**	**$ 30,732**	**$ 31,347**
238	**CFD 2017-2 TAX B (VALENCIA)**						
238	31123	Special Assessments	-	9,726	9,726	37,428	38,177
	FUND TOTAL		**$ -**	**$ 9,726**	**$ 9,726**	**$ 37,428**	**$ 38,177**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
243	**PW TRANSPORTATION GRANTS-CAPITAL FUND**						
243	31401	Interest on Investments	4,015	-	-	-	-
243	31423	Gain or Loss Investment Sale	159	-	-	-	-
243	31529	RCFCD Reimbursement	3,262,497	1,130,000	1,900,000	1,178,077	-
243	31540	Rev From Other Gov't Agencies	22,356	441,000	3,864,405	10,000,000	11,448,644
243	31542	Federal Grant Revenue	28,336	832,000	862,000	-	-
243	31731	Development Agreements	18,558,477	-	25,170,129	21,563,712	-
	FUND TOTAL		**$ 21,875,840**	**$ 2,403,000**	**$ 31,796,534**	**$ 32,741,789**	**$ 11,448,644**
245	**COUNTY SERVICE AREA 152 (NPDES) FUND**						
245	31237	NPDES Discharge Permit	711,019	778,000	778,000	778,000	778,000
245	31241	Water Quality Management	5,855	-	2,580	2,580	2,580
245	31401	Interest on Investments	-	17,505	17,505	19,341	-
245	31542	Federal Grant Revenue	935	-	-	-	-
245	31544	State Grant Revenue	53	-	-	-	-
245	31708	Miscellaneous Reimbursements	306	-	-	-	-
245	31709	Damage Recovery	(6,236)	-	1,256	500	500
245	31711	Miscellaneous Income / Refunds	243	-	585	585	585
245	33001	Services To Other Funds	200,000	175,000	175,000	255,000	255,000
	FUND TOTAL		**$ 912,175**	**$ 970,505**	**$ 974,926**	**$ 1,056,006**	**$ 1,036,665**
246	**CFD 2000-1 O&M DET/DEBRIS BASI FUND**						
246	31123	Special Assessments	21,162	21,160	21,160	22,006	22,887
246	31401	Interest on Investments	11,862	17,505	19,366	21,913	22,750
246	31422	GASB31 Gain / Loss on Investment	(12,190)	-	-	-	-
246	31423	Gain or Loss Investment Sale	439	-	-	-	-
	FUND TOTAL		**$ 21,273**	**$ 38,665**	**$ 40,526**	**$ 43,919**	**$ 45,637**
247	**CFD2002-2 LMD E 6TH/COMPTON FUND**						
247	31123	Special Assessments	76,890	74,495	71,779	73,215	74,679
247	31401	Interest on Investments	3,925	5,265	6,499	7,353	7,634
247	31422	GASB31 Gain / Loss on Investment	(4,202)	-	-	-	-
247	31423	Gain or Loss Investment Sale	144	-	-	-	-
	FUND TOTAL		**$ 76,757**	**$ 79,760**	**$ 78,278**	**$ 80,568**	**$ 82,313**
248	**CFD 97-1 LANDSCAPE MAINT FUND**						
248	31123	Special Assessments	424,946	429,208	422,648	431,101	439,723
248	31401	Interest on Investments	6,446	6,891	11,032	12,482	12,959
248	31422	GASB31 Gain / Loss on Investment	(8,171)	-	-	-	-
248	31423	Gain or Loss Investment Sale	246	-	-	-	-
248	31542	Federal Grant Revenue	748	-	-	-	-
248	31544	State Grant Revenue	99	-	-	-	-
248	31783	Program Rebates	41,572	10,974	-	12,066	-
	FUND TOTAL		**$ 465,886**	**$ 447,073**	**$ 433,680**	**$ 455,649**	**$ 452,682**
249	**CFD 2001-1 LANDSCAPE MAINT FUND**						
249	31123	Special Assessments	639,849	668,447	644,106	656,988	670,127
249	31401	Interest on Investments	65,022	93,105	106,183	120,145	124,733
249	31422	GASB31 Gain / Loss on Investment	(68,939)	-	-	-	-
249	31423	Gain or Loss Investment Sale	2,430	-	-	-	-
249	31542	Federal Grant Revenue	1,609	-	-	-	-
249	31544	State Grant Revenue	279	-	-	-	-
249	31783	Program Rebates	93,560	28,010	-	8,000	-
	FUND TOTAL		**$ 733,810**	**$ 789,562**	**$ 750,289**	**$ 785,133**	**$ 794,860**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
250	**ASSET FORFEITURE FUND**						
250	31401	Interest on Investments	5,299	9,760	9,237	10,451	10,850
250	31422	GASB31 Gain / Loss on Investment	(6,397)	-	-	-	-
250	31423	Gain or Loss Investment Sale	204	-	-	-	-
250	31653	Federal Asset Forfeiture	6,254	10,000	105,987	10,000	10,000
250	31688	Asset Forfeiture	20,956	10,000	6,295	10,000	10,000
	FUND TOTAL		**$ 26,316**	**$ 29,760**	**$ 121,519**	**$ 30,451**	**$ 30,850**
251	**CFD/LMD 2002-3 LANDSCAPE FUND**						
251	31123	Special Assessments	17,219	17,869	17,219	17,563	17,914
251	31401	Interest on Investments	4,316	6,358	6,917	7,827	8,126
251	31422	GASB31 Gain / Loss on Investment	(4,438)	-	-	-	-
251	31423	Gain or Loss Investment Sale	161	-	-	-	-
	FUND TOTAL		**$ 17,258**	**$ 24,227**	**$ 24,136**	**$ 25,390**	**$ 26,040**
252	**LMD 2003-1 LIGHTING FUND**						
252	31123	Special Assessments	117,150	124,322	133,401	136,069	138,791
252	31401	Interest on Investments	11,154	17,028	18,148	20,534	21,318
252	31422	GASB31 Gain / Loss on Investment	(11,526)	-	-	-	-
252	31423	Gain or Loss Investment Sale	417	-	-	-	-
252	31731	Development Agreements	129	-	-	-	-
252	31783	Program Rebates	13,270	-	-	-	-
	FUND TOTAL		**$ 130,594**	**$ 141,350**	**$ 151,549**	**$ 156,603**	**$ 160,109**
253	**CFD/LMD 2011-1 LANDSCAPE**						
253	31123	Special Assessments	72,021	74,744	77,500	79,050	80,631
253	31401	Interest on Investments	2,685	3,576	4,516	5,110	5,305
253	31422	GASB31 Gain / Loss on Investment	(2,945)	-	-	-	-
253	31423	Gain or Loss Investment Sale	99	-	-	-	-
	FUND TOTAL		**$ 71,860**	**$ 78,320**	**$ 82,016**	**$ 84,160**	**$ 85,936**
255	**CFD 2016-2 TERRASSA SPEC TAX B**						
255	31123	Special Assessments	12,872	13,570	24,385	24,872	25,370
255	31401	Interest on Investments	71	-	176	200	207
255	31422	GASB31 Gain / Loss on Investment	(121)	-	-	-	-
255	31423	Gain or Loss Investment Sale	2	-	-	-	-
	FUND TOTAL		**$ 12,824**	**$ 13,570**	**$ 24,561**	**$ 25,072**	**$ 25,577**
257	**CFD 2016-3 ZONE 2 BOARDWALK**						
257	31123	Special Assessments	54,224	56,041	8,402	27,112	27,654
257	31401	Interest on Investments	545	-	972	1,100	1,142
257	31422	GASB31 Gain / Loss on Investment	(626)	-	-	-	-
257	31423	Gain or Loss Investment Sale	18	-	-	-	-
	FUND TOTAL		**$ 54,161**	**$ 56,041**	**$ 9,374**	**$ 28,212**	**$ 28,796**
258	**CFD 2016-3 ZONE 3 DOLLAR SELF**						
258	31123	Special Assessments	2,382	2,473	2,473	2,522	2,573
258	31401	Interest on Investments	16	-	40	45	47
258	31422	GASB31 Gain / Loss on Investment	(26)	-	-	-	-
	FUND TOTAL		**$ 2,372**	**$ 2,473**	**$ 2,513**	**$ 2,567**	**$ 2,620**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
259	**CFD2016-3 ZONE4 515S PROMENADE**						
259	31123	Special Assessments	9,754	10,133	10,133	10,325	10,532
259	31401	Interest on Investments	68	-	172	195	202
259	31422	GASB31 Gain / Loss on Investment	(111)	-	-	-	-
259	31423	Gain or Loss Investment Sale	2	-	-	-	-
	FUND TOTAL		**$ 9,713**	**$ 10,133**	**$ 10,305**	**$ 10,520**	**$ 10,734**
260	**RESIDENTIAL REFUSE/RECYCLING FUND**						
260	31401	Interest on Investments	778	-	-	-	-
260	31422	GASB31 Gain / Loss on Investment	(2,630)	-	-	-	-
260	31423	Gain or Loss Investment Sale	11	-	-	-	-
260	31540	Rev From Other Gov't Agencies	-	-	105,929	106,000	106,000
260	31544	State Grants - Special Aviation	39,640	-	44,330	-	-
260	31689	Reimbursed Exp - Misc	(36)	-	-	-	-
260	31702	Sale of Surplus Property	6,000	-	-	-	-
260	31711	Miscellaneous Income / Refunds	(3)	-	-	-	-
260	31911	Penalties	124,874	125,000	127,000	125,000	125,000
260	31941	Trash/Recycling Charge	8,729,136	10,745,264	8,848,000	9,113,440	9,386,843
260	31953	Refuse Set Up Fee	47,924	38,000	48,500	48,500	48,500
	FUND TOTAL		**$ 8,945,694**	**$ 10,908,264**	**$ 9,173,759**	**$ 9,392,940**	**$ 9,666,343**
261	**SC MAJOR THOROUGHFARES FUND**						
261	31401	Interest on Investments	18,907	23,611	33,361	37,748	39,190
261	31422	GASB31 Gain / Loss on Investment	(21,043)	-	-	-	-
261	31423	Gain or Loss Investment Sale	670	-	-	-	-
	FUND TOTAL		**$ (1,466)**	**$ 23,611**	**$ 33,361**	**$ 37,748**	**$ 39,190**
274	**SC LANDSCAPING FUND**						
274	31238	Development Impact Fees	11,736	20,000	12,000	2,000	2,000
274	31401	Interest on Investments	18,528	27,637	30,146	34,110	35,412
274	31422	GASB31 Gain / Loss on Investment	(18,951)	-	-	-	-
274	31423	Gain or Loss Investment Sale	689	-	-	-	-
	FUND TOTAL		**$ 12,002**	**$ 47,637**	**$ 42,146**	**$ 36,110**	**$ 37,412**
275	**AIRPORT FUND**						
275	31401	Interest on Investments	7,279	10,096	13,483	15,256	15,839
275	31422	GASB31 Gain / Loss on Investment	(7,434)	-	-	-	-
275	31423	Gain or Loss Investment Sale	243	-	-	-	-
275	31544	State Grants - Special Aviation	10,000	10,000	10,000	10,000	10,000
275	31711	Miscellaneous Income / Refunds	-	-	730	-	-
275	32001	Rentals	216,106	273,624	268,000	350,000	350,000
275	32002	FBO Tie Down Fees	25,506	33,975	26,000	26,000	26,000
275	32003	Gas - Corona Air Service	13,963	13,500	16,000	16,000	16,000
275	32007	Oil Reclamation	2	-	-	-	-
275	32010	Monthly Tie Down Fees	8,452	8,100	5,600	5,880	5,880
275	32011	Transient Tie Down Fee	61	-	211	-	-
275	33100	Contra Pension Exp-GASB 68	461	-	-	-	-
275	33101	Contra OPEB Exp-GASB 75	1,610	-	-	-	-
	FUND TOTAL		**$ 276,249**	**$ 349,295**	**$ 340,024**	**$ 423,136**	**$ 423,719**
288	**PARK DEVELOPMENT FUND**						
288	31713	Park Dedication Fees	1,232,676	1,880,784	125,000	60,000	60,000
	FUND TOTAL		**$ 1,232,676**	**$ 1,880,784**	**$ 125,000**	**$ 60,000**	**$ 60,000**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
289	**DWELLING DEVELOPMENT TAX FUND**						
289	31421	Other Interest Income	4,426	2,259	2,259	-	-
289	31743	Dwelling Development Tax	47,040	485,760	657,600	286,080	240,000
	FUND TOTAL		**$ 51,466**	**$ 488,019**	**$ 659,859**	**$ 286,080**	**$ 240,000**
291	**LOW MOD INCOME HOUSING ASSET FUND**						
291	31401	Interest on Investments	119,675	186,409	156,984	177,627	184,410
291	31422	GASB31 Gain / Loss on Investment	(98,606)	-	-	-	-
291	31423	Gain or Loss Investment Sale	4,106	-	-	-	-
291	31406	Miscellaneous Rental / Lease Income	157,995	-	2,305	-	-
291	31701	Sale of Real Estate	3,037,670	-	-	-	-
291	31711	Miscellaneous Income / Refunds	2,026,337	-	9,373	-	-
291	31755	HIP / OOR Payment	-	25,000	33,916	25,000	25,000
291	31756	HOAP / FTHB Payment	-	75,000	123,000	75,000	-
	FUND TOTAL		**$ 5,247,177**	**$ 286,409**	**$ 325,578**	**$ 277,627**	**$ 209,410**
294	**CFD 2016-3 ZONE 6 CHUNG**						
294	31123	Special Assessments	-	-	-	19,100	19,482
	FUND TOTAL		**$ -**	**$ -**	**$ -**	**$ 19,100**	**$ 19,482**
295	**AB109 PACT/OTHER STATE ALLOC FUND**						
295	31401	Interest on Investments	18,568	34,934	20,369	23,048	23,928
295	31422	GASB31 Gain / Loss on Investment	(14,943)	-	-	-	-
295	31423	Gain or Loss Investment Sale	795	-	-	-	-
	FUND TOTAL		**$ 4,420**	**$ 34,934**	**$ 20,369**	**$ 23,048**	**$ 23,928**
297	**CFD 2016-3 ZONE 8 KAREN PARKER**						
297	31123	Special Assessments	-	-	-	1,430	1,459
	FUND TOTAL		**$ -**	**$ -**	**$ -**	**$ 1,430**	**$ 1,459**
342	**CFD 86-2 (WOODLAKE) FUND**						
342	31123	Special Assessments	1,532,855	313,373	313,373	-	-
342	31401	Interest on Investments	22,795	612	582	658	683
342	31422	GASB31 Gain / Loss on Investment	(402)	-	-	-	-
342	31423	Gain or Loss Investment Sale	252	-	-	-	-
	FUND TOTAL		**$ 1,555,500**	**$ 313,985**	**$ 313,955**	**$ 658**	**$ 683**
358	**CFD 89-1A (LOB DW) FUND**						
358	31123	Special Assessments	1,355,965	1,349,259	1,323,887	285,000	-
358	31401	Interest on Investments	19,589	707	679	768	798
358	31422	GASB31 Gain / Loss on Investment	(463)	-	-	-	-
358	31423	Gain or Loss Investment Sale	222	-	-	-	-
	FUND TOTAL		**$ 1,375,313**	**$ 1,349,966**	**$ 1,324,566**	**$ 285,768**	**$ 798**
359	**CFD 89-1 B LOBS IMPROVEMENT FUND**						
359	31123	Special Assessments	997,858	1,012,923	998,910	220,000	-
359	31401	Interest on Investments	14,818	718	703	796	826
359	31422	GASB31 Gain / Loss on Investment	(478)	-	-	-	-
359	31423	Gain or Loss Investment Sale	168	-	-	-	-
	FUND TOTAL		**$ 1,012,366**	**$ 1,013,641**	**$ 999,613**	**$ 220,796**	**$ 826**
365	**AD 95-1 CENTEX FUND**						
365	31123	Special Assessments	78,644	80,520	69,998	-	-
365	31401	Interest on Investments	1,575	708	785	888	922
365	31422	GASB31 Gain / Loss on Investment	(1,347)	-	-	-	-
365	31423	Gain or Loss Investment Sale	34	-	-	-	-
	FUND TOTAL		**$ 78,906**	**$ 81,228**	**$ 70,783**	**$ 888**	**$ 922**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
366		**AD 96-1,96 A MTN GATE FUND**					
366	31123	Special Assessments	132,460	137,275	135,271	20,600	-
366	31401	Interest on Investments	2,369	507	704	561	827
366	31422	GASB31 Gain / Loss on Investment	(1,967)	-	-	-	-
366	31423	Gain or Loss Investment Sale	44	-	-	-	-
		FUND TOTAL	**$ 132,906**	**$ 137,782**	**$ 135,975**	**$ 21,161**	**$ 827**
368		**AD 96-1,97 A VAN DAELE FUND**					
368	31123	Special Assessments	63,401	61,000	59,997	61,000	60,900
368	31401	Interest on Investments	1,049	287	389	317	457
368	31422	GASB31 Gain / Loss on Investment	(903)	-	-	-	-
368	31423	Gain or Loss Investment Sale	21	-	-	-	-
		FUND TOTAL	**$ 63,568**	**$ 61,287**	**$ 60,386**	**$ 61,317**	**$ 61,357**
369		**AD 96-1,97 B WPH FUND**					
369	31123	Special Assessments	138,365	136,080	136,080	134,480	135,550
369	31401	Interest on Investments	2,354	464	564	639	663
369	31422	GASB31 Gain / Loss on Investment	(1,893)	-	-	-	-
369	31423	Gain or Loss Investment Sale	45	-	-	-	-
		FUND TOTAL	**$ 138,871**	**$ 136,544**	**$ 136,644**	**$ 135,119**	**$ 136,213**
370		**REF CFD 90-1 (SOUTH CORONA) FUND**					
370	31123	Special Assessments	3,572,054	2,500,000	2,746,196	-	-
370	31401	Interest on Investments	265,898	756	691	782	812
370	31422	GASB31 Gain / Loss on Investment	(463)	-	-	-	-
370	31423	Gain or Loss Investment Sale	567	-	-	-	-
370	31711	Miscellaneous Income / Refunds	-	-	6,312	-	-
		FUND TOTAL	**$ 3,838,056**	**$ 2,500,756**	**$ 2,753,199**	**$ 782**	**$ 812**
371		**CFD 97-2 (EAGLE GLEN I) FUND**					
371	31123	Special Assessments	1,229,271	1,260,872	1,260,872	1,249,786	1,250,810
371	31401	Interest on Investments	18,199	882	972	1,100	1,142
371	31422	GASB31 Gain / Loss on Investment	(647)	-	-	-	-
371	31423	Gain or Loss Investment Sale	212	-	-	-	-
		FUND TOTAL	**$ 1,247,035**	**$ 1,261,754**	**$ 1,261,844**	**$ 1,250,886**	**$ 1,251,952**
373		**AD 96-1,99A CENTEX FUND**					
373	31123	Special Assessments	206,693	204,145	203,140	203,000	203,000
373	31401	Interest on Investments	3,269	563	655	741	769
373	31422	GASB31 Gain / Loss on Investment	(2,640)	-	-	-	-
373	31423	Gain or Loss Investment Sale	62	-	-	-	-
		FUND TOTAL	**$ 207,384**	**$ 204,708**	**$ 203,795**	**$ 203,741**	**$ 203,769**
374		**CFD 2000-1 (EAGLE GLEN II) FUND**					
374	31123	Special Assessments	587,461	590,973	603,846	583,892	577,920
374	31401	Interest on Investments	9,346	880	857	969	1,006
374	31422	GASB31 Gain / Loss on Investment	(565)	-	-	-	-
374	31423	Gain or Loss Investment Sale	107	-	-	-	-
		FUND TOTAL	**$ 596,349**	**$ 591,853**	**$ 604,703**	**$ 584,861**	**$ 578,926**
377		**CFD 2001-2 (CRESTA-GRANDE) FUND**					
377	31123	Special Assessments	287,714	304,613	294,815	296,141	294,141
377	31401	Interest on Investments	4,763	760	949	1,074	1,115
377	31422	GASB31 Gain / Loss on Investment	(647)	-	-	-	-
377	31423	Gain or Loss Investment Sale	58	-	-	-	-
		FUND TOTAL	**$ 291,888**	**$ 305,373**	**$ 295,764**	**$ 297,215**	**$ 295,256**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
378	**CFD 2002-1 (DOS LAGOS) FUND**						
378	31123	Special Assessments	1,101,640	1,178,339	1,145,832	1,160,694	1,160,694
378	31401	Interest on Investments	20,119	960	1,115	1,261	1,310
378	31422	GASB31 Gain / Loss on Investment	(734)	-	-	-	-
378	31423	Gain or Loss Investment Sale	204	-	-	-	-
	FUND TOTAL		**$ 1,121,229**	**$ 1,179,299**	**$ 1,146,947**	**$ 1,161,955**	**$ 1,162,004**
381	**CFD 2002-4 (CORONA CROSSINGS) FUND**						
381	31123	Special Assessments	628,106	615,070	610,190	610,038	610,038
381	31401	Interest on Investments	8,885	583	679	769	798
381	31422	GASB31 Gain / Loss on Investment	(444)	-	-	-	-
381	31423	Gain or Loss Investment Sale	107	-	-	-	-
	FUND TOTAL		**$ 636,654**	**$ 615,653**	**$ 610,869**	**$ 610,807**	**$ 610,836**
382	**CFD 2004-1 BUCHANAN ST FUND**						
382	31123	Special Assessments	274,689	254,618	250,152	254,883	254,883
382	31401	Interest on Investments	4,247	675	779	882	916
382	31422	GASB31 Gain / Loss on Investment	(507)	-	-	-	-
382	31423	Gain or Loss Investment Sale	60	-	-	-	-
	FUND TOTAL		**$ 278,489**	**$ 255,293**	**$ 250,931**	**$ 255,765**	**$ 255,799**
383	**CFD 2003-2 (HIGHLANDS COLLECT) FUND**						
383	31123	Special Assessments	597,570	580,388	569,094	578,808	578,808
383	31401	Interest on Investments	9,845	1,136	1,231	1,393	1,447
383	31422	GASB31 Gain / Loss on Investment	(810)	-	-	-	-
383	31423	Gain or Loss Investment Sale	117	-	-	-	-
	FUND TOTAL		**$ 606,722**	**$ 581,524**	**$ 570,325**	**$ 580,201**	**$ 580,255**
384	**CFD 2018-1 BEDFORD IA1 2018 A**						
384	31123	Special Assessments	-	-	544,389	514,438	514,438
384	31741	Loan / Bond Proceeds	-	-	9,000,000	-	-
384	31770	Premium on Sale of Bond	-	-	776,782	-	-
	FUND TOTAL		**$ -**	**$ -**	**$ 10,321,171**	**$ 514,438**	**$ 514,438**
386	**CFD 2008-2 SPECIAL TAX A (SIERRA BELLA) FUND**						
386	31123	Special Assessments	-	-	-	192,252	192,252
	FUND TOTAL		**$ -**	**$ -**	**$ -**	**$ 192,252**	**$ 192,252**
387	**CFD 2002-1 IMPROVEMENT AREA FUND**						
387	31123	Special Assessments	556,640	545,906	538,070	546,888	546,888
387	31401	Interest on Investments	7,837	523	659	745	774
387	31422	GASB31 Gain / Loss on Investment	(431)	-	-	-	-
387	31423	Gain or Loss Investment Sale	95	-	-	-	-
	FUND TOTAL		**$ 564,141**	**$ 546,429**	**$ 538,729**	**$ 547,633**	**$ 547,662**
388	**2006 LEASE REVENUE BONDS FUND**						
388	31401	Interest on Investments	(5)	-	-	-	-
	FUND TOTAL		**$ (5)**	**$ -**	**$ -**	**$ -**	**$ -**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
390	**CFD 2016-2 TERRASSA SPEC TAX A**						
390	31123	Special Assessments	164,497	350,431	350,431	355,840	355,840
390	31401	Interest on Investments	14,007	-	356	402	418
390	31422	GASB31 Gain / Loss on Investment	(236)	-	-	-	-
390	31423	Gain or Loss Investment Sale	23	-	-	-	-
390	31741	Loan / Bond Proceeds	5,475,000	-	-	-	-
390	31770	Premium on Sale of Bond	64,451	-	-	-	-
	FUND TOTAL		**$ 5,717,742**	**$ 350,431**	**$ 350,787**	**$ 356,242**	**$ 356,258**
391	**2016 LEASE REVENUE BONDS**						
391	31401	Interest on Investments	1,181	-	-	-	-
391	31406	Miscellaneous Rental / Lease Income	2,115,372	2,120,750	2,120,750	2,112,350	2,106,250
	FUND TOTAL		**$ 2,116,553**	**$ 2,120,750**	**$ 2,120,750**	**$ 2,112,350**	**$ 2,106,250**
392	**CFD 2017-2 TAX A (VALENCIA)**						
392	31123	Special Assessments	-	66,679	65,775	256,969	256,969
392	31741	Loan / Bond Proceeds	-	-	3,650,000	-	-
392	31770	Premium on Sale of Bond	-	-	131,632	-	-
	FUND TOTAL		**$ -**	**$ 66,679**	**$ 3,847,407**	**$ 256,969**	**$ 256,969**
411	**US DOJ GRANT - POLICE FUND**						
411	31401	Interest on Investments	88	132	144	162	169
411	31422	GASB31 Gain / Loss on Investment	(90)	-	-	-	-
411	31423	Gain or Loss Investment Sale	3	-	-	-	-
	FUND TOTAL		**$ 1**	**$ 132**	**$ 144**	**$ 162**	**$ 169**
415	**LIBRARY-OTHER GRANTS FUND**						
415	31401	Interest on Investments	128	215	489	553	575
415	31422	GASB31 Gain / Loss on Investment	(118)	-	-	-	-
415	31423	Gain or Loss Investment Sale	4	-	-	-	-
415	31542	Federal Grant Revenue	10,087	-	19,942	-	-
	FUND TOTAL		**$ 10,101**	**$ 215**	**$ 20,431**	**$ 553**	**$ 575**
417	**RDA SUCCESSOR AGENCY FUND**						
417	31401	Interest on Investments	57,701	-	-	-	-
417	31770	Premium on Sale of Bond	241,148	241,148	241,148	241,148	241,148
	FUND TOTAL		**$ 298,849**	**$ 241,148**	**$ 241,148**	**$ 241,148**	**$ 241,148**
422	**TRAFFIC OFFENDER FUND FUND**						
422	31401	Interest on Investments	846	2,015	366	415	430
422	31422	GASB31 Gain / Loss on Investment	(544)	-	-	-	-
422	31423	Gain or Loss Investment Sale	48	-	-	-	-
422	31620	Administrative Tow Fee	161,681	180,000	173,000	177,500	177,500
	FUND TOTAL		**$ 162,031**	**$ 182,015**	**$ 173,366**	**$ 177,915**	**$ 177,930**
431	**CDBG FUND**						
431	31548	HUD Reimbursement	1,800,056	1,164,011	1,164,011	1,200,000	1,200,000
431	31711	Miscellaneous Income / Refunds	10,440	-	8,375	-	-
	FUND TOTAL		**$ 1,810,496**	**$ 1,164,011**	**$ 1,172,386**	**$ 1,200,000**	**$ 1,200,000**
432	**HOME/HUD INVESTMENT PARTNERSHIP PROGRAM FUND**						
432	31548	HUD Reimbursement	839,001	295,407	295,407	295,407	295,407
432	31711	Miscellaneous Income / Refunds	(60)	-	-	-	-
432	31757	Recaptured Income/Home Program	114,274	-	-	-	-
	FUND TOTAL		**$ 953,215**	**$ 295,407**	**$ 295,407**	**$ 295,407**	**$ 295,407**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
440	**WATER RECLAMATION CAPACITY FUND**						
440	31401	Interest on Investments	86,624	124,170	164,158	185,744	192,837
440	31421	Other Interest Income	635	-	-	-	-
440	31422	GASB31 Gain / Loss on Investment	(88,837)	-	-	-	-
440	31423	Gain or Loss Investment Sale	3,099	-	-	-	-
440	31718	Water Reclamation Construction Fees	2,668	2,000	2,000	2,000	2,000
440	31744	Capacity Fees	1,326,419	4,729,020	3,022,564	1,818,865	2,511,166
440	31787	Capacity Fees-CFD	-	-	495,816	-	-
	FUND TOTAL		**$ 1,330,608**	**$ 4,855,190**	**$ 3,684,538**	**$ 2,006,609**	**$ 2,706,003**
442	**ADULT & FAMILY LITERACY GRANT FUND**						
442	31401	Interest on Investments	941	985	1,343	1,520	1,578
442	31422	GASB31 Gain / Loss on Investment	(1,267)	-	-	-	-
442	31423	Gain or Loss Investment Sale	23	-	-	-	-
442	31540	Rev From Other Gov't Agencies	11,647	-	-	-	-
442	31544	State Grant Revenue	17,673	18,000	89,351	18,000	18,000
	FUND TOTAL		**$ 29,017**	**$ 18,985**	**$ 90,694**	**$ 19,520**	**$ 19,578**
445	**BICYCLE TRANSPORTATION ACCOUNT FUND**						
445	31401	Interest on Investments	34	37	40	45	47
445	31422	GASB31 Gain / Loss on Investment	(51)	-	-	-	-
445	31423	Gain or Loss Investment Sale	1	-	-	-	-
	FUND TOTAL		**$ (16)**	**$ 37**	**$ 40**	**$ 45**	**$ 47**
446	**LMD84-1 STREET LIGHTS FUND**						
446	31123	Special Assessments	2,061,644	2,007,996	2,029,658	2,029,000	2,029,000
446	31401	Interest on Investments	31,433	81,285	29,115	32,943	34,201
446	31422	GASB31 Gain / Loss on Investment	(21,043)	-	-	-	-
446	31423	Gain or Loss Investment Sale	301	-	-	-	-
446	31709	Damage Recovery	70,685	-	41,320	-	-
446	31731	Development Agreements	788	-	-	-	-
446	31783	Program Rebates	86,855	-	-	-	-
	FUND TOTAL		**$ 2,230,663**	**$ 2,089,281**	**$ 2,100,093**	**$ 2,061,943**	**$ 2,063,201**
453	**2012 WATER REVENUE BONDS - PROJECT**						
453	31401	Interest on Investments	74,112	-	130,426	-	-
	FUND TOTAL		**$ 74,112**	**$ -**	**$ 130,426**	**$ -**	**$ -**
454	**2013 WASTEWATER REVENUE BONDS**						
454	31401	Interest on Investments	26,090	-	43,548	-	-
	FUND TOTAL		**$ 26,090**	**$ -**	**$ 43,548**	**$ -**	**$ -**
455	**LMD 84-2 ZONE 2**						
455	31123	Special Assessments	81,083	80,273	80,875	80,875	80,875
455	31401	Interest on Investments	325	122	715	810	840
455	31422	GASB31 Gain / Loss on Investment	(752)	-	-	-	-
455	31423	Gain or Loss Investment Sale	16	-	-	-	-
455	31783	Program Rebates	22,695	8,086	-	-	-
	FUND TOTAL		**$ 103,367**	**$ 88,481**	**$ 81,590**	**$ 81,685**	**$ 81,715**
456	**LMD 84-2 ZONE 4**						
456	31123	Special Assessments	88,385	91,146	91,146	86,589	86,589
456	31401	Interest on Investments	1,561	1,926	2,812	3,182	3,303
456	31422	GASB31 Gain / Loss on Investment	(2,030)	-	-	-	-
456	31423	Gain or Loss Investment Sale	71	-	-	-	-
456	31783	Program Rebates	675	2,026	-	1,000	-
	FUND TOTAL		**$ 88,662**	**$ 95,098**	**$ 93,958**	**$ 90,771**	**$ 89,892**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
457	**LMD 84-2 ZONE 6**						
457	31123	Special Assessments	302,764	297,406	315,008	315,000	315,000
457	31401	Interest on Investments	4,738	5,523	6,750	7,637	7,929
457	31422	GASB31 Gain / Loss on Investment	(5,618)	-	-	-	-
457	31423	Gain or Loss Investment Sale	186	-	-	-	-
	FUND TOTAL		**$ 302,070**	**$ 302,929**	**$ 321,758**	**$ 322,637**	**$ 322,929**
458	**LMD 84-2 ZONE 7**						
458	31123	Special Assessments	78,607	78,005	78,793	78,700	78,700
458	31401	Interest on Investments	2,962	4,482	5,533	6,261	6,500
458	31422	GASB31 Gain / Loss on Investment	(3,871)	-	-	-	-
458	31423	Gain or Loss Investment Sale	123	-	-	-	-
458	31783	Program Rebates	24,955	18,171	-	5,000	-
	FUND TOTAL		**$ 102,776**	**$ 100,658**	**$ 84,326**	**$ 89,961**	**$ 85,200**
460	**LMD 84-2 ZONE 10**						
460	31123	Special Assessments	2,058,226	1,957,614	2,102,513	2,102,513	2,102,513
460	31401	Interest on Investments	68,870	86,688	117,542	132,999	138,077
460	31422	GASB31 Gain / Loss on Investment	(77,083)	-	-	-	-
460	31423	Gain or Loss Investment Sale	2,530	-	-	-	-
460	31542	Federal Grant Revenue	1,426	-	-	-	-
460	31544	State Grant Revenue	189	-	-	-	-
460	31783	Program Rebates	30,944	36,137	-	22,000	-
	FUND TOTAL		**$ 2,085,102**	**$ 2,080,439**	**$ 2,220,055**	**$ 2,257,512**	**$ 2,240,590**
461	**LMD 84-2 ZONE 14**						
461	31123	Special Assessments	576,034	558,968	587,870	558,477	558,477
461	31401	Interest on Investments	15,222	19,762	25,857	29,257	30,375
461	31422	GASB31 Gain / Loss on Investment	(17,529)	-	-	-	-
461	31423	Gain or Loss Investment Sale	601	-	-	-	-
461	31542	Federal Grant Revenue	467	-	-	-	-
461	31544	State Grant Revenue	62	-	-	-	-
461	31783	Program Rebates	2,283	6,850	-	5,000	-
	FUND TOTAL		**$ 577,140**	**$ 585,580**	**$ 613,727**	**$ 592,734**	**$ 588,852**
462	**LMD 84-2 ZONE 15**						
462	31123	Special Assessments	26,233	26,233	26,233	40,969	40,969
462	31401	Interest on Investments	2,974	6,720	1,958	2,216	2,300
462	31422	GASB31 Gain / Loss on Investment	(1,394)	-	-	-	-
462	31423	Gain or Loss Investment Sale	174	-	-	-	-
	FUND TOTAL		**$ 27,987**	**$ 32,953**	**$ 28,191**	**$ 43,185**	**$ 43,269**
463	**LMD 84-2 ZONE 17**						
463	31123	Special Assessments	22,055	22,000	22,000	22,110	22,110
463	31401	Interest on Investments	168	438	667	755	783
463	31422	GASB31 Gain / Loss on Investment	(601)	-	-	-	-
463	31423	Gain or Loss Investment Sale	15	-	-	-	-
463	31783	Program Rebates	14,944	3,945	-	500	-
	FUND TOTAL		**$ 36,581**	**$ 26,383**	**$ 22,667**	**$ 23,365**	**$ 22,893**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
464	**LMD 84-2 ZONE 18**						
464	31123	Special Assessments	35,620	35,260	35,260	35,980	35,980
464	31401	Interest on Investments	1,368	2,642	2,433	2,753	2,858
464	31422	GASB31 Gain / Loss on Investment	(1,880)	-	-	-	-
464	31423	Gain or Loss Investment Sale	68	-	-	-	-
464	31783	Program Rebates	2,370	7,111	-	5,000	-
	FUND TOTAL		**$ 37,546**	**$ 45,013**	**$ 37,693**	**$ 43,733**	**$ 38,838**
468	**LMD 84-2 ZONE 19**						
468	31123	Special Assessments	463,936	456,382	464,940	464,940	464,940
468	31401	Interest on Investments	(426)	(4,150)	(721)	(815)	(846)
468	31422	GASB31 Gain / Loss on Investment	(1,455)	-	-	-	-
468	31423	Gain or Loss Investment Sale	2	-	-	-	-
468	31542	Federal Grant Revenue	841	-	-	-	-
468	31544	State Grant Revenue	111	-	-	-	-
468	31783	Program Rebates	6,175	-	-	37,129	-
	FUND TOTAL		**$ 469,184**	**$ 452,232**	**$ 464,219**	**$ 501,254**	**$ 464,094**
470	**LMD 84-2 ZONE 20**						
470	31123	Special Assessments	1,055,513	1,048,966	1,068,673	1,041,956	1,041,956
470	31401	Interest on Investments	11,231	11,748	21,303	24,104	25,025
470	31422	GASB31 Gain / Loss on Investment	(16,797)	-	-	-	-
470	31423	Gain or Loss Investment Sale	529	-	-	-	-
470	31540	Rev From Other Gov't Agencies	-	-	4,200	-	-
470	31542	Federal Grant Revenue	6,733	-	-	-	-
470	31544	State Grant Revenue	891	-	-	-	-
470	31783	Program Rebates	6,626	19,878	-	20,000	-
	FUND TOTAL		**$ 1,064,726**	**$ 1,080,592**	**$ 1,094,176**	**$ 1,086,060**	**$ 1,066,981**
471	**LMD 84-2 ZONE 1**						
471	31123	Special Assessments	4,192	4,147	4,147	4,147	4,147
471	31401	Interest on Investments	239	325	408	462	480
471	31422	GASB31 Gain / Loss on Investment	(258)	-	-	-	-
471	31423	Gain or Loss Investment Sale	9	-	-	-	-
	FUND TOTAL		**$ 4,182**	**$ 4,472**	**$ 4,555**	**$ 4,609**	**$ 4,627**
473	**EAGLE GLEN HOA**						
473	31401	Interest on Investments	406	1,116	737	833	865
473	31422	GASB31 Gain / Loss on Investment	(224)	-	-	-	-
473	31423	Gain or Loss Investment Sale	21	-	-	-	-
473	31610	HOA / St Lights Eagle Glen	45,413	62,089	55,167	54,585	54,585
	FUND TOTAL		**$ 45,616**	**$ 63,205**	**$ 55,904**	**$ 55,418**	**$ 55,450**
475	**SUCCESSOR AGENCY ADMINISTRATION FUND**						
475	33100	Contra Pension Exp-GASB 68	443,792	-	-	-	-
475	33101	Contra OPEB Exp-GASB 75	2,012	-	-	-	-
	FUND TOTAL		**$ 445,804**	**$ -**	**$ -**	**$ -**	**$ -**
478	**TUMF - RCTC FUND**						
478	31540	Rev From Other Gov't Agencies	14,145	-	1,000,000	4,410,193	-
	FUND TOTAL		**$ 14,145**	**$ -**	**$ 1,000,000**	**$ 4,410,193**	**$ -**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
479	**TUMF - WRCOG FUND**						
479	31540	Rev From Other Gov't Agencies	1,573,150	-	-	1,000,000	645,922
	FUND TOTAL		**$ 1,573,150**	**$ -**	**$ -**	**$ 1,000,000**	**$ 645,922**
480	**REIMBURSEMENT GRANTS-ALL DEPARTMENTS FUND**						
480	31401	Interest on Investments	33	281	304	344	357
480	31423	Gain or Loss Investment Sale	2	-	-	-	-
480	31542	Federal Grant Revenue	84,027	-	-	-	-
480	31544	State Grant Revenue	(112)	-	-	-	-
	FUND TOTAL		**$ 83,950**	**$ 281**	**$ 304**	**$ 344**	**$ 357**
507	**WATER CAPACITY FUND**						
507	31401	Interest on Investments	2,808	851	(27,864)	(31,528)	(32,732)
507	31422	GASB31 Gain / Loss on Investment	(95)	-	-	-	-
507	31423	Gain or Loss Investment Sale	113	-	-	-	-
507	31544	State Grant Revenue	932,464	-	900,522	-	-
507	31731	Development Agreements	961,209	-	798,064	-	-
507	31744	Capacity Fees	1,328,971	7,096,191	3,632,474	1,649,589	2,371,332
507	31770	Premium on Sale of Bond	51,861	51,861	51,861	51,861	51,861
507	31787	Capacity Fees-CFD	-	-	1,467,008	-	-
	FUND TOTAL		**$ 3,277,331**	**$ 7,148,903**	**$ 6,822,065**	**$ 1,669,922**	**$ 2,390,461**
567	**RECLAIMED WATER FUND**						
567	31401	Interest on Investments	(949)	(790)	(24,134)	(27,308)	(28,350)
567	31422	GASB31 Gain / Loss on Investment	(6,870)	-	-	-	-
567	31423	Gain or Loss Investment Sale	(76)	-	-	-	-
567	31711	Miscellaneous Income / Refunds	577	-	70	-	-
567	31783	Program Rebates	-	-	75,000	-	-
567	31901	Water Sales Commercial	3,212,928	3,215,000	3,073,000	3,073,000	3,073,000
567	31906	Service Installation	400	-	43,922	444	2,218
567	31911	Penalties	2,769	-	3,792	2,900	2,900
567	31916	Readiness to Serve Charge	425,753	432,600	390,000	390,000	390,000
567	31977	Meter Fees	-	-	-	360	1,708
567	33001	Services To Other Funds	261	-	-	-	-
567	33101	Contra OPEB Exp-GASB 75	2,515	-	-	-	-
	FUND TOTAL		**$ 3,637,308**	**$ 3,646,810**	**$ 3,561,650**	**$ 3,439,396**	**$ 3,441,476**
570	**WATER UTILITY - CORONA FUND**						
570	31401	Interest on Investments	359,230	509,776	625,527	707,781	734,809
570	31410	Telecom Site Rentals	399,067	414,337	410,500	418,710	425,000
570	31421	Other Interest Income	201,062	206,150	271,250	282,100	288,610
570	31422	GASB31 Gain / Loss on Investment	(360,386)	-	-	-	-
570	31423	Gain or Loss Investment Sale	12,966	-	-	-	-
570	31542	Federal Grant Revenue	1,293	-	-	-	-
570	31544	State Grant Revenue	140,959	-	873	-	-
570	31689	Reimbursed Exp - Misc	(166)	-	-	-	-
570	31702	Sale of Surplus Property	67,700	-	395	-	-
570	31704	Cashier's Over & Shorts	10	-	-	-	-
570	31708	Miscellaneous Reimbursements	556	-	-	-	-
570	31709	Damage Recovery	57,655	25,000	25,000	25,000	25,000
570	31711	Miscellaneous Income / Refunds	22,140	-	15,000	-	-
570	31731	Development Agreements	294,870	-	3,055,910	-	-
570	31744	Capacity Fees	-	-	15,072	-	-
570	31749	DR Misc Income - Transportation Serv	2	-	-	-	-

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
570	31761	MWD - Local Resource Project	652,650	1,000,000	633,000	769,000	955,000
570	31770	Premium on Sale of Bond	36,714	36,715	36,715	36,715	36,715
570	31783	Program Rebates	44,143	9,345	18,505	-	-
570	31901	Water Sales Commercial	32,672,847	31,872,500	32,000,000	32,013,000	32,013,000
570	31903	Permits and Fees	326,977	250,000	321,800	79,600	75,000
570	31905	Returned Check Fee	24,525	21,000	25,000	25,000	25,000
570	31906	Service Installation	141,679	592,000	439,565	102,195	109,563
570	31907	Customer Contributions	152	-	-	-	-
570	31908	Bad Debt Recovery	4,006	-	911	-	-
570	31910	Miscellaneous Services	389,792	363,000	406,000	406,000	406,000
570	31911	Penalties	532,356	565,000	580,000	580,000	580,000
570	31914	New Account Set-Up Fee	194,680	182,000	235,000	235,000	235,000
570	31915	Final Notice Fees	600,425	570,000	658,000	658,000	658,000
570	31916	Readiness to Serve Charge	16,061,477	16,297,200	16,224,000	16,224,000	16,224,000
570	31927	Contributed Capital Assets	349,847	-	-	-	-
570	31974	Temporary Electric Power Sales	7,458	-	-	-	-
570	31975	Turn On/Off Fees	-	-	-	270,000	243,000
570	31977	Meter Fees	-	-	-	115,756	115,475
570	32016	Utility Billing Service Reimbursement	120,937	131,400	132,000	132,000	132,000
570	33001	Services To Other Funds	28,579	-	-	-	-
570	33100	Contra Pension Exp-GASB 68	(8,410,793)	-	-	-	-
	FUND TOTAL		**$ 44,975,409**	**$ 53,045,423**	**$ 56,130,023**	**$ 53,079,857**	**$ 53,281,172**
571	**WATER UTILITY GRANT FUND**						
571	31401	Interest on Investments	367	-	-	-	-
571	31529	RCFCD Reimbursement	2,492	2,434,563	1,953,898	-	-
571	31540	Rev From Other Gov't Agencies	829,899	105,478	-	-	-
571	31542	Federal Grant Revenue	10,135	1,599,930	1,374,907	-	-
571	31544	State Grant Revenue	1,248,834	144,278	-	-	-
571	31708	Miscellaneous Reimbursements	24,172	-	-	-	-
	FUND TOTAL		**$ 2,115,899**	**$ 4,284,249**	**$ 3,328,805**	**$ -**	**$ -**
572	**WATER RECLAMATION UTILITY FUND**						
572	31235	Industrial Discharge Permits	175,288	180,000	180,000	180,000	180,000
572	31401	Interest on Investments	742,794	1,071,319	1,201,412	1,359,392	1,411,304
572	31422	GASB31 Gain / Loss on Investment	(749,359)	-	-	-	-
572	31423	Gain or Loss Investment Sale	27,059	-	-	-	-
572	31542	Federal Grant Revenue	749	-	-	-	-
572	31641	Pretreatment Prog Surcharge	163,693	175,000	175,000	175,000	175,000
572	31689	Reimbursed Exp - Misc	(30)	-	-	-	-
572	31708	Miscellaneous Reimbursements	-	19,000	188	-	-
572	31709	Damage Recovery	4,570	-	243	-	-
572	31711	Miscellaneous Income / Refunds	120,808	28,000	9,518	-	-
572	31731	Development Agreements	3,083,028	-	4,086,209	-	-
572	31770	Premium on Sale of Bond	18,931	18,931	18,931	18,931	18,931
572	31911	Penalties	303,691	304,000	309,000	309,000	309,000
572	31927	Contributed Capital Assets	259,184	-	-	-	-
572	31931	Sewer Service Charge	30,279,713	30,805,000	30,656,000	30,656,000	30,656,000
572	32016	Utility Billing Service Reimbursement	25,800	28,032	28,000	28,000	28,000
572	33001	Services To Other Funds	17,469	-	-	-	-
572	33100	Contra Pension Exp-GASB 68	(5,011,835)	-	-	-	-
572	33101	Contra OPEB Exp-GASB 75	47,280	-	-	-	-
	FUND TOTAL		**$ 29,508,833**	**$ 32,629,282**	**$ 36,664,501**	**$ 32,726,323**	**$ 32,778,235**

SCHEDULE OF ESTIMATED REVENUE

Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
573	**WATER RECLAMATION GRANT FUND**						
573	31540	Rev From Other Gov't Agencies	3,750	-	316,250	-	-
	FUND TOTAL		**$ 3,750**	**$ -**	**$ 316,250**	**$ -**	**$ -**
577	**TRANSIT SERVICES FUND**						
577	31401	Interest on Investments	13,273	27,653	24,404	27,613	28,667
577	31422	GASB31 Gain / Loss on Investment	(4,752)	-	-	-	-
577	31423	Gain or Loss Investment Sale	528	-	-	-	-
577	31514	DR FTA Section 5307 - Operational	-	257,600	298,200	320,700	323,620
577	31536	DR TDA Article 4 - Operational	788,162	767,573	784,264	810,950	823,915
577	31542	Federal Grant Revenue	712,692	-	-	-	-
577	31544	State Grant Revenue	653,517	279,276	185,276	50,000	150,000
577	31581	DR State Transit Asst - Capital	-	10,000	30,000	5,000	-
577	31582	FR FTA Section 5307 - Operational	-	257,600	325,360	378,125	381,255
577	31585	FR TDA Article 4 - Operational	727,158	767,572	894,346	835,750	827,250
577	31586	FR TDA Article 4 - Capital	-	60,497	-	-	-
577	31587	FR State Transit Asst - Operational	-	150,000	-	-	-
577	31588	FR State Transit Asst - Capital	-	13,000	33,000	20,000	530,000
577	31725	DR Metrolink Transfers	2,816	2,000	1,000	1,000	1,000
577	31754	FR Metrolink Transfers	959	1,300	1,000	1,000	1,000
577	31711	Miscellaneous Income / Refunds	10,201	10,000	10,000	10,000	10,000
577	31722	DR Bus Fares - Transportation Serv	159,185	165,000	147,000	154,000	162,000
577	31731	Development Agreements	47	-	-	-	-
577	31736	Bus Shelter Advertising	9,929	7,000	7,000	7,000	7,000
577	31739	DR Sale of Surp Prop - Transportation Serv	-	-	29,575	-	-
577	31749	DR Misc Income - Transportation Serv	23,530	26,743	30,566	38,737	37,979
577	31752	FR Misc Income - Transportation Serv	24,516	26,743	60,877	87,764	88,691
577	31753	FR Bus Fares - Transportaion Serv	129,892	130,000	128,000	135,000	137,000
577	31777	FR AB2766 Fare Subsidy	2,623	15,000	11,000	12,000	12,000
577	33101	Contra OPEB Exp-GASB 75	2,515	-	-	-	-
577	33100	Contra Pension Exp-GASB 68	(594,469)	-	-	-	-
	FUND TOTAL		**$ 2,662,322**	**$ 2,974,557**	**$ 3,000,868**	**$ 2,894,639**	**$ 3,521,377**
578	**ELECTRIC UTILITY FUND**						
578	31401	Interest on Investments	222,331	323,328	423,287	478,947	497,237
578	31421	Other Interest Income	-	68,289	52,495	68,745	71,495
578	31422	GASB31 Gain / Loss on Investment	(235,744)	-	-	-	-
578	31423	Gain or Loss Investment Sale	8,802	-	-	-	-
578	31544	State Grant Revenue	49,353	-	19,251	-	-
578	31709	Damage Recovery	28	-	-	-	-
578	31711	Miscellaneous Income / Refunds	1,052,192	853,500	910,000	910,000	910,000
578	31911	Penalties	52,633	50,000	55,000	55,000	55,000
578	31914	New Account Set-Up Fee	6,810	6,767	45,060	-	-
578	31971	Direct Access Electric Sales	5,181,960	5,000,000	4,728,000	4,652,000	4,652,000
578	31973	Greenfield Electric Sales	11,372,061	11,655,000	11,203,000	11,203,000	11,203,000
578	31974	Temporary Electric Power Sales	80,894	-	-	-	-
578	32016	Utility Billing Service Reimbursement	14,512	15,768	16,000	16,000	16,000
578	33001	Services To Other Funds	11,523	-	-	-	-
578	33100	Contra Pension Exp-GASB 68	(1,007,291)	-	-	-	-
578	33101	Contra OPEB Exp-GASB 75	11,568	-	-	-	-
	FUND TOTAL		**$ 16,821,632**	**$ 17,972,652**	**$ 17,452,093**	**$ 17,383,692**	**$ 17,404,732**

SCHEDULE OF ESTIMATED REVENUE

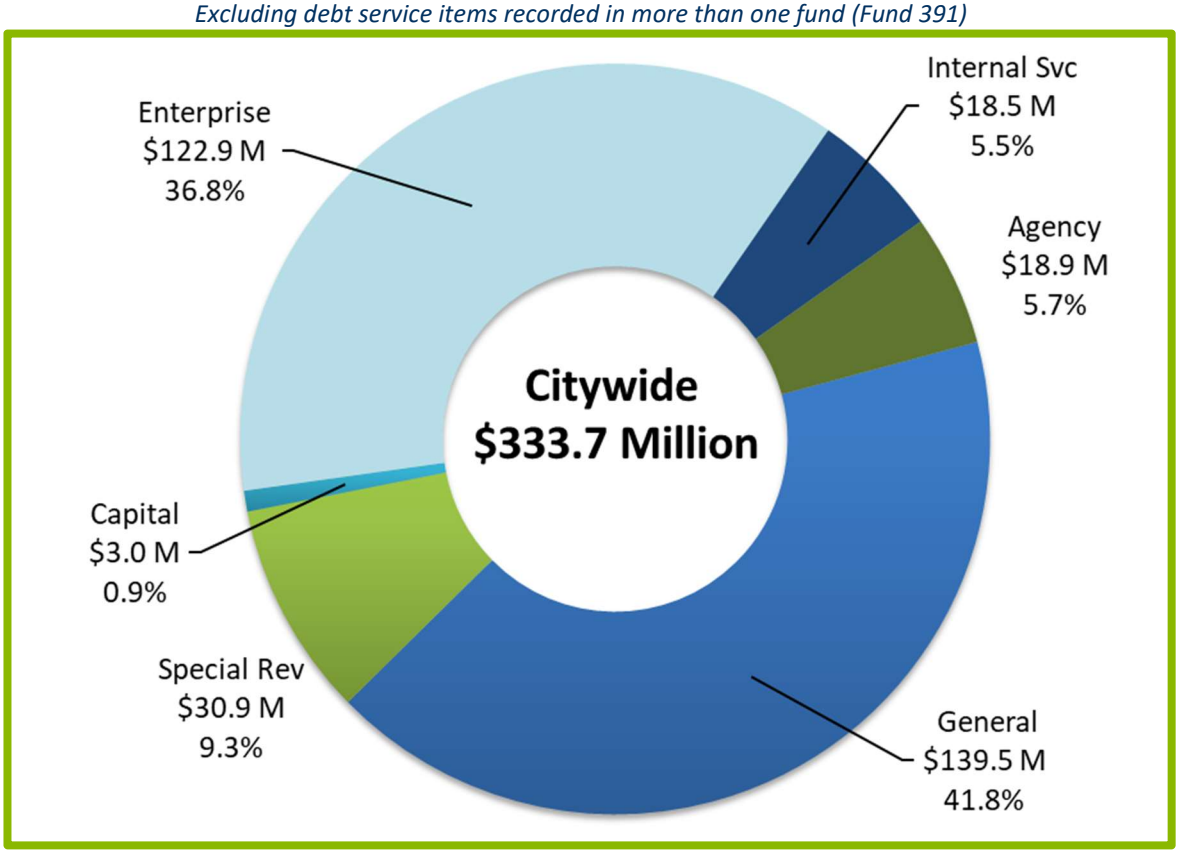
Fund	Object	Description	Actuals FY 2017-18	Adopted Budget FY 2018-19	Projected Budget FY 2018-19	Estimated Budget FY 2019-20	Forecast Budget FY 2020-21
579	**ELECTRIC UTILITY GRANT FUND**						
579	31540	Rev From Other Gov't Agencies	52,135	-	-	-	-
579	31544	State Grant Revenue	92,854	-	-	-	-
	FUND TOTAL		**$ 144,989**	**$ -**	**$ -**	**$ -**	**$ -**
680	**WAREHOUSE SERVICE FUND**						
680	31711	Miscellaneous Income / Refunds	827	500	52	-	-
680	31723	Internal Service Charges	-	-	253,242	348,479	343,823
680	33001	Services To Other Funds	215,633	167,000	-	-	-
680	33100	Contra Pension Exp-GASB 68	(176,368)	-	-	-	-
680	33101	Contra OPEB Exp-GASB 75	805	-	-	-	-
	FUND TOTAL		**$ 40,897**	**$ 167,500**	**$ 253,294**	**$ 348,479**	**$ 343,823**
681	**INFORMATION TECHNOLOGY**						
681	31711	Miscellaneous Income / Refunds	-	-	759	-	-
681	31723	Internal Service Charges	-	7,546,509	7,546,509	8,223,471	8,243,245
	FUND TOTAL		**$ -**	**$ 7,546,509**	**$ 7,547,268**	**$ 8,223,471**	**$ 8,243,245**
682	**FLEET OPERATIONS FUND**						
682	31689	Reimbursed Exp - Misc	(60)	-	-	-	-
682	31702	Sale of Surplus Property	104,000	100,000	148,000	148,000	148,000
682	31709	Damage Recovery	1,328	-	8,002	-	-
682	31711	Miscellaneous Income / Refunds	1,588	-	-	-	-
682	31723	Internal Service Charges	3,453,854	3,500,000	3,109,383	3,248,262	3,308,512
682	32009	CNG Outside Sales	667,277	650,000	721,600	721,600	721,600
682	33100	Contra Pension Exp-GASB 68	(834,626)	-	-	-	-
682	33101	Contra OPEB Exp-GASB 75	12,172	-	-	-	-
	FUND TOTAL		**$ 3,405,533**	**$ 4,250,000**	**$ 3,986,985**	**$ 4,117,862**	**$ 4,178,112**
683	**WORKERS COMP SELF INSURANCE FUND**						
683	31421	Other Interest Income	63	-	-	-	-
683	31689	Reimbursed Exp - Misc	48,579	4,800	4,800	5,000	5,000
683	31723	Internal Service Charges	5,009,561	4,494,000	4,191,900	2,000,000	2,000,000
683	33101	Contra OPEB Exp-GASB 75	805	-	-	-	-
	FUND TOTAL		**$ 5,059,008**	**$ 4,498,800**	**$ 4,196,700**	**$ 2,005,000**	**$ 2,005,000**
687	**LIABILITY RISK RETENTION FUND**						
687	31723	Internal Service Charges	1,311,510	1,611,540	1,373,922	1,594,069	1,643,931
687	33101	Contra OPEB Exp-GASB 75	1,107	-	-	-	-
	FUND TOTAL		**$ 1,312,617**	**$ 1,611,540**	**$ 1,373,922**	**$ 1,594,069**	**$ 1,643,931**
	GRAND TOTAL		**$347,893,145**	**$351,320,531**	**$401,611,553**	**$365,041,075**	**$344,181,008**

Expense Overview



Fiscal Year 2019-20 Adopted Budget by Fund Type

Excluding debt service items recorded in more than one fund (Fund 391)



OVERVIEW

The City's total adopted budget for Fiscal Year (FY) 2019-20 is $333.7 Million (excluding duplicate debt service fund 391). This represents a 3.9% change over FY 2017-18 actuals and increase of 5.1% as compared to the adopted budget for FY 2018-19. When comparing the adopted budget for FY 2019-20 to the adopted budget for FY 2018-19, there is an increase of $16.2 Million. The change is from the following categories: $9.4 Million in Capital Improvement Projects, $3.6 Million in Personnel, $2.1 Million in Services/Supplies, $0.6 Million in Debt Service, and $0.5 Million in Capital Outlay. The net increase in the Personnel category is $3.6 Million and includes $6.0 Million for an additional contribution

towards the PERS unfunded pension liability, as previously approved by the City Council. The forecasted expenditure budget for FY 2020-21 represents an estimated increase of 1.2%, or $4.1 Million over the adopted budget for FY 2019-20.

Table –Expenditures (All Funds)

Expenditure Type	Actuals FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	Forecast FY 2020-21
Personnel	125,562,232	125,919,270	129,684,621	129,969,806
Services / Supplies	132,043,828	135,125,200	137,117,309	137,684,841
Capital Outlay	3,308,010	1,480,102	1,948,365	3,928,959
Debt Service	21,237,570	20,556,328	21,122,191	19,357,978
Capital Improvement Projects	39,099,812	34,396,313	43,843,783	46,917,729
Totals	**$ 321,251,452**	**$ 317,477,213**	**$ 333,716,269**	**$ 337,859,313**
Year over year change ($)		(3,774,239)	16,239,056	4,143,044
Year over year change (%)		-1.2%	5.1%	1.2%
Change Compared to FY 2017-18 Actuals ($)			$ 12,464,817	
Change Compared to FY 2017-18 Actuals (%)			3.9%	

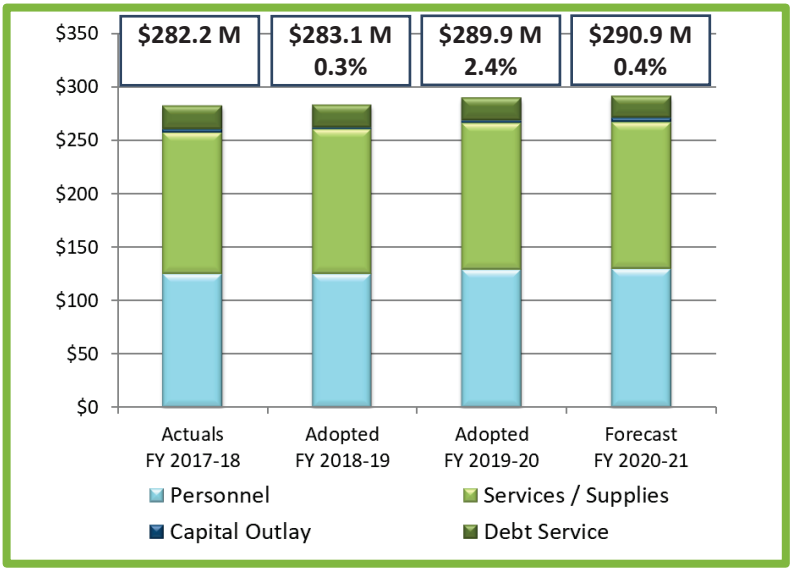
Table –Expenditures (General Fund)

Expenditure Type	Actuals FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	Forecast FY 2020-21
Personnel	104,752,089	98,340,529	103,324,548	103,274,422
Services / Supplies	24,704,465	27,081,016	29,389,976	29,576,816
Capital Outlay	184,864	-	114,180	993,798
Debt Service	4,255,459	4,257,373	4,248,974	4,142,874
Capital Improvement Projects	3,440,926	4,574,042	2,440,500	4,119,660
Totals	**$ 137,337,803**	**$ 134,252,960**	**$ 139,518,178**	**$ 142,107,570**
Year over year change ($)		$ (3,084,843)	$ 5,265,218	$ 2,589,392
Year over year change (%)		-2.2%	3.9%	1.9%
Change Compared to FY 2017-18 Actuals ($)			$ 2,180,375	
Change Compared to FY 2017-18 Actuals (%)			1.6%	

EXPENSES – WHAT ARE OUR COSTS?

OPERATING BUDGET OVERVIEW

The City's operating budget (excluding capital improvement projects) totals $289.9 Million for FY 2019-20. It has two major expense categories – personnel costs and non-personnel costs. Personnel costs directly relate to employee salaries and benefits. Non-personnel costs relate to the cost of supplies and services, such as professional services contracts and utilities. Included in the cost of supplies and services are charges from internal service funds. These charges relate to departments that provide services to other City departments. Examples include risk management, warehousing and fleet.

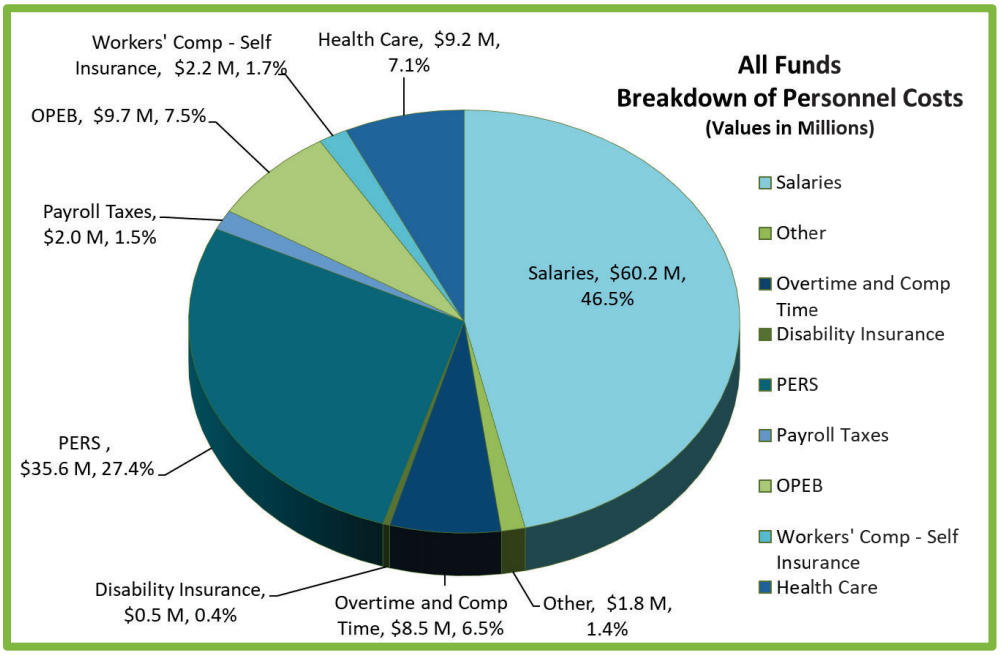


PERSONNEL COSTS

The main cost drivers for personnel costs are salaries, CalPERS employer contributions, other post-employment benefits (retiree medical benefit) and health care. Also included in Fiscal Year 2019-20 is an additional PERS unfunded liability contribution of $6.0 Million. The chart below shows personnel costs for all funds. Funds having the most significant personnel costs are the General Fund and utility funds (such as water, water reclamation, and the electric utility).

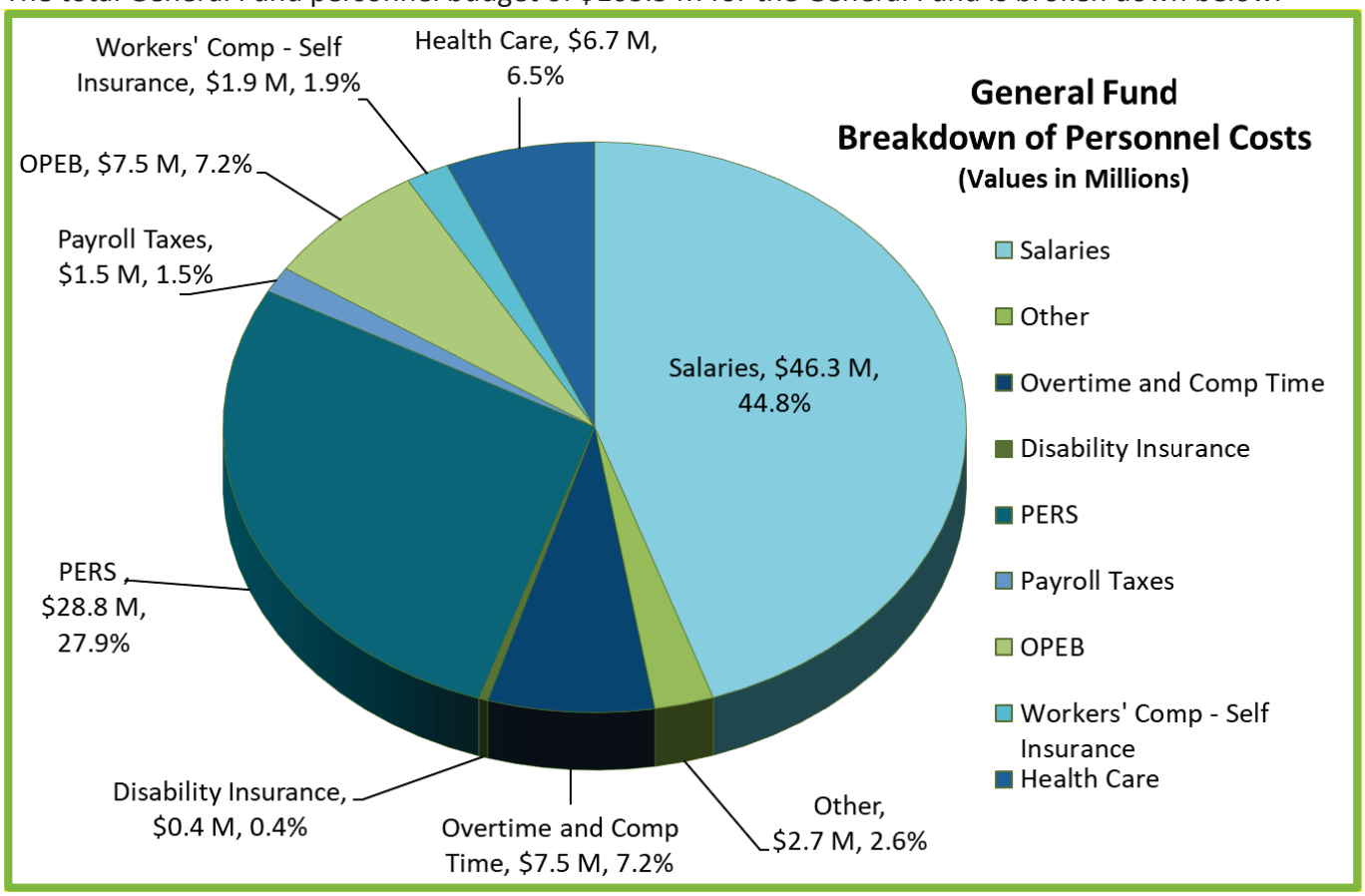
Please refer to the *Schedule of Positions* for a historical overview of City staffing, including changes during FY 2018-19 and position changes authorized in the budget process for FY 2019-20.

The total citywide personnel budget for all funds is $129.7 Million (includes fiduciary funds).



EXPENSES – WHAT ARE OUR COSTS?

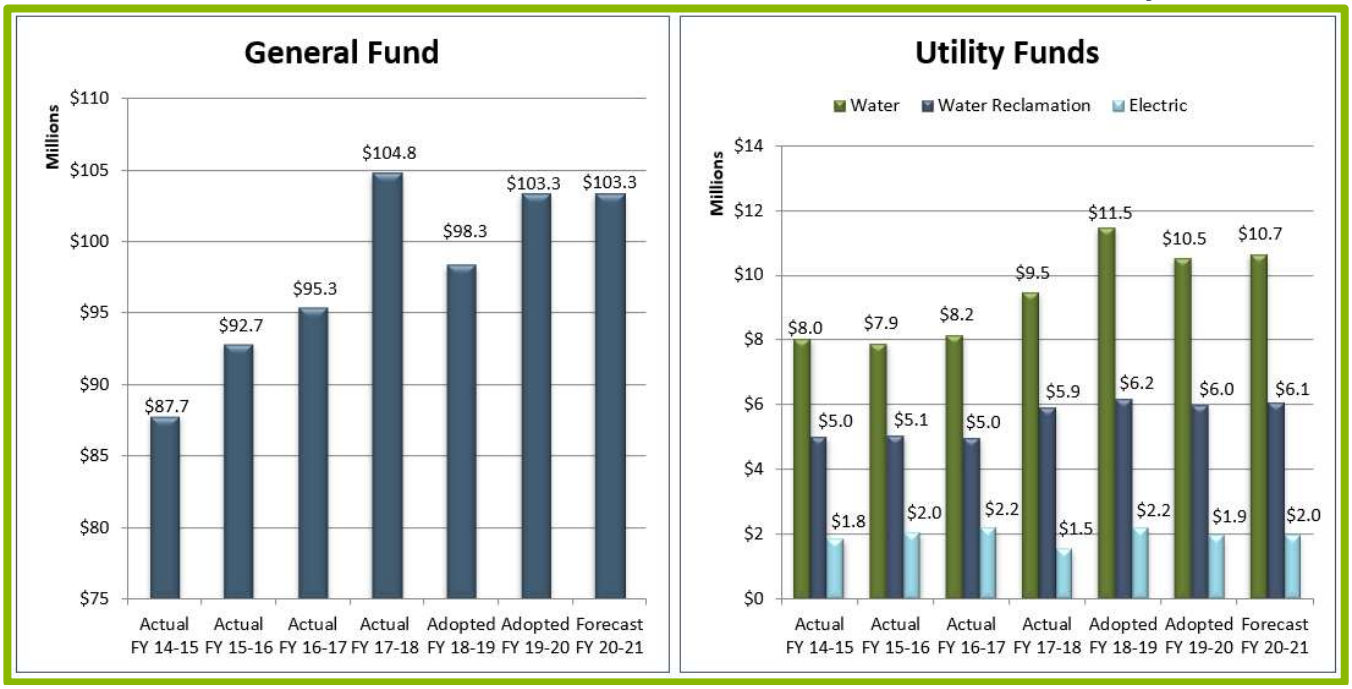
The total General Fund personnel budget of $103.3 M for the General Fund is broken down below.



Nearly all of the City's personnel costs are budgeted in the General Fund, Water, Water Reclamation, and Electric Fund. The following is a five-year historical trend of personnel costs for the most significant City funds. Generally, the City has sought to manage personnel costs through keeping base salaries flat (for non-sworn employees) and attrition. However, these cost control measures have been largely counteracted by rising CalPERS employer contribution rates, health care as well as changes in the City's other-post employment benefits obligation (OPEB), both of which are explained further in the following paragraphs.

EXPENSES – WHAT ARE OUR COSTS?

Chart – Historical Trend – Personnel Costs for General Fund and Utility Funds



Salaries

Salary costs may vary as a result of changes in staffing levels, which occur either through salary savings as a result of vacant positions (authorized but unfilled), employee separation (attrition due to a retirement, resignation or layoff) or new full-time equivalent positions (FTE) that are authorized in the budget. Vacant positions are budgeted at the mid-salary range of the position.

The City includes a full-time position vacancy factor in the budget process for the General Fund and utility funds. Historically, there was a savings at the end of each fiscal year based on vacancies from attrition and other related reasons. Instead of budgeting 100% of the positions, a vacancy factor has been applied to both FY 2019-20 and FY 2020-21 to account for the savings at the beginning of the budget process. The savings will continue to be monitored throughout the year to determine if adjustments are needed. The rates were determined using a lookback period of five years.

- Vacancy Factor Applied: Sworn – Fire 1.0%
- Vacancy Factor Applied: Sworn – Police 1.4%
- Vacancy Factor Applied: Non-Sworn 1.7% average (varies by department, 0.81%-2.95%)
- Vacancy Factor Applied: Non-Sworn (DWP) 8.8%

Additionally, the budgets for FY 2019-20 and FY 2020-21 include the minimum wage increases effective in January 2020 and January 2021. The California minimum wage has been approved for increases to $15.00 per hour by January 2022.

Effective Date / Hourly Rate	Effective Date / Hourly Rate
January 2017 - $10.50	January 2020 - $13.00
January 2018 - $11.00	January 2021 - $14.00
January 2019 - $12.00	January 2022 - $15.00

CalPERS Employer Contributions (Pension Costs)

The following table reflects CalPERS employer contribution rates as forecasted by CalPERS over the next five fiscal years, which takes into account mortality rates, investment returns as well as the City's unfunded liability. The table below is based on the June 30, 2017 actuarial report released in 2018. The information from the actuarial report includes the change in discount rate (assumed rate of return) as approved by the CalPERS Board of Administration in December 2016. The change in discount rate will be phased in over three years from 7.5% to 7.0% by FY 2019-20. The employer rates below are calculated off base pay, special compensation and other PERS'able items. PERS is not calculated on overtime unless the hours were worked on a holiday.

Actual/Estimated CalPERS Employer Contribution Rates

PERS Plan	Actual FY 2017-18	Actual FY 2018-19	Actual FY 2019-20	Est. FY 2020-21	Est. FY 2021-22	Est. FY 2022-23	Est. FY 2023-24
Miscellaneous	41.853%	47.90%	52.98%	52.70%	51.60%	50.60%	49.50%
Police	45.204%	48.70%	53.32%	57.60%	60.20%	62.40%	63.50%
Fire - Classic	39.585%	45.15%	52.69%	57.45%	61.23%	63.99%	65.12%
Fire - PEPRA	12.763%	13.05%	15.00%	15.13%	15.20%	15.27%	15.44%

Note: Safety employees contribute 1.50% towards the employer contribution, not reflected above

As of the City's last CalPERS actuarial valuation (FY 2016-17, released in 2018), the City's unfunded pension liability is as follows, shown by plan/PERS group:

Fiscal Year	Miscellaneous	Police	Fire-Classic	Fire-PEPRA	Total
2016-17 (actual)	$ 127,236,144	$ 84,006,496	$ 42,981,506	$ 15,550	$ 254,239,696
Funded Ratio:	62.7%	64.9%	73.8%	95.3%	

To achieve cash flow savings, in July 2019 the City of Corona will elect the annual lump sum payment option offered by CalPERS for its FY 2019-20 unfunded pension liability contribution. The lump sum payment will result in anticipated cash flow savings of $704,280. The General Fund's share of the savings is $536,083, approximately 76%.

In June 2018, the City Council approved additional contributions towards the unfunded pension liability with CalPERS. A payment of $10.1 Million was made in FY 2017-18 (June 2018) and $6.0 Million in FY 2018-19 (July 2018) and $6.0 Million in FY 2019-20 (July 2019). The first two payments were applied towards the Miscellaneous plan as that had the lowest funded ratio at that time. The FY 2019-20 payment was applied towards the Police plan, after working CalPERS to determine the best funding option. The City is planning to contribute three additional payments of $4.0 Million dollars each, FY 2020-21 through FY 2022-23. The PERS plan allocation of future contributions will be determined by an evaluation of funding ratios and working with actuaries at CalPERS.

Other Post-Employment Benefits (Retirees)

The City is obligated to pay certain other post-employment benefits to retirees ('OPEB'), consisting primarily of retiree medical costs. To mitigate the further escalation of OPEB costs, the City established an irrevocable OPEB trust fund through the California Employers' Retiree Benefit Trust (CERBT) Program in March 2008. The current budgetary policy is to fund the annual required contribution ('ARC'). The ARC is an actuarially-determined, annual contribution that addresses current costs (for active retirees) and future costs (for eligible, current employees) which the City is obligated to pay.

Item	General Fund	Water, Water Reclamation, Electric Funds	Other Funds	Total
OPEB - ARC	$ 7,477,456	$ 1,623,556	$ 633,596	$ 9,734,608

Health Care Costs

The health care costs budgeted for FY 2019-20 are based on elections that employees made during the open enrollment period in late 2018. Employees can select a health plan option based on their hire date and respective bargaining unit. The health care costs include medical insurance premiums, medical difference for eligible employees, and medical insurance opt out payments. The budget for health care was prepared based on the current Memorandums of Understanding for each bargaining unit

Item	Adopted FY 2018-19	Adopted FY 2019-20	Forecast FY 2020-21
General Fund	$ 6,673,144	$ 6,717,880	$ 6,669,760
Water, Water Reclamation, Electric Funds	1,589,777	1,798,222	1,776,985
Other Funds	582,321	642,630	636,117
Totals	$ 8,845,242	$ 9,158,732	$ 9,082,862
Yr Over Yr Change $		$ 313,490	$ (75,870)
Yr Over Yr Change %		3.5%	-0.8%

NON-PERSONNEL COSTS

Non-personnel costs, or services/supplies, for all funds total $137.1 Million for Fiscal Year 2019-20. This represents a 1.5% increase over the adopted total for FY 2018-19 and a 3.8% increase over FY 2017-18 actuals. In the General Fund, non-personnel costs are increasing by $2.3 Million as compared to the FY 2018-19 adopted budget and $4.7 Million over FY 2017-18 actuals.

EXPENSES – WHAT ARE OUR COSTS?

The following table is a recap of operating costs, by department. Non-recurring operating costs, such as capital outlays, are not included below.

OPERATING COSTS (SERVICES/SUPPLIES) BY DEPARTMENT – ALL FUNDS

Department	Actuals FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	Change $ 1920 to 1819	Change % 1920 to 1819
General Fund					
Administrative Services	$ 1,013,897	$ 832,249	$ 997,775	$ 165,526	19.9%
Community Development	1,614,270	1,178,683	1,747,954	569,271	48.3%
Elected Officials	27,012	29,847	182,300	152,453	510.8%
Fire Department	1,746,300	1,155,022	1,274,452	119,430	10.3%
General Government	5,174,996	11,410,878	11,519,235	108,357	0.9%
Information Technology *	2,271,030	-	-	-	NA
Legal and Risk Management	116,315	138,727	138,527	(200)	-0.1%
Library and Recreation	1,109,796	946,333	944,457	(1,876)	-0.2%
Maintenance Services	5,224,556	5,692,685	5,844,076	151,391	2.7%
Management Services	346,391	447,268	1,433,883	986,615	220.6%
Police Department	4,016,386	3,793,130	3,936,798	143,668	3.8%
Public Works	2,043,517	1,456,194	1,370,519	(85,675)	-5.9%
Total, General Fund	**$ 24,704,466**	**$ 27,081,016**	**$ 29,389,976**	**$ 2,308,960**	**8.5%**
Utility Funds					
Wtr Reclamation Capacity - 440	903,428	721,537	1,888,280	1,166,743	161.7%
Water Capacity - 507	1,302,227	783,835	810,134	26,299	3.4%
Reclaimed Water - 567	3,244,965	2,104,029	2,138,270	34,241	1.6%
Water - 570	42,376,374	39,401,360	37,880,299	(1,521,061)	-3.9%
Water Reclamation - 572	19,321,807	17,422,163	17,498,900	76,737	0.4%
Electric - 578	14,331,019	14,160,067	14,993,844	833,777	5.9%
Total, Utility Funds	**$ 81,479,820**	**$ 74,592,991**	**$ 75,209,727**	**$ 616,736**	**0.8%**
Other Funds					
Refuse/Recycling - 260	9,107,259	9,179,289	9,506,021	326,732	3.6%
Transit Services - 577	2,293,152	2,131,705	2,222,568	90,863	4.3%
Warehouse - 680	64,712	110,132	151,451	41,319	37.5%
Information Technology - 681 *	-	4,837,169	4,626,950	(210,219)	-4.3%
Fleet Operations - 682	2,456,223	2,862,175	2,795,778	(66,397)	-2.3%
Workers Compensation - 683	2,208,740	3,761,789	2,890,157	(871,632)	-23.2%
Liability Risk Retention - 687	1,311,510	1,257,776	1,540,253	282,477	22.5%
Other Funds	8,417,946	9,311,158	8,784,428	(526,730)	-5.7%
Total, Other Funds	**$ 25,859,542**	**$ 33,451,193**	**$ 32,517,606**	**$ (933,587)**	**-2.8%**
Grand Total	**$ 132,043,828**	**$ 135,125,200**	**$ 137,117,309**	**$ 1,992,109**	**1.5%**

*The Information Technology Department was moved from the General Fund to Internal Service Fund 681, effective FY 2018-19.

EXPENSES – WHAT ARE OUR COSTS?

With respect to the previous table, significant year-over-year changes are explained below (+/- 10% or greater than $100K):

General Fund	
Administrative Services	Increase of $127,000 in professional/contractual services for mandated vaccination program, financial auditing services, and administration of business license program. One time increase of $20,000 in minor equipment and furniture for the purchase of a TSI Fit Tester. Purchase of this equipment will result in operating savings in future years, related to services currently provided by a third-party vendor.
Community Development	Increase primarily in professional/contractual services related to plan check services and building inspection services. As property development fluctuates, the budget for this item will grow or decline accordingly. Revenue for this item follows the trend of expenditures.
Elected Officials	In FY 2019-20, one time increase of $150,000 is included for an update to the City's Strategic Plan.
Fire Department	Increase of $60,000 in Protective Clothing in anticipation of upcoming new employees; Increase of $59,000 for vehicle maintenance costs; Decrease of $31,500 in professional/contractual services related to inspection costs.
General Government	Increase of $150,000 in professional/contractual services for a Class and Compensation Study; Increase of $119,000 in Water Utility/Reclaimed Water Utility; Increase of $56,000 for credit card processing fees; and Decrease of $225,000 in administrative costs (one-time items budgeted in FY 2018-19).
Maintenance Services	Increase of $131,000 in a variety of areas, primarily contract related services that includes mowing, tree maintenance, and street sweeping. The FY 2019-20 budget also includes an increase of $21,000 for water utility at Historic Civic Center (previously accounted for under General Government with other City facilities).
Management Services	Recurring increase of $1.0 Million for management of the homeless program.
Police	Increase of $80,000 for a refresh of the Police Department's jail control system and $64,000 for vehicle maintenance costs.

Utility Funds	
Water Reclamation Capacity	Increase in budgeted debt service. Reference *'Debt Service Obligations'* section.
Water Utility	Decrease of $1.5 Million for contracted services, decrease of $935,000 for raw water and treated water purchases, and an increase of $787,000 for various chemicals.
Electric Utility	Increases of $328,000 for wholesale energy costs, $332,000 for internal services charges and franchise fees, and an increase of $375,000 for professional/contractual services. There are also decreases for maintenance/repair costs and other contracted services.
Other Funds	
Refuse/Recycling	Increase due to the contract for refuse and recycling activities.
Warehouse	Increase in administrative services charges.
Information Technology	Decrease $433,000 for computer equipment and software due to one-time items included in FY 2018-19 budget, decrease of $208,000 for professional/contractual services, and increase of $328,000 for phone equipment/phone lines primarily related to the VoIP phone project.
Workers' Compensation	Reductions in various line items related to Workers' Compensation claims and the administration of the program.
Liability Risk Retention	Increase in insurance premiums.
Other Funds	Remaining funds, primarily LMD/CFD funds, Gas Tax, and Measure A. Decreases largely related to updated Cost Allocation Plan (CAP) and utility costs.

Service Level Changes

A service level change relates to new programs, service level enhancements, and/or new authorized positions. A capital outlay is a non-recurring operating expense, typically a one-time small equipment purchase, which does not meet the criteria of a capital project (less than $50K). The following items are included in the FY 2019-20 Adopted Operating Budget:

Table –Service Level Changes in Adopted Budget

EXPENDITURES

Fund	Department	Description	Total
General Fund (Fund 110)			
	City Council	City Strategic Plan Update	$ 150,000
	Community Dev	New Planning Manager	150,926
	Fire	Emergency Medical Dispatch Procedures - Third Party Review	23,400
	Fire	Fire Administrative Staffing Reorganization	72,443
	Fire	Fire Equipment Replacements - Cameras, Radios, Etc.	64,250
	Fire	In-House Haz Mat Inspection - Staffing Costs/Reduce Contract Costs	(3,177)
	Fire	New Fire Recruits - Training Costs and Protective Clothing	120,000
	General Govt	Class and Compensation Study	150,000
	Legal/Risk Mgmt	Adjust Chief Deputy Attorney from 0.85 FTE to 1.0 FTE	45,329
	Library & Rec Svcs	Aquatics Program - Spring and Fall Private Swim Lessons	5,868
		Note: Revenues generated will offset cost of expansion	
	Library & Rec Svcs	Heritage Room Preservation Supplies	3,000
	Library & Rec Svcs	Kids Club Program - New Location Lincoln Alternative School	41,377
		Note: Revenues generated will offset cost of expansion	
	Library & Rec Svcs	Makerspace at the Library	13,255
	Library & Rec Svcs	Youth Sports - New Summer Youth Basketball League	18,235
		Note: Revenues generated will offset cost of expansion	
	Maintenance Svcs	Baseball/Softball In-Field Maintenance Additional Service	40,000
	Maintenance Svcs	Building Evaluation and Maintenance Plan	50,000
	Maintenance Svcs	Drainage Clearing/Traffic Control for Mudslide Activity	154,000
	Maintenance Svcs	Electric Utility Costs at Historic Civic Center	1,860
	Maintenance Svcs	Fencing Around Dumpster Enclosure at City Hall	10,000
	Maintenance Svcs	HVAC and Electrical Service Training	2,000
	Maintenance Svcs	Install New Pet Waste Stations at Various Parks	4,692
	Maintenance Svcs	Overtime Budget Adjustment	50,343
	Maintenance Svcs	Traffic Control for Special Events	3,570
	Police	Add 2 New Community Service Officer I Positions and Equipment	154,440
	Police	Add 4 New Police Officer I/II Positions, Vehicle, and Equipment	811,404
	Police	CLETS Line	26,652
	Police	Reallocate Funding for Motor Officer - 40% to General Fund	84,944
	Police	Refresh Police Department Jaily Control System	80,000
	General Fund Total		**2,178,811**
NPDES (Fund 245)			
	Maintenance Svcs	TMDL Task Force Budget Increase	9,418
	Maintenance Svcs	Storm Drain Catch Basin Installation and Maintenance	127,380
	NPDES Fund Total		**136,798**

Table –Service Level Changes in Adopted Budget (Continued)

EXPENDITURES

Fund	Department	Description	Total
CFD 97-1 (Fund 248)			
	Maintenance Svcs	Conversion of Areas from Potable to Reclaimed Water	17,996
	CFD 97-1 Fund Total		**17,996**
Airport (Fund 275)			
	Maintenance Svcs	RPZ Clearing and Transitional Surface Maintenance	25,514
	Airport Fund Total		**25,514**
LMD 84-2, Zone 19 (Fund 468)			
	Maintenance Svcs	Conversion of Areas from Potable to Reclaimed Water	30,622
	LMD 84-2, Zone 19 Fund Total		**30,622**
Reclaimed Water (Fund 567)			
	DWP	Conference Room Audio Visual Equipment	2,135
	Reclaimed Water Fund Total		**2,135**
Water Utility (Fund 570)			
	DWP	Add New Deputy Chief Operator Position	225,235
	DWP	Replacement Cost for 7 Vehicles	234,369
	DWP	Conference Room Audio Visual Equipment	37,005
	Water Utility Fund Total		**496,609**
Water Reclamation Utility (Fund 572)			
	DWP	Add New Deputy Chief Operator Position	225,235
	DWP	Replacement Cost for 5 Vehicles	136,041
	DWP	Conference Room Audio Visual Equipment	21,349
	Water Reclamation Utility Fund Total		**382,625**
Electric Utility Fund			
	DWP	Conference Room Audio Visual Equipment	10,674
	Electric Utility Fund Total		**10,674**
Warehouse (Fund 680)			
	Maintenance Svcs	Warehouse Fencing Installation for Light Pole Storage	7,800
	Warehouse Fund Total		**7,800**
Information Technology (Fund 681)			
	IT	Additional Hours Broadcast System Operators	26,706
	IT	Citywide Cameras - Replace Storage System/Replacement Cycle	150,000
	Information Technology Fund Total		**176,706**

Table –Service Level Changes in Adopted Budget (Continued)

EXPENDITURES

Fund	Department	Description	Total
Fleet Operations (Fund 682)			
	Maintenance Svcs	Fleet Shop Equipment Maintenance and Inspections	5,300
	Maintenance Svcs	New Lease Payments/Replacement for 38 Vehicles	624,221
	Maintenance Svcs	Upfit of 12 New Vehicles	295,000
	Maintenance Svcs	Replacement of 15 Vehicles	633,000
	Fleet Operations Total		**1,557,521**
		TOTAL SERVICE LEVEL CHANGES	**$5,023,811**

Revised Budget Items

There were additional budget items not included with the proposed budget, but approved through the budget adoption process and/or the normal course of City business. Below is a summary of the revised items since the presentation of the proposed budget information:

Table – Revised Budget Items

EXPENDITURES

Fund	Department	Description	Total
General Fund (Fund 110)			
	CIP	Lincoln Park ADA Playground Improvments CIP	$ (200,000)
	CIP	Citywide ADA Improvements	7,500
	Maintenance Svcs	Historic Civic Center Funding Adjustment	(2,263)
	Management Svcs	Pro-rate Personnel Funding Economic Development Manager	(98,454)
	Police	Pro-rate Personnel Funding - New Police Officer Positions	(67,500)
	Various	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	219,618
	General Fund Total		**(141,099)**
Parks and Open Space (Fund 217)			
	CIP	Lincoln Park ADA Playground Improvments CIP	200,000
	Parks and Open Space Fund Total		**200,000**
Gas Tax (Fund 222)			
	Public Works	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	6,991
	Gas Tax Fund Total		**6,991**

Table – Revised Budget Items (Continued)

EXPENDITURES (continued)

Fund	Department	Description	Total
NPDES (Fund 245)			
	Maintenance Svcs	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	4,953
	NPDES Fund Total		**4,953**
CFD 2001-01 Landscape Maintenance (Fund 249)			
	Maintenance Svcs	Additional operating expenses	26,400
	CFD 2001-01 Landscape Maintenance Fund Total		**26,400**
Community Development Block Grant (Fund 431)			
	Community Dev	CDBG/HOME Action Plan - Operating	15,481
	CIP	CDBG/HOME Action Plan - CIP	617,708
	Community Development Block Grant Fund Total		**633,189**
HOME/HUD Investement Partnership Program (Fund 432)			
	CIP	FY 2018-19 CDBG/HOME Action Plan - CIP	(23,842)
	HOME/HUD Investment Partnership Program Fund Total		**(23,842)**
Reclaimed Water (Fund 567)			
	CIP	Development Meters CIP	16,000
	DWP	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	(4,640)
	Reclaimed Water Fund Total		**11,360**
Water Utility (Fund 570)			
	CIP	Development Meters CIP	(16,000)
	DWP / Pub Wks	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	(66,405)
	Water Utility Fund Total		**(82,405)**
Water Reclamation Utility (Fund 572)			
	DWP	Reclass Two Positions - Water Reclamation Operator II to III	51,601
	DWP / Pub Wks	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	(7,765)
	Water Reclamation Utility Fund Total		**43,836**

Table – Revised Budget Items (Continued)

EXPENDITURES (continued)

Fund	Department	Description	Total
Transit Services (Fund 577)			
	Public Works	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	(7,179)
	Transit Services Fund Total		**(7,179)**
Electric Utility (Fund 578)			
	DWP	Electric Franchise Charge	317,100
	DWP / Pub Wks	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	(21,448)
	Electric Utility Fund Total		**295,652**
Warehouse Services (Fund 680)			
	Maintenance Svcs	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	(11,027)
	Warehouse Services Fund Total		**(11,027)**
Information Technology (Fund 681)			
	Info Technology	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	9,757
	Warehouse Services Fund Total		**9,757**
Fleet Operations (Fund 682)			
	Maintenance Svcs	Personnel Budget Adjustments Based on MOUs Approved June 5, 2019 and Updated Funding Allocations for FY 2019-20	(29,571)
	Fleet Services Fund Total		**(29,571)**
		TOTAL EXPENDITURE CHANGES	**$937,015**

REVENUES

Fund	Department	Description	Total
General Fund (Fund 110)			
	N/A	Increase Sales Tax Revenue Projection	269,280
	General Fund Total		**269,280**
		TOTAL REVENUE CHANGES	**$269,280**

SUMMARY OF EXPENDITURES BY FUND TYPE

Fund Number / Description	Actual Expenditures FY 2016-17*	Actual Expenditures FY 2017-18*	Adopted Budget FY 2018-19*	Adopted Budget FY 2019-20*	Forecast Budget FY 2020-21*
General Fund					
110 General Fund					
City Council	$ 169,548	$ 167,614	$ 171,313	$ 281,652	$ 130,543
Management Services	2,406,761	2,163,501	2,574,212	3,712,071	3,910,852
Treasurer	8,587	16,908	15,873	15,942	15,935
Debt Service	4,255,926	4,255,459	4,257,373	4,248,974	4,142,874
General Government	16,894,713	19,995,287	23,543,138	25,862,901	24,158,419
Information Technology	3,567,069	4,375,944	-	-	-
Administrative Services	5,435,592	5,737,610	5,418,453	6,399,292	6,424,580
Legal and Risk Management	1,593,847	1,660,492	1,741,175	1,820,990	1,846,712
Community Development	4,529,841	4,331,712	4,166,584	4,763,232	4,835,097
Fire	25,855,202	26,875,991	25,263,904	25,505,920	27,029,866
Police	46,282,633	46,667,106	44,765,456	46,125,444	47,255,540
Public Works	3,173,986	4,018,503	3,627,255	3,670,722	3,532,912
Library and Recreation Services	5,192,049	5,166,892	5,212,009	5,425,523	5,398,845
Maintenance Services	7,336,500	8,322,610	8,798,957	9,101,493	9,157,488
Capital Projects	2,766,201	3,415,832	4,552,042	2,320,500	4,119,660
110 Subtotal General Fund	129,468,455	137,171,462	134,107,744	139,254,656	141,959,323
232 Civic Center Fund	110,972	166,342	145,216	263,522	148,247
Total General Fund	**129,579,428**	**137,337,803**	**134,252,960**	**139,518,178**	**142,107,570**
Special Revenue Funds					
206 Library Facilities Fee Fund	46,476	49,903	64,420	867	876
207 Fire Wild Land Mitigation Fund	10,867	866	9,506	547	552
211 Street and Traffic Signals Fund	1,668,790	93,600	2,011,592	755,677	505,734
212 Drainage Fee Fund	63,299	63,545	125,278	10,912	10,921
213 Police Facilities Fund	116,134	35,169	37,317	144,578	584
214 Fire Facilities Fund	47,001	23,362	60,164	48,784	792
215 Public Meeting Facilities Fund	7,883	835	20,843	474	479
216 Aquatics Center Fund	120	1,794	1,812	174	176
217 Parks and Open Space Fund	1,421,750	266,076	669,424	288,388	8,472
218 Corona Mall Business Improvement District	81,533	74,568	128,576	240,475	156,691
221 RMRA Fund	-	494	2,785,814	2,790,175	2,700,000
222 Gas Tax (2105-2106-Prop 42) Fund	1,781,572	3,470,519	3,203,843	2,832,951	2,738,795
224 Rideshare -Trip Reduction Fund	30,330	9,622	22,100	18,200	18,100
227 Measure A Fund	10,792,012	2,241,772	7,162,975	6,229,902	3,876,061
231 CAL COPS Grants Fund	252,944	211,750	272,577	307,683	307,683
236 CFD 2018-1 Special Tax B (Bedford) Fund	-	-	-	3,582	3,600
237 CFD 2018-2 Special Tax B (Sierra Bella) Fund	-	-	-	11,877	12,001
238 CFD 2017-2 Valencia Fund	-	1,250	4,311	23,539	23,695
246 CFD 2000-1 (Eagle Glen II) Fund	6,064	6,270	6,295	3,966	3,990
247 CFD 2002-2 LMD Fund	54,148	54,167	50,974	53,434	57,094
248 CFD 97-1 Landscape Fund	555,048	357,348	330,267	367,521	356,368
249 CFD 2001-1 Landscape Fund	1,145,897	627,721	601,362	648,157	623,767
250 Asset Forfeiture Fund	17,565	281,324	209,300	118,800	118,800
251 CFD/LMD 2002-3 Landscape Fund	13,879	16,410	26,141	27,897	28,436
252 LMD 2003-1 Lighting Fund	145,468	166,260	561,279	122,188	123,714
253 CFD/LMD 2011-1 Fund	29,975	46,354	81,225	77,135	71,749
255 CFD 2016-2 Terrassa Fund	570	3,741	10,761	44,840	22,005
256 CFD 2016-3 Zone 1 Monte Olivo Fund	2,500	-	-	-	-
257 CFD 2016-3 Zone 2 Boardwalk Fund	-	7,713	12,811	3,033	3,062
258 CFD 2016-3 Zone 3 Dollar Self Fund	-	458	710	707	710
259 CFD 2016-3 Zone 4 515 S Promenade Fund	-	1,486	2,427	2,403	2,414

** Includes Capital Projects. Excludes Transfers.*

SUMMARY OF EXPENDITURES BY FUND TYPE

Fund Number / Description		Actual Expenditures FY 2016-17*	Actual Expenditures FY 2017-18*	Adopted Budget FY 2018-19*	Adopted Budget FY 2019-20*	Forecast Budget FY 2020-21*
Special Revenue Funds, Continued						
260	Residential Refuse/Recycling Fund	7,886,678	9,120,513	9,223,653	9,538,081	9,705,635
261	South Corona Major Thoroughfares Fund	581,319	42,916	53,218	1,369	1,383
274	South Corona Landscaping Fund	325,617	8,829	8,917	29,755	763
294	CFD 2016-3 Zone 6 Chung Fund	-	-	-	2,982	2,002
297	CFD 2016-3 Zone 8 Parker Fund	-	-	-	1,174	625
411	US Department of Justice Grant Fund	67,974	-	-	-	-
422	Traffic Offender Fund	265,631	278,780	240,794	189,905	180,155
442	Adult and Family Literacy Grant Fund	17,766	29,171	-	-	-
446	LMD 84-1 Lighting Fund	1,996,723	5,150,065	2,539,565	2,173,966	2,209,567
455	LMD 84-2 Zone 2 Fund	140,447	108,818	62,122	84,439	86,079
456	LMD 84-2 Zone 4 Fund	77,922	114,114	59,893	64,391	65,630
457	LMD 84-2 Zone 6 Fund	244,606	293,895	307,969	326,349	332,730
458	LMD 84-2 Zone 7 Fund	264,383	203,389	68,968	71,088	76,617
460	LMD 84-2 Zone 10 Fund	1,379,862	1,153,392	1,208,781	1,330,448	1,161,108
461	LMD 84-2 Zone 14 Fund	289,239	530,611	342,387	363,835	390,979
462	LMD 84-2 Zone 15 Fund	38,072	385,256	13,469	28,436	35,100
463	LMD 84-2 Zone 17 Fund	37,244	103,757	30,626	32,569	33,190
464	LMD 84-2 Zone 18 Fund	56,370	160,916	55,125	58,769	59,903
468	LMD 84-2 Zone 19 Fund	479,135	446,543	504,323	578,575	464,094
470	LMD 84-2 Zone 20 Fund	767,056	1,371,364	757,583	774,645	789,851
471	LMD 84-2 Zone 1 Fund	1,336	2,292	3,063	3,210	3,261
473	Eagle Glen HOA Fund	52,900	47,695	55,167	56,591	57,641
	Total Special Revenue Funds	**33,262,106**	**27,666,693**	**34,009,727**	**30,889,443**	**27,433,634**
Capital Project Funds						
243	Public Works Capital Grants Fund	4,689,772	22,210,137	-	-	20,000,000
244	SB 821 Transportation Grant Fund	-	173	-	-	-
245	County Service Area 152 (NPDES) Fund	935,363	1,115,858	1,119,760	1,122,580	1,167,266
291	Low Moderate Income Housing Asset Fund	192,297	196,072	155,203	135,935	138,440
415	Library Other Grants Fund	42,286	10,087	-	-	-
431	CDBG Fund	585,321	1,006,765	1,392,693	1,301,137	402,844
432	Home Investment Partnership Program Fund	11,209	946	472,950	421,953	21,000
478	TUMF - RCTC Fund	1,642,860	14,121	-	-	-
479	TUMF - WRCOG Fund	3,895,388	-	-	-	-
480	Reimbursement Grants Fund	94,474	84,028	-	-	-
	Total Capital Project Funds	**12,088,970**	**24,638,187**	**3,140,606**	**2,981,605**	**21,729,550**
Enterprise Funds						
275	Airport Fund	166,863	148,356	135,558	158,760	161,990
440	Water Reclamation Capacity Fund	975,206	906,838	721,537	1,888,280	1,879,425
454	2013 Wastewater Revenue Fund	-	-	222,698	-	-
507	Water Capacity Fund	1,516,341	1,302,303	883,835	810,134	795,082
567	Reclaimed Water System Fund	3,718,547	3,778,714	3,669,576	3,043,144	5,913,252
570	Water Utility Fund	48,730,069	53,550,482	59,054,286	59,666,829	55,317,132
571	Water Utility Grant/Agrmt Fund	-	943	-	3,593,505	982,750
572	Water Reclamation Utility Fund	23,537,197	25,690,022	25,270,730	31,101,618	24,850,279
573	Water Reclamation Grant/Agrmt Fund	-	3,897	-	-	-
577	Transit Services Fund	2,845,694	2,799,425	2,745,347	2,690,709	2,685,595
578	Electric Utility Fund	15,632,076	15,933,156	16,530,827	19,934,842	16,711,653
	Total Enterprise Funds	**97,121,992**	**104,114,134**	**109,234,394**	**122,887,821**	**109,297,158**

** Includes Capital Projects. Excludes Transfers.*

SUMMARY OF EXPENDITURES BY FUND TYPE

Fund Number / Description		Actual Expenditures FY 2016-17*	Actual Expenditures FY 2017-18*	Adopted Budget FY 2018-19*	Adopted Budget FY 2019-20*	Forecast Budget FY 2020-21*
Internal Service Funds						
680	Warehouse Services Fund	227,514	192,885	315,906	337,452	335,794
681	Information Technology Fund	-	-	8,052,104	8,233,987	8,417,931
682	Fleet Operations Fund	4,056,848	5,007,590	5,123,911	5,472,816	6,692,694
683	Workers' Compensation Fund	4,505,360	2,208,740	3,761,789	2,890,157	2,913,779
687	Liability Risk Retention Fund	1,216,541	1,311,510	1,257,776	1,540,253	1,581,082
	Total Internal Service Funds	**10,006,262**	**8,720,726**	**18,511,486**	**18,474,665**	**19,941,280**
Agency Funds						
342	CFD 86-2 (Woodlake) Fund	1,548,153	1,549,097	1,554,588	1,544,275	22,212
358	CFD 89-1 A (LOBS DW) Fund	1,343,224	1,345,677	1,350,437	1,342,668	1,344,041
359	CFD 89-1 B (LOBS Improvement) Fund	1,008,798	1,009,840	1,008,014	1,008,738	1,008,886
365	AD 95-1 (Centex) Fund	79,791	75,509	76,635	77,762	75,149
366	AD 96-1, 96 A (MTN Gate) Fund	133,833	131,098	129,608	132,757	130,592
368	AD 96-1, 97 A (Van Daele) Fund	61,053	65,212	61,120	58,727	61,324
369	AD 96-1, 97 B (WPH) Fund	136,426	136,992	134,194	132,797	131,179
370	Ref CFD 90-1 (South Corona) Fund	3,677,759	4,330,435	3,505,154	3,502,167	3,458,602
371	CFD 97-2 (Eagle Glen I) Fund	1,232,819	1,232,140	1,242,047	1,236,347	1,237,741
373	AD 96-1, 99 A (Centex) Fund	204,106	221,251	202,664	200,662	200,416
374	CFD 2000-1 (Eagle Glen II) Fund	570,339	616,754	578,203	567,077	567,541
377	CFD 2001-2 (Cresta-Grande) Fund	287,619	288,470	294,153	291,035	294,789
378	CFD 2002-1 (Dos Lagos) Fund	16,288,037	965,383	1,127,164	1,150,313	1,167,512
381	CFD 2002-4 (Corona Crossings) Fund	8,252,108	525,981	602,362	605,529	601,496
382	CFD 2004-1 (Buchanan Street) Fund	252,683	290,696	250,498	247,847	249,877
383	CFD 2003-2 (Highlands Collection) Fund	620,703	564,996	573,487	570,175	573,431
384	CFD 2018-1 Bedford Fund	-	-	-	490,963	500,612
386	CFD 2018-2 Sierra Bella Debt Service Fund	-	-	-	23,773	24,172
387	CFD 2002-1 (Improvement Area) Fund	7,807,423	439,286	534,591	533,575	535,967
390	CFD 2016-2 (Terrassa Special Tax A) Fund	1,438	247,910	211,367	340,622	338,792
392	CFD 2017-2 (Valencia Special Tax A) Fund	-	1,250	20,222	178,260	247,930
	Total Agency Funds	**43,506,312**	**14,037,975**	**13,456,508**	**14,236,069**	**12,772,261**
Successor Agency Funds						
417	RDA Successor Agency Fund	5,189,384	4,539,167	4,782,972	4,662,476	4,511,711
441	RDA Land Disposition Fund	988	-	-	-	-
475	Successor Agency Administration Fund	248,390	196,765	88,560	66,012	66,149
	Total Successor Agency Funds	**5,438,762**	**4,735,933**	**4,871,532**	**4,728,488**	**4,577,860**
	Total All Funds	**331,003,830**	**321,251,452**	**317,477,213**	**333,716,269**	**337,859,313**
Duplicate Debt Service / Agency Items (accounted for in multiple funds):						
388	2006 Lease Revenue Bonds Fund	28,572,465	-	-	-	-
391	2016 Lease Revenue Bonds Fund	1,052,378	2,115,900	-	2,112,350	2,106,250
	Total Duplicate Debt Service Items	**29,624,844**	**2,115,900**	**-**	**2,112,350**	**2,106,250**
	Total All Funds, Including Duplicate Debt Service Items, For Appropriation Purposes	**$ 360,628,674**	**$ 323,367,352**	**$ 317,477,213**	**$ 335,828,619**	**$ 339,965,563**

** Includes Capital Projects. Excludes Transfers.*

Debt Service Obligations

OVERVIEW

The City's annual operating budget includes provisions to ensure the prompt and full payment of annual debt service (i.e. principal and interest), which is incurred upon outstanding debt instruments previously issued by the City. Commonly issued debt instruments include bonds, long-term loans (with the State of California) or small issue, private placement debt. Prior to issuing debt, the City may consult with City Council, expert financial advisors, bond and disclosure counsel, underwriters as well as internal finance and capital planning staff. The '*Guide to City Budget Process'* includes a brief overview of the City's *'Debt Policy'* which is also accessible on the City's website at www.CoronaCA.gov.

The proceeds of debt are typically used to either finance the construction of infrastructure (rather than cash-funding the capital project) or to refinance existing debt at a lower interest rate (if market conditions are favorable). The City is required to pay debt service in accordance to bond covenants and indentures, which generally, may 'pledge' City revenue (and its 'full faith and credit') to guarantee that it fulfills its obligations to investors and provide remedies against the unlikely event of default. Prompt and full payment of annual debt service also ensures that the City maintains favorable bond ratings.

NEW DEBT ISSUANCES

In July and December 2018, the City issued the Community Facilities District No. 2018-1 (Bedford) (Improvement Area No. 1) 2018 Special Tax Bonds, Series A in the amount of $9,000,000 and Community Facilities District No. 2017-2 (Valencia/Seville) 2018 Special Tax Bonds in the amount of $3,650,000, respectively. These bonds are authorized pursuant to the Mello-Roos Community Facilities Act of 1982 as amended and are payable from the special taxes levied on parcels within the districts. Neither the faith and credit nor taxing power of the City is pledged to the payment of the bonds.

SUMMARY OF DEBT SERVICE- PRINCIPAL AND INTEREST

General Fund

The source of payment for these obligations comes from General Fund revenue.

Description	Fund	Principal	Interest	Total	Principal	Interest	Total	Purpose
		Fiscal Year 2019-20			Fiscal Year 2020-21			
2016 Lease Revenue Refunding Bonds	110	$ 1,255,000	$ 857,350	$ 2,112,350	$ 1,300,000	$ 806,250	$ 2,106,250	Lease payments for CPFA 2016 Lease Revenue Refunding Bonds.
2012 Refunding Lease	110	1,650,510	484,614	2,135,124	1,706,265	428,859	2,135,124	To refund bonds issued to construct City Hall.
Total		**$ 2,905,510**	**$ 1,341,964**	**$ 4,247,474**	**$ 3,006,265**	**$ 1,235,109**	**$ 4,241,374**	

Water & Water Reclamation Utilities

The sources of payment for these obligations come from water and wastewater (water reclamation) capacity fees (charged as a result of new development) as well as water and wastewater (water reclamation) utility ratepayer revenue. The debt obligations were issued by the Corona Utility Authority, which is a component of the City of Corona.

Description	Fund	Principal	Interest	Total	Principal	Interest	Total	Purpose
		Fiscal Year 2019-20			Fiscal Year 2020-21			
CUA 2013 Wastewater Revenue Bonds	440	$ 218,300	$ 158,767	$ 377,067	$ 227,550	$ 149,850	$ 377,400	Certain improvements and refundings for the Water Reclamation Enterprise.
Joint Venture w/WRCRWA - SRF Loan	440	1,205,164	518,115	1,723,279	1,228,062	495,217	1,723,279	Corona's share of annual debt service for the expansion of the WRCRWA Treatment Plant.
TOTAL WASTEWTR CAPACITY FEES		**1,423,464**	**676,882**	**2,100,346**	**1,455,612**	**645,067**	**2,100,679**	
CUA 2012 Water Revenue Bonds	507	608,850	516,344	1,125,194	627,300	494,665	1,121,965	Certain improvements and refundings for the Water Enterprise.
TOTAL WATER CAPACITY FEES		**608,850**	**516,344**	**1,125,194**	**627,300**	**494,665**	**1,121,965**	
CUA 2012 Water Revenue Bonds	567	207,900	176,313	384,213	214,200	168,910	383,110	Certain improvements and refundings for the Water Enterprise.
State Water Resources Control Board Loan (Recycled)	567	1,636,257	308,738	1,944,995	1,677,163	267,832	1,944,995	Financing construction of Recycled Water improvements.
TOTAL RECLAIMED WATER		**1,844,157**	**485,051**	**2,329,208**	**1,891,363**	**436,742**	**2,328,105**	
CUA 2012 Water Revenue Bonds	570	668,250	566,719	1,234,969	688,500	542,925	1,231,425	Certain improvements and refundings for the Water Enterprise.
Brine Line System Discharge	570	375,988	224,012	600,000	387,268	224,012	611,280	To acquire wastewater discharge rights .
TOTAL WATER UTILITY		**1,044,238**	**790,731**	**1,834,969**	**1,075,768**	**766,937**	**1,842,705**	
CUA 2013 Wastewater Revenue Bonds	572	371,700	270,333	642,033	387,450	255,150	642,600	Certain improvements and refundings for the Water Reclamation Enterprise.
State Water Resources Control Board Loan (Tertiary Filtration WRF 2)	572	284,691	224,750	509,441	290,669	218,772	509,441	Financing of the Tertiary Filtration Project at Water Reclamation Facility No. 2
TOTAL WATER RECLAMATION		**$ 656,391**	**$ 495,083**	**$ 1,151,474**	**$ 678,119**	**$ 473,922**	**$ 1,152,041**	

Agency Funds

Assessment Districts

The source of payment comes from assessments levied on parcels located within each district.

Description	Fund	Principal	Interest	Total	Principal	Interest	Total	Purpose
		Fiscal Year 2019-20			Fiscal Year 2020-21			
AD 95-1 Improvement Bonds, 1996 Series A	365	$ 60,000	$ 6,390	$ 66,390	$ 60,000	$ 2,130	$ 62,130	Improvements in the Centex development.
AD 96-1 Improvement Bonds, 1996 Series A	366	110,000	11,700	121,700	115,000	4,388	119,388	Improvements in the Mountain Gate West development (Zones 1 & 2).
AD 96-1 Improvement Bonds, 1997 Series A	368	40,000	7,800	47,800	45,000	5,250	50,250	Improvements in the Mountain Gate West development (Zones 3 & 4).
AD 96-1 Improvement Bonds, 1997 Series B	369	100,000	21,780	121,780	105,000	15,015	120,015	Improvements in the Mountain Gate West development (Zones 6 & 7).
AD 96-1 Improvement Bonds, 1999 Series A	373	135,000	52,893	187,893	145,000	44,000	189,000	Improvements in the Mountain Gate West development (Zones 5, 8 and 9).
TOTAL		**$ 445,000**	**$ 100,563**	**$ 545,563**	**$ 470,000**	**$ 70,783**	**$ 540,783**	

Community Facilities Districts

The source of payment for these obligations comes from special taxes levied on parcels located within each Community Facilities District (CFD).

Description	Fund	Principal	Interest	Total	Principal	Interest	Total	Purpose
		Fiscal Year 2019-20			Fiscal Year 2020-21			
CFD 86-2 Special Tax Refunding Bond, 2014 Series A	342	$ 1,510,000	$ 18,800	$ 1,528,800	$ -	$ -	$ -	Improvements located in the Woodlake area.
CFD 89-1 Special Tax Refunding Bond, 2014 Series A	358	1,275,000	52,585	1,327,585	1,310,000	17,685	1,327,685	Improvements in South Corona. (Foothill Ranch)
CFD 89-1 Special Tax Refunding Bond, 2014 Series A - Improvement Area No. 1	359	955,000	39,355	994,355	980,000	13,230	993,230	Improvements in South Corona. (Foothill Ranch)
CFD 90-1 Special Tax Refunding Bonds, 1998 Series A	370	3,245,000	233,945	3,478,945	3,355,000	78,843	3,433,843	To refund bonds originally issued to the finance improvements in South Corona.
CFD 97-2 Special Tax Refunding Bond, 2014 Series A	371	1,055,000	160,925	1,215,925	1,090,000	127,032	1,217,032	Improvements in Eagle Glen.
CFD 2000-1 Special Tax Bonds	374	260,000	272,820	532,820	275,000	257,715	532,715	Improvements in Eagle Glen.
CFD 2001-2 Special Tax Bonds	377	110,000	144,060	254,060	120,000	137,243	257,243	Improvements in Northeast Corona and South Corona areas.
CFD 2002-1 2017 Special Tax Refunding Bonds	378	560,000	561,850	1,121,850	600,000	538,650	1,138,650	Improvements in Dos Lagos.
CFD 2002-4 2017 Special Tax Refunding Bonds	381	310,000	273,500	583,500	315,000	264,125	579,125	Improvements in Corona Crossings.
CFD 2004-1 Special Tax Bonds	382	95,000	134,855	229,855	100,000	130,098	230,098	Improvements in Buchanan Street development.
CFD 2003-2 Special Tax Bonds	383	245,000	290,140	535,140	260,000	277,823	537,823	Improvements in Highlands Collection.
CFD 2018-1 Improvement Area 1, 2018 Special Tax Bonds Series A	384	20,000	443,250	463,250	30,000	442,500	472,500	Improvements in Bedford development.
CFD 2002-1 2017 Special Tax Refunding Bonds (Improvement Area No. 1)	387	260,000	251,660	511,660	270,000	243,706	513,706	Improvements in Dos Lagos.
CFD 2016-2 2018 Special Tax Bonds	390	110,000	209,332	319,332	110,000	207,131	317,131	Improvements in Terrassa Court development.
CFD 2017-2 2018 Special Tax Bonds	392	-	156,969	156,969	70,000	156,269	226,269	Improvements in Valencia/Seville development.
TOTAL		**$10,010,000**	**$ 3,244,046**	**$ 13,254,046**	**$ 8,885,000**	**$ 2,892,049**	**$ 11,777,049**	

Successor Agency (of the former Corona Redevelopment Agency)

The source of payment for these obligations comes from pledged tax increment revenues of the former Corona Redevelopment Agency.

Description	Fund	Principal	Interest	Total	Principal	Interest	Total	Purpose
		Fiscal Year 2019-20			Fiscal Year 2020-21			
2015 Taxable Tax Allocation Revenue Bonds, Series A	417	$ 2,560,000	$ 563,200	$ 3,123,200	$ 2,665,000	$ 445,375	$ 3,110,375	Refinanced certain outstanding obligations of the Successor Agency relating to the Merged Project Areas.
2007 Tax Allocation Bonds (Temescal)	417	860,000	626,095	1,486,095	875,000	588,703	1,463,703	Financed redevelopment activities within the Temescal Canyon Project Area.
2007 Tax Allocation Bonds (Project Area A)	417	605,000	1,436,701	2,041,701	645,000	1,397,613	2,042,613	Financed redevelopment activities within the Merged Downtown Project Area A.
TOTAL		**$ 4,025,000**	**$ 2,625,996**	**$ 6,650,996**	**$ 4,185,000**	**$ 2,431,691**	**$ 6,616,691**	

Interfund Loan Payments

The following are inter-fund loan payments of principal and interest. While there is a (cash) transfer which occurs between these funds for the items reported below, these have been shown as a component of 'debt service' (rather than as a transfer) to reflect the nature of the transactions.

With respect to the capital leases of Water and Water Reclamation funds, each fund is required to make payments to the General Fund for the lease (and corresponding use) of the water and water reclamation infrastructure. These are interest only payments through 2055.

Description	Fund	Principal	Interest	Total	Principal	Interest	Total	Purpose
		Fiscal Year 2019-20			Fiscal Year 2020-21			
LMD 84-1	446/578	95,000	68,745	163,745	95,000	71,495	166,495	Loan payments for LED Street and Safety Light Retrofit project.
Capital Lease Payment (Facilities)	570/110	-	2,877,084	2,877,084	-	2,720,530	2,720,530	Lease payments to the General Fund for the Water and Water Reclamation facilities.
Capital Lease Payment (Facilities)	572/110	-	1,932,246	1,932,246	-	1,828,883	1,828,883	Lease payments to the General Fund for the Water and Water Reclamation facilities.
Water Utility Interfund Loan	507/570	-	282,100	282,100	-	288,610	288,610	Loan payments for prior year cash advances to fund for capital improvement projects.
Electric Interfund Loan Agreement (with General Fund)	578/110	924,387	212,492	1,136,879	952,118	184,761	1,136,879	To reimburse General Fund for 2005 Certificates of Participation Advanced Redemption.
Electric Interfund Loan Agreement (with General Fund)	578/110	36,168	41,758	77,926	37,814	40,112	77,926	To reimburse General Fund for portion of the Corporation Yard project costs.
Total		**$ 1,055,555**	**$ 5,414,425**	**$ 6,469,980**	**$ 1,084,932**	**$ 5,134,391**	**$ 6,219,323**	

Legal Debt Limit

California Government Code, Section 43605 sets the debt limit at 15% of assessed value. As reported in the City's audited Comprehensive Annual Financial Report (CAFR) year ended June 30, 2018, the assessed value was $19.9 billion and the legal debt margin as a percentage of debt limit was 1.457%, which was significantly lower than the State's debt limit.

Interfund Transfers

An interfund transfer occurs between funds and involves the transfer of cash. Interfund transfers for the City of Corona may occur for a variety of reasons. Generally, transfers between funds occur to reimburse for services that occur in one fund on behalf of another fund. For example, the General Fund may need to be reimbursed for debt service incurred on a bond that may be issued on behalf of one or more other non-General Funds (which then receive a benefit with respect to how the bond proceeds are used).

The City does, in the course of its regular business activities, establish interfund loans from time to time between City funds in order to properly allocate shared benefits and costs. To ensure the integrity of these loans, the City maintains 'loan amortization' schedules to ensure full and timely payments between funds, in the same manner that the City maintains debt service schedules to ensure that it fully and timely makes payments of debt service to external entities (such as bondholders) as debt service payments become due. Due to the principal and interest components of these interfund transfers, the City presents these items as a component of 'debt service' to facilitate public understanding of the City budget and report all principal and interest payments by funds in the aggregate. Please refer to the *'Debt Service Obligation'* section for additional details.

DETAILED LISTING OF ESTIMATED FUND TRANSFERS

The following is a detailed listing of Transfers In and Transfers Out, by Fund.

		Estimated FY 2019-20		Forecast FY 2020-21	
Fund	**Description**	**Transfer In**	**Transfer Out**	**Transfer In**	**Transfer Out**
110 - General Fund					
	Repayment for construction of Temescal Canyon Public Safety Facility	$ 203,924	$ -	$ -	$ -
	Reimbursement for engineering and project support	1,200,000	-	1,205,900	-
	Transfer for capital project funding	1,215,000	-	-	-
	Anticipated loan to Reclaimed Water, if needed at fiscal year end *	-	(833,970)	-	-
	General Benefit Contribution	-	(125,753)	-	(125,753)
	PERS Unfunded Liability Payment	-	(39,654)	-	(26,436)
Total Fund 110 - General Fund		**2,618,924**	**(999,377)**	**1,205,900**	**(152,189)**
Net General Fund Transfers		**1,619,547**		**1,053,711**	
208 - Temescal Canyon Police Facilities Fund					
	Repayment for construction of Temescal Canyon Public Safety Facility	-	(78,924)	-	-
Total Fund 208 - Temescal Canyon Police Facilities Fund		**-**	**(78,924)**	**-**	**-**
209 - Temescal Canyon Fire Facilities Fund					
	Repayment for construction of Temescal Canyon Public Safety Facility	-	(125,000)	-	-
Total Fund 209 - Temescal Canyon Fire Facilities Fund		**-**	**(125,000)**	**-**	**-**
222 - Gas Tax Fund					
	Reimbursement for engineering and project support	-	(1,200,000)	-	(1,205,900)
Total Fund 222 - Gas Tax Fund		**-**	**(1,200,000)**	**-**	**(1,205,900)**

INTERFUND TRANSFERS

Fund	Description	Estimated FY 2019-20 Transfer In	Estimated FY 2019-20 Transfer Out	Forecast FY 2020-21 Transfer In	Forecast FY 2020-21 Transfer Out
289 - Dwelling Development Tax Fund					
	Reclaimed Water Retrofit Project, Loan to Fund 468	-	(25,381)	-	-
	Transfer for capital project funding	-	(1,215,000)	-	-
Total Fund 289 - Dwelling Development Tax Fund		**-**	**(1,240,381)**	**-**	**-**
252 - LMD 2003-1 Lighting Fund					
	General Benefit Contribution	10,601	-	10,601	-
Total Fund 252 - LMD 2003-1 Lighting Fund		**10,601**	**-**	**10,601**	**-**
422 - Traffic Offender Fund					
	PERS Unfunded Liability Payment	39,654	-	26,436	-
Total Fund 422 - Traffic Offender Fund		**39,654**	**-**	**26,436**	**-**
446 - LMD 84-1 Lighting Fund					
	General Benefit Contribution	113,793	-	113,793	-
Total Fund 446 - LMD 84-1 Lighting Fund		**113,793**	**-**	**113,793**	**-**
455 - LMD 84-2, Zone 2 Fund					
	General Benefit Contribution	209	-	209	-
Total Fund 455 - LMD 84-2, Zone 2 Fund		**209**	**-**	**209**	**-**
461 - LMD 84-2, Zone 14 Fund					
	General Benefit Contribution	767	-	767	-
Total Fund 461 - LMD 84-2, Zone 14 Fund		**767**	**-**	**767**	**-**
464 - LMD 84-2, Zone 18 Fund					
	General Benefit Contribution	383	-	383	-
Total Fund 464 - LMD 84-2, Zone 18 Fund		**383**	**-**	**383**	**-**
468 - LMD 84-2, Zone 19 Fund					
	Reclaimed Water Retrofit Project, Loan from Fund 289	25,381	-	-	-
Total Fund 468 - LMD 84-2, Zone 19 Fund		**25,381**	**-**	**-**	**-**
567 - Reclaimed Water System Fund					
	Operational/Capital Projects - Loan from General Fund *	833,970	-	-	-
	Operational/Capital Projects - Loan from Water Reclamation Utility Fund **	-	-	4,363,140	-
Total Fund 567 - Reclaimed Water System Fund		**833,970**	**-**	**4,363,140**	**-**
570 - Water Utility Fund					
	Operational/Capital Projects - Loan from Water Reclamation Utility Fund **	-	-	2,929,042	-
Total Fund 570 - Water Utility Fund		**-**	**-**	**2,929,042**	**-**
572 - Water Reclamation Utility Fund					
	Operational/Capital Projects - Loan to Reclaimed Water System Fund **	-	-	-	(4,363,140)
	Operational/Capital Projects - Loan to Water Utility Fund **	-	-	-	(2,929,042)
Total Fund 572 - Water Reclamation Utility Fund		**-**	**-**	**-**	**(7,292,182)**
Total All Transfers		**$ 3,643,682**	**$ (3,643,682)**	**$ 8,650,271**	**$ (8,650,271)**

* Loan from General Fund to Reclaimed Water at Fiscal Year End, if needed (based on actuals).

** Potential loan from Water Reclamation Utility to Reclaimed Water and Water Utility. To be reviewed during FY 2020-21 budget process.

Cost Allocation Plan (CAP)

A Cost Allocation Plan, or CAP, is used to identify, value, and distribute indirect costs across city services. The CAP sets forth the reimbursement between funds for the indirect costs incurred by other funds. Procedurally, this reimbursement takes place via transfer. In the presentation of the budget, funds *providing* services to other funds receive reimbursements as a component of operating revenue. As such, funds *receiving services* from other funds report the cost of service (to be reimbursed) as a component of operating expense.

The CAP fairly and proportionately allocates the indirect costs that each program, project or activity should bear. It is a ratio of total indirect expenses to a direct cost base. Examples of direct costs include police services, fire services, parks, and recreation services. These examples are considered direct costs because these programs provide a direct benefit to the community.

The CAP assumes that all indirect costs are incurred proportionately to the direct cost base of the activity. These indirect costs are commonly referred to as 'City overhead' or general and administrative expenses. Examples of indirect cost functions are finance, information technology and human resources. All direct City services and programs incur indirect costs.

The City utilizes a consultant to assist the City in the development of the annual CAP to ensure that it coincides with standard practices used by other cities. The City's CAP is a 'total' cost allocation plan, which includes a citywide allocation of legislative costs which are incurred on behalf of all funds. Furthermore, costs have been allocated based upon budgetary assumptions for the forthcoming year.

Admin = Administrative Services Charge, General Indirect Costs
NPDES = National Pollutant Discharge Exchange System Administrative Charges

		FY 2019-20			Forecast FY 2020-21		
		Admin	NPDES		Admin	NPDES	
From Fund		To Fund 110	To Fund 245	Total	To Fund 110	To Fund 245	Total
206	Library Facilities and Collection Fee Fund	$ 867	$ -	$ 867	$ 876	$ -	$ 876
207	Fire Wild Land Facilities Fee Fund	547	-	547	552	-	552
211	Streets, Bridges and Signals Development Fee Fund	5,677	-	5,677	5,734	-	5,734
212	Storm Drainage Development Fee Fund	912	-	912	921	-	921
213	Law Enforcement Development Fee Fund	578	-	578	584	-	584
214	Fire Protection Development Fee Fund	784	-	784	792	-	792
215	Community Meeting Development Fee Fund	474	-	474	479	-	479
216	Aquatic Center Development Fee Fund	174	-	174	176	-	176
217	Parkland Acquisition and Development Fee Fund	8,388	-	8,388	8,472	-	8,472
222	Gas Tax Fund	106,394	-	106,394	107,458	-	107,458
227	Measure A Fund	15,902	-	15,902	16,061	-	16,061
245	County Service Area 152 Fund	70,488	-	70,488	71,193	-	71,193
247	CFD 2002-2 LMD Fund	2,761	-	2,761	2,789	-	2,789
248	CFD 97-1 Landscape Fund	12,829	-	12,829	12,957	-	12,957
249	CFD 2001-1 Landscape Fund	19,727	-	19,727	19,924	-	19,924

COST ALLOCATION PLAN (CAP)

From Fund		FY 2019-20 Admin To Fund 110	FY 2019-20 NPDES To Fund 245	FY 2019-20 Total	Forecast FY 2020-21 Admin To Fund 110	Forecast FY 2020-21 NPDES To Fund 245	Forecast FY 2020-21 Total
251	CFD/LMD 2002-3 Landscape Fund	1,637	-	1,637	1,653	-	1,653
252	LMD 2003-1 Lighting Fund	6,590	-	6,590	6,656	-	6,656
253	CFD/LMD 2011-1 Landscape Fund	4,211	-	4,211	4,253	-	4,253
255	CFD 2016-2 Terrassa Fund	126	-	126	127	-	127
257	CFD 2016-3 Zone 2 Boardwalk Fund	131	-	131	132	-	132
258	CFD 2016-3 Zone 3 Dollar Self Fund	11	-	11	11	-	11
259	CFD 2016-3 Zone 4 515 S Promenade Fund	30	-	30	30	-	30
261	So Corona Major Thoroughfares Fund	1,369	-	1,369	1,383	-	1,383
274	So Corona Landscaping Fund	755	-	755	763	-	763
275	Airport Fund	7,187	-	7,187	7,259	-	7,259
440	Water Reclamation Capacity Fund	6,234	-	6,234	6,296	-	6,296
446	LMD 84-1 Lighting Fund	83,334	-	83,334	84,167	-	84,167
455	LMD 84-2, Zone 2 Fund	4,117	-	4,117	4,158	-	4,158
456	LMD 84-2, Zone 4 Fund	4,112	-	4,112	4,153	-	4,153
457	LMD 84-2, Zone 6 Fund	11,582	-	11,582	11,698	-	11,698
458	LMD 84-2, Zone 7 Fund	4,124	-	4,124	4,165	-	4,165
460	LMD 84-2, Zone 10 Fund	30,650	-	30,650	30,957	-	30,957
461	LMD 84-2, Zone 14 Fund	10,671	-	10,671	10,778	-	10,778
462	LMD 84-2, Zone 15 Fund	2,498	-	2,498	2,523	-	2,523
463	LMD 84-2, Zone 17 Fund	2,848	-	2,848	2,876	-	2,876
464	LMD 84-2, Zone 18 Fund	3,561	-	3,561	3,597	-	3,597
468	LMD 84-2, Zone 19 Fund	14,207	-	14,207	14,349	-	14,349
470	LMD 84-2, Zone 20 Fund	24,980	-	24,980	25,230	-	25,230
471	LMD 84-2, Zone 1 Fund	971	-	971	981	-	981
473	Eagle Glen HOA Streetlights Fund	1,640	-	1,640	1,656	-	1,656
475	Successor Agency Administration Fund	18,896	-	18,896	19,085	-	19,085
507	Water Capacity Fund	11,690	-	11,690	11,807	-	11,807
567	Reclaimed Water System Fund	111,974	-	111,974	113,094	-	113,094
570	Water Utility Fund	2,264,528	-	2,264,528	2,287,173	-	2,287,173
572	Water Reclamation Utility Fund	914,392	197,728	1,112,120	925,513	197,728	1,123,241
577	Transit Services Fund	35,000	-	35,000	35,000	-	35,000
578	Electric Utility Fund	2,496,859	57,272	2,554,131	2,502,400	57,272	2,559,672
683	Workers' Compensation Fund	118,157	-	118,157	119,339	-	119,339
Total Cost Allocation by Fund		**$6,445,574**	**$ 255,000**	**$6,700,574**	**$6,492,230**	**$ 255,000**	**$ 6,747,230**

SUMMARY OF CITYWIDE POSITIONS

Overview

The Schedule of Citywide Positions includes a total of 733.42 FTE positions in the adopted budget for Fiscal Year 2019-20. This figure includes part time staff, full time staff, and elected officials. With respect to full-time staffing, the proposed budget assumes a total of 637.00 positions for Fiscal Year 2019-20, including recommended service level changes.

Position Type	FTE Authorized 2016-17	FTE Authorized 2017-18	FTE Adopted 2018-19	FTE Authorized 2018-19	FTE Adopted 2019-20	FTE Forecast 2020-21
Elected Officials	6.00	6.00	6.00	6.00	6.00	6.00
Full Time Employees	638.80	634.85	621.85	626.85	637.00	637.00
Part Time Employees	97.42	95.07	92.86	90.23	90.42	90.42
TOTALS	**742.22**	**735.92**	**720.71**	**723.08**	**733.42**	**733.42**

The Schedule of Positions includes part time employees that assist with the City's day-to-day operations and special events. The count of part time employees is calculated as a full time equivalent (FTE) based on actual hours worked or hours budgeted. One FTE equates to 2,080 hours per year (40 hours/week x 52 weeks).

Changes Throughout Fiscal Year 2018-19

There have been multiple position changes since the Fiscal Year 2018-19 budget was adopted with 720.71 positions. The change is a net increase of 2.37 positions. Many of the changes throughout the year were department reorganizations, transfers between departments, and title changes that did not impact the total count. Below is a summary of the changes, by department:

- The Administrative Services Department increased by 4.76 positions. Transfers from other departments account for 2.86 of the change. Two new positions were added through a combination of approval of the City Council in October 2018 and a reorganization of existing positions, including a reduction of 0.10 in part time staffing.
- The Community Development Department decreased by two positions based on eliminations that occurred to meet the department's FY 2018-19 budget reduction plan.
- Between the Fire Department and Community Development Departments, a net total of 0.86 FTE was transferred to the Administrative Services Department.
- The Library and Recreation Services Department decreased by 0.41 FTE due to reorganizations.
- In the Maintenance Services Department, two full time park maintenance positions were approved by the City Council in October 2018. As part of that change, there was a reduction in part-time staffing of 2.94. Net change = (0.94).
- The Management Services Department increased by a net total of 2.82 positions. An increase of 1.44 positions was for part time Receptionist positions approved by the City Council in October 2018. In addition, two new positions were created through the reorganization of existing positions, including a reduction of 0.62 in part time staffing.

- The Police Department transferred a net total of 2.0 positions to the Administrative Services Department.

With the incorporation of the above changes, the authorized or ending total for Fiscal Year 2018-19 is 723.08.

Position Changes in Fiscal Year 2018-19

Department	Count	Position	Comments
Administrative Services	0.86	Finance Manager III	Transferred from Fire/Title change
	(1.00)	Financial Analyst III	Department reorganization
	2.00	Financial Analyst II	Department reorganization
	1.00	Financial Analyst II	Position Change - City Council approved 10/17/18
	(1.00)	Financial Analyst I	Department reorganization
	1.00	Accounting Technician III	Transferred from Police/Title change
	1.00	Purchasing Specialist II	Transferred from Police/Title change
	(1.00)	Purchasing Specialist IV	Department reorganization
	1.00	Purchasing Specialist V	Department reorganization
	1.00	Accounting Technician II	Department reorganization
	1.00	Purchasing Technician	Department reorganization
	(1.00)	Accounting Technician I	Department reorganization
Net Change = 4.76	(0.10)	Part Time Staff - various titles	Department reorganization
Community Development	(1.00)	Planning Manager	Department reorganization
	(0.01)	Finance Manager III	Department reorganization
Net Change = (2.01)	(1.00)	Building Permit Technician III	Department reorganization
Dept of Water and Power	(1.00)	Maintenance Manager II	Department reorganization
	1.00	Maintenance Manager	Department reorganization
	(1.00)	DWP Operations Analyst	Department reorganization
	1.00	DWP Operations Analyst II	Department reorganization
	(0.85)	Management Analyst	Department reorganization
	0.85	Management Analyst I	Department reorganization
Net Change = (1.00)	(1.00)	Communications Technician III	Transferred to Information Technology Dept.
Fire	(0.85)	Finance/CDBG Manager	Transferred to Administrative Services Dept.
Net Change = (0.85)			
Information Technology	1.00	Communications Technician III	Transferred from Dept. of Water and Power
Net Change = 1.00			
Library & Recreation Services	(0.41)	Part Time Staff - various titles	Department reorganization
Net Change = (0.41)			
Maintenance Services	1.00	Fleet Technician III	Department reorganization
	(1.00)	Fleet Services Technician	Department reorganization
	1.00	Park Maintenance Assistant II	Position Change - City Council approved 10/17/18
	1.00	Park Maintenance Assistant I	Position Change - City Council approved 10/17/18
Net Change = (0.94)	(2.94)	Part Time Staff - various titles	Position Change - City Council approved 10/17/18

Position Changes in Fiscal Year 2018-19, Continued

Department	Count	Position	Comments
Management Services	(1.00)	Assistant to the City Manager	Department reorganization
	1.00	Executive Assistant I	Department reorganization
	(1.00)	Deputy City Clerk	Department reorganization
	(1.00)	Community Information Supervisor	Department reorganization
	1.00	Community Information Specialist II	Department reorganization
	1.00	City Clerk Services Specialist	Department reorganization
	1.00	Community Information Specialist I	Department reorganization
	1.00	City Clerk Services Technician III	Department reorganization
	(1.00)	Digital Media Specialist	Department reorganization
	1.00	Senior Office Assistant	Department reorganization
	(0.62)	Part Time Staff - Office Assistant	Department reorganization
Net Change = 2.82	1.44	Part Time Staff - Receptionist	Position Change - City Council approved 10/17/18
Police	(1.00)	Public Safety Finance Deputy Director	Department reorganization
	1.00	Police Sergeant	Department reorganization
	1.00	Management Analyst II	Department reorganization
	6.00	Senior Public Safety Dispatcher	Department reorganization
	(6.00)	Public Safety Dispatcher II	Department reorganization
	(2.00)	Accounting/Grants Specialist	Transferred to Administrative Services Dept.
	2.00	Community Services Officer II	Department reorganization
Net Change = (1.00)	(2.00)	Community Services Officer I	Department reorganization
Public Works	(1.00)	Principal Engineer	Department reorganization
	1.00	Senior Engineer	Department reorganization
	1.00	Associate Engineer	Department reorganization
	(1.00)	Utility System Modeler	Department reorganization
	1.00	Public Works Permit Technician II	Department reorganization
Net Change = 0.00	(1.00)	Public Works Permit Technician I	Department reorganization
	720.71	**FTE Adopted FY 2018-19**	
	2.37	**FTE Net Changes**	
	723.08	**FTE Authorized FY 2018-19**	

Changes in the Adopted FY 2019-20 Budget

The adopted budget for Fiscal Year 2019-20 includes a total of 733.42 FTE positions. From the Authorized Fiscal Year 2018-19 total of 723.08, this is a net increase of 10.34 positions. This includes a net increase of 10.15 full time positions and a net increase of 0.19 FTE part time positions. The adopted changes are shown in the following table.

SUMMARY OF CITYWIDE POSITIONS

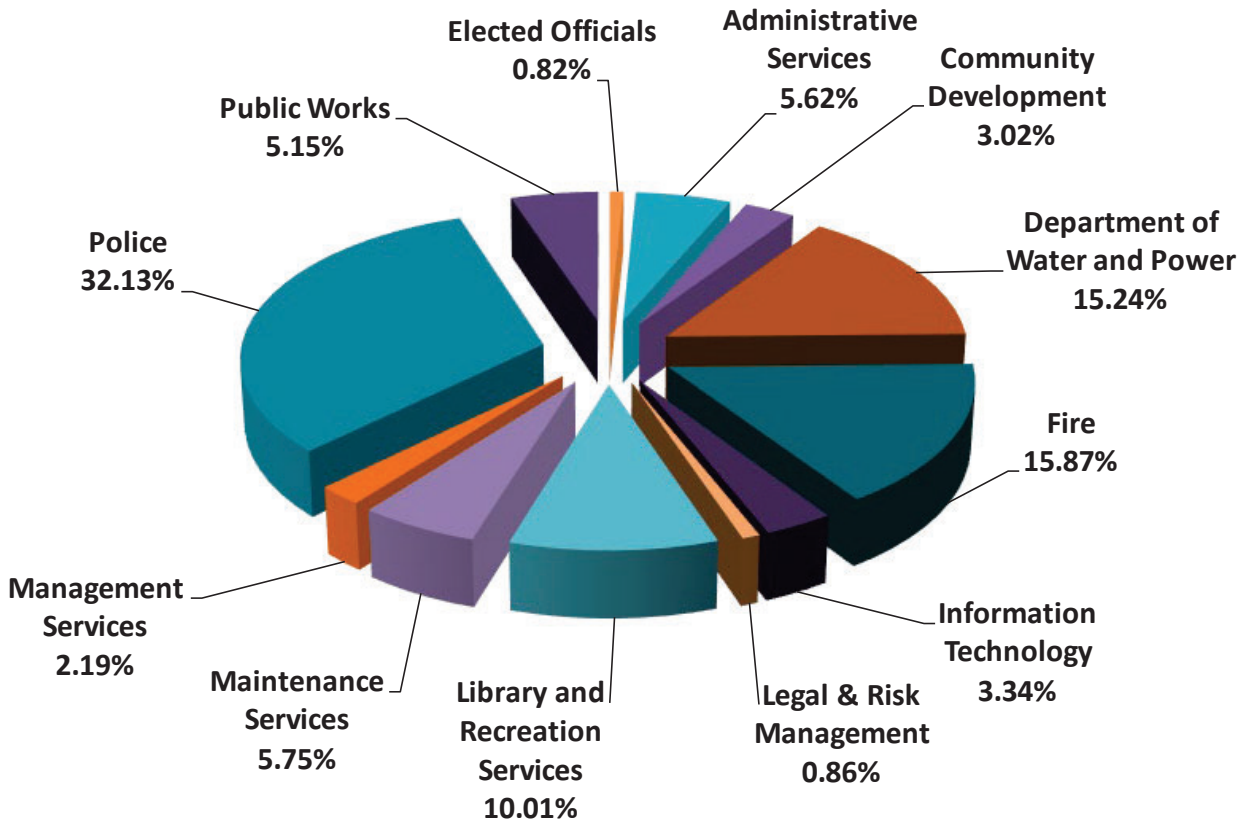
Position Changes in Fiscal Year 2019-20 Budget

Department	Count	Position	Comments
Administrative Services	0.21	Part Time Staff - Office Assistant	Part Time hours adjustments
Net Change = 0.21			
Community Development	1.00	Planning Manager	Service Level Change
Net Change = 0.00	(1.00)	Code Enforcement Officer I	Elimination due to funding source
Dept of Water and Power	1.00	Deputy Chief - Water	Service Level Change
	1.00	Deputy Chief - Water Reclamation	Service Level Change
Net Change = 1.61	(0.39)	Part Time Staff - Intern II	Part Time hours adjustments
Fire	1.00	Hazardous Materials Inspector I	Service Level Change
	1.00	Senior Administrative Assistant	Service Level Change/department reorganization
	1.00	Senior Office Assistant	Service Level Change/department reorganization
	(1.00)	Administrative Assistant	Service Level Change/department reorganization
Net Change = 1.52	(0.48)	Part Time Staff - Office Worker	Service Level Change/department reorganization
Information Technology	0.48	Part Time Staff - Broadcast System Operator	Service Level Change
Net Change = 0.48			
Legal & Risk Management	0.15	Chief Deputy City Attorney	Service Level Change
Net Change = 0.15			
Library & Recreation Services	0.59	Part Time Staff - various titles	Part Time hours adjustments
Net Change = 0.59			
Management Services	(0.22)	Part Time Staff - Receptionist	Part Time hours adjustments
Net Change = (0.22)			
Police	4.00	Police Officers I/II	Service Level Change
Net Change = 6.00	2.00	Community Service Officer I	Service Level Change
	10.34	**Total Position Changes for FY 2019-20**	

SUMMARY OF CITYWIDE POSITIONS

Departments	FTE Authorized 2016-17	FTE Authorized 2017-18	FTE Adopted 2018-19	FTE Authorized 2018-19	FTE Adopted 2019-20	FTE Forecast 2020-21
Elected Officials	6.00	6.00	6.00	6.00	6.00	6.00
Administrative Services	42.23	38.56	36.16	40.92	41.13	41.13
Community Development	26.48	25.00	24.15	22.14	22.14	22.14
Department of Water and Power	119.18	108.91	111.02	110.02	111.63	111.63
Fire	117.88	121.20	115.60	114.75	116.27	116.27
Information Technology	13.89	17.25	22.99	23.99	24.47	24.47
Legal & Risk Management	7.47	6.52	6.19	6.19	6.34	6.34
Library and Recreation Services	70.67	69.06	73.15	72.74	73.33	73.33
Maintenance Services	43.63	42.76	43.05	42.11	42.11	42.11
Management Services	13.35	12.90	13.25	16.07	15.85	15.85
Police	250.39	250.01	231.40	230.40	236.40	236.40
Public Works	31.05	37.75	37.75	37.75	37.75	37.75
Totals	**742.22**	**735.92**	**720.71**	**723.08**	**733.42**	**733.42**

Department Distribution of FTE - FY 2019-20 Positions



SUMMARY OF CITYWIDE POSITIONS

	FTE Authorized FY 2017-18	FTE Adopted FY 2018-19	FTE Authorized FY 2018-19	FTE Adopted FY 2019-20	FTE Forecast FY 2020-21	Full Time Monthly Salaries $
Elected Officials						
City Council Members	5.00	5.00	5.00	5.00	5.00	800
City Treasurer	1.00	1.00	1.00	1.00	1.00	200
Total Elected Officials	**6.00**	**6.00**	**6.00**	**6.00**	**6.00**	
Administrative Services						
Assistant City Manager / Administrative Services Director	1.00	1.00	1.00	1.00	1.00	15,330 - 18,715
Finance Manager IV	1.00	-	-	-	-	
Finance Manager III	1.00	1.00	1.86	1.86	1.86	8,639 - 10,546
Human Resources Manager III	1.00	1.00	1.00	1.00	1.00	8,639 - 10,546
Purchasing Manager	1.00	1.00	1.00	1.00	1.00	7,741 - 9,450
Safety Manager	1.00	1.00	1.00	1.00	1.00	7,438 - 9,081
Accounting Supervisor	1.00	1.00	1.00	1.00	1.00	6,309 - 7,703
Financial Analyst III	2.00	3.00	2.00	2.00	2.00	6,002 - 7,328
Purchasing Specialist V	1.00	1.00	2.00	2.00	2.00	5,220 - 6,373
Financial Analyst II	-	-	3.00	3.00	3.00	5,570 - 6,800
Business Systems Analyst I	1.00	1.00	1.00	1.00	1.00	5,168 - 6,309
Financial Analyst I	3.00	3.00	2.00	2.00	2.00	5,168 - 6,309
Human Resources Analyst	1.00	1.00	1.00	1.00	1.00	5,168 - 6,309
Purchasing Specialist IV	2.00	2.00	1.00	1.00	1.00	4,725 - 5,768
Payroll Technician III	1.00	1.00	1.00	1.00	1.00	4,631 - 5,654
Senior Human Resources Technician	2.00	2.00	2.00	2.00	2.00	4,631 - 5,654
Safety Coordinator	1.00	1.00	1.00	1.00	1.00	4,150 - 5,066
Human Resources Technician I	1.00	1.00	2.00	2.00	2.00	3,988 - 4,868
Accounting Technician III	4.00	4.00	4.00	4.00	4.00	3,851 - 4,701
Purchasing Specialist II	1.00	1.00	2.00	2.00	2.00	3,851 - 4,701
Accounting Technician II	1.00	1.00	2.00	2.00	2.00	3,485 - 4,255
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	3,485 - 4,255
Purchasing Specialist I	1.00	1.00	1.00	1.00	1.00	3,485 - 4,255
Purchasing Technician	-	-	1.00	1.00	1.00	3,170 - 3,870
Accounting Technician I	4.48	4.00	3.00	3.00	3.00	3,154 - 3,851
Customer Service Representative II	0.48	-	-	-	-	
Customer Service Representative I	0.24	0.72	-	-	-	
Office Assistant	0.96	0.48	0.18	0.39	0.39	2,470 - 3,016
Intern II	1.92	0.96	0.48	0.48	0.48	2,446 - 2,986
Data Entry Clerk I	-	-	1.40	1.40	1.40	2,281 - 2,785
Intern I	0.48	-	-	-	-	
Total Administrative Services	**38.56**	**36.16**	**40.92**	**41.13**	**41.13**	
Total Full Time FTE, Administrative Services	**34.00**	**34.00**	**38.86**	**38.86**	**38.86**	
Total Part Time FTE, Administrative Services	**4.56**	**2.16**	**2.06**	**2.27**	**2.27**	
Total FTE, Administrative Services	**38.56**	**36.16**	**40.92**	**41.13**	**41.13**	

Administrative Services Notes:

1 *Three position moved from the Police department to the Administrative Services department.*

2 *One position moved from the Fire department to the Administrative Services department.*

Community Development						
Community Development Director	1.00	1.00	1.00	1.00	1.00	13,200 - 16,114
Planning Manager (Note 5)	1.00	1.00	-	1.00	1.00	9,310 - 11,365
Finance Manager III (Note 3)	-	-	0.14	0.14	0.14	8,639 - 10,546

SUMMARY OF CITYWIDE POSITIONS

	FTE Authorized FY 2017-18	FTE Adopted FY 2018-19	FTE Authorized FY 2018-19	FTE Adopted FY 2019-20	FTE Forecast FY 2020-21	Full Time Monthly Salaries $
Community Development, Continued						
Administrative Services Manager II	1.00	1.00	1.00	1.00	1.00	8,016 - 9,786
Finance / CDBG Manager	1.00	0.15	-	-	-	
Building Official / Building Inspector Manager	1.00	1.00	1.00	1.00	1.00	7,328 - 8,946
Deputy Building Official / Plan Check Manager	1.00	1.00	1.00	1.00	1.00	7,328 - 8,946
Senior Planner	1.00	1.00	1.00	1.00	1.00	7,219 - 8,813
Administrative Services Analyst II	1.00	1.00	1.00	1.00	1.00	6,002 - 7,328
Associate Planner	1.00	1.00	1.00	1.00	1.00	5,884 - 7,183
Code Compliance Supervisor	1.00	1.00	1.00	1.00	1.00	5,168 - 6,309
Assistant Planner	1.00	1.00	1.00	1.00	1.00	5,066 - 6,185
Building Inspector II	2.00	2.00	2.00	2.00	2.00	4,255 - 5,194
Code Enforcement Officer II	2.00	2.00	2.00	2.00	2.00	4,255 - 5,194
Building Permit Technician III Flex (Note 4)	-	1.00	-	-	-	
Office Manager	1.00	1.00	1.00	1.00	1.00	4,234 - 5,168
Planning Technician	1.00	1.00	1.00	1.00	1.00	4,048 - 4,941
Building Permit Technician II	2.00	2.00	2.00	2.00	2.00	3,851 - 4,701
Compliance Coordinator	1.00	1.00	1.00	1.00	1.00	3,851 - 4,701
Senior Building Permit Technician	1.00	-	-	-	-	
Administrative Assistant	2.00	2.00	2.00	2.00	2.00	3,485 - 4,255
Subtotal Community Development	**23.00**	**22.15**	**20.14**	**21.14**	**21.14**	
Community Development Special Funding						
Code Enforcement Officer II (Note 1)	1.00	1.00	1.00	1.00	1.00	4,255 - 5,194
Code Enforcement Officer I (Note 2)	1.00	1.00	1.00	-	-	
Subtotal Special Funding	**2.00**	**2.00**	**2.00**	**1.00**	**1.00**	
Total Community Development	**25.00**	**24.15**	**22.14**	**22.14**	**22.14**	
Total Full Time FTE, Community Development	**25.00**	**24.15**	**22.14**	**22.14**	**22.14**	
Total Part Time FTE, Community Development	-	-	-	-	-	
Total FTE, Community Development	**25.00**	**24.15**	**22.14**	**22.14**	**22.14**	
			-	-	-	

Community Development Notes:

1 *Position is "off budget" and funded by CDBG on a year-to-year basis.*
2 *Position is funded by the Abandoned Vehicle Abatement program. Funding discontinued effective FY 2019-20.*
3 *One position transferred to Administrative Services department and reclassified to Finance Manager III.*
4 *Position funded through December 31, 2018.*
5 *Position funded through March 30, 2018. Funding continued effective FY 2019-20.*

Department of Water and Power (DWP)						
General Manager	1.00	1.00	1.00	1.00	1.00	14,584 - 17,805
Assistant General Manager	1.00	1.00	1.00	1.00	1.00	11,711 - 14,296
Administrative Services Manager IV	1.00	1.00	1.00	1.00	1.00	11,030 - 13,466
Maintenance Manager II	1.00	1.00	-	-	-	
Business Manager	-	1.00	1.00	1.00	1.00	9,310 - 11,365
DWP Finance and Administration Manager	1.00	-	-	-	-	
DWP Operations Manager	1.00	1.00	1.00	1.00	1.00	9,310 - 11,365
Maintenance Manager	-	-	1.00	1.00	1.00	9,310 - 11,365
Utilities Project Manager	1.00	1.00	1.00	1.00	1.00	8,682 - 10,599
Construction Superintendent	1.00	2.00	2.00	2.00	2.00	8,342 - 10,184
Deputy Chief - Water	-	-	-	1.00	1.00	7,819 - 9,545
Deputy Chief - Water Reclamation	-	-	-	1.00	1.00	7,819 - 9,545

SUMMARY OF CITYWIDE POSITIONS

	FTE Authorized FY 2017-18	FTE Adopted FY 2018-19	FTE Authorized FY 2018-19	FTE Adopted FY 2019-20	FTE Forecast FY 2020-21	Full Time Monthly Salaries $
Department of Water and Power (DWP), Continued						
Chief Distribution Operator	-	1.00	1.00	1.00	1.00	8,342 - 10,184
Chief Reclamations Operator	1.00	1.00	1.00	1.00	1.00	7,255 - 8,857
Chief Water Operator	1.00	1.00	1.00	1.00	1.00	7,255 - 8,857
Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	7,112 - 8,682
DWP Operations Analyst	1.00	1.00	-	-	-	
DWP Operations Analyst II	-	-	1.00	1.00	1.00	6,971 - 8,511
Business Supervisor	1.00	1.00	1.00	1.00	1.00	6,766 - 8,260
DWP Customer Care Supervisor	1.00	1.00	1.00	1.00	1.00	6,766 - 8,260
Water Resources Supervisor	1.00	-	-	-	-	
Lead Water Operator	2.00	2.00	2.00	2.00	2.00	6,309 - 7,703
Lead Water Reclamation Operator	1.00	1.00	1.00	1.00	1.00	6,309 - 7,703
Senior Maintenance Technician	1.00	1.00	1.00	1.00	1.00	6,309 - 7,703
Instrumentation & Control Engineer	2.00	2.00	2.00	2.00	2.00	6,123 - 7,475
Water Operator III	5.00	6.00	6.00	6.00	6.00	6,093 - 7,438
Water Reclamations Operator III	5.00	7.00	7.00	9.00	9.00	6,093 - 7,438
Management Analyst II	2.00	2.00	2.00	2.00	2.00	6,002 - 7,328
Regulatory Technician III	2.00	3.00	3.00	3.00	3.00	5,943 - 7,255
Maintenance Planner	1.00	1.00	1.00	1.00	1.00	5,739 - 7,006
Maintenance Technician III	2.00	2.00	2.00	2.00	2.00	5,739 - 7,006
Utility Planner / Scheduler	1.00	-	-	-	-	
Systems Analyst	1.00	-	-	-	-	
Management Analyst I	-	-	0.85	0.85	0.85	5,117 - 6,247
Management Analyst	-	0.85	-	-	-	
Maintenance Technician II	2.00	2.00	2.00	2.00	2.00	5,041 - 6,154
Communications Technician III (Note 1)	1.00	1.00	-	-	-	
Water Operator II	3.00	6.00	6.00	6.00	6.00	4,991 - 6,093
Water Reclamations Operator II	1.00	3.00	3.00	1.00	1.00	4,991 - 6,093
Water Resources Specialist III	1.00	1.00	1.00	1.00	1.00	4,917 - 6,002
Regulatory Technician II	1.00	-	-	-	-	
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00	4,796 - 5,855
Utility Service Worker III	7.00	6.00	6.00	6.00	6.00	4,562 - 5,570
Maintenance Technician I	6.00	6.00	6.00	6.00	6.00	4,340 - 5,299
Water Operator I	6.00	4.00	4.00	4.00	4.00	4,088 - 4,991
Water Reclamations Operator I	5.00	1.00	1.00	1.00	1.00	4,088 - 4,991
DWP Customer Care Representative III	2.00	3.00	3.00	3.00	3.00	4,068 - 4,966
Regulatory Technician I	1.00	1.00	1.00	1.00	1.00	3,988 - 4,868
DWP Administrative Secretary	1.00	1.00	1.00	1.00	1.00	3,851 - 4,701
Water Resources Technician II	-	1.00	1.00	1.00	1.00	3,663 - 4,472
Utility Service Worker II	3.00	5.00	5.00	5.00	5.00	3,663 - 4,472
Administrative Assistant	1.00	2.00	2.00	2.00	2.00	3,485 - 4,255
DWP Customer Care Representative II	3.00	3.00	3.00	3.00	3.00	3,332 - 4,068
Utility Service Worker I	6.00	4.00	4.00	4.00	4.00	3,332 - 4,068
Water Resources Technician I	2.00	2.00	2.00	2.00	2.00	3,332 - 4,068
Water Resources Specialist I	2.00	1.00	1.00	1.00	1.00	3,299 - 4,028
DWP Customer Care Representative I	9.00	8.00	8.00	8.00	8.00	2,730 - 3,332
Water Operator In Training	2.00	2.00	2.00	2.00	2.00	2,520 - 3,077
Intern II	0.91	1.17	1.17	0.78	0.78	2,495 - 3,046
DWP Administrative Clerk	2.00	2.00	2.00	2.00	2.00	2,422 - 2,956
Total Department of Water and Power	**108.91**	**111.02**	**110.02**	**111.63**	**111.63**	

SUMMARY OF CITYWIDE POSITIONS

		FTE Authorized FY 2017-18	FTE Adopted FY 2018-19	FTE Authorized FY 2018-19	FTE Adopted FY 2019-20	FTE Forecast FY 2020-21	Full Time Monthly Salaries $
Department of Water and Power (DWP), Continued							
Total Full Time FTE, Department of Water and Power		**108.00**	**109.85**	**108.85**	**110.85**	**110.85**	
Total Part Time FTE, Department of Water and Power		**0.91**	**1.17**	**1.17**	**0.78**	**0.78**	
Total FTE, Department of Water and Power		**108.91**	**111.02**	**110.02**	**111.63**	**111.63**	
				-	-	-	

Department of Water and Power Notes:

1 *Position moved to the Information Technology department.*

Fire

Fire Chief	s	1.00	1.00	1.00	1.00	1.00	14,584 - 17,805
Deputy Fire Chief	s	1.00	1.00	1.00	1.00	1.00	12,187 - 14,878
Battalion Chief	s	3.00	3.00	3.00	3.00	3.00	10,083 - 12,310
40-Hour Fire Captain	s	2.00	2.00	2.00	2.00	2.00	9,218 - 11,253
Fire Marshal	s	1.00	1.00	1.00	1.00	1.00	8,596 - 10,494
Finance / CDBG Manager		-	0.85	-	-	-	
Fire Captain	s	24.00	24.00	24.00	24.00	24.00	7,937 - 9,689
Emergency Services Coordinator	s	1.00	1.00	1.00	1.00	1.00	6,309 - 7,703
Firefighter / Paramedic	s	24.00	24.00	24.00	24.00	24.00	6,123 - 7,475
Fire Engineer	s	27.00	24.00	24.00	24.00	24.00	6,123 - 7,475
Deputy Fire Marshal	s	1.00	1.00	1.00	1.00	1.00	6,033 - 7,364
Firefighter	s	27.00	24.00	24.00	24.00	24.00	5,406 - 6,599
Hazardous Materials Inspector I		-	-	-	1.00	1.00	4,701 - 5,739
Fire Inspector I	s	1.00	1.00	1.00	1.00	1.00	4,701 - 5,739
Fire Inspector I (Non-Investigation)		0.96	0.96	0.96	0.96	0.96	4,608 - 5,626
Senior Administrative Assistant		-	-	-	1.00	1.00	3,851 - 4,701
Fire Prevention Program Specialist		1.00	1.00	1.00	1.00	1.00	3,813 - 4,654
Administrative Assistant		1.00	1.00	1.00	-	-	
Senior Office Assistant		-	-	-	1.00	1.00	2,869 - 3,503
Fire Prevention Technician I		1.00	1.00	1.00	1.00	1.00	2,730 - 3,332
Office Assistant		1.45	1.00	1.45	1.45	1.45	2,520 - 3,077
Fire Prevention Assistant		1.35	1.35	0.90	0.90	0.90	2,470 - 3,016
Fire Prevention Intern		0.48	-	-	-	-	
Office Worker		0.96	0.96	0.96	0.48	0.48	1,925 - 2,350
Intern I		-	0.48	0.48	0.48	0.48	1,916 - 2,339
Total Fire		**121.20**	**115.60**	**114.75**	**116.27**	**116.27**	
s = Sworn Public Safety		113.00	107.00	107.00	107.00	107.00	
	Total Full Time FTE, Fire	**117.00**	**111.85**	**111.00**	**113.00**	**113.00**	
	Total Part Time FTE, Fire	**4.20**	**3.75**	**3.75**	**3.27**	**3.27**	
	Total FTE, Fire	**121.20**	**115.60**	**114.75**	**116.27**	**116.27**	
				-	-	-	

Fire Notes:

1 *One position transferred to Administrative Services department and reclassified to Finance Manager II*

Information Technology

Chief Information Officer	1.00	1.00	1.00	1.00	1.00	13,200 - 16,114
Deputy Chief Information Officer	1.00	1.00	1.00	1.00	1.00	11,947 - 14,584
Senior Network Architect	-	1.00	1.00	1.00	1.00	9,545 - 11,652

SUMMARY OF CITYWIDE POSITIONS

	FTE Authorized FY 2017-18	FTE Adopted FY 2018-19	FTE Authorized FY 2018-19	FTE Adopted FY 2019-20	FTE Forecast FY 2020-21	Full Time Monthly Salaries $
Information Technology, Continued						
Senior Software Architect	-	1.00	1.00	1.00	1.00	9,545 - 11,652
Information Technology Manager III	1.00	-	-	-	-	
Telecommunications Manager	1.00	-	-	-	-	
Web and Digital Media Manager	1.00	1.00	1.00	1.00	1.00	6,405 - 7,819
Data Scientist	-	1.00	1.00	1.00	1.00	7,780 - 9,498
Software Developer	-	1.00	1.00	1.00	1.00	6,566 - 8,016
Network Analyst	-	1.00	1.00	1.00	1.00	5,797 - 7,076
Senior Systems Engineer	-	1.00	1.00	1.00	1.00	5,797 - 7,076
GIS Analyst	1.00	2.00	2.00	2.00	2.00	5,168 - 6,309
Help Desk Manager	-	1.00	1.00	1.00	1.00	5,168 - 6,309
Network Analyst	1.00	-	-	-	-	
Programmer Analyst	1.00	-	-	-	-	
Business Systems Analyst	-	2.00	2.00	2.00	2.00	5,117 - 6,247
Junior Network Analyst	-	1.00	1.00	1.00	1.00	5,117 - 6,247
Systems Engineer	-	1.00	1.00	1.00	1.00	5,117 - 6,247
Communications Technician III (Note 1)	-	-	1.00	1.00	1.00	5,016 - 6,123
Senior Telecommunications Specialist	1.00	-	-	-	-	
Information Technology Specialist	1.00	-	-	-	-	
Telecommunications Specialist	1.00	-	-	-	-	
Broadcast Systems Operator	-	0.48	0.48	0.96	0.96	3,627 - 4,428
GIS Intern	-	0.48	0.48	0.48	0.48	3,250 - 3,968
Help Desk II	-	3.15	3.15	3.15	3.15	3,250 - 3,968
Help Desk Assistant (IT)	3.37	-	-	-	-	
Help Desk I	-	2.88	2.88	2.88	2.88	2,884 - 3,520
Intern II	0.48	-	-	-	-	
Help Desk Assistant II	2.40	-	-	-	-	
Total Information Technology	**17.25**	**22.99**	**23.99**	**24.47**	**24.47**	
Total Full Time FTE, Information Technology	**11.00**	**16.00**	**17.00**	**17.00**	**17.00**	
Total Part Time FTE, Information Technology	**6.25**	**6.99**	**6.99**	**7.47**	**7.47**	
Total FTE, Information Technology	**17.25**	**22.99**	**23.99**	**24.47**	**24.47**	
			-	-	-	

Information Technology Notes:

1 *One position transferred from Department of Water & Power effective FY 2019-20.*

Legal & Risk Management						
City Attorney / Legal & Risk Management Director	1.00	1.00	1.00	1.00	1.00	20,169
Assistant City Attorney	1.00	1.00	1.00	1.00	1.00	15,254 - 18,622
Chief Deputy City Attorney	0.85	0.85	0.85	1.00	1.00	12,433 - 15,178
Risk Manager	1.00	1.00	1.00	1.00	1.00	7,438 - 9,081
Senior Paralegal / Claims Manager	1.00	1.00	1.00	1.00	1.00	7,438 - 9,081
Risk Management Specialist-Worker's Compensation	-	1.00	-	-	-	
Risk Management Specialist	-	-	1.00	1.00	1.00	4,631 - 5,654
Risk Management Technician	1.00	-	-	-	-	
Intern II	0.67	0.34	0.34	0.34	0.34	2,495 - 3,046
Total Legal & Risk Management	**6.52**	**6.19**	**6.19**	**6.34**	**6.34**	
Total Full Time FTE, Legal & Risk Management	**5.85**	**5.85**	**5.85**	**6.00**	**6.00**	
Total Part Time FTE, Legal & Risk Management	**0.67**	**0.34**	**0.34**	**0.34**	**0.34**	
Total FTE, Legal & Risk Management	**6.52**	**6.19**	**6.19**	**6.34**	**6.34**	

SUMMARY OF CITYWIDE POSITIONS

	FTE Authorized FY 2017-18	FTE Adopted FY 2018-19	FTE Authorized FY 2018-19	FTE Adopted FY 2019-20	FTE Forecast FY 2020-21	Full Time Monthly Salaries $
Library and Recreation Services						
Library and Recreation Services Director	1.00	1.00	1.00	1.00	1.00	12,558 - 15,330
Library & Recreation Services Assistant Director	1.00	1.00	1.00	1.00	1.00	11,030 - 13,466
Recreation Services Manager	1.00	1.00	1.00	1.00	1.00	8,857 - 10,813
Library Supervisor	1.00	1.00	1.00	1.00	1.00	5,433 - 6,632
Recreation Supervisor	2.00	2.00	2.00	2.00	2.00	5,299 - 6,469
Management Analyst	1.66	1.66	1.66	1.66	1.66	5,117 - 6,247
Librarian III	1.00	1.00	1.00	1.00	1.00	4,562 - 5,570
Librarian II	3.00	3.00	3.00	3.00	3.00	4,255 - 5,194
Librarian	0.46	-	-	-	-	
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00	4,150 - 5,066
Librarian I	1.00	1.00	1.00	1.00	1.00	3,870 - 4,725
Library Associate	-	-	-	-	-	
Senior Administrative Assistant	1.00	1.00	1.00	1.00	1.00	3,851 - 4,701
Administrative Assistant	-	-	-	-	-	
Library and Recreation Services Patron Services Associate III	1.00	1.00	1.00	1.00	1.00	3,218 - 3,928
Library Specialist	2.00	2.00	2.00	2.00	2.00	3,218 - 3,928
Departmental Accounting / Budget Technician	0.59	0.59	-	-	-	
Purchasing Technician	0.54	0.38	0.38	0.38	0.38	3,170 - 3,870
Aquatics Manager	0.30	-	-	-	-	
Assistant Recreation Coordinator	0.77	1.44	4.32	4.34	4.34	3,001 - 3,663
Library Assistant	3.70	4.06	4.06	4.35	4.35	3,001 - 3,663
Senior Center Coordinator	0.84	0.84	-	-	-	
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00	2,869 - 3,503
Library and Recreation Services Patron Services Associate II	0.18	-	-	-	-	
Library and Recreation Services Patron Services Associate I	4.15	2.87	2.46	1.63	1.63	2,495 - 3,046
Office Assistant I	1.00	1.67	1.67	1.58	1.58	2,520 - 3,077
Pool Manager	0.42	0.39	0.39	0.44	0.44	2,610 - 3,186
Library and Recreation Services Leader III	6.55	5.67	5.26	5.79	5.79	2,508 - 3,061
Recreation Specialist	2.53	1.89	1.29	1.28	1.28	2,610 - 3,186
Water Safety Instructor	1.98	1.98	1.98	1.57	1.57	2,304 - 2,812
Library and Recreation Services Leader II	3.83	7.21	7.21	8.17	8.17	2,214 - 2,702
Lifeguard	1.26	1.26	1.26	1.41	1.41	2,085 - 2,545
Office Worker	0.67	0.85	0.41	0.41	0.41	2,085 - 2,545
Library and Recreation Services Leader I	20.63	23.39	23.39	23.32	23.32	2,085 - 2,545
Total Library and Recreation Services	**69.06**	**73.15**	**72.74**	**73.33**	**73.33**	
Total Full Time FTE, Library & Recreation	**21.00**	**21.00**	**21.00**	**21.00**	**21.00**	
Total Part Time FTE, Library & Recreation	**48.06**	**52.15**	**51.74**	**52.33**	**52.33**	
Total FTE, Library & Recreation	**69.06**	**73.15**	**72.74**	**73.33**	**73.33**	
Maintenance Services						
Parks Superintendent	1.00	1.00	1.00	1.00	1.00	6,766 - 8,260
Fleet Services Superintendent	-	1.00	1.00	1.00	1.00	6,185 - 7,550
Fleet Services Supervisor	1.00	1.00	1.00	1.00	1.00	6,002 - 7,328
Environmental Compliance Supervisor	1.00	1.00	1.00	1.00	1.00	5,710 - 6,971
Management Analyst I	-	0.15	0.15	0.15	0.15	5,117 - 6,247
Storm Water inspector	1.00	1.00	1.00	1.00	1.00	4,917 - 6,002
Lead Parks Services Worker	1.00	1.00	1.00	1.00	1.00	4,820 - 5,884
Lead Building Maintenance Technician	1.00	1.00	1.00	1.00	1.00	4,472 - 5,460
Lead Fleet Services Technician	1.00	1.00	1.00	1.00	1.00	4,472 - 5,460
Street Maintenance Crew Leader	2.00	2.00	2.00	2.00	2.00	4,255 - 5,194

SUMMARY OF CITYWIDE POSITIONS

	FTE Authorized FY 2017-18	FTE Adopted FY 2018-19	FTE Authorized FY 2018-19	FTE Adopted FY 2019-20	FTE Forecast FY 2020-21	Full Time Monthly Salaries $
Maintenance Services, Continued						
Parks Services Worker III	5.00	3.00	3.00	3.00	3.00	4,150 - 5,066
Fleet Technician III	-	2.00	3.00	3.00	3.00	4,109 - 5,016
Fleet Services Technician	3.00	1.00	-	-	-	
Senior Street Maintenance Worker	5.00	5.00	5.00	5.00	5.00	3,851 - 4,701
Building / Facilities Maintenance Technician	3.00	4.00	4.00	4.00	4.00	3,503 - 4,276
Traffic Maintenance Technician	1.00	1.00	1.00	1.00	1.00	3,503 - 4,276
Fleet Services Associate Technician	1.00	-	-	-	-	
Park Services Worker II	1.00	2.00	2.00	2.00	2.00	3,399 - 4,150
Fleet Technician II	-	3.00	3.00	3.00	3.00	3,366 - 4,109
Street Maintenance Worker	4.00	3.00	3.00	3.00	3.00	3,332 - 4,068
Lead Inventory Control Technician	1.00	1.00	1.00	1.00	1.00	3,170 - 3,870
Inventory Control Specialist	-	1.00	1.00	1.00	1.00	3,016 - 3,682
Park Services Worker I	1.00	2.00	2.00	2.00	2.00	2,785 - 3,399
Fleet Technician I	3.00	1.00	1.00	1.00	1.00	2,757 - 3,366
Maintenance Assistant	1.41	-	-	-	-	
Park Maintenance Assistant II	1.47	1.00	1.00	1.00	1.00	2,214 - 2,702
Park Maintenance Assistant I	2.88	1.94	1.00	1.00	1.00	
General Services Worker I	-	0.96	0.96	0.96	0.96	1,916 - 2,339
Total Maintenance Services	**42.76**	**43.05**	**42.11**	**42.11**	**42.11**	
Total Full Time FTE, Maintenance Services	**37.00**	**39.15**	**41.15**	**41.15**	**41.15**	
Total Part Time FTE, Maintenance Services	**5.76**	**3.90**	**0.96**	**0.96**	**0.96**	
Total FTE, Maintenance Services	**42.76**	**43.05**	**42.11**	**42.11**	**42.11**	
			-			
Management Services						
City Manager	1.00	1.00	1.00	1.00	1.00	20,782
Assistant City Manager	-	1.00	1.00	1.00	1.00	15,330 - 18,715
City Clerk / Community Information Manager	-	-	-	-	-	
Assistant to the City Manager	1.00	1.00	-	-	-	
Economic Development Manager/Strategic Partnerships	-	1.00	1.00	1.00	1.00	7,438 - 9,081
Economic Development Manager I	1.00	-	-	-	-	
City Clerk	1.00	1.00	1.00	1.00	1.00	7,328 - 8,946
Economic Development Coordinator	1.00	1.00	1.00	1.00	1.00	5,710 - 6,971
Program Coordinator	-	-	-	-	-	
Deputy City Clerk	1.00	1.00	-	-	-	
Community Information Supervisor	-	1.00	-	-	-	
Community Information Specialist II	-	-	1.00	1.00	1.00	4,276 - 5,220
Executive Assistant I	-	-	1.00	1.00	1.00	4,234 - 5,168
Community Information Specialist	1.00	-	-	-	-	
City Clerk Services Specialist	-	-	1.00	1.00	1.00	3,851 - 4,701
Senior Management Services Assistant	1.00	1.00	1.00	1.00	1.00	3,851 - 4,701
Management Services Assistant I	1.00	1.00	1.00	1.00	1.00	3,555 - 4,340
Community Information Specialist I	-	-	1.00	1.00	1.00	3,520 - 4,297
City Clerk Services Technician III	1.00	-	1.00	1.00	1.00	3,332 - 4,068
Digital Media Specialist	-	1.00	-	-	-	
Senior Office Assistant	-	-	1.00	1.00	1.00	2,869 - 3,503
City Clerk Services Technician II	1.00	1.00	1.00	1.00	1.00	2,730 - 3,332
City Clerk Services Technician I / II	-	-	-	-	-	
Office Assistant I	0.27	1.25	0.63	0.63	0.63	2,520 - 3,077
Community Information Assistant	-	-	-	-	-	

SUMMARY OF CITYWIDE POSITIONS

		FTE Authorized FY 2017-18	FTE Adopted FY 2018-19	FTE Authorized FY 2018-19	FTE Adopted FY 2019-20	FTE Forecast FY 2020-21	Full Time Monthly Salaries $
Management Services, Continued							
Economic Development Assistant		1.00	-	-	-	-	
Receptionist		-	-	1.44	1.22	1.22	2,281 - 2,785
City Clerk Services Office Worker		0.63	-	-	-	-	
Total Management Services		**12.90**	**13.25**	**16.07**	**15.85**	**15.85**	
Total Full Time FTE, Management Services		**12.00**	**12.00**	**14.00**	**14.00**	**14.00**	
Total Part Time FTE, Management Services		**0.90**	**1.25**	**2.07**	**1.85**	**1.85**	
Total FTE, Management Services		**12.90**	**13.25**	**16.07**	**15.85**	**15.85**	
Police							
Chief of Police	s	1.00	1.00	1.00	1.00	1.00	14,584 - 17,805
Police Captain	s	3.00	3.00	3.00	3.00	3.00	12,371 - 15,103
Police Lieutenant	s	6.00	5.00	5.00	5.00	5.00	10,546 - 12,875
Public Safety Finance Deputy Director		1.00	1.00	-	-	-	
Police Sergeant	s	24.00	22.00	22.00	22.00	22.00	8,639 - 10,546
Support Services Manager		1.00	1.00	1.00	1.00	1.00	7,819 - 9,545
Police Detective	s	23.00	21.00	21.00	21.00	21.00	6,868 - 8,384
Police Corporal	s	16.00	15.00	15.00	15.00	15.00	6,699 - 8,178
Police Officer II	s	71.00	69.00	69.00	81.00	81.00	6,373 - 7,780
Management Analyst II		-	-	1.00	1.00	1.00	6,002 - 7,328
Police Officer I	s	12.00	8.00	8.00	-	-	
Police Records Supervisor		1.00	1.00	1.00	1.00	1.00	5,246 - 6,405
Public Safety Dispatch Supervisor		4.00	4.00	4.00	4.00	4.00	5,246 - 6,405
Crime Analyst		2.00	2.00	2.00	2.00	2.00	5,066 - 6,185
Animal Control Supervisor		1.00	1.00	1.00	1.00	1.00	5,246 - 6,405
Senior Public Safety Dispatcher		-	-	6.00	6.00	6.00	4,472 - 5,460
Forensic Technician II		2.00	2.00	2.00	2.00	2.00	4,450 - 5,433
Range Master		1.00	1.00	1.00	1.00	1.00	4,234 - 5,168
Senior Personnel & Training Technician		0.48	0.62	0.62	0.62	0.62	4,234 - 5,168
Accounting / Grants Specialist		2.00	2.00	-	-	-	
Public Safety Dispatcher II		15.60	19.08	13.08	12.08	12.08	4,048 - 4,941
Public Safety Dispatcher I		6.48	3.00	3.00	4.00	4.00	3,682 - 4,495
Animal Control Officer II		4.00	4.00	4.00	4.00	4.00	3,663 - 4,472
Jailer		6.00	6.00	6.00	6.00	6.00	3,682 - 4,495
Administrative Assistant		3.00	3.00	3.00	3.00	3.00	3,485 - 4,255
Animal Control Officer I		3.00	3.00	3.00	3.00	3.00	3,170 - 3,870
Community Services Officer II		-	-	2.00	2.00	2.00	3,170 - 3,870
Property Administrator		2.00	2.00	2.00	2.00	2.00	3,170 - 3,870
Police Records Technician II		8.48	8.00	8.00	8.00	8.00	3,016 - 3,682
Senior Office Assistant		2.00	1.00	1.00	1.00	1.00	2,869 - 3,503
Community Services Officer I		4.00	2.00	-	2.00	2.00	2,730 - 3,332
Crime Prevention Assistant		1.43	0.96	0.96	0.96	0.96	2,649 - 3,234
Parking Enforcement Officer		0.48	0.48	0.48	0.48	0.48	2,649 - 3,234
Janitor		1.58	1.59	1.59	1.59	1.59	2,584 - 3,154
Office Assistant		1.00	1.00	1.00	1.00	1.00	2,520 - 3,077
Animal Care Attendant		1.90	1.92	1.92	1.92	1.92	2,495 - 3,046
Camera Operator		0.48	-	-	-	-	
Data Entry Clerk I		1.43	1.44	1.44	1.44	1.44	2,327 - 2,841
Police Department General Assistant		5.86	4.95	4.95	4.95	4.95	1,897 - 2,315
Police Cadet		3.81	3.36	3.36	3.36	3.36	2,085 - 2,545
Subtotal Police		**244.01**	**226.40**	**224.40**	**230.40**	**230.40**	

SUMMARY OF CITYWIDE POSITIONS

		FTE Authorized FY 2017-18	FTE Adopted FY 2018-19	FTE Authorized FY 2018-19	FTE Adopted FY 2019-20	FTE Forecast FY 2020-21	Full Time Monthly Salaries $
Public Safety Special Funding							
Police Sergeant - Contract Funding (Note 3)	s	-	-	1.00	1.00	1.00	8,639 - 10,546
Police Corporal - Contract Funding (Note 1)	s	2.00	1.00	1.00	1.00	1.00	6,699 - 8,178
Police Officer II - Contract Funding (Note 2)	s	4.00	4.00	4.00	4.00	4.00	6,373 - 7,780
Subtotal Special Funding		6.00	5.00	6.00	6.00	6.00	
Total Police		**250.01**	**231.40**	**230.40**	**236.40**	**236.40**	
s = Sworn Public Safety		162.00	149.00	150.00	154.00	154.00	
Total Full Time FTE, Police		**231.00**	**215.00**	**214.00**	**220.00**	**220.00**	
Total Part Time FTE, Police		**19.01**	**16.40**	**16.40**	**16.40**	**16.40**	
Total FTE, Police		**250.01**	**231.40**	**230.40**	**236.40**	**236.40**	

Police Notes:

1 *Police Corporal position - Post-Release Accountability and Compliance Team (PACT). Agreement with Riverside County Probation Dept.*

2 *Corona-Norco Unified School District agreement (School Resource Officers) - four Police Officer I/II positions assigned to high schools. (City pays for 1.5, CNUSD pays for 1.5)*

3 *Police Sergeant position - MOU Agreement with CalPERS. (City pays 25%, CalPERS pays 75%)*

Public Works

Public Works Director	1.00	1.00	1.00	1.00	1.00	13,200 - 16,114
Assistant Public Works Director / City Engineer	-	1.00	1.00	1.00	1.00	12,371 - 15,103
Assistant Public Works Director	1.00	-	-	-	-	
District Engineer	1.00	1.00	1.00	1.00	1.00	9,310 - 11,365
Principal Engineer	-	1.00	-	-	-	
Public Works Inspection Superintendent	-	1.00	1.00	1.00	1.00	7,255 - 8,857
Public Works Program Manager	1.00	1.00	1.00	1.00	1.00	7,219 - 8,813
Senior Engineer	4.00	3.00	4.00	4.00	4.00	7,219 - 8,813
Senior Engineer - Traffic	1.00	1.00	1.00	1.00	1.00	7,219 - 8,813
Transportation Planning Supervisor	1.00	1.00	1.00	1.00	1.00	7,219 - 8,813
Utility Engineer III	1.00	1.00	1.00	1.00	1.00	6,766 - 8,260
Public Works Inspection Supervisor	1.00	-	-	-	-	
Associate Engineer	2.00	2.00	3.00	3.00	3.00	6,123 - 7,475
Associate Engineer - Traffic	1.00	1.00	1.00	1.00	1.00	6,123 - 7,475
Utility System Modeler	1.00	1.00	-	-	-	
Utility Engineer I	3.00	3.00	3.00	3.00	3.00	5,739 - 7,006
Traffic Signal Coordinator	1.00	1.00	1.00	1.00	1.00	5,682 - 6,937
Executive Assistant II	1.00	1.00	1.00	1.00	1.00	4,562 - 5,570
Public Works Program Supervisor	-	-	-	-	-	
Public Works Program Specialist	1.00	1.00	1.00	1.00	1.00	5,066 - 6,185
Public Works Inspector II	2.00	2.00	2.00	2.00	2.00	4,562 - 5,570
Traffic Signal Technician	1.00	1.00	1.00	1.00	1.00	4,472 - 5,460
Public Works Inspector I	1.00	1.00	1.00	1.00	1.00	4,234 - 5,168
Engineering Technician	1.00	1.00	1.00	1.00	1.00	4,048 - 4,941
Traffic Management Center Technician I	1.00	1.00	1.00	1.00	1.00	4,048 - 4,941
Public Works Permit Technician II	-	-	1.00	1.00	1.00	3,851 - 4,701
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	3,485 - 4,255
Public Works Permit Technician I	2.00	2.00	1.00	1.00	1.00	3,485 - 4,255
Senior Office Assistant	2.00	2.00	2.00	2.00	2.00	2,869 - 3,503

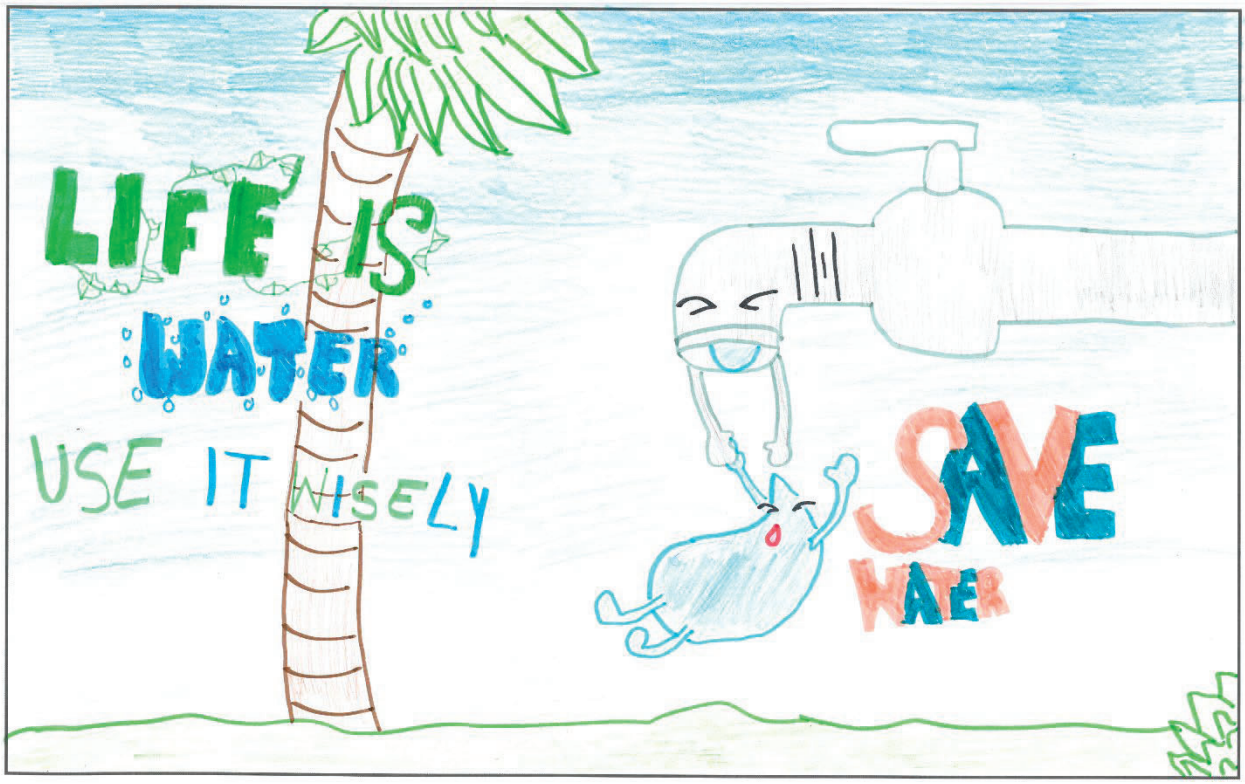
SUMMARY OF CITYWIDE POSITIONS

	FTE Authorized FY 2017-18	FTE Adopted FY 2018-19	FTE Authorized FY 2018-19	FTE Adopted FY 2019-20	FTE Forecast FY 2020-21	Full Time Monthly Salaries $
Public Works, Continued						
Public Works, Continued	-	-	-	-	-	
Engineering Intern	0.95	0.95	0.95	0.95	0.95	2,757 - 3,366
Office Assistant I	-	-	-	-	-	
Intern II	3.80	3.80	3.80	3.80	3.80	2,446 - 2,986
Total Public Works	**37.75**	**37.75**	**37.75**	**37.75**	**37.75**	
Total Full Time FTE, Public Works	**33.00**	**33.00**	**33.00**	**33.00**	**33.00**	
Total Part Time FTE, Public Works	**4.75**	**4.75**	**4.75**	**4.75**	**4.75**	
Total FTE, Public Works	**37.75**	**37.75**	**37.75**	**37.75**	**37.75**	
			-	-	-	
GRAND TOTAL	**735.92**	**720.71**	**723.08**	**733.42**	**733.42**	
			-	-	-	
Total Elected Officials	**6.00**	**6.00**	**6.00**	**6.00**	**6.00**	
Total Full Time Employees	**634.85**	**621.85**	**626.85**	**637.00**	**637.00**	
Total Part Time Employees	**95.07**	**92.86**	**90.23**	**90.42**	**90.42**	
Total Employees	**735.92**	**720.71**	**723.08**	**733.42**	**733.42**	
s = Sworn Public Safety	275.00	256.00	257.00	261.00	261.00	


CORONA
"THE CIRCLE CITY"
Established
May 4, 1886
To Cherish Our Past - To Plan Our Future



CAPITAL IMPROVEMENT PLAN



Artwork by: Alexandria Bennett, Grade 6

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CAPITAL IMPROVEMENT PLAN OVERVIEW

Five Year Capital Improvement Plan (CIP)



The comprehensive Five-Year Capital Improvement Plan (CIP), provides for the maintenance and improvement of the City's infrastructure. Infrastructure includes such items as: streets, alleyways, sidewalks, sewers, storm drains, water system, street lighting, and traffic signals. CIP projects are $50,000+ and may transpire more than 1 year. The identification of capital projects to be funded is based on multiple factors including feasibility, community enrichment, asset age, historical preservation, safety, and preventative maintenance.

Major Categories of Citywide Capital Improvement Plan

City Facilities, Systems and Community Assets

- City Facility Improvements and Upgrades
- City Systems and Controls
- Community Assets and Programmatic Projects

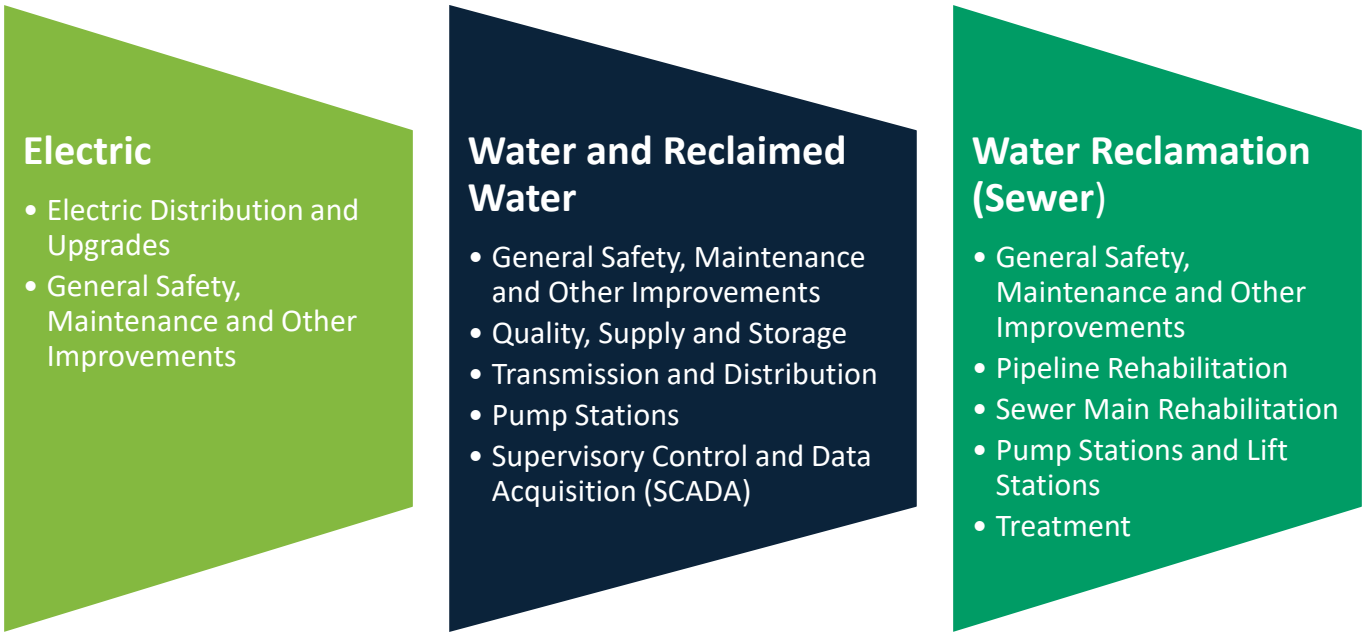
Streets and Storm Drains

- Storm Drains, Culverts, Creeks and Flood Control
- Bridges, Railroads and Freeways
- Paving and Striping
- Planning and Studies
- Sidewalk, Curb and Gutters
- Streetlights and Poles
- Traffic Signals

Parks and Open Space

- General Safety, Maintenance and Other Improvements
- Park Paving, Courts and Pathways
- Playgrounds, Fencing and Lighting

CAPITAL IMPROVEMENT PLAN OVERVIEW



Major Highlights of General Fund Capital Investments

The CIP program is an exhaustive list of numerous projects. Specifically, the Fiscal Year 2019-20 budget recommends a total investment of $43.8 million and the Fiscal Year 2020-21 forecasts a total investment of $46.7 million. The following are a handful of significant capital investments: (not a comprehensive list). Other projects include funding for the Electrical Distribution System Inventory Condition and Assessment, Temescal Transmission Line Extension, Dos Lagos Replacement of BURD Transformers, Water Reclamation Facility No. 2 Equalization Basin Replacement, Wardlow Road Sewer Relocation Project, 1220 – Zone Booster Pump Station, Well 15 Relocation, West Rincon Street Improvements, River Road Median Landscape Improvements, and the City Hall Whole Building Energy Efficient Project.

LINCOLN PARK PLAYGROUND EQUIPMENT REPLACEMENT

Program Name Parks & Open Space

Program Category Playgrounds, Fencing and Lighting

Project Number 73850

Department Maintenance Services



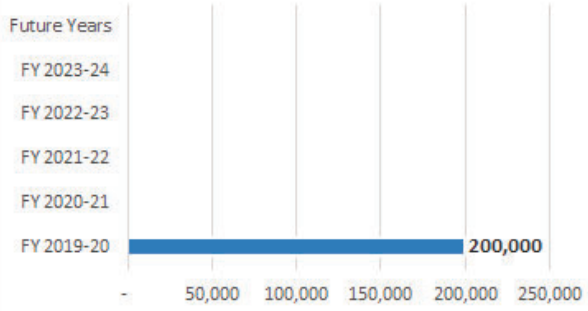
Project Description

Operational Necessity and Safety Requirement: Playground equipment at Lincoln Park is obsolete and in need of replacement. Parts are not available for repair, causing a safety issue.

PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
217	-	-	200,000	-	-	-	-	-	200,000
Totals	-	-	**200,000**	-	-	-	-	-	**200,000**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund



CITYWIDE ADA IMPROVEMENTS

Program Name Parks & Open Space

Program Category General Safety, Maint. & Other Impr.

Project Number 68690

Department Public Works



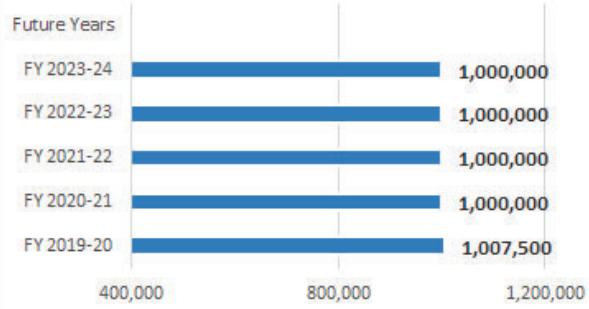
Project Description

ADA improvements $1M annually for 5 years:
Year 1 Parks - Citrus, Mountain Gate, Promenade and Santana; Year 2 Parks - Auburndale, Contreras, Cresta Verde, Ontario, Ridgeline and Victoria; Year 3 Parks - Border, Brentwood, Fairview, Kellogg, Sheridan and Tehachaipi; Year 4 Parks - Husted, Lincoln, Mangular, Rimpau, Serfas Club, Spyglass, Stagecoach and Village; Year 5 Parks - Buena Vista, Butterfield, Chase, City, Eagle Glen, Jameson, Parkview, River Road and Rock Vista.

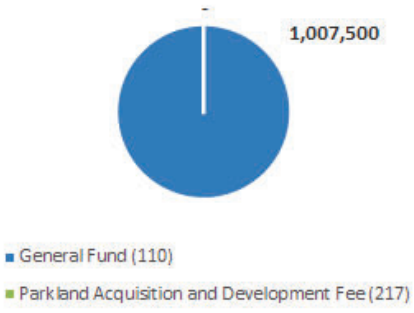
PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
110	392,475	1,503,705	1,007,500	1,000,000	1,000,000	1,000,000	1,000,000	-	6,903,680
217	784,830	225,000	-	-	-	-	-	-	1,009,830
Totals	**1,177,305**	**1,728,705**	**1,007,500**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**-**	**7,913,510**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund



CITY FIRE STATION CAPITAL IMPROVEMENTS

Program Name Facilities, Systems & Community Assets

Program Category City Facility Improvements and Upgrades

Project Number 62400

Department Maintenance Services



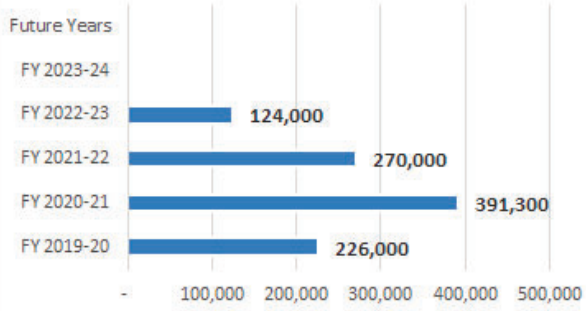
Project Description

Roof Replacement. Main Restroom Remodel - Complete remodel of the main restroom, including: flooring, wall tile, drywall repair, showers with doors, urinals, toilets, privacy dividers, sinks, counter tops, cabinetry, slop sink, paint, lighting, doors, hardware, mold mitigation and drain evaluation/repair/upgrade. Restroom is original from 1974. Many items are worn beyond repair. Mold/mildew above the shower on the drywall build up under the toilets. The drains can not handle the current demand; one of the washers has to drain into the slop sink. HVAC Replacements - Aging units, will begin with stations 1, 2 & 5.

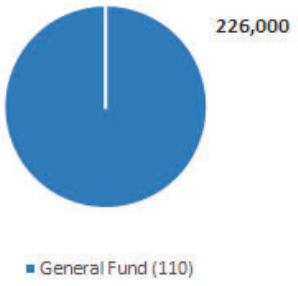
PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
110	500,633	30,129	226,000	391,300	270,000	124,000	-	-	1,542,063
Totals	**500,633**	**30,129**	**226,000**	**391,300**	**270,000**	**124,000**	-	-	**1,542,063**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund



MISCELLANEOUS REPAIR AND REPLACEMENT OF TRAFFIC SIGNALS

Program Name Streets & Storm Drains

Program Category Traffic Signals

Project Number 70940

Department Public Works



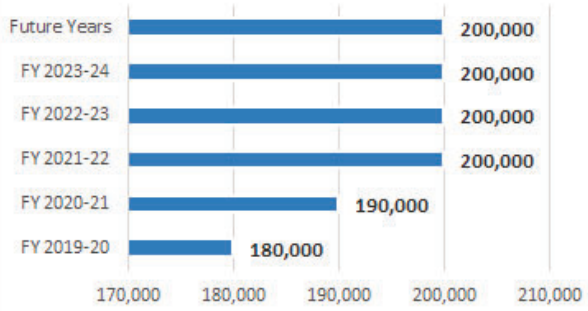
Project Description

Unscheduled repair/replacement of traffic signals and related facilities at various locations Citywide. Includes the repair or replacement of traffic signals, safety lights, street name signs, traffic control signs, signal poles, heads, etc.; rewiring old signals and damaged loops; and maintenance of the advance traffic management system.

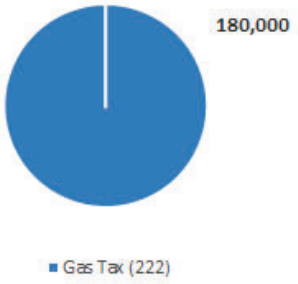
PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
222	537,429	153,430	180,000	190,000	200,000	200,000	200,000	200,000	1,860,859
227	372,770	37,230	-	-	-	-	-	-	410,000
446	-	7,376	-	-	-	-	-	-	7,376
Totals	**910,198**	**198,036**	**180,000**	**190,000**	**200,000**	**200,000**	**200,000**	**200,000**	**2,278,235**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund



LIBRARY FACILITIES CAPITAL IMPROVEMENTS

Program Name Facilities, Systems & Community Assets

Program Category City Facility Improv. and Upgrades

Project Number 62950

Department Maintenance Services



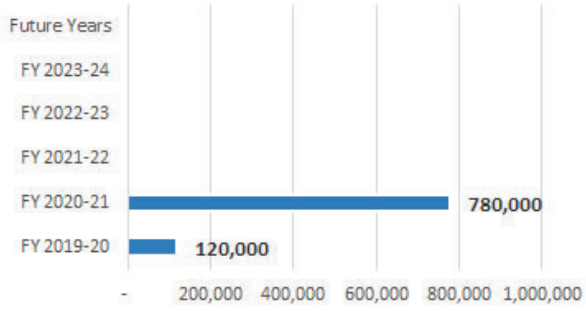
Project Description

Boiler Replacement - Boiler has reached the end of its useful life. Replace Skylights (Design Only) - Skylights are weathered and aged. Original skylights went in with original building. Skylights have met their useful life, and structural integrity is deteriorating. While servicing other equipment on roof, these pose a danger for falling and leakage.

PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
110	121,272	170,470	120,000	780,000	-	-	-	-	1,191,742
Totals	**121,272**	**170,470**	**120,000**	**780,000**	-	-	-	-	**1,191,742**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund



MOUNTAIN GATE PARK PLAYGROUND EQUIPMENT REPLACEMENT

Program Name Parks & Open Space

Program Category Playgrounds, Fencing and Lighting

Project Number 73800

Department Maintenance Services



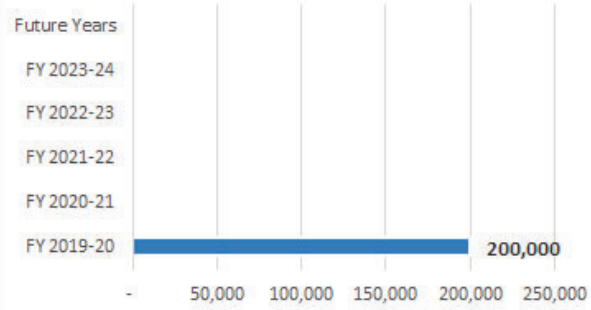
Project Description

Mountain Gate Park playground equipment replacement. Operational Necessity and Safety Requirement: ADA improvements are being done at Mountain Gate Park including installing rubberized surfacing. The existing playset is obsolete, past its useful life and requires replacement.

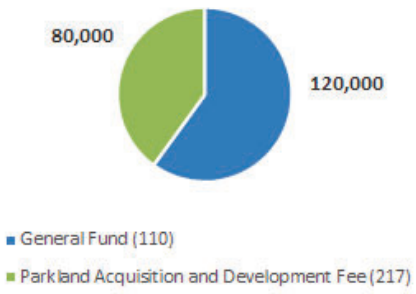
PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
110	-	-	120,000	-	-	-	-	-	120,000
217	-	-	80,000	-	-	-	-	-	80,000
Totals	-	-	**200,000**	-	-	-	-	-	**200,000**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund



LOCAL STREET PAVEMENT REHABILITATION

Program Name Streets & Storm Drains

Program Category Paving and Striping

Project Number 69210

Department Public Works



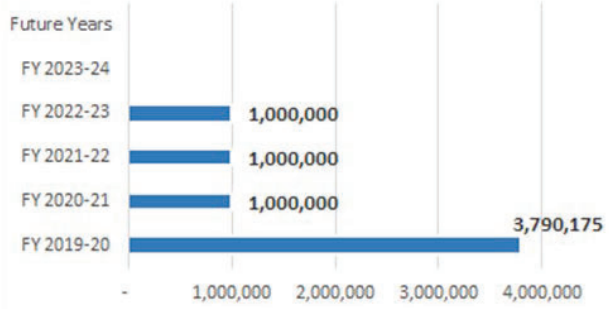
Project Description

Pavement rehabilitation for local streets in accordance with the current Pavement Management Study. Rehabilitation may include reconstruction paving, crack sealing, slurry, etc.

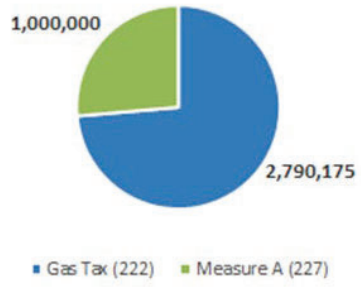
PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
221	250,665	904,539	-	-	-	-	-	-	1,155,204
222	53,754	1,946,246	2,790,175	-	-	-	-	-	4,790,175
227	4,111,192	1,211,956	1,000,000	1,000,000	1,000,000	1,000,000	-	-	9,323,148
Totals	**4,415,611**	**4,062,741**	**3,790,175**	**1,000,000**	**1,000,000**	**1,000,000**	**-**	**-**	**15,268,527**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund



SIXTH STREET REVITALIZATION

Program Name Streets & Storm Drains

Program Category Sidewalk, Curb and Gutters

Project Number 71780

Department Public Works



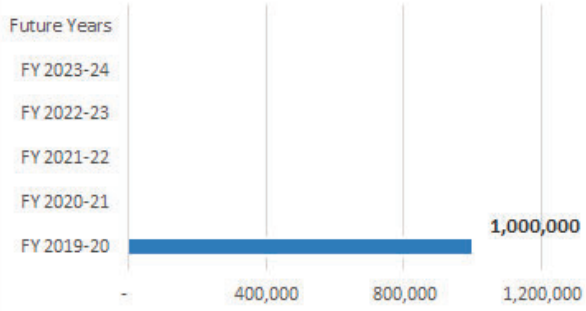
Project Description

Reconfiguration and rehabilitation of West Sixth Street from Main Street to Merrill Street for the purpose of widening and improving existing sidewalks to comply with the Americans with Disabilities Act (ADA). Project also involves the modification of curb ramps to meet ADA standards, and introduces angled parking for easier access to local business.

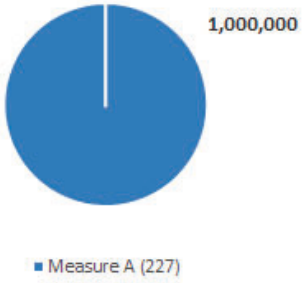
PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
227	1,935	-	1,000,000	-	-	-	-	-	1,001,935
Totals	**1,935**	-	**1,000,000**	-	-	-	-	-	**1,001,935**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund



WELL 15 RELOCATION

Program Name Water

Program Category Water - Pump Stations

Project Number 68270

Department Water and Power

Project Description

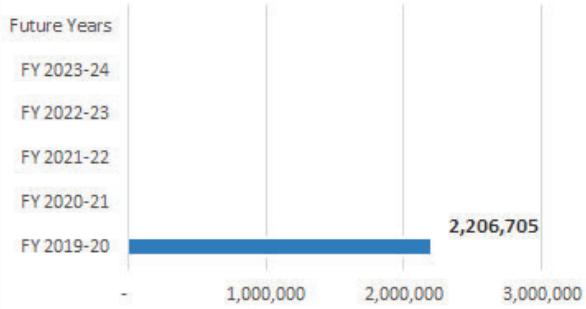
Relocate Well 15 North of SR91, West of Lincoln, due to SR91 project.



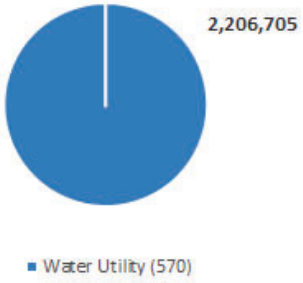
PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
570	11,332	777,336	2,206,705	-	-	-	-	-	2,995,373
Totals	**11,332**	**777,336**	**2,206,705**	-	-	-	-	-	**2,995,373**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund



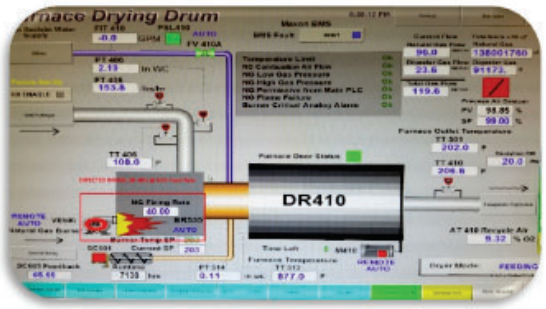
SCADA PANEL REPLACEMENT

Program Name Water

Program Category Water - Supervisory Control and Data Acq.

Project Number 69820

Department Water and Power



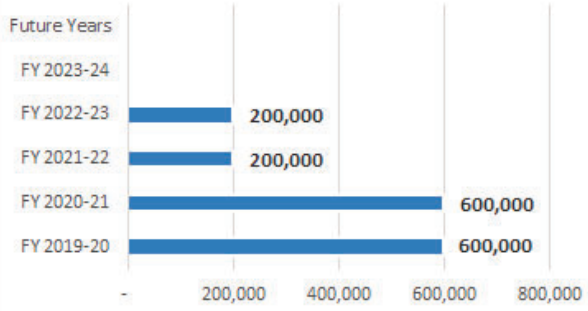
Project Description

Replace 13 existing Modicon 612 PLC's with new AB controllers and IP radios.

PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
567	20,546	40,954	-	-	-	-	-	-	61,500
570	843,909	68,291	600,000	600,000	200,000	200,000	-	-	2,512,200
572	353,666	156,334	-	-	-	-	-	-	510,000
Totals	**1,218,121**	**265,579**	**600,000**	**600,000**	**200,000**	**200,000**	-	-	**3,083,700**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund



FIRE STATION ALERTING SYSTEMS

Program Name Facilities, Systems & Community Assets

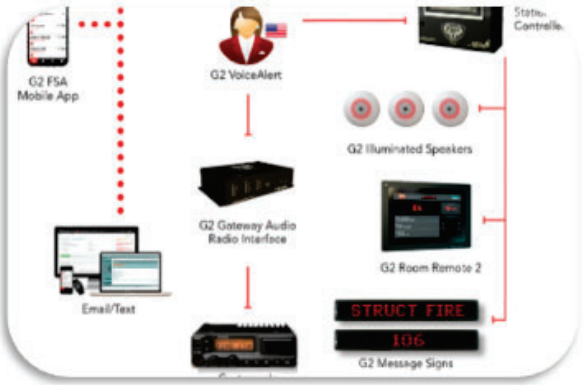
Program Category City Systems and Controls

Project Number 71660

Department Fire

Project Description

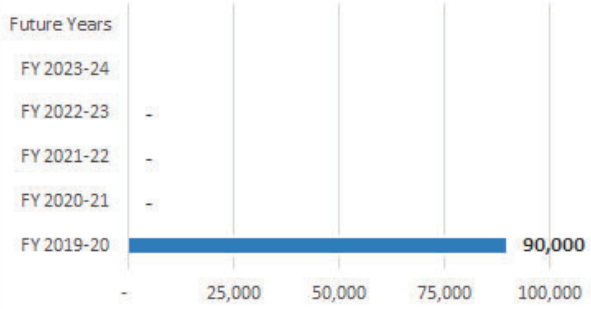
Implementation of a new modern fire station alerting system allowing crew notification at the time of dispatch to increase efficiency and provide services that meet the Fire Department's response time objectives. Required to meet national standards specified by NFPA 1221.



PROJECT BUDGET DETAIL

Fund Source	Prior Expenses	Estimated Carryover Funding	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Future Years	Total Project Cost
110	-	223,000	42,000	-	-	-	-	-	265,000
214	-	237,000	48,000	-	-	-	-	-	285,000
Totals	**-**	**460,000**	**90,000**	**-**	**-**	**-**	**-**	**-**	**550,000**

Funding, by Fiscal Year



FY 2019-20 Funding, by Fund

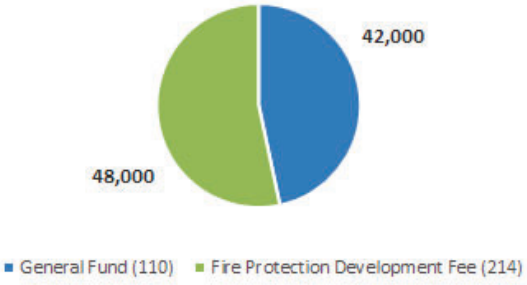
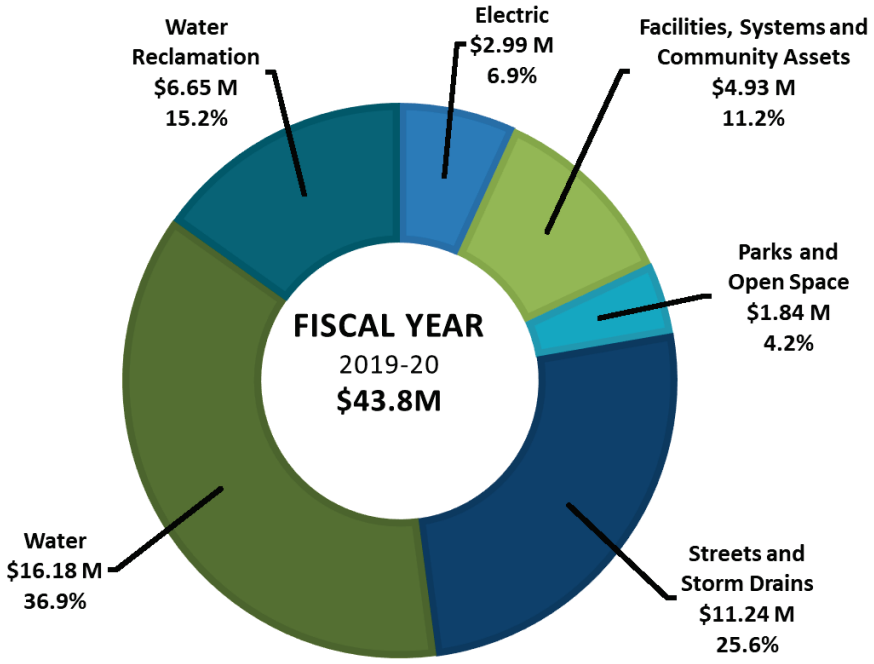


Chart – CIP Program Funding (New Fiscal Year 2019-20 and 2020-21 Funding)

New CIP funding for Fiscal Year 2019-20 totals $43,843,783 and $46,737,729 for Fiscal Year 2020-21 in the programs shown below.



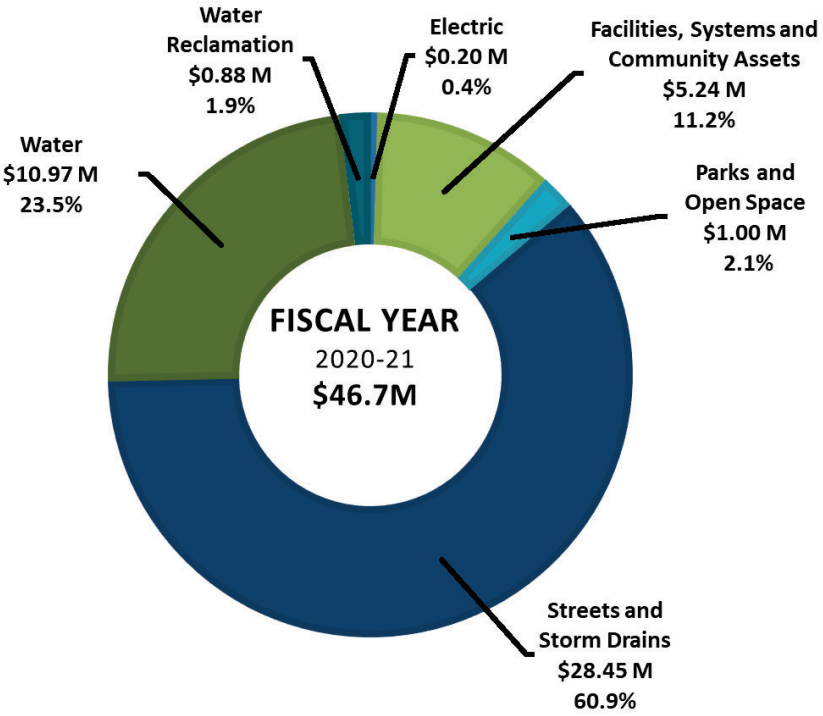
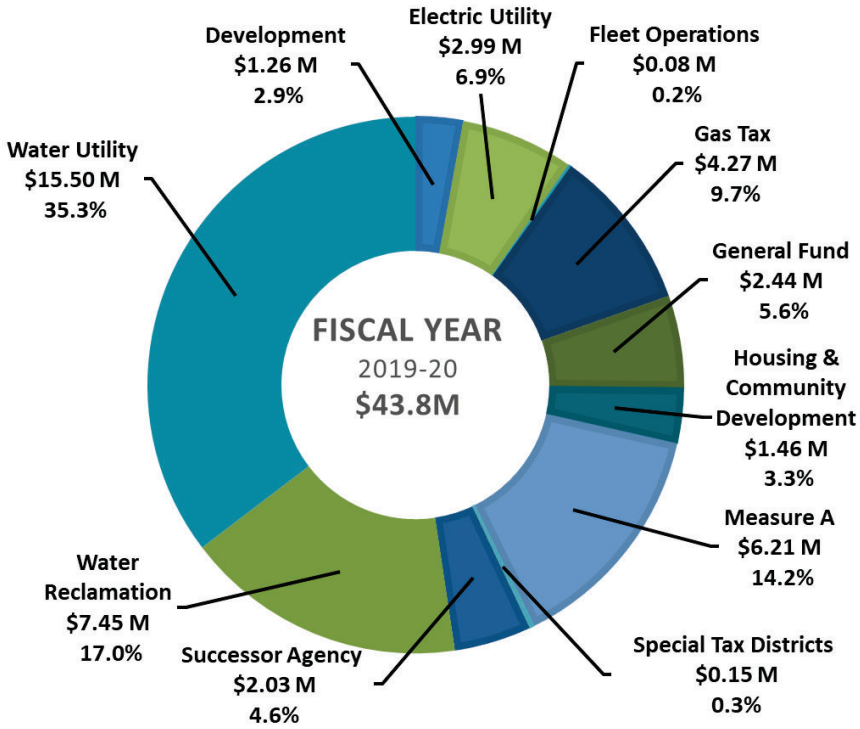
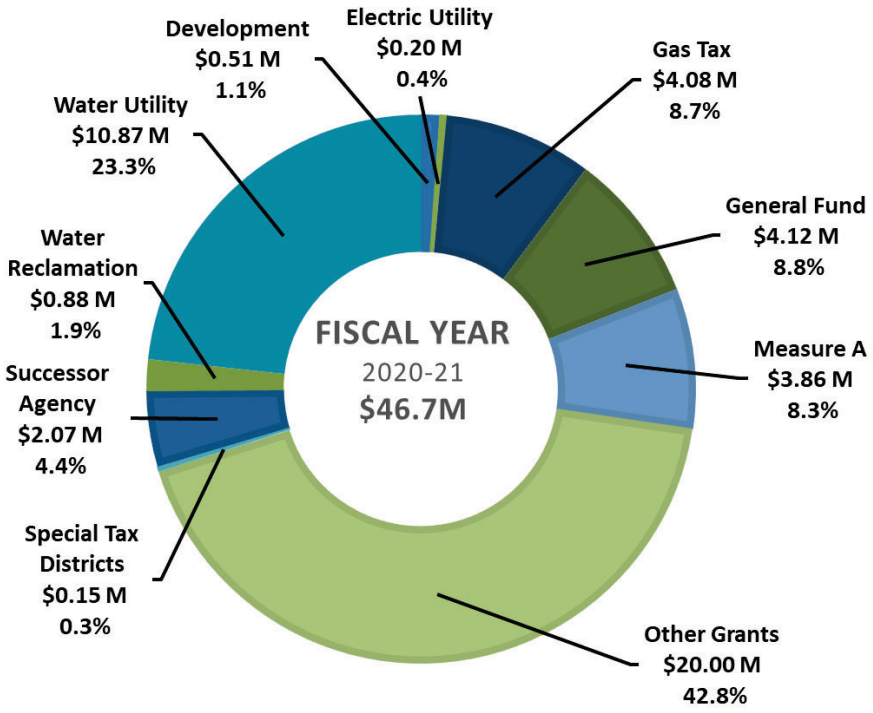


Chart – CIP Funding Sources (New Fiscal Year 2019-20 and 2020-21 Funding)

The City utilizes multiple funding sources for its CIP program, including those that are legislatively set aside and committed to specific capital improvement projects, as well as other sources such as the General Fund and utility rates. The following is a summary of new funding in Fiscal Year 2019-20 and 2020-21.





More Information

Separately, the City issues a comprehensive Five-Year Capital Improvement Program (CIP) budget, which is then publicly considered and adopted by City Council (along with the operating budget). It is a large and detailed document which lists all the projects by subprogram. It can be viewed on the City's website at www.CoronaCA.gov.

CAPITAL IMPROVEMENT PLAN

Schedule of Estimated Carryover and New Funding, By Fund

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
GENERAL FUND								
*	110	61490	FCLTS	City Hall Facilities - Capital Improvements	$ 1,570	$ 15,000	$ 22,000	$ 38,570
*	110	61690	FCLTS	Civic Center Gymnasium	-	20,000	-	20,000
*	110	62400	FCLTS	City Fire Stations Capital Improvements	7,858	226,000	391,300	625,158
*	110	62950	FCLTS	Library Facilities Capital Improvements	169,488	120,000	780,000	1,069,488
	110	63130	FCLTS	Recreational Activities	950	-	-	950
*	110	63800	FCLTS	Community Events - Co-Sponsored	34,046	20,000	-	54,046
	110	63901	FCLTS	Library Materials - Adopt-A-Book Friends	3,221	-	-	3,221
	110	68330	STRTS	Overlook Street Improvements	19,184	-	-	19,184
	110	68390	WATER	Corona Airport Waterline	26,984	-	-	26,984
	110	68590	FCLTS	City Council Chamber Upgrade	27,018	-	-	27,018
*	110	68690	PARKS	Citywide ADA Improvements	1,487,857	1,007,500	1,000,000	3,495,357
*	110	68920	FCLTS	Corporation Yard Facility Capital Improvements	816	-	100,000	100,816
	110	69060	FCLTS	General Plan/Climate Action Plan Update	229,092	-	-	229,092
	110	69120	FCLTS	City Unified Camera Project	336,458	-	-	336,458
	110	69500	STRTS	Cajalco / I-15 Interchange Improvements	84,935	-	-	84,935
*	110	70100	FCLTS	Emergency 911 Phone System	-	-	500,000	500,000
	110	70110	FCLTS	Public Safety Enterprise Communication (PSEC) Radio Interoperability	193,325	-	-	193,325
	110	70130	FCLTS	Technology Enhancements	73,790	-	-	73,790
	110	70150	FCLTS	City Unified Camera Project, Phase II	98,580	-	-	98,580
	110	71150	STRTS	Auto Center Drive/Burlington Northern Santa Fe Railroad Grade Separation	1,175,816	-	-	1,175,816
	110	71550	FCLTS	Remote Monitoring MDF/IDF Rooms	40,111	-	-	40,111
*	110	71630	FCLTS	Police Body Worn Cameras	-	35,000	35,000	70,000
	110	71650	FCLTS	City Hall Security Improvements	767,989	-	-	767,989
*	110	71660	FCLTS	Fire Station Alerting Systems	223,000	42,000	-	265,000
	110	71670	FCLTS	Police CAD/RMS System	1,289,973	-	-	1,289,973
	110	71700	FCLTS	Corona Innovation Center	225,545	-	-	225,545
	110	71710	FCLTS	Auto Center Sign	150,000	-	-	150,000
	110	72010	FCLTS	Emergency Flood Response Grant	7,357	-	-	7,357
*	110	72050	WATER	Alcoa Dike Potable Water Non-Compliance	15,000	30,000	100,000	145,000
*	110	72080	FCLTS	Community Center Facilities Capital Improvements	7,183	20,000	43,500	70,683
	110	72330	FCLTS	Timekeeping System	441,151	-	-	441,151
	110	72410	FCLTS	Animal Shelter Playground/Social Yard	2,211	-	-	2,211
	110	72520	FCLTS	New VHF Radio Simulcast and Backhaul System	2,000,000	-	-	2,000,000
*	110	72530	FCLTS	Police Department Facility Improvements	1,181	25,000	490,300	516,481
	110	72540	FCLTS	Replace Microwave Links to Fire Station	190,000	-	-	190,000
	110	72550	FCLTS	Replace Shooting Range Chillers	100,000	-	-	100,000
	110	72560	FCLTS	Replace Technology in Police Training Rooms	76,500	-	-	76,500
	110	72570	FCLTS	Replacement of Dispatch Furniture	250,000	-	-	250,000
	110	72820	FCLTS	Grape Hill Telecommunications Tower No. 2	37,702	-	-	37,702
	110	84480	STRTS	Sherborn Street Improvements	438,374	-	-	438,374
	110	86040	STRTS	Foothill Parkway Westerly Extension	603,368	-	-	603,368
*	110	73780	FCLTS	Animal Shelter Gate and Driveway	-	25,000	-	25,000
*	110	73790	FCLTS	City Hall Whole Building Energy Efficiency Project	-	215,000	-	215,000
*	110	73800	PARKS	Mountain Gate Park Playground Equipment Replacement	-	120,000	-	120,000
*	110	73810	PARKS	Santana Park Accessible Playground	-	400,000	-	400,000
	110	73820	PARKS	Trails Master Plan	33,000	-	-	33,000
	110	73830	FCLTS	Prop 68 City Park Improvements	22,521	-	-	22,521
*	110	NEW	FCLTS	City Hall Carpet Replacement	-	-	232,560	232,560
*	110	NEW	FCLTS	Community Center Generator	-	-	425,000	425,000
				FUND TOTAL	**$ 10,893,154**	**$ 2,320,500**	**$ 4,119,660**	**$ 17,333,314**

* *Indicates New Project or Funding*

CAPITAL IMPROVEMENT PLAN

Schedule of Estimated Carryover and New Funding, By Fund

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
LIBRARY FACILITIES AND COLLECTION FEE FUND								
	206	63900	FCLTS	Library Materials	$ 74,021	$ -	$ -	$ 74,021
	206	72590	FCLTS	Library Automated Materials Handling System	53,769	-	-	53,769
	206	86900	FCLTS	Citywide Facilities Inventory	4,000	-	-	4,000
	206	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	-	2,832
				FUND TOTAL	**$ 134,622**	**$ -**	**$ -**	**$ 134,622**
FIRE WILD LAND FACILITIES FEE FUND								
	207	62900	FCLTS	Fire Equipment Acquisition	$ 1,405	$ -	$ -	$ 1,405
				FUND TOTAL	**$ 1,405**	**$ -**	**$ -**	**$ 1,405**
TEMESCAL CANYON LAW ENFORCEMENT FACILITIES FEE FUND								
	208	86900	FCLTS	Citywide Facilities Inventory	$ 4,000	$ -	$ -	$ 4,000
	208	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	-	2,832
				FUND TOTAL	**$ 6,832**	**$ -**	**$ -**	**$ 6,832**
TEMESCAL CANYON FIRE FACILITIES FEE FUND								
	209	86900	FCLTS	Citywide Facilities Inventory	$ 4,000	$ -	$ -	$ 4,000
	209	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	-	2,832
				FUND TOTAL	**$ 6,832**	**$ -**	**$ -**	**$ 6,832**
STREETS, BRIDGES AND SIGNALS DEVELOPMENT FEE FUND								
*	211	62410	STRTS	Magnolia Avenue Widening	$ 506,321	$ 750,000	$ -	$ 1,256,321
	211	69500	STRTS	Cajalco / I-15 Interchange Improvements	232,828	-	-	232,828
	211	69510	STRTS	Citywide Master Plan Street Improvements	1,587,748	-	-	1,587,748
	211	70630	STRTS	Citywide Traffic Signals	2,620,664	-	-	2,620,664
*	211	71800	STRTS	Advanced Traffic Management System (ATMS) Phase III and ATMS Master Plan Update	1,487,993	-	500,000	1,987,993
	211	71840	STRTS	Traffic Signal Maintenance Facility	230,000	-	-	230,000
	211	72100	STRTS	Ontario Avenue Widening	1,090,625	-	-	1,090,625
	211	72110	STRTS	Traffic Signal at Green River Road / Montana Ranch Road	105,854	-	-	105,854
	211	72140	STRTS	Traffic Signal Installation at Ontario Avenue / State Street	75,000	-	-	75,000
	211	80020	STRTS	South Corona Master Planned Streets	100,000	-	-	100,000
	211	86040	STRTS	Foothill Parkway Westerly Extension	43	-	-	43
	211	86900	FCLTS	Citywide Facilities Inventory	9,900	-	-	9,900
	211	86910	FCLTS	Citywide Development Impact Fee Review	10,007	-	-	10,007
				FUND TOTAL	**$ 8,056,983**	**$ 750,000**	**$ 500,000**	**$ 9,306,983**
STORM DRAINAGE DEVELOPMENT FEE FUND								
	212	62910	STRTS	Corona Storm Drain Line 52	$ 14,029	$ -	$ -	$ 14,029
	212	62920	STRTS	East Grand Boulevard Storm Drain	141,372	-	-	141,372
	212	86050	STRTS	Chase Drive Improvements - Phase III	90,906	-	-	90,906
	212	86900	FCLTS	Citywide Facilities Inventory	47,297	-	-	47,297
	212	86910	FCLTS	Citywide Development Impact Fee Review	5,382	-	-	5,382
*	212	86920	STRTS	Reimbursement Agreement Payments - Drainage	205,065	10,000	10,000	225,065
				FUND TOTAL	**$ 504,051**	**$ 10,000**	**$ 10,000**	**$ 524,051**

* *Indicates New Project or Funding*

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
LAW ENFORCEMENT DEVELOPMENT FEE FUND								
	213	69120	FCLTS	City Unified Camera Project	$ 1,289	$ -	$ -	$ 1,289
*	213	86450	FCLTS	Police Equipment Acquisition	17,652	144,000	-	161,652
	213	86900	FCLTS	Citywide Facilities Inventory	4,000	-	-	4,000
	213	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	-	2,832
				FUND TOTAL	**$ 25,773**	**$ 144,000**	**$ -**	**$ 169,773**
FIRE PROTECTION DEVELOPMENT FEE FUND								
	214	62900	FCLTS	Fire Equipment Acquisition	$ 153,052	$ -	$ -	$ 153,052
	214	64110	FCLTS	Fire Facilities Expansion/Planning	48,979	-	-	48,979
*	214	71660	FCLTS	Fire Station Alerting Systems	237,000	48,000	-	285,000
	214	86900	FCLTS	Citywide Facilities Inventory	3,956	-	-	3,956
	214	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	-	2,832
				FUND TOTAL	**$ 445,818**	**$ 48,000**	**$ -**	**$ 493,818**
COMMUNITY MEETING DEVELOPMENT FEE FUND								
	215	71640	FCLTS	Vicentia Activity Center	$ 27,389	$ -	$ -	$ 27,389
	215	86900	FCLTS	Citywide Facilities Inventory	4,000	-	-	4,000
	215	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	-	2,832
	215	73840	PARKS	Parks Facilities and Amenities Inventory	30,000	-	-	30,000
				FUND TOTAL	**$ 64,221**	**$ -**	**$ -**	**$ 64,221**
AQUATIC CENTER DEVELOPMENT FEE FUND								
	216	69630	PARKS	Aquatic Improvements	$ 107,375	$ -	$ -	$ 107,375
	216	86900	FCLTS	Citywide Facilities Inventory	5,645	-	-	5,645
	216	86910	FCLTS	Citywide Development Impact Fee Review	1,082	-	-	1,082
				FUND TOTAL	**$ 114,102**	**$ -**	**$ -**	**$ 114,102**
PARKLAND ACQUISITION AND DEVELOPMENT FEE FUND								
	217	68690	PARKS	Citywide ADA Improvements	$ 225,000	$ -	$ -	$ 225,000
	217	68900	PARKS	Parks Hardscape	1,285,189	-	-	1,285,189
	217	68960	PARKS	Parks Basis Amenities	949,488	-	-	949,488
	217	68980	PARKS	Parks Enhanced	598	-	-	598
	217	68990	PARKS	Parks Lighting Improvements	105,036	-	-	105,036
	217	69010	PARKS	Parks Facility Improvements	612,723	-	-	612,723
	217	71610	WATER	City Park Basketball and Volleyball Court Relocation	56,373	-	-	56,373
	217	71720	PARKS	Griffin Park	296,596	-	-	296,596
	217	72600	PARKS	Auburndale Amenities Improvements	630,640	-	-	630,640
*	217	73850	PARKS	Lincoln Park Playground Equipment Replacement	-	200,000	-	200,000
*	217	73800	PARKS	Mountain Gate Park Playground Equipment Replacement	-	80,000	-	80,000
	217	73840	PARKS	Parks Facilities and Amenities Inventory	30,000	-	-	30,000
				FUND TOTAL	**$ 4,191,644**	**$ 280,000**	**$ -**	**$ 4,471,644**
CORONA MALL BUSINESS IMPROVEMENT DISTRICT FUND								
*	218	84220	FCLTS	Corona Mall Business Improvement District	$ 299,496	$ 148,569	$ 151,541	$ 599,606
				FUND TOTAL	**$ 299,496**	**$ 148,569**	**$ 151,541**	**$ 599,606**

* *Indicates New Project or Funding*

CAPITAL IMPROVEMENT PLAN

Schedule of Estimated Carryover and New Funding, By Fund

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
ROAD MAINTENANCE AND REHABILITATION ACCOUNT (RMRA) FUND								
*	221	69210	STRTS	Local Street Pavement Rehabilitation	$ 1,939,666	$ 2,790,175	$ -	$ 4,729,841
*	221	72610	STRTS	Rubberized Asphalt Concrete (RAC) Project	785,814	-	2,700,000	3,485,814
				FUND TOTAL	**$ 2,725,480**	**$ 2,790,175**	**$ 2,700,000**	**$ 8,215,655**
GAS TAX (2105-2106-Prop 42) FUND								
	222	62410	STRTS	Magnolia Avenue Widening	$ 100,000	$ -	$ -	$ 100,000
	222	68330	STRTS	Overlook Street Improvements	335,967	-	-	335,967
*	222	68860	STRTS	Citywide Benchmark Update	140,000	50,000	-	190,000
	222	69210	STRTS	Local Street Pavement Rehabilitation	904,539	-	-	904,539
*	222	69220	STRTS	Pavement Maintenance and Resurfacing	407	-	150,000	150,407
	222	69370	STRTS	McKinley Grade Separation	18,265	-	-	18,265
	222	69500	STRTS	Cajalco / I-15 Interchange Improvements	12,191	-	-	12,191
	222	69687	STRTS	FY 2016-17 CDBG Sidewalk Improvements	163,686	-	-	163,686
*	222	70730	STRTS	Sidewalk, Curb and Gutter Repair/Replacement/Maintenance	4,507	375,000	300,000	679,507
	222	70800	STRTS	Major Streets Pavement Rehabilitation	24,571	-	-	24,571
*	222	70940	STRTS	Miscellaneous Repair and Replacement of Traffic Signals	146,029	180,000	190,000	516,029
	222	71820	STRTS	Traffic Signal Installation at Auto Center Drive / Metrolink Station	50,000	-	-	50,000
*	222	71830	STRTS	Traffic Signals Lighting Upgrade	13,086	75,000	75,000	163,086
*	222	72160	STRTS	Citywide Traffic Signs	21,905	-	15,000	36,905
	222	72210	STRTS	Citywide Sidewalk and ADA Improvements - Phase II	500,000	-	-	500,000
	222	72620	STRTS	Butterfield Drive Road Relocation	149,898	-	-	149,898
	222	72630	STRTS	Magnolia Median Rehabilitation	274,679	-	-	274,679
*	222	72920	STRTS	Striping Rehabilitation	242,155	50,000	150,000	442,155
	222	73540	STRTS	Overlook Street Maintenance	38,417	-	-	38,417
	222	86040	STRTS	Foothill Parkway Westerly Extension	280,402	-	-	280,402
*	222	73860	STRTS	Infrastructure for Rebuilding America (INFRA) - SR-91 Corridor Projects	-	500,000	500,000	1,000,000
*	222	73870	STRTS	West Rincon Street Improvements	-	250,000	-	250,000
				FUND TOTAL	**$ 3,420,703**	**$ 1,480,000**	**$ 1,380,000**	**$ 6,280,703**
MEASURE A FUND								
	227	62410	STRTS	Magnolia Avenue Widening	$ 1,321,134	$ -	$ -	$ 1,321,134
	227	62910	STRTS	Corona Storm Drain Line 53	145,037	-	-	145,037
*	227	62920	STRTS	East Grand Boulevard Storm Drain	200,000	300,000	-	500,000
	227	68330	STRTS	Overlook Street Improvements	338,082	-	-	338,082
	227	68860	STRTS	Citywide Benchmark Update	40,000	-	-	40,000
*	227	69210	STRTS	Local Street Pavement Rehabilitation	1,211,956	1,000,000	1,000,000	3,211,956
*	227	69220	STRTS	Pavement Maintenance and Resurfacing	17,230	225,000	150,000	392,230
*	227	69370	STRTS	McKinley Grade Separation	998,947	1,000,000	-	1,998,947
	227	69660	STRTS	Citywide Traffic Model Update	225,000	-	-	225,000
	227	69690	STRTS	Ontario Avenue Street Improvements	465,901	-	-	465,901
*	227	70690	STRTS	Pavement Management Study	55,084	10,000	10,000	75,084
*	227	70730	STRTS	Sidewalk, Curb and Gutter Repair/Replacement/Maintenance	4,122	325,000	300,000	629,122
	227	70800	STRTS	Major Streets Pavement Rehabilitation	2,224	-	-	2,224

* *Indicates New Project or Funding*

CAPITAL IMPROVEMENT PLAN

Schedule of Estimated Carryover and New Funding, By Fund

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
	227	70940	STRTS	Miscellaneous Repair and Replacement of Traffic Signals	37,230	-	-	37,230
	227	71150	STRTS	Auto Center Drive/Burlington Northern Santa Fe Railroad Grade Separation	289,449	-	-	289,449
*	227	71780	STRTS	Sixth Street Revitalization	-	1,000,000	-	1,000,000
*	227	71790	STRTS	Bridge Evaluation	300,000	500,000	-	800,000
*	227	71830	STRTS	Traffic Signals Lighting Upgrade	58,067	75,000	75,000	208,067
	227	71840	STRTS	Traffic Signal Maintenance Facility	30,000	-	-	30,000
	227	72050	WATER	Alcoa Dike Potable Water Non-Compliance	15,000	-	-	15,000
*	227	72100	STRTS	Ontario Avenue Widening	474,409	500,000	500,000	1,474,409
	227	72110	STRTS	Traffic Signal at Green River Road / Montana Ranch Road	10,000	-	-	10,000
*	227	72160	STRTS	Citywide Traffic Signs	-	15,000	-	15,000
	227	72210	STRTS	Citywide Sidewalk and ADA Improvements - Phase II	1,992,840	-	-	1,992,840
*	227	72220	STRTS	Changeable Traffic Message Sign Replacement	18,395	14,000	-	32,395
	227	72610	STRTS	Rubberized Asphalt Concrete (RAC) Project	50,000	-	-	50,000
*	227	72620	STRTS	Butterfield Drive Road Relocation	700,000	-	1,150,000	1,850,000
	227	72630	STRTS	Magnolia Median Rehabilitation	183,119	-	-	183,119
	227	72650	STRTS	Household Waste Collection Facility Street Improvements	45,500	-	-	45,500
*	227	72680	STRTS	River Road Median Landscape Improvements	26,950	450,000	-	476,950
	227	72700	STRTS	Sixth and Yorba Street Waterline Replacement and Pavement Rehab	500,000	-	-	500,000
	227	72890	STRTS	2017 Street Pavement Maintenance and Rehabilitation	1,290,807	-	-	1,290,807
*	227	72920	STRTS	Striping Rehabilitation	40,303	50,000	175,000	265,303
	227	73540	STRTS	Overlook Street Maintenance	10,000	-	-	10,000
	227	80270	STRTS	Sidewalk and ADA Improvements	77,577	-	-	77,577
	227	86050	STRTS	Chase Drive Improvements - Phase III	400,000	-	-	400,000
*	227	73860	STRTS	Infrastructure for Rebuilding America (INFRA) - SR-91 Corridor Projects	-	500,000	500,000	1,000,000
*	227	73870	STRTS	West Rincon Street Improvements	-	250,000	-	250,000
				FUND TOTAL	**$ 11,574,363**	**$ 6,214,000**	**$ 3,860,000**	**$ 21,648,363**
				CAL COPS GRANTS FUND				
	231	72380	FCLTS	Police Firearm Facility Repairs and Replacement	$ -	$ -	$ -	$ -
				FUND TOTAL	**$ -**	**$ -**	**$ -**	**$ -**
				CIVIC CENTER FUND				
*	232	70140	FCLTS	Historic Civic Center Facility Capital Improvements	$ 4,114	$ 120,000	$ -	$ 124,114
				FUND TOTAL	**$ 4,114**	**$ 120,000**	**$ -**	**$ 124,114**
				PUBLIC WORKS TRANSPORTATION GRANTS/AGREEMENT FUND				
	243	62910	STRTS	Corona Storm Drain Line 54	$ 1,456,516	$ -	$ -	$ 1,456,516
*	243	69370	STRTS	McKinley Grade Separation	82,617,719	-	20,000,000	102,617,719
	243	69500	STRTS	Cajalco / I-15 Interchange Improvements	565,095	-	-	565,095
	243	69501	STRTS	Cajalco / I-15 Interchange Improvements	21,429,955	-	-	21,429,955
	243	69690	STRTS	Ontario Avenue Street Improvements	81,740	-	-	81,740
	243	70800	STRTS	Major Pavement Rehabilitation	140,830	-	-	140,830

* *Indicates New Project or Funding*

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
	243	71150	STRTS	Auto Center Drive/Burlington Northern Santa Fe Railroad Grade Separation	3,239,578	-	-	3,239,578
	243	71820	STRTS	Traffic Signal Installation at Auto Center Drive / Metrolink Station	235,685	-	-	235,685
	243	72100	STRTS	Ontario Avenue Widening	1,448,644	-	-	1,448,644
	243	72480	STRTS	Second Street and Bollero Place Maintenance	25,000	-	-	25,000
	243	72900	STRTS	Traffic Signal Installation at Bedford Canyon / Georgetown	473,474	-	-	473,474
				FUND TOTAL	**$ 111,714,236**	**$ -**	**$20,000,000**	**$131,714,236**
	COUNTY SERVICE AREA 152							
	245	71990	FCLTS	Household Hazardous Waste Facility	$ 32,237	$ -	$ -	$ 32,237
				FUND TOTAL	**$ 32,237**	**$ -**	**$ -**	**$ 32,237**
	CFD 2001-1 LANDSCAPE FUND							
	249	70460	PARKS	Landscape Retrofit Project	$ 1,180,786	$ -	$ -	$ 1,180,786
				FUND TOTAL	**$ 1,180,786**	**$ -**	**$ -**	**$ 1,180,786**
	LMD 2003-1 LIGHTING CAJALCO/DL							
	252	72710	STRTS	Dos Lagos Traffic Signal Improvements	$ 264,385	$ -	$ -	$ 264,385
				FUND TOTAL	**$ 264,385**	**$ -**	**$ -**	**$ 264,385**
	THOROUGHFARES FACILITIES FEE FUND							
	261	80020	STRTS	South Corona Master Planned Streets	$ 515,802	$ -	$ -	$ 515,802
	261	86040	STRTS	Foothill Parkway Westerly Extension	210,196	-	-	210,196
	261	86050	STRTS	Chase Drive Improvements - Phase III	377,693	-	-	377,693
	261	86910	FCLTS	Citywide Development Impact Fee Review	3,000	-	-	3,000
				FUND TOTAL	**$ 1,106,690**	**$ -**	**$ -**	**$ 1,106,690**
	LANDSCAPING FACILITIES FEE FUND							
*	274	80080	PARKS	South Corona Master Planned Landscape	$ 767,166	$ 29,000	$ -	$ 796,166
	274	86040	STRTS	Foothill Parkway Westerly Extension	0	-	-	0
	274	86900	FCLTS	Citywide Facilities Inventory	2,370	-	-	2,370
				FUND TOTAL	**$ 769,536**	**$ 29,000**	**$ -**	**$ 798,536**
	AIRPORT FUND							
	275	69890	FCLTS	Airport Facilities Capital Improvements	$ 190,998	$ -	$ -	$ 190,998
				FUND TOTAL	**$ 190,998**	**$ -**	**$ -**	**$ 190,998**
	PARK DEVELOPMENT (QUIMBY) FEE							
	288	73880	PARKS	Fresno Canyon Trailhead Improvements	$ 6,000	$ -	$ -	$ 6,000
				FUND TOTAL	**$ 6,000**	**$ -**	**$ -**	**$ 6,000**
	LOW MOD INCOME HOUSING ASSET							
	291	71970	FCLTS	CC Development/Orange Housing Development Agreement	$ 8,571	$ -	$ -	$ 8,571
				FUND TOTAL	**$ 8,571**	**$ -**	**$ -**	**$ 8,571**

* *Indicates New Project or Funding*

CAPITAL IMPROVEMENT PLAN

Schedule of Estimated Carryover and New Funding, By Fund

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
RDA SUCCESSOR AGENCY FUND								
*	417	65810	FCLTS	Skypark OPA	$ 9,639	$ 48,000	$ 48,960	$ 106,599
	417	67580	FCLTS	Villa de Corona Apartments-Housing Authority Pledge	200,000	-	-	200,000
*	417	68530	FCLTS	Temescal Canyon/ Dos Lagos Owner Participation Agreement	25,984	977,328	1,008,908	2,012,220
*	417	68630	FCLTS	Corona N Main Development Owner Participation Agreement	121,112	550,000	561,000	1,232,112
*	417	68700	FCLTS	Casa de la Villa	-	450,000	450,000	900,000
				FUND TOTAL	**$ 356,736**	**$ 2,025,328**	**$ 2,068,868**	**$ 4,450,932**
COMMUNITY DEVELOPMENT BLOCK GRANT, or CDBG FUND								
*	431	67133	FCLTS	Residential Rehabilitation Program	$ 283,657	$ 152,132	$ -	$ 435,789
	431	70156	FCLTS	City Unified Camera Project, Phase II	1,844	-	-	1,844
*	431	72889	FCLTS	Public Facilities and Infrastructure	560,262	600,000	-	1,160,262
*	431	72790	FCLTS	Big Brothers Big Sisters - Preventing Violence Against Girls	-	21,675	-	21,675
*	431	63460	FCLTS	Code Enforcement	-	100,000	-	100,000
*	431	89480	FCLTS	Corona Business Assistance Program	-	20,000	-	20,000
*	431	72690	FCLTS	Corona-Norco United Way - Children's Wellness Program	-	21,675	-	21,675
*	431	72670	FCLTS	Corona-Norco United Way - Children and Youth Services	-	21,675	-	21,675
*	431	72640	FCLTS	Corona-Norco YMCA - Childcare Enriched with Fine Arts Education	-	21,675	-	21,675
*	431	72830	FCLTS	Council on Aging Southern California - Ombudsman Program	-	14,775	-	14,775
*	431	63470	FCLTS	Graffiti Removal	-	7,150	-	7,150
*	431	71680	FCLTS	Habitat for Humanity - A Brush With Kindness	-	10,000	-	10,000
*	431	72840	FCLTS	Inspire Life Skills - Meaningful Engagements	-	24,630	-	24,630
*	431	72850	FCLTS	Peppermint Ridge - Activity Center	-	21,675	-	21,675
*	431	72870	FCLTS	Riverside County Fair Housing	-	24,630	-	24,630
				FUND TOTAL	**$ 845,762**	**$ 1,061,692**	**$ -**	**$ 1,907,454**
HOME INVESTMENT PARTNERSHIP PROGRAM FUND								
*	432	67133	FCLTS	Residential Rehabilitation Program	$ 271,712	$ 334,844	$ -	$ 606,556
*	432	72869	FCLTS	Community Housing Development Organization	70,943	66,969	-	137,912
				FUND TOTAL	**$ 342,655**	**$ 401,813**	**$ -**	**$ 744,468**
WATER RECLAMATION CAPACITY FUND								
	440	71030	FCLTS	Geographic Information System, or GIS, Master Plan	$ 1,550	$ -	$ -	$ 1,550
				FUND TOTAL	**$ 1,550**	**$ -**	**$ -**	**$ 1,550**
LMD 84-1 STREET LIGHTS								
	446	70940	STRTS	Miscellaneous Repair and Replacement of Traffic Signals	$ 7,376	$ -	$ -	$ 7,376
	446	72430	STRTS	LED Safety/Street Light Retrofit	16,310	-	-	16,310
				FUND TOTAL	**$ 23,686**	**$ -**	**$ -**	**$ 23,686**

* *Indicates New Project or Funding*

Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
2012 WATER REVENUE BOND PROJECT FUND							
453	65890	WATER	Mangular Blending Facility	$ 5,622,577	$ -	$ -	$ 5,622,577
			FUND TOTAL	**$ 5,622,577**	**$ -**	**$ -**	**$ 5,622,577**
2013 WASTEWATER REVENUE BOND PROJECT FUND							
454	60140	WRCLM	Water Reclamation Facility #1B Energy Efficiency Upgrades	$ 858,898	$ -	$ -	$ 858,898
454	62610	WRCLM	Water Reclamation Facility #1 Centrifuge	94,392	-	-	94,392
454	68310	WRCLM	Water Reclamation Facility #1 Biosolids Processing Upgrade	764,075	-	-	764,075
			FUND TOTAL	**$ 1,717,366**	**$ -**	**$ -**	**$ 1,717,366**
LMD 84-2 LANDSCAPE ZONE 7 FUND							
458	70460	PARKS	Landscape Retrofit Project	$ 176,090	$ -	$ -	$ 176,090
			FUND TOTAL	**$ 176,090**	**$ -**	**$ -**	**$ 176,090**
LMD 84-2 LANDSCAPE ZONE 10 FUND							
460	70440	PARKS	Landscape Retrofit/Slope Study - LMD 84-2, Zone 10	$ 970,208	$ -	$ -	$ 970,208
460	71620	PARKS	LMD 84-2 Zone 10 Slope Improvement/Stabilization Project	908,681	-	-	908,681
			FUND TOTAL	**$ 1,878,889**	**$ -**	**$ -**	**$ 1,878,889**
LMD 84-2 LANDSCAPE ZONE 14 FUND							
461	70460	PARKS	Landscape Retrofit Project	$ 533,750	$ -	$ -	$ 533,750
			FUND TOTAL	**$ 533,750**	**$ -**	**$ -**	**$ 533,750**
TUMF - RCTC FUND							
478	86040	STRTS	Foothill Parkway Westerly Extension	$ 4,375,320	$ -	$ -	$ 4,375,320
			FUND TOTAL	**$ 4,375,320**	**$ -**	**$ -**	**$ 4,375,320**
TUMF - WRCOG FUND							
479	69370	STRTS	McKinley Grade Separation	$ 1,352,097	$ -	$ -	$ 1,352,097
479	71150	STRTS	Auto Center Drive/Burlington Northern Santa Fe Railroad Grade Separation	187,736	-	-	187,736
			FUND TOTAL	**$ 1,539,834**	**$ -**	**$ -**	**$ 1,539,834**
REIMBURSEMENT GRANTS FUND							
480	70113	FCLTS	FY18 HSGP PSEC Base Radios	$ 26,900	$ -	$ -	$ 26,900
480	72050	WATER	Alcoa Dike Potable Water Non-Compliance	5,000	-	-	5,000
480	72051	WATER	Alcoa Dike Administration	5,000	-	-	5,000
480	72052	WATER	Alcoa Dike Auburndale Storm Drain Line Relocation	5,000	-	-	5,000
480	72053	WATER	Alcoa Dike Rincon Storm Drain Line Relocation	5,000	-	-	5,000
			FUND TOTAL	**$ 46,900**	**$ -**	**$ -**	**$ 46,900**
WATER CAPACITY FUND							
507	68420	WATER	Home Gardens Water District Well Collection Project	$ 1,082,846	$ -	$ -	$ 1,082,846
507	68510	WATER	Home Gardens Ion Exchange Resin Treatment Plant	9,082	-	-	9,082

* *Indicates New Project or Funding*

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
	507	69770	WATER	1380 - Zone Water Storage Tank	99,085	-	-	99,085
	507	70330	WATER	Home Gardens Well 33	562,028	-	-	562,028
	507	72060	WATER	Home Gardens Well 32	246,074	-	-	246,074
	507	72320	WATER	Sixth Street Waterline Replacement Grand / Rimpau	227,200	-	-	227,200
	507	72390	WATER	Bedford Canyon Road Waterline	48,115	-	-	48,115
	507	72400	WATER	Sierra Bella Booster Station	8,663	-	-	8,663
				FUND TOTAL	**$ 2,283,094**	**$ -**	**$ -**	**$ 2,283,094**
				RECLAIMED WATER UTILITY FUND				
*	567	69710	WATER	Western Riverside County Regional Wastewater Authority (WRCRWA) Reclaimed Waterline	$ 196,130	$ -	$ 997,860	$ 1,193,990
	567	69820	WATER	SCADA Panel Replacement	40,954	-	-	40,954
*	567	70370	WATER	Old Temescal Road Reclaimed Waterline	19,526	-	948,250	967,776
	567	70390	WATER	SCADA Backbone Licensed Radio Installation	4,320	-	-	4,320
	567	71500	WATER	Lincoln Avenue Reclaimed Waterline	27,248	-	-	27,248
*	567	72310	WATER	Development Meters	6,000	16,000	-	22,000
	567	72460	WRCLM	Santa Ana River Trail Sewer Extension	1,358	-	-	1,358
*	567	72740	WATER	Border Booster Station Pump Replacement	44,621	200,000	200,000	444,621
	567	72750	FCLTS	Business Process Management	8,250	-	-	8,250
*	567	72760	WATER	Western Riverside County Regional Waste Water Authority (WRCRWA) Flow Control Improvements	-	-	1,050,000	1,050,000
	567	72820	FCLTS	Grape Hill Telecommunications Tower No. 2	22,760	-	-	22,760
*	567	73890	WATER	Adjacent Irrigation Conversion	-	133,800	133,800	267,600
*	567	73900	WATER	Reclaimed Waterline Infrastructure	-	54,375	-	54,375
				FUND TOTAL	**$ 371,168**	**$ 404,175**	**$ 3,329,910**	**$ 4,105,253**
				WATER UTILITY FUND				
	570	62840	WATER	SR-91 DWP Facility Relocations	$ 300,258	$ -	$ -	$ 300,258
*	570	65310	WATER	Emergency Generators	585,941	250,000	250,000	1,085,941
	570	65890	WATER	Mangular Blending Facility	4,632,484	-	-	4,632,484
*	570	66080	WATER	SW Quadrant Waterline Replacement - Phase I	114,416	-	3,000,000	3,114,416
	570	66110	WATER	SE Quadrant Waterline Replacement	65,877	-	-	65,877
	570	66450	WATER	R-3 Water Storage Tank	47,174	-	-	47,174
*	570	68180	WATER	Lester Post Disinfection Station	-	280,000	-	280,000
*	570	68260	WATER	Well 14A	-	-	400,000	400,000
*	570	68270	WATER	Well 15 Relocation	777,336	2,206,705	-	2,984,041
	570	68280	WATER	Repipe Well 22	7,903	-	-	7,903
	570	68390	WATER	Corona Airport Waterline	71,666	-	-	71,666
	570	68510	WATER	Project & Well Design	76,410	-	-	76,410
	570	68520	WATER	Keith Water Storage Tank	7,006,759	-	-	7,006,759
	570	68570	WATER	Hidden Springs Road Waterline	17,165	-	-	17,165
	570	68660	WATER	Enterprise Asset Management (EAM) Program	366,634	-	-	366,634
*	570	68680	WATER	Well Rehabilitation - Well 19	283,943	450,000	450,000	1,183,943
	570	69120	FCLTS	City Unified Camera Project	9,586	-	-	9,586
	570	69720	WATER	Arcadia/Minnesota Waterline Replacement	691,287	-	-	691,287
	570	69750	WATER	SDO TP - CO2 Injection System	66,270	-	-	66,270
	570	69810	WATER	West End Wellfield Pipeline	148,883	-	-	148,883
*	570	69820	WATER	SCADA Panel Replacement	51,268	600,000	600,000	1,251,268
	570	69980	WATER	Residential Turf Removal Rebate Project	959,953	-	-	959,953
	570	70150	FCLTS	City Unified Camera Project, Phase II	60,284	-	-	60,284

* *Indicates New Project or Funding*

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
	570	70380	WATER	Rincon Bridge	15,613	-	-	15,613
	570	70390	WATER	SCADA Backbone Licensed Radio Installation	79,198	-	-	79,198
	570	71560	WATER	Downtown Sixth Street Waterline Replacement	169,185	-	-	169,185
	570	71610	WATER	City Park Basketball and Volleyball Court Relocation	156,826	-	-	156,826
*	570	71870	WATER	Meter Replacement	30,654	700,000	900,000	1,630,654
	570	71890	WATER	Water Systems Improvement Project	132,530	-	-	132,530
*	570	71930	WATER	Waterline Infrastructure	43,280	1,138,500	960,000	2,141,780
*	570	71990	FCLTS	Household Hazardous Waste Facility	215,582	144,800	-	360,382
	570	72050	WATER	Alcoa Dike Potable Water Non-Compliance	27,341	-	-	27,341
*	570	72310	WATER	Development Meters	208,307	511,021	-	719,328
	570	72320	WATER	Sixth Street Waterline Replacement - Grand to Rimpau	457,407	-	-	457,407
	570	72420	WRCLM	Water Reclamation Facility #1 Communications Tower	53,657	-	-	53,657
	570	72440	WATER	Sixth & Yorba Street Waterline Replacement	1,177,800	-	-	1,177,800
	570	72470	WATER	R-3 Potable Tank Pavement Repair	72,051	-	-	72,051
*	570	72490	WATER	Hayden and Howe Street Waterline Replacement	393,449	170,000	-	563,449
	570	72750	FCLTS	Business Process Management	151,250	-	-	151,250
*	570	72780	WATER	1220 - Zone Booster Pump Station	500,000	4,000,000	-	4,500,000
	570	72800	WATER	SDO Treatment Plant Landscape Repair	33,006	-	-	33,006
	570	72820	FCLTS	Grape Hill Telecommunications Tower No. 2	91,751	-	-	91,751
*	570	73290	WATER	Temescal Canyon Road Widening Project, Temescal Valley, Utilities Relocation	40,648	100,000	-	140,648
	570	86040	STRTS	Foothill Parkway Westerly Extension	40,398	-	-	40,398
*	570	73910	WATER	Generator DPF at Well 22 and Lester WTP	-	700,000	-	700,000
*	570	73920	WATER	Waterline Replacement at Sherman Avenue	-	250,000	-	250,000
	570	73930	WATER	Sustainable Groundwater Planning Grant	249,792	-	-	249,792
				FUND TOTAL	**$ 20,681,223**	**$ 11,501,026**	**$ 6,560,000**	**$ 38,742,249**
				WATER UTILITY GRANT/AGREEMENT FUND				
*	571	69710	WATER	Western Riverside County Regional Wastewater Authority (WRCRWA) Reclaimed Waterline	$ 73,336	$ 2,195,983	$ -	$ 2,269,319
*	571	69711	WATER	Western Riverside County Regional Wastewater Authority (WRCRWA) Reclaimed Waterline	25,648	1,397,522	-	1,423,170
*	571	70370	WATER	Old Temescal Road Reclaimed Waterline	6,244	-	982,750	988,994
	571	71500	WATER	Lincoln Avenue Reclaimed Waterline	9,083	-	-	9,083
	571	71860	WATER	River Road Reclaimed Waterline - Corydon to Lincoln	50,000	-	-	50,000
	571	73930	WATER	Sustainable Groundwater Planning Grant	732,338	-	-	732,338
	571	72054	WATER	Alcoa Dike Crossing Dike CML-TW Water Line Protection in Place	21,875	-	-	21,875
				FUND TOTAL	**$ 918,524**	**$ 3,593,505**	**$ 982,750**	**$ 5,494,779**
				WATER RECLAMATION UTILITY FUND				
	572	60140	WRCLM	Water Reclamation Facility #1B Energy Efficiency Upgrades	$ 474,728	$ -	$ -	$ 474,728
	572	62610	WRCLM	Water Reclamation Facility #1 Centrifuge	65,352	-	-	65,352
	572	68310	WRCLM	Water Reclamation Facility #1 Biosolids Processing Upgrade	517,930	-	-	517,930
*	572	68400	WRCLM	Research/Railroad Waterline Replacement	50,000	-	500,000	550,000

* *Indicates New Project or Funding*

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
	572	68660	WATER	Enterprise Asset Management (EAM) Program	550,609	-	-	550,609
	572	68710	WRCLM	Sierra Del Oro Lift Station and Pipelines	260,775	-	-	260,775
	572	69120	FCLTS	City Unified Camera Project	9,586	-	-	9,586
	572	69820	WATER	SCADA Panel Replacement	156,334	-	-	156,334
	572	69830	WRCLM	Water Reclamation Facilities (WRF) Lighting Upgrades	6,358	-	-	6,358
	572	69840	WRCLM	Water Reclamation Facility #1 Secondary Clarifier	153,524	-	-	153,524
	572	69860	WRCLM	California Avenue Sewer Improvement	779,980	-	-	779,980
	572	69870	WRCLM	Water Reclamation Facility #3 Decommissioning - Force Main	2,454,787	-	-	2,454,787
	572	69880	WRCLM	Water Reclamation Facility #3 Decommissioning - Lift Station	4,547,895	-	-	4,547,895
	572	70150	FCLTS	City Unified Camera Project, Phase II	113,375	-	-	113,375
	572	70380	WATER	Rincon Bridge	591,472	-	-	591,472
	572	70390	WATER	SCADA Backbone Licensed Radio Installation	79,555	-	-	79,555
	572	71580	WRCLM	Arantine Hills - Force Main	701,653	-	-	701,653
	572	71590	WRCLM	Arantine Hills Sewer Lift Station	1,596,082	-	-	1,596,082
*	572	71950	WRCLM	Sewer Line Infrastructure	64,272	364,500	-	428,772
*	572	72020	WRCLM	Wardlow Road Sewer Relocation Project	949,835	250,000	-	1,199,835
	572	72050	WATER	Alcoa Dike Potable Water Non-Compliance	15,000	-	-	15,000
	572	72051	WATER	Alcoa Dike Administration	349,288	-	-	349,288
	572	72420	WRCLM	Water Reclamation Facility #1 Communication Tower	55,760	-	-	55,760
	572	72460	WRCLM	Santa Ana River Trail Sewer Extension	3,901	-	-	3,901
*	572	72720	WATER	Alcoa Reclaimed Water Effluent Relocation and Pipe Removal	599,695	800,000	-	1,399,695
	572	72750	FCLTS	Business Process Management	85,250	-	-	85,250
	572	72820	FCLTS	Grape Hill Telecommunications Tower No. 2	92,597	-	-	92,597
*	572	73940	WRCLM	Automatic Transfer Switch Change Outs	-	100,000	100,000	200,000
*	572	73950	WRCLM	Green River Lift Station Flowmeter and Vault	-	50,000	-	50,000
*	572	73960	WRCLM	SDO Lift Station Sancon Coating	-	100,000	-	100,000
*	572	NEW	WRCLM	Smith and Rincon Backup Diesel Pump	-	-	150,000	150,000
*	572	73970	WRCLM	Water Reclamation Facility #1 Automatic Transfer Switch	-	125,000	125,000	250,000
*	572	73980	WRCLM	Water Reclamation Facility #1 Secondary Gallery	-	125,000	-	125,000
*	572	73990	WRCLM	Water Reclamation Facility #2 Equalization Basin Replacement	-	5,500,000	-	5,500,000
*	572	74000	WRCLM	Water Reclamation Facility #2 Roadway Lighting	-	40,000	-	40,000
				FUND TOTAL	**$ 15,325,590**	**$ 7,454,500**	**$ 875,000**	**$ 23,655,090**
				WATER RECLAMATION UTILITY GRANT/AGREEMENT FUND				
	573	72054	WATER	Alcoa Dike Crossing Dike VCP Sewer Line Protection in Place	$ 24,348	$ -	$ -	$ 24,348
	573	72460	WRCLM	Santa Ana River Trail Sewer Extension	58,867	-	-	58,867
				FUND TOTAL	**$ 83,215**	**$ -**	**$ -**	**$ 83,215**
				ELECTRIC UTILITY FUND				
*	578	65750	ELECT	Pad Mounted Enclosure (PME) Switches Upgrade	$ 249,281	$ 200,000	$ 200,000	$ 649,281
	578	68660	WATER	Enterprise Asset Management (EAM) Program	166,985	-	-	166,985
	578	68750	ELECT	SCADA	139,480	-	-	139,480

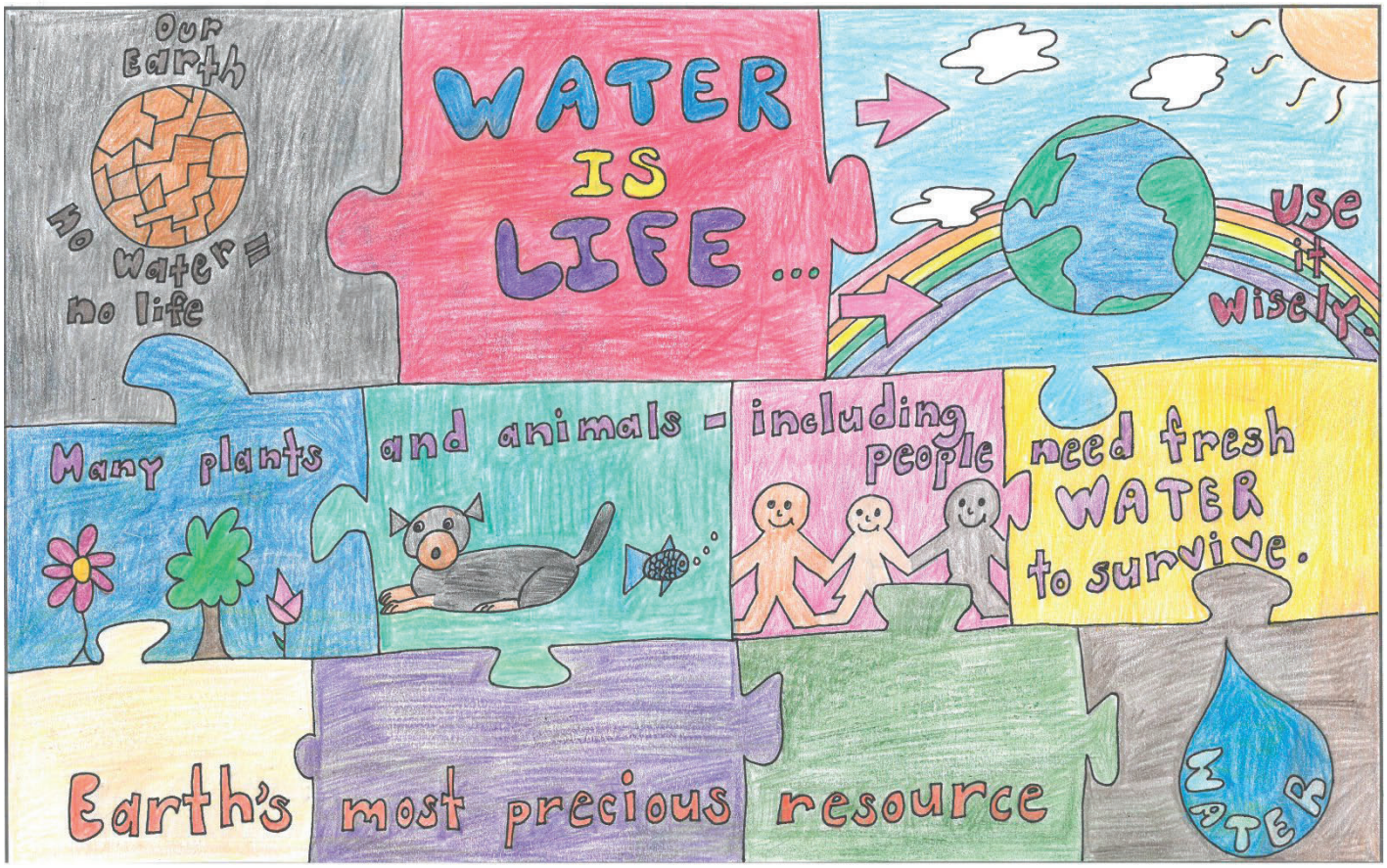
* *Indicates New Project or Funding*

	Fund	Project No.	Program Name	Description	Estimated Carryover Funding	FY 2019-20 Adopted	FY 2020-21 Forecast	Total Available
	578	69090	ELECT	Distribution Circuit Installation	450,000	-	-	450,000
	578	69600	ELECT	Electric Vehicle (EV) Charging Stations	10,519	-	-	10,519
	578	69960	ELECT	Plug In Vehicle (PEV) Readiness Plan	189,007	-	-	189,007
	578	70380	WATER	Rincon Bridge	16,041	-	-	16,041
	578	72310	WATER	Development Meters	20,230	-	-	20,230
	578	72750	FCLTS	Business Process Management	30,250	-	-	30,250
	578	72810	ELECT	Wholesale Distribution Access Tariff ("WDAT") 1512	150,000	-	-	150,000
	578	73300	ELECT	Temescal Canyon Road Electric Backbone	760,000	-	-	760,000
*	578	74010	ELECT	Dos Lagos Replacement of BURD Transformers	-	90,000	-	90,000
*	578	74020	ELECT	Electric Distribution System Inventory Condition and Assessment	-	200,000	-	200,000
*	578	74030	ELECT	Temescal Transmission Line Extension	-	2,500,000	-	2,500,000
				FUND TOTAL	**$ 2,181,794**	**$ 2,990,000**	**$ 200,000**	**$ 5,371,794**
				ELECTRIC UTILITY GRANT/AGREEMENT FUND				
	579	69601	ELECT	EV Charging Stations - CEC	$ 127,555	$ -	$ -	$ 127,555
	579	69602	ELECT	EV Charging Stations - MSCR	28,951	-	-	28,951
				FUND TOTAL	**$ 156,507**	**$ -**	**$ -**	**$ 156,507**
				INFORMATION TECHNOLOGY FUND				
	681	74040	FCLTS	VoIP Phone Service	$ 400,000	$ -	$ -	$ 400,000
	681	72750	FCLTS	Business Process Management	150,000	-	-	150,000
	681	74050	FCLTS	Enterprise Power Backup and Storage	150,000	-	-	150,000
	681	74060	FCLTS	Budget Management Software	185,000	-	-	185,000
	681	74070	FCLTS	Fire Incident Report Writing Software	98,860	-	-	98,860
				FUND TOTAL	**$ 983,860**	**$ -**	**$ -**	**$ 983,860**
				FLEET OPERATIONS FUND				
	682	68340	FCLTS	Vehicle Replacement	$ 163,706	$ -	$ -	$ 163,706
	682	68380	FCLTS	Public Access Compressed Natural Gas	17,718	-	-	17,718
*	682	68920	FCLTS	Corporation Yard Facility Capital Improvements	-	77,500	-	77,500
	682	70150	FCLTS	City Unified Camera Project, Phase II	25,502	-	-	25,502
				FUND TOTAL	**$ 206,926**	**$ 77,500**	**$ -**	**$ 284,426**
				CAPITAL PROJECTS - TOTAL OF CONTINUING APPROPRIATIONS AND NEW	**$ 218,396,049**	**$ 43,843,783**	**$ 46,737,729**	**$308,977,561**

* *Indicates New Project or Funding*



DEPARTMENT SUMMARIES

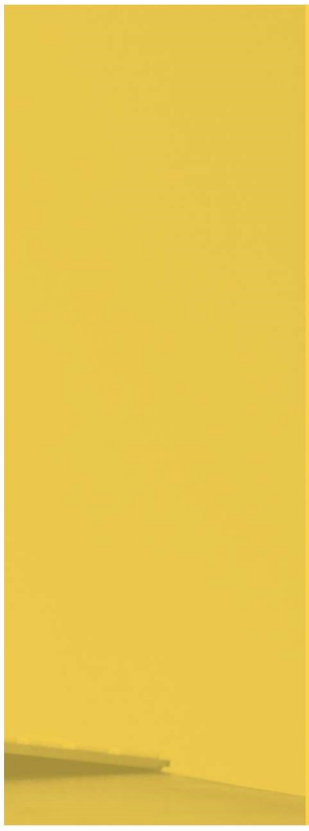


Artwork by Caraya Rivera, Grade 4

ADMINISTRATIVE SERVICES

The Administrative Services Department is committed to the development of sound fiscal and personnel management policies. It is responsible for providing financial and human resources based services and facilitating growth in the City through the efficient management of resources and processes. In addition, it strives to develop and maintain high quality personnel resources to manage the City's operations with integrity. The department provides timely, accurate, clear and complete information and support to other City departments, citizens and the community at large.





ADMINISTRATIVE SERVICES



What do we do?

Within the **Citywide Internal Support** service area, the **Administrative Services Department** is responsible for citywide financial administration, human resources, and employee safety training programs. Services provided under each department activity are further explained below.

Finance

The ***Budget and Revenue*** function is responsible for preparing and maintaining the City's operating and capital budgets. The division also monitors all revenue accounts, provides revenue estimates for budgetary purposes, coordinates a Citywide biennial user fee study, and coordinates the cost allocation plan. This division is also responsible for all activities related to transient occupancy taxes and oversight of the business license program, centralized cashiering, and handles personnel related activities that include cost analysis and maintaining information in the Human Resources system.

The ***Development Accounting*** function administers the financial aspects of the City's development activities, such as the formation and administration of Community Facility Districts and other land-based financing programs; the City's long-term debt including issuance, refunding and compliance monitoring; the reporting of Citywide developer impact fees; and the calculation, levying and reporting of special assessment taxes.

The ***General Accounting*** function manages and maintains the City's financial records in conformity with generally accepted accounting principles and in compliance with federal, state, and local laws. It ensures appropriate internal controls are in place to safeguard City assets. The division provides payroll, accounts payable, accounts receivable, financial reporting, grant management, investment activities, and general accounting services. The General Accounting Division provides accurate and timely data to internal and external users to analyze various performance indicators and productivity for enhanced accountability and effective use of financial resources.

The ***Purchasing*** function is responsible for the procurement of goods and services necessary for the City to serve its constituents in the most responsible, cost-effective manner. In accordance with Corona Municipal Code Chapter 3.08, the Purchasing Division will ensure that all City purchases follow the procedures to implement the City's participation in the Uniform Public Construction Cost Accounting Act pursuant to California Public Contract Code, Section 22000 et seq.

Human Resources

The ***Human Resources*** function monitors and evaluates current City programs and policies and develops and enhances new or existing programs to achieve organizational goals. Additionally, the program ensures legal compliance in all facets of Human Resources management. Specific functions include:

Benefits

- Provides information and assistance to all staff including medical, dental, vision, 457 accounts, CalPERS retirement, and Employee Assistance Programs. Additionally, the program coordinates compliance with disability laws.
- Responsible for centralized administration and maintenance of City staff benefits transactions and employee file data.
- Implements the provisions of the Affordable Care Act and monitors ongoing legal compliance requirements.
- Administer retiree and COBRA enrollments in health plans, including collecting and processing premium payments.
- Administer the tuition reimbursement and computer loan programs.

FEHA/ADA

- Disability Interactive Process.
- Reasonable Accommodations/Temporary Light Duty Assignments.
- Medical Retirements and Separations.

Classification and Compensation

- Administers the City's classification plan and compensation system.
- Oversee the City's Position Library and Compensation Plan.
- Maintaining information in the Human Resources system.

Leave Management

- Administer the City's Family Medical Leave, California Family Rights, California Pregnancy Disability, and other leaves covered by City policy.

Employee/Labor Relations

- Provides professional assistance in various areas of employee relations and supports all functions of labor relations.
- Offers professional assistance in various areas of employee performance management.

Recruitment and Selection

- Oversees recruitment and selection applications, forms, and procedures.
- Oversees procedures, forms, and onboarding services for all departments.
- Conducts background checks (Live Scan) to determine applicant suitability for City employment and volunteers.

The ***Safety and Training Program*** provides City employees a safe and healthy work environment, including both online and instructor-based training programs to comply with Cal/OSHA regulations.

Mandated Safety Training

- Ensure employees are compliant with required instructor-led trainings, web-based trainings, and pamphlets per City of Corona policies and Cal OSHA laws and regulations.
- Forecast and schedule monthly instructor-led trainings based on employee needs and regulatory updates.
- Manage Web-based training criteria for employees.

Employee Health and Safety

- Implement the following programs: Hearing Conservation, Respiratory Protection, Safety Shoes, Vaccinations, DMV Employer Pull Notice, DOT Commercial Driver Random Testing, City Hall Fitness Center, and Ergonomics.
- Conduct Environmental Health and Safety (EHS) audits at City locations to determine compliance with Cal OSHA and Cal EPA laws and regulations.
- Conduct Job Safety Analyses (JSA) at City locations to identify new and existing hazards.
- Conduct accident, incident, and complaint investigations.
- Review and update the Injury & Illness Prevention Program (IIPP) and the Job Rule Book.
- Create, maintain, and update EHS SOPs.

What did we do in Fiscal Year 2018-19?

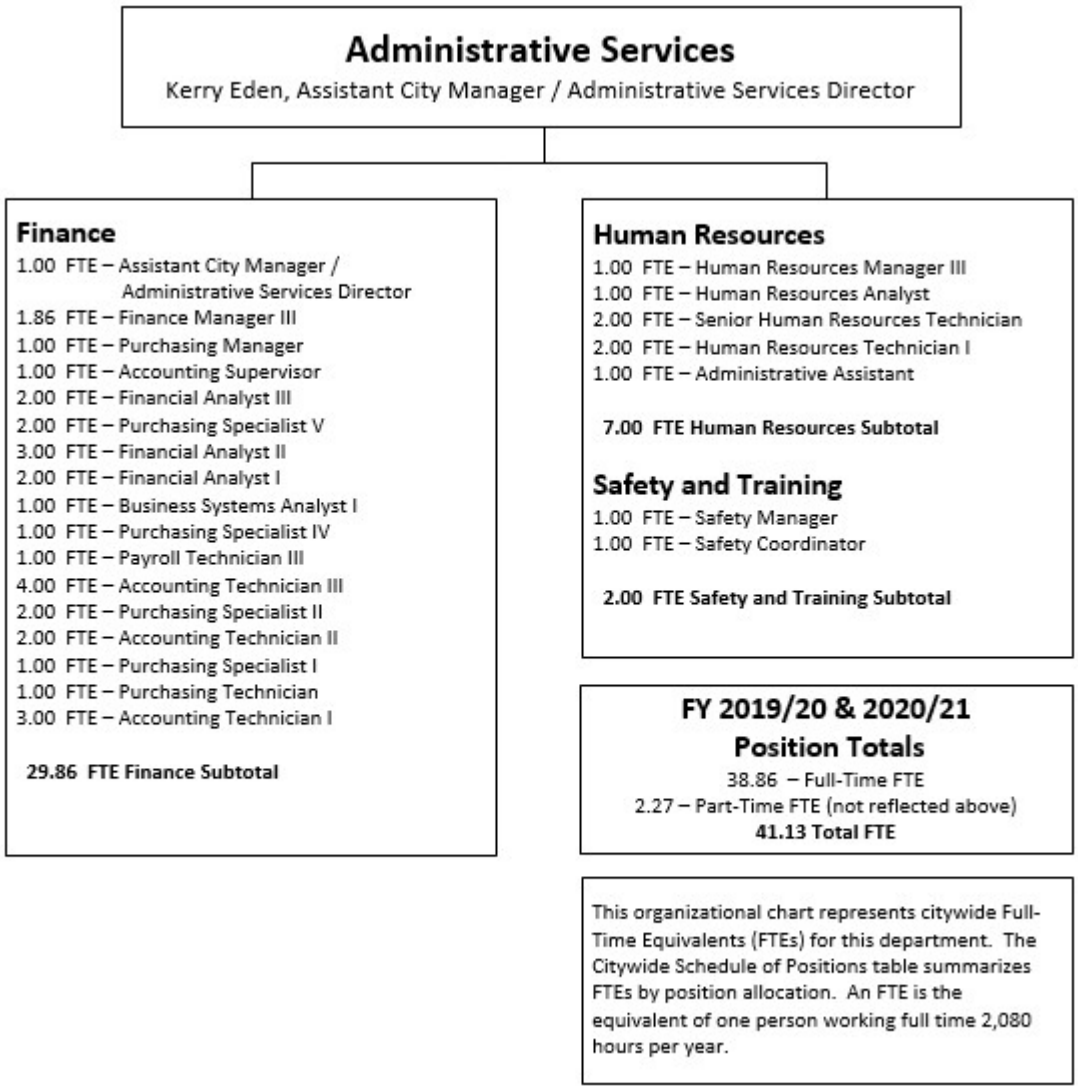
- Received the twenty-eighth consecutive Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association, the highest form of recognition in governmental accounting and financial reporting.
- Received the fifteenth consecutive California Society of Municipal Finance Officers (CSMFO) Excellence in Budgeting Award.
- Received the third budget award from the Government Finance Officers Association.
- Implemented the employee Morning Mingle and Meet the Executives, a meet and greet with the executive team for the purposes of enhancing employee engagement.
- Rebranding of the Corona Employee Connection to theBEAT, and hosted the City-wide Employee Recognition Event and Office Olympics.
- Conducted an RFQ to identify and select an employee engagement survey firm.
- Implemented protocol and data capture system for new hires, promotions, and retirements to highlight employee career milestones on the City's At Work site.
- Implemented three additional performance measures to identify voluntary turnover, involuntary turnover, and recruiting placement rates.

- Full transition to automated recruitment scoring of minimum and desired qualifications to enhance the City's merit system process.
- Implemented an electronic interview materials platform and regular recurring follow up steps during the recruitment process, which reduced the number of days to establish recruitment eligibility lists from which the departments can hire by an average of seven days.
- Conducted three nationwide executive searches for Chief of Police, Fire Chief, and Acting City Manager. Additionally, completed 121 standard recruitments.
- New terms implemented for the CPE and CPS groups. Implemented the CGEA and CSA side letters for the 3% longevity pay reclassification, and the CFA side letter for minimum staffing levels. Reached agreement with CGEA and CSA for a successor MOU.
- With the full implementation of DocuSign for HR Memos, PAFs, PRFs, and an electronic interview materials platform Human Resources achieved a reduction in paper use of approximately 50%.
- Established or updated 23 position classifications and conducted 6 total compensation comparability studies. Updated the City's position library and compensation plan, and implemented minimum wage updates for 2019 as required by SB 3.
- The 2019 Ancillary Benefits Renewal decreased vision insurance rates by 4.5% for 2019 with a rate guarantee through December 2022 and the dental insurance rates guarantee extended to the end of 2020. Conducted and implemented benefits open enrollment for over 570 active full-time employees and 100 Tier I retirees.
- Began ADP software implementation for Human Resources functions.
- Restructured Disaster Service Worker and Emergency Preparedness Backpack Programs.
- Introduced a first-aid kit vendor to enhance efficiency, accountability, and cost containment.
- Conducted annual respiratory fit and hearing conservation assessments. Achieved 100% compliance with both assessments.
- Updated the City's Injury and Illness Prevention Program and the City's primary industrial clinic's operational protocol.
- Discontinued contracted HAZWOPER training and began in-house HAZWOPER training resulting in an approximate annual cost savings of $10,400.
- Implemented automated notifications to employees when safety training classes are available for enrollment. Transitioned to OneSolution for tracking of Driver's License expiration dates and the Safety Shoe Program, which enhanced both programs internal controls.

What do we plan to do in Fiscal Years 2019-20 and 2020-21?



- Receive GFOA award for the Comprehensive Annual Financial Report (CAFR).
- Receive GFOA and CMSFO awards for the annual adopted budget.
- Receive the first Achievement of excellence in Procurement Award.
- Receive clean opinion from annual financial audit.
- Maintain aging of receivables to be under 90 days.
- Process invoices within an average of 30 days.
- Train and implement new Citywide budgeting software.
- ADP software implementation for Human Resources functions.
- Conduct employee engagement survey.
- Negotiations for successor MOUs.
- Maintain average time to recruit within an average of 50 days.
- Maintain average time to onboard within an average of 25 days.
- Explore establishing an additional metric to track the separation rate during the first year of service.
- Explore additional operational enhancements to further compress average time to hire.
- Implementation of New SB 1343 Harassment Training Requirements.
- Classification and compensation study.
- Reintroduce Departmental Safety Committees.
- Introduce the Safety Management Solution for real-time reporting.
- Expand LMS Curriculum.
- Update the Job Safety Analysis Library.
- Update the Indoor Heat Illness Prevention program and the Injury Illness Prevention Program.
- Update four Safety standard operating procedures.



Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Administrative Services	38.56	36.16	40.92	41.13	41.13

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits	$ 4,723,713	$ 4,586,204	$ 5,537,734	20.7%	$ 5,582,832	0.8%
Non-Personnel Costs	1,013,897	832,249	997,775	19.9%	983,769	-1.4%
Subtotal	**$ 5,737,610**	**$ 5,418,453**	**$ 6,535,509**	**20.6%**	**$ 6,566,601**	**0.5%**
Human Resources						
Salaries and Benefits	$ 744,934	$ 779,373	$ 940,857	20.7%	$ 951,662	1.1%
Non-Personnel Costs	226,926	153,610	175,500	14.3%	175,500	0.0%
Subtotal	**$ 971,860**	**$ 932,983**	**$ 1,116,357**	**19.7%**	**$ 1,127,162**	**1.0%**
Safety and Training						
Salaries and Benefits	$ 207,654	$ 269,359	$ 298,949	11.0%	$ 302,579	1.2%
Non-Personnel Costs	152,441	198,224	301,290	52.0%	256,824	-14.8%
Subtotal	**$ 360,094**	**$ 467,583**	**$ 600,239**	**28.4%**	**$ 559,403**	**-6.8%**
Finance						
Salaries and Benefits	$ 3,771,126	$ 3,537,472	$ 4,297,928	21.5%	$ 4,328,591	0.7%
Non-Personnel Costs	634,531	480,415	520,985	8.4%	551,445	5.8%
Subtotal	**$ 4,405,656**	**$ 4,017,887**	**$ 4,818,913**	**19.9%**	**$ 4,880,036**	**1.3%**
Total	**$5,737,610**	**$ 5,418,453**	**$ 6,535,509**	**20.6%**	**$6,566,601**	**0.5%**

Dollars by Service Line

Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2019-20	Change %
Citywide Internal Support						
Administration and Governance	$ 5,737,610	$ 5,418,453	$ 6,535,509	20.6%	$ 6,566,601	0.5%
Total	**$5,737,610**	**$5,418,453**	**$6,535,509**	**20.6%**	**$6,566,601**	**0.5%**

Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
General Fund	$ 5,737,610	$ 5,418,453	$ 6,535,509	20.6%	$ 6,566,601	0.5%
Total	**$5,737,610**	**$5,418,453**	**$6,535,509**	**20.6%**	**$6,566,601**	**0.5%**

Performance Measures

Performance Measure	Actuals FY2017-18	Estimated FY2018-19	Actuals FY2018-19	Estimated FY2019-20
Human Resources/Safety and Training				
Average Time to Hire	89 Days	90 Days	65 Days	65 Days
Average Time to Recruit	50 Days	50 Days	43 Days	43 Days
Average Time to Onboard	25 Days	25 Days	20 Days	20 Days
Recruiting Placement Ratio	78%	N/A	48%	48%
Average Turnover Rate	20%	18%	18%	18%
Average Voluntary Turnover Rate	N/A	N/A	15%	15%
Average Involuntary Turnover Rate	N/A	N/A	3%	3%
Safety Training Compliance	94%	95%	94%	95%
Finance				
Debt per Capita (excluding net pension liability)	$713	$730	$661	$617
Bond Rating (S&P)	AA-	AA-	AA-	AA-
Process AP invoices within an average of 30 days	85%	87%	83%	85%
Maintain aging of receivables under 90 days	91%	89%	85%	87%
Return on investment above Benchmark (ICE BAML 1-5 Year Treasury)	+17bps	+5bps	+18bps	+15bps


CORONA
"THE CIRCLE CITY"
Established
May 4, 1886
To Cherish Our Past - To Plan Our Future

COMMUNITY DEVELOPMENT

The mission of the Community Development Department is promoting quality development, sustaining the quality of existing neighborhoods, accommodating affordable housing, and ensuring that new development and miscellaneous improvements to properties are constructed in accordance with the highest standards of safety.





COMMUNITY DEVELOPMENT



What do we do?

Within the **Community Development** service area, the **Community Development Department** provides a variety of services which directly impact living and economic conditions throughout the City, with specific emphasis to building, property, and land use as well as affordable housing. Services provided under each department activity are further explained below.

Affordable Housing

The ***Corona Housing Authority***, or CHA, is responsible for administering all low and moderate-income housing functions and assets. CHA is responsible for increasing and preserving the City's affordable housing stock and for developing and implementing affordable housing programs and projects which meet state requirements and support our local Housing Element.

Building

Building includes the activities performed by the city's building inspectors. The building inspectors are responsible for providing inspections of all construction activities. The inspectors check for compliance with Title 24, California Code of Regulations; California Building Standards Code, selected California Health and Safety Laws, the Uniform Housing Code, and the Corona Municipal Code. This section also investigates complaints concerning violations of those regulations, and of illegal and unsafe construction practices. In the event of an emergency or disaster, it is the responsibility of the inspectors to perform safety assessments for all structures. Other duties include assisting with plan reviews, permit issuance, answering questions from design professionals, contractors and the public, record keeping, and preparing reports and correspondence for enforcement procedures.

Code Compliance

Code Enforcement is responsible for the enforcement of city's zoning ordinance on private property including the inspections of certain health and safety regulations on private property to correct substandard living conditions and enforce the maintenance of property; provides zoning information to the business community and residents through the distribution of city pamphlets; check street vendors to ensure vendors are operating with required permits; implements the City's inoperative vehicle abatement program, and manages a volunteer program which assists in the removal of signs in the public rights-of-way. This division also collaborates with various City departments in the interpretation and enforcement of various municipal codes.

Community Development Block Grant (CDBG), HOME Investment Partnership Grant (HOME), and Neighborhood Stabilization Program Grant (NSP)

The City of Corona receives federal funding from the ***Community Development Block Grant Program***, the ***HOME Investment Partnership Grant***, and the ***Neighborhood Stabilization Program***. *CDBG funds are utilized for low and moderate income housing, economic development activities and community improvements that alleviate blighted conditions within eligible CDBG areas. HOME funds are used to preserve the City's affordable housing stock. NSP funds were used for the acquisition* and rehabilitation of foreclosed single family properties in Corona's targeted areas, as well as the acquisition and rehabilitation of foreclosed multi-family developments. The Community Development Department is responsible for administering these programs in compliance with federal requirements.

Land Use Planning and Zoning

Land Use Planning and Zoning is primarily responsible for the following daily operations: managing the public counter for zoning information, development related permits, and project application submittals; reviewing proposed use permits and development projects for conformity with the City's municipal codes, policies, and General Plan; ensuring that projects comply with the provisions of the California Environmental Quality Act; administering the Development Plan Review and Project/Environmental Review Committee packets; providing staff support for the Zoning Administrator, the Board of Zoning Adjustment, and Planning and Housing Commission; coordinating landscape and certificate of occupancy inspections with the City's landscape consultants; reviewing business licenses for conformity with the Zoning Ordinance; coordinating and distributing plan check development plans to planners; responding to telephone inquiries and electronic mail; and conducting field inspections on newly constructed projects. This division also oversees long range development plans that include updating the City's General Plan and Housing Element, processing new specific plans, reviewing and processing annexations, monitors and responds to legislative changes, compiles demographic data for the City, prepares future population and housing estimates for the City, coordinates and distributes information provided from the U.S. Census, and implements the City's Historic Preservation Program.

Plan Check

The ***Plan Check*** section performs reviews of plans to verify compliance of the California Building, Plumbing, Mechanical, and Electrical Codes, Residential Code, Green Building Code, structural calculations, state disable access codes and energy requirements. The Plan Check section oversees the City's third-party plan check contracts, is responsible for coordinating the routing of plans throughout the City, collects fees, issues permits, provides technical support for the professional community and inspectors, participates in the City's Development Plan Review process, provides technical assistance at the counter and provides over-the-counter plan check services. The staff prepares correspondence, builder's advisories, and researches and generates construction standards for the public use.

Property Management

Property Management oversees leasable real property owned by the City. Responsibilities include: lease activities, tenant relations, needs assessment/capital improvements, and related activities needed to operate quasi-public/private facilities seamlessly for the tenants and community. Property and asset

management activities shall increase as the City moves towards a centralized City asset management framework.

Successor Agency Administration

The ***Successor Agency*** is responsible for implementing all legal processes and wind-down activities as outlined in AB X126 and AB 1484 for the elimination of redevelopment agencies and activities.

What did we do in Fiscal Year 2018-19?

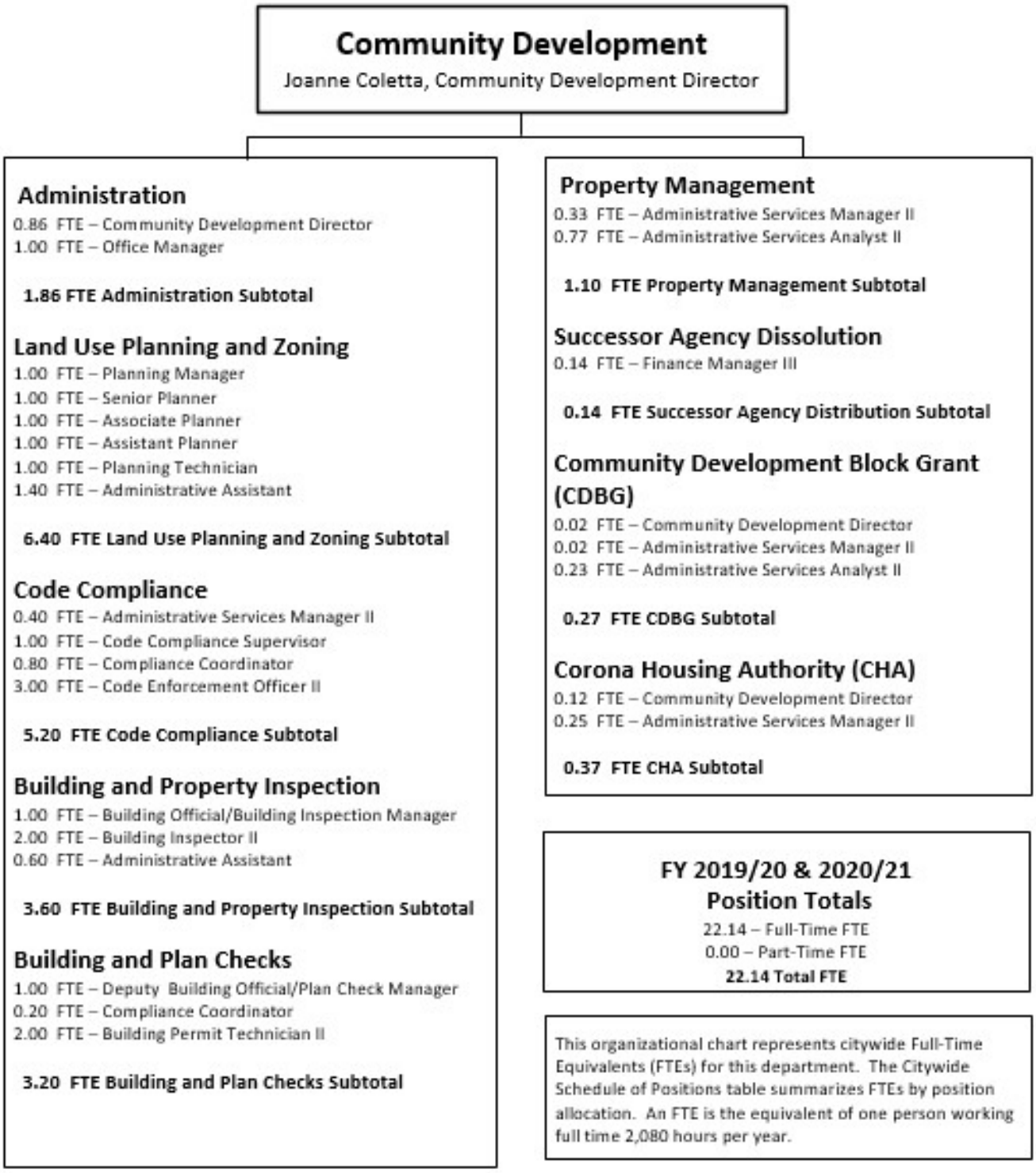
- Assisted approximately 16,546 customers at the public counter for various permits, information, application submittals and plan check submittals.
- Issued 4,669 building permits with 345 permits devoted to new residential, commercial and industrial construction.
- Accepted approximately 800 planning related permits (garage sales, banners, signs, conditional use permits, special use permits, etc).
- Responded to a high volume of building inspection requests, approximately 17,300, associated with new residential, commercial and industrial construction, tenant improvements to existing buildings, single family room additions, and other miscellaneous improvements as well as responding to complaints or emergency inspections.
- Proactively completed 474 inoperative vehicle inspections under the department's Abandoned Vehicle Abatement program.
- Utilized volunteers in the Code Compliance Division to assist in the removal of signs in the public rights-of-way.
- Obtained compliance on 974 code enforcement cases and opened 1,162 new cases based on complaints received.
- Managed and monitored compliance of CDBG related activities and provided technical assistance to CDBG Service Provider grantees.
- Completed the NSP close-out process.
- Commenced construction of the new 85-unit affordable housing apartment complex located on East Sixth Street Property. Negotiated purchase of RCTC surplus property, approximately 5 acre lot, located at the southwest corner of Buena Vista and Second Street. This site will be utilized by CHA for the next housing project.
- Approved 6 residential rehabilitation applications and completed 5 rehabilitations utilizing Community Development Block Grant Funds and HOME Partnership Funds.
- Awarded a Professional Services Agreement to a consultant to prepare the City's Master Trail Inventory Plan.

What do we plan to do in Fiscal Years 2019-20 and 2019-21?

- Provide responsive customer service to a high volume of customers at the public counter seeking information and building and use permits.
- Complete the City's General Plan Interim Technical Update and Environmental Impact Report. (Adopt at end of year)
- Complete the update to the City's Climate Action Plan. (Looking to adopt at end of year)
- Reduce wait times at the counter by creating an express lane.
- Provide in-house and over the counter plan review.
- Provide an expeditious response to customers over the phone by rotating staff to serve the phones and answer the plan check email daily.
- Monitor the Climate Action Plan software and input information daily to our permitting software to capture the required data.
- Provide concierge service to our commercial and large residential developers to ease the plan check and permitting process.
- Collaborate with the Economic Development Department to provide timely information to investors looking to bring new businesses to the City of Corona.
- Complete the City's Trail Master Inventory Plan.
- Provide building inspections to the public on requests submitted one day prior.
- Continue to gain compliance on outstanding code enforcement cases and pursue the abatement on inoperative vehicles by voluntary means or through the City's vehicle abatement program by the end of each fiscal year.
- Implement CDBG and HOME funded projects and programs and monitor and provide reporting to Housing and Urban Development (HUD).
- Work collaboratively with Information Technology to implement Project Dox (electronic plan check submittal).
- Collaborate with the City's Economic Development Division and LAB Holdings on the reuse and revitalization of the Corona Mall.



COMMUNITY DEVELOPMENT



Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Community Development	25.00	24.15	22.14	22.14	22.14

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits	$3,071,342	$3,221,330	$3,219,694	-0.1%	$3,277,744	1.8%
Non-Personnel Costs	1,936,353	1,597,558	2,096,976	31.3%	2,010,936	-4.1%
Subtotal	**$ 5,007,695**	**$ 4,818,888**	**$ 5,316,670**	**10.3%**	**$ 5,288,680**	**-0.5%**
Administration						
Salaries and Benefits	$ 431,884	$ 423,118	$ 434,830	2.8%	$ 434,104	-0.2%
Non-Personnel Costs	36,654	36,078	38,988	8.1%	37,488	-3.8%
Subtotal	**$ 468,538**	**$ 459,196**	**$ 473,818**	**3.2%**	**$ 471,592**	**-0.5%**
Land Use Planning and Zoning						
Salaries and Benefits	$ 854,477	$ 833,835	$ 928,141	11.3%	$ 974,733	5.0%
Non-Personnel Costs	35,874	28,245	29,348	3.9%	154,348	425.9%
Subtotal	**$ 890,351**	**$ 862,080**	**$ 957,489**	**11.1%**	**$ 1,129,081**	**17.9%**
Code Compliance						
Salaries and Benefits	$ 794,086	$ 844,436	$ 553,711	-34.4%	$ 561,728	1.4%
Non-Personnel Costs	401,689	264,533	59,337	-77.6%	59,470	0.2%
Subtotal	**$ 1,195,775**	**$ 1,108,969**	**$ 613,048**	**-44.7%**	**$ 621,198**	**1.3%**
Building Inspection						
Salaries and Benefits	$ -	$ -	$ 489,910	-	$ 487,579	-0.5%
Non-Personnel Costs	-	-	444,808	-	434,763	-2.3%
Subtotal	**$ -**	**$ -**	**$ 934,718**	**-**	**$ 922,342**	**-1.3%**
Plan Check						
Salaries and Benefits	$ 274,941	$ 508,802	$ 399,193	-21.5%	$ 406,396	1.8%
Non-Personnel Costs	1,104,596	815,356	1,099,747	34.9%	1,018,095	-7.4%
Subtotal	**$ 1,379,538**	**$ 1,324,158**	**$ 1,498,940**	**13.2%**	**$ 1,424,491**	**-5.0%**
Abandoned Vehicle Abatement						
Salaries and Benefits	$ 58,658	$ 101,339	$ -	-100.0%	$ -	-
Non-Personnel Costs	15,014	13,749	54,604	297.1%	50,000	-8.4%
Subtotal	**$ 73,671**	**$ 115,088**	**$ 54,604**	**-52.6%**	**$ 50,000**	**-8.4%**
Property Management						
Salaries and Benefits	$ 303,396	$ 276,371	$ 209,493	-24.2%	$ 195,271	-6.8%
Non-Personnel Costs	20,444	20,722	21,122	1.9%	21,122	0.0%
Subtotal	**$ 323,840**	**$ 297,093**	**$ 230,615**	**-22.4%**	**$ 216,393**	**-6.2%**
Corona Mall Business Improvement District (BID)						
Salaries and Benefits	$ 4,606	$ 5,062	$ 5,150	1.7%	$ 5,150	0.0%
Non-Personnel Costs	59,277	123,514	86,756	-29.8%	-	-100.0%
Subtotal	**$ 63,882**	**$ 128,576**	**$ 91,906**	**-28.5%**	**5,150**	**-94.4%**

Dollars by Department Activity, Continued

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Corona Housing Authority (CHA)						
Salaries and Benefits	$ 131,387	$ 119,223	$ 108,155	-9.3%	$ 110,660	2.3%
Non-Personnel Costs	85,614	35,980	27,780	-22.8%	27,780	0.0%
Subtotal	**$ 217,002**	**$ 155,203**	**$ 135,935**	**-12.4%**	**$ 138,440**	**1.8%**
Community Development Block Grant (CDBG)						
Salaries and Benefits	$ 71,732	$ 77,584	$ 59,665	-23.1%	$ 70,744	18.6%
Non-Personnel Costs	129,331	155,086	179,780	15.9%	152,100	-15.4%
Subtotal	**$ 201,062**	**$ 232,670**	**$ 239,445**	**2.9%**	**$ 222,844**	**-6.9%**
Home Investment Partnership						
Salaries and Benefits	$ 946	$ -	$ -	-	$ -	-
Non-Personnel Costs	-	47,295	20,140	-57.4%	21,000	4.3%
Subtotal	**$ 946**	**$ 47,295**	**$ 20,140**	**-57.4%**	**$ 21,000**	**4.3%**
Redevelopment						
Salaries and Benefits	$ 145,230	$ 31,560	$ 31,446	-0.4%	$ 31,379	-0.2%
Non-Personnel Costs	51,535	57,000	34,566	-39.4%	34,770	0.6%
Subtotal	**$ 196,765**	**$ 88,560**	**$ 66,012**	**-25.5%**	**$ 66,149**	**0.2%**
Other						
Salaries and Benefits	$ -	$ -	$ -	-	$ -	-
Non-Personnel Costs	(3,675)	-	-	-	-	-
Subtotal	**$ (3,675)**	**$ -**	**$ -**	**-**	**$ -**	**-**
Total	**$ 5,007,695**	**$ 4,818,888**	**$ 5,316,670**	**-9.1%**	**$ 5,288,680**	**-0.3%**

Dollars by Service Line

Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Community and Economic Development						
Building and Property Inspection	$ 1,195,775	$ 1,108,969	$ 1,547,766	39.6%	$ 1,543,540	-0.3%
Economic Development	63,882	128,576	91,906	-28.5%	5,150	-94.4%
Housing and Neighborhoods	612,100	523,728	461,532	-11.9%	448,433	-2.8%
Planning and Land Use	3,135,937	3,057,615	3,215,466	5.2%	3,291,557	2.4%
Total	**$ 5,007,695**	**$ 4,818,888**	**$ 5,316,670**	**10.3%**	**$ 5,288,680**	**-0.5%**

Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
General Fund Subtotal	$ 4,331,712	$ 4,166,584	$ 4,763,232	14.3%	$ 4,835,097	1.5%
Special Revenue Fund	63,882	128,576	91,906	-28.5%	5,150	-94.4%
Capital Project Fund	419,010	435,168	395,520	-9.1%	382,284	-3.3%
Fiduciary Fund	193,090	88,560	66,012	-25.5%	66,149	0.2%
Total	**$ 5,007,695**	**$ 4,818,888**	**$ 5,316,670**	**10.3%**	**$ 5,288,680**	**-0.5%**

Performance Measures

Performance Measure	Actuals FY2017-18	Estimated FY2018-19	Actuals FY2018-19	Estimated FY2019-20
Building and Property Inspection				
Number of Permits Issued	2,861	2,900	4,669	3,500
Number of Citations Issued	206	250	109	150
Housing				
Number of Residents Assisted in Housing Relief Programs	16	15	18	18


CORONA
"THE CIRCLE CITY"
Established
May 4, 1886
To Cherish Our Past - To Plan Our Future

DEPARTMENT OF WATER & POWER

The mission of the Department of Water and Power is to serve City of Corona customers with professionalism and respect, while protecting public health by providing the highest quality water, reclaimed water, electric, and water reclamation services.





DEPARTMENT OF WATER AND POWER



What do we do?

The **Department of Water and Power** provides water, reclaimed water (recycled water), water reclamation (sewer) and electric utility services. Services provided under each department activity are further explained below.

General Services

The ***General Services Program*** provides leadership, policy, support, planning, and engineering oversight for the effective and efficient operation of the utilities.

Facilities Maintenance

The ***Facilities Maintenance*** division is responsible for the maintenance of all programs pertaining to water, water reclamation, and reclaimed water facilities, as well as electrical infrastructure. This division maximizes the utilization, reliability, and serviceable life of all facility related assets within each respective system as to ensure that resources are applied to their maximum potential.

Infrastructure & System Maintenance

The ***Infrastructure & System Maintenance*** division is crucial in the safe and functional delivery and distribution of water, sewer, and reclaimed water. The division responds to reported water leaks, watermain breaks, and sewer overflows throughout the City and ensures the appropriate and proper responses are conducted. Additionally, the team is vital in the preventative maintenance of City-owned infrastructure related assets, such as water meters, fire hydrants, and air vacuum controls.

Operations

The ***Operations*** division is composed of four different groups focusing on varying activities. The ***Water Operations*** division ensures the production and distribution of safe, clean, and reliable drinking water to the City of Corona residents. Under the ***Water Reclamations Operation*** division, the team focuses their efforts on the facilitation of proper and efficient collection, treatment, and reclamation of all sewer flows within the City of Corona's service area. The ***Reclaimed Water Operations*** division is responsible for the production and distribution of reclaimed water for use in landscape irrigation. Lastly, the ***Electric Operations*** division ensures the safe, affordable, and uninterrupted distribution of electric power to the City of Corona's service area.

Regulatory Compliance

The ***Regulatory Compliance*** division ensures that the production and distribution of services pertaining to water, sewer, reclaimed water, and electricity operate in compliance with all applicable state and federal quality, safety, and operational regulations.

Conservation & Sustainability

The ***Conservation & Sustainability*** division manages various programs and outreach efforts that aim to promote the efficient use of potable water, provide incentive programs and educational classes, and host community events and campaigns. The team's efforts are concentrated in potable water conservation and leak detection and bringing awareness to safe water disposal through anti-contamination programs and campaigns that promote the health and efficient operation of the sewer system.

Utility Billing and Customer Care

The ***Utility Billing and Customer Care*** division serve customers with professionalism and respect while providing accurate billing and support related to water, sewer, reclaimed water, and electric consumption and services.

What did we do Fiscal Year 2018-19?

- Promoted conservation, recycling and leak prevention efforts throughout the community.
  - Completed the Groundwater Sustainability Plan grant agreement for the Temescal Subbasin
  - Processed 70 residential turf replacement rebate applications resulting in 78,950 square feet of high-water using turf being replaced with low water using climate-appropriate plants
  - Distributed approximately 1,500 used oil collection containers to residents and businesses to ensure proper disposal of used motor oil
  - Completed approximately 1,400 water-conservation related service requests including water audits, sprinkler inspections, and leak checks throughout the City

- Maintained a strong preventative maintenance program as a proactive measure for system reliability.
  - Responded to approximately 1,402 residential work order requests pertaining to water and sewer line infrastructure
  - Replaced approximately 4,011 meters as part of the meter replacement program
  - Performed sewer cleaning and CCTV inspection activities on approximately 546,000 lateral feet of sewer main
  - Responded to and performed repairs on approximately 65 water main breaks and contained and mitigated 9 private and public sewer overflows
  - Repaired and replaced approximately 101 leaking customer service lines

- Utilized new technologies and performed system upgrades for greater efficiency and future growth.
  - Completed construction of the Wells 32 and 33 Equipping project to expand the City's local ground water supply
  - Completed construction of the Corona Airport Waterline; a key step in progress towards the construction of the Alcoa Dike by US Army Corps of Engineers
  - Completed design and began bidding process for 1,890 feet of new 12-inch potable waterline in Sixth Street from Grand Avenue to Rimpau Avenue
  - Completed design of the Sixth Street and Yorba Street waterline replacement project
  - Completed construction of the Arantine Hills Lift Station and the Arantine Hills Sewer Force Main
  - Completed construction of the California Avenue sewer. Once completed, approximately 8,950 LF of sewer will have been constructed in California Avenue between Foothill Parkway and Pico Street



  - Completed design and began bidding process of the SR-91 sewer crossing at Wardlow Road which will replace an old 18" sewer line
  - Nearing completion of energy efficient and cost-saving exterior lighting upgrades at Water Reclamation Facility No. 1 and 2
  - Submitted application to State Water Resources Control Board for a low interest loan that would allow the construction of the Western Riverside County Regional Wastewater Authority (WRCRWA) Reclaimed Waterline. Upon project completion, reclaimed water would be delivered from the WRCRWA plant to the City reclaimed water system
  - Installed piping for a new digester gas flare at Water Reclamation Facility No. 1
  - Installed and placed into service an HVAC system at Lester Water Treatment Plant
  - Applied for a $1,828,091 Hazard Mitigation Grant for emergency generators at Wells 17, 28 and 31
  - Replaced a submersible well pump at Border Booster Station
  - Completed construction of the Santa Ana River Trail sewer extension
  - Participated in the launch of Dynamics 311 Customer Relations Tool which aims to connect and interweave City departments to provide residents with the best services possible
  - Completed the design of the Lincoln Avenue and Old Temescal Road reclaimed water lines
  - Completed the design of the Mangular Blend Facility project

What do we plan to do in Fiscal Years 2019-20 & 2020-21?

- Promote conservation, recycling and leak prevention efforts throughout the community.
  - Bid and award the consultant for the Groundwater Sustainability Plan project for the Temescal Subbasin and begin development work
  - Process residential turf replacement rebate applications to replace high-water using turf with low water using climate-appropriate plants
  - Distribute approximately 1,500 used oil collection containers to residents and businesses to ensure proper disposal of used motor oil
  - Complete requested water-conservation related service requests including water audits, sprinkler inspections, and leak checks throughout the City

- Maintain a strong preventative maintenance program as a proactive measure for system reliability.
  - Perform cathodic protection for corrosion control that extends the useful life of pipelines
  - Coat existing manholes with a protective coating to prevent deterioration of the manhole and concrete
  - Identify and evaluate the condition of valves within the distribution system
  - Perform annual cleaning of the sewer collection system and conduct video inspections to identify and repair deficiencies
  - Pull, inspect, and evaluate condition of submersible well pumps at Border Reclaimed Booster Station

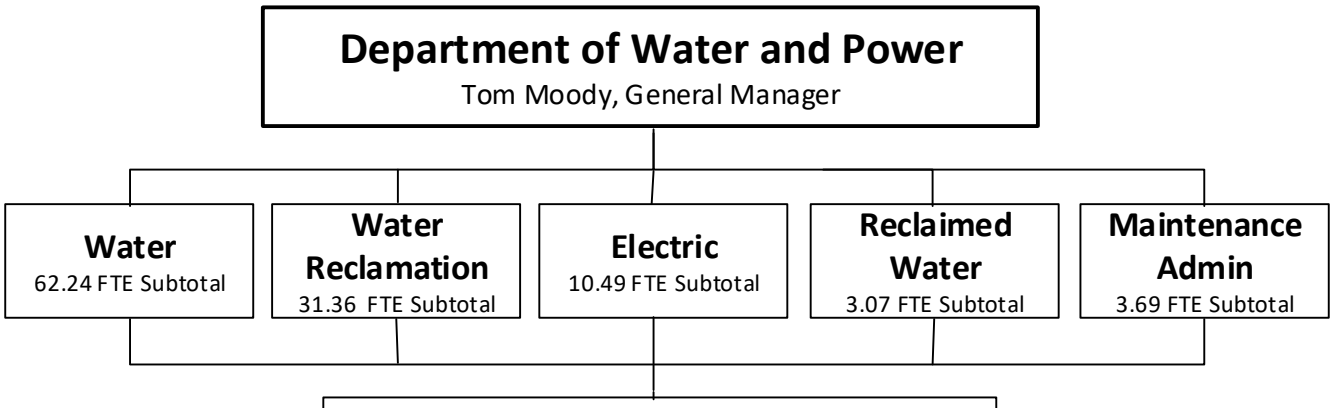
- Utilize new technologies and perform system upgrades for greater efficiency and future growth.
  - Upgrade roadway lighting around the perimeter of Water Reclamation Facility No. 2 to enhance visibility, security, and employee safety
  - Begin bidding process to select a consultant to design the Groundwater Sustainability Plan for the Temescal Subbasin
  - Design and install new landscaping around Sierra Del Oro Water Treatment Plant due to damage from the Canyon Fire in September 2017
  - Initiate design of groundwater well to replace Well 15 which was removed from service for the SR-91 widening project
  - Initiate exploratory work for construction of a new groundwater Well 34 at a City-owned property on Garfield Street
  - Complete the design and construct potable water main replacement and new water service connections in the Arcadia Street and Minnesota Road areas
  - Construct the Sixth Street and Yorba Street waterline replacement project
  - Continue the Well Site Emergency Generator Backup Power Program, completing the installation of a generator at the Garretson Booster Pump Station
  - Update the City's distribution system inventory for all electric assessments, including the condition assessment of all assets, providing replacement costs and estimated useful lives

for all assets. Information will be added to the City's Asset Management Program and Geographic Information System (GIS)
  - Replace ten transformers in the Dos Lagos area
  - Construct an electric backbone that will connect the Crossings with the Dos Lagos area
  - Construct the SR-91 sewer crossing replacement at Wardlow Road
  - Complete the design of the Westend Wellfield Pipeline
  - Bid and construct the R-3 Tank Access Road Paving project
  - Complete bid and construction of the Mangular Blend Facility
  - Relocate utilities and water services prior to construction of the County of Riverside Temescal Canyon Road widening project
  - Relocate utilities prior to the construction of the Alcoa Dike
  - Complete design, bid, and begin construction of the Keith 2.5MG Water Storage Tank

- Evaluate current and future system demand, infrastructure condition, available resources and operational processes for greater efficiency and management.
  - Continue to complete reclaimed water retrofits for businesses which will reduce the demand for potable water
  - Initiate the Potable Water Master Plan update
  - Evaluate staff levels to meet core demands
  - Develop department strategic plan



DEPARTMENT OF WATER AND POWER



1.00 FTE – General Manager
1.00 FTE – Assistant General Manager
1.00 FTE – Administrative Services Manager IV
1.00 FTE – DWP Operations Manager
1.00 FTE – Maintenance Manager
1.00 FTE – Business Manager
1.00 FTE – Utilities Project Manager
1.00 FTE – Chief Distribution Operator
2.00 FTE – Construction Superintendent
1.00 FTE – Deputy Chief – Water
1.00 FTE – Deputy Chief – Water Reclamation
1.00 FTE – Chief Reclamations Operator
1.00 FTE – Chief Water Operator
1.00 FTE – Maintenance Supervisor
1.00 FTE – DWP Operations Analyst II
1.00 FTE – Business Supervisor
1.00 FTE – DWP Customer Care Supervisor
2.00 FTE – Lead Water Operator

1.00 FTE – Lead Water Reclamation Operator
1.00 FTE – Senior Maintenance Technician
2.00 FTE – Instrumentation and Control Engineer
2.00 FTE – Management Analyst II
0.85 FTE – Management Analyst I
4.00 FTE – Regulatory Technician I/II/III
1.00 FTE – Maintenance Planner
10.00 FTE – Maintenance Technician I/II/III
16.00 FTE – Water Operator I/II/III
11.00 FTE – Water Reclamations Operator I/II/III
1.00 FTE – Administrative Supervisor
1.00 FTE – DWP Administrative Secretary
2.00 FTE – Water Resources Specialist I/II/III
15.00 FTE – Utility Service Worker I/II/III
14.00 FTE – DWP Customer Care Representative I/II/III
3.00 FTE – Water Resources Technician I/II
2.00 FTE – Administrative Assistant
2.00 FTE – Water Operator in Training
2.00 FTE – DWP Administrative Clerk

FY 2019/20 & 2020/21
Position Totals
110.85 – Full-Time FTE
0.78 – Part Time FTE (not reflected above)
111.63 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Department of Water & Power	108.91	111.02	110.02	111.63	111.63

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits	$ 15,253,020	$ 17,897,487	$ 16,560,622	-7.5%	$ 16,791,312	1.4%
Non-Personnel Costs	77,521,101	73,868,383	75,157,635	1.7%	75,350,647	0.3%
Capital Outlay	230,177	350,000	441,573	26.2%	450,404	2.0%
Subtotal	**$ 93,004,298**	**$ 92,115,870**	**$ 92,159,830**	**0.0%**	**$ 92,592,364**	**0.5%**
Water Capacity - General Services						
Non-Personnel Costs	$ 1,302,227	$ 783,835	$ 810,134	3.4%	$ 795,082	-1.9%
Subtotal	**$ 1,302,227**	**$ 783,835**	**$ 810,134**	**3.4%**	**$ 795,082**	**-1.9%**
Water - General Services						
Salaries and Benefits	$ 2,426,675	$ 2,133,232	$ 1,688,480	-20.8%	$ 1,727,642	2.3%
Non-Personnel Costs	12,841,177	9,806,701	9,246,364	-5.7%	9,250,267	0.0%
Capital Outlay	6,888	-	271,374	-	276,801	2.0%
Subtotal	**$ 15,274,739**	**$ 11,939,933**	**$ 11,206,218**	**-6.1%**	**$ 11,254,710**	**0.4%**
Water - Regulatory Compliance						
Salaries and Benefits	$ 192,899	$ 159,674	$ 145,555	-8.8%	$ 145,511	0.0%
Non-Personnel Costs	448,882	636,385	578,596	-9.1%	550,317	-4.9%
Subtotal	**$ 641,781**	**$ 796,059**	**$ 724,151**	**-9.0%**	**$ 695,828**	**-3.9%**
Water - Operations						
Salaries and Benefits	$ 2,946,818	$ 3,644,040	$ 3,572,751	-2.0%	$ 3,640,732	1.9%
Non-Personnel Costs	22,130,353	22,955,263	22,950,984	0.0%	23,409,857	2.0%
Subtotal	**$ 25,077,171**	**$ 26,599,303**	**$ 26,523,735**	**-0.3%**	**$ 27,050,589**	**2.0%**
Water - Infrastructure Maintenance						
Salaries and Benefits	$ 1,878,785	$ 2,069,885	$ 1,948,684	-5.9%	$ 1,960,681	0.6%
Non-Personnel Costs	1,453,861	1,742,426	1,643,298	-5.7%	1,676,066	2.0%
Capital Outlay	24,460	90,000	-	-100.0%	-	-
Subtotal	**$ 3,357,106**	**$ 3,902,311**	**$ 3,591,982**	**-8.0%**	**$ 3,636,747**	**1.2%**
Water - Facilities Maintenance						
Salaries and Benefits	$ 548,587	$ 768,863	$ 712,115	-7.4%	$ 719,906	1.1%
Non-Personnel Costs	1,818,005	2,016,436	1,988,775	-1.4%	2,028,517	2.0%
Capital Outlay	82,441	100,000	-	-100.0%	-	-
Subtotal	**$ 2,449,032**	**$ 2,885,299**	**$ 2,700,890**	**-6.4%**	**$ 2,748,423**	**1.8%**
Water - Sustainability/Conservation						
Salaries and Benefits	$ 9,562	$ 484,568	$ 487,169	0.5%	$ 482,471	-1.0%
Non-Personnel Costs	185,668	159,946	176,568	10.4%	129,776	-26.5%
Subtotal	**$ 195,230**	**$ 644,514**	**$ 663,737**	**3.0%**	**$ 612,247**	**-7.8%**

Dollars by Department Activity, Continued

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Water - Utility Billing/Customer Care						
Salaries and Benefits	$ 6,735	$ 577,577	$ 518,333	-10.3%	$ 524,985	1.3%
Non-Personnel Costs	1,374,868	1,369,318	1,260,969	-7.9%	1,276,295	1.2%
Subtotal	**$ 1,381,603**	**$ 1,946,895**	**$ 1,779,302**	**-8.6%**	**$ 1,801,280**	**1.2%**
Reclaimed Water - General Services						
Salaries and Benefits	$ 191,399	$ 217,239	$ 185,128	-14.8%	$ 188,894	2.0%
Non-Personnel Costs	1,965,201	827,270	679,313	-17.9%	633,120	-6.8%
Capital Outlay	-	-	2,135	-	2,178	2.0%
Subtotal	**$ 2,156,599**	**$ 1,044,509**	**$ 866,576**	**-17.0%**	**$ 824,192**	**-4.9%**
Reclaimed Water - Regulatory Compliance						
Salaries and Benefits	$ 86,202	$ 98,609	$ 96,104	-2.5%	$ 100,025	4.1%
Non-Personnel Costs	308,140	311,899	319,667	2.5%	326,053	2.0%
Subtotal	**$ 394,342**	**$ 410,508**	**$ 415,771**	**1.3%**	**$ 426,078**	**2.5%**
Reclaimed Water - Operations						
Salaries and Benefits	$ 90,437	$ 97,556	$ 64,541	-33.8%	$ 64,403	-0.2%
Non-Personnel Costs	656,226	746,383	740,782	-0.8%	755,598	2.0%
Subtotal	**$ 746,663**	**$ 843,939**	**$ 805,323**	**-4.6%**	**$ 820,001**	**1.8%**
Reclaimed Water - Infrastructure Maintenance						
Salaries and Benefits	$ 65,012	$ 75,831	$ 54,718	-27.8%	$ 55,293	1.1%
Non-Personnel Costs	34,620	75,435	57,344	-24.0%	58,489	2.0%
Capital Outlay	-	15,000	-	-100.0%	-	-
Subtotal	**$ 99,632**	**$ 166,266**	**$ 112,062**	**-32.6%**	**$ 113,782**	**1.5%**
Reclaimed Water - Facilities Maintenance						
Salaries and Benefits	$ 81,725	$ 81,328	$ 78,513	-3.5%	$ 78,342	-0.2%
Non-Personnel Costs	280,768	143,042	290,625	103.2%	249,389	-14.2%
Subtotal	**$ 362,493**	**$ 224,370**	**$ 369,138**	**64.5%**	**$ 327,731**	**-11.2%**
Reclaimed Water - Utility Billing/Customer Care						
Salaries and Benefits	$ 194	$ 9,788	$ 8,628	-11.9%	$ 8,610	-0.2%
Non-Personnel Costs	-	-	50,528	-	51,537	2.0%
Subtotal	**$ 194**	**$ 9,788**	**$ 59,156**	**504.4%**	**$ 60,147**	**1.7%**
Water Reclamation Capacity - General Services						
Non-Personnel Costs	$ 903,428	$ 721,537	$ 1,888,280	161.7%	$ 1,879,425	-0.5%
Subtotal	**$ 903,428**	**$ 721,537**	**$ 1,888,280**	**161.7%**	**$ 1,879,425**	**-0.5%**
Water Reclamation - General Services						
Salaries and Benefits	$ 1,258,132	$ 1,192,918	$ 939,154	-21.3%	$ 958,303	2.0%
Non-Personnel Costs	8,209,817	6,001,577	5,806,739	-3.2%	5,862,321	1.0%
Capital Outlay	2,095	-	157,390	-	160,538	2.0%
Subtotal	**$ 9,470,044**	**$ 7,194,495**	**$ 6,903,283**	**-4.0%**	**$ 6,981,161**	**1.1%**
Water Reclamation - Regulatory Compliance						
Salaries and Benefits	$ 264,274	$ 209,982	$ 145,828	-30.6%	$ 145,498	-0.2%
Non-Personnel Costs	422,469	491,309	524,786	6.8%	517,445	-1.4%
Subtotal	**$ 686,743**	**$ 701,291**	**$ 670,614**	**-4.4%**	**$ 662,943**	**-1.1%**

Dollars by Department Activity, Continued

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Water Reclamation - Debt Service Depreciation						
Non-Personnel Costs	$ 1,830,802	$ -	$ -	-	$ -	-
Subtotal	**$ 1,830,802**	**$ -**	**$ -**	**-**	**$ -**	**-**
Water Reclamation - Operations						
Salaries and Benefits	$ 2,240,525	$ 2,437,247	$ 2,631,815	8.0%	$ 2,669,568	1.4%
Non-Personnel Costs	5,907,107	7,831,340	7,932,586	1.3%	8,091,146	2.0%
Subtotal	**$ 8,147,632**	**$ 10,268,587**	**$ 10,564,401**	**2.9%**	**$ 10,760,714**	**1.9%**
Water Reclamation - Infrastructure Maintenance						
Salaries and Benefits	$ 481,327	$ 459,621	$ 417,460	-9.2%	$ 421,065	0.9%
Non-Personnel Costs	718,373	966,608	913,704	-5.5%	931,962	2.0%
Capital Outlay	10,047	45,000	-	-100.0%	-	-
Subtotal	**$ 1,209,746**	**$ 1,471,229**	**$ 1,331,164**	**-9.5%**	**$ 1,353,027**	**1.6%**
Water Reclamation - Facilities Maintenance						
Salaries and Benefits	$ 1,061,765	$ 753,081	$ 712,613	-5.4%	$ 714,676	0.3%
Non-Personnel Costs	1,957,419	1,834,371	2,044,525	11.5%	2,085,378	2.0%
Capital Outlay	103,786	100,000	-	-100.0%	-	-
Subtotal	**$ 3,122,970**	**$ 2,687,452**	**$ 2,757,138**	**2.6%**	**$ 2,800,054**	**1.6%**
Water Reclamation - Sustainability/Conservation						
Non-Personnel Costs	$ 4,456	$ 9,436	$ 10,709	13.5%	$ 1,389	-87.0%
Subtotal	**$ 4,456**	**$ 9,436**	**$ 10,709**	**13.5%**	**$ 1,389**	**-87.0%**
Water Reclamation - Utility Billing/Customer Care						
Salaries and Benefits	$ 6,771	$ 449,314	$ 420,793	-6.3%	$ 430,040	2.2%
Non-Personnel Costs	267,030	277,920	248,696	-10.5%	253,668	2.0%
Subtotal	**$ 273,801**	**$ 727,234**	**$ 669,489**	**-7.9%**	**$ 683,708**	**2.1%**
Electric - General Services						
Salaries and Benefits	$ 1,066,763	$ 865,822	$ 804,709	-7.1%	$ 814,899	1.3%
Non-Personnel Costs	5,002,241	3,512,380	3,663,386	4.3%	3,324,329	-9.3%
Capital Outlay	461	-	10,674	-	10,888	2.0%
Subtotal	**$ 6,069,465**	**$ 4,378,202**	**$ 4,478,769**	**2.3%**	**$ 4,150,116**	**-7.3%**
Electric - Regulatory Compliance						
Salaries and Benefits	$ 36,443	$ 134,077	$ 118,127	-11.9%	$ 123,904	4.9%
Non-Personnel Costs	215	175	676	286.3%	686	1.5%
Subtotal	**$ 36,658**	**$ 134,252**	**$ 118,803**	**-11.5%**	**$ 124,590**	**4.9%**
Electric - Operations						
Salaries and Benefits	$ 141,722	$ 314,351	$ 199,163	-36.6%	$ 198,734	-0.2%
Non-Personnel Costs	8,866,893	10,147,925	10,509,896	3.6%	10,720,092	2.0%
Subtotal	**$ 9,008,615**	**$ 10,462,276**	**$ 10,709,059**	**2.4%**	**$ 10,918,826**	**2.0%**
Electric - System Maintenance						
Salaries and Benefits	$ 166,715	$ 358,503	$ 339,002	-5.4%	$ 338,244	-0.2%
Non-Personnel Costs	306,954	334,157	313,432	-6.2%	319,684	2.0%
Subtotal	**$ 473,669**	**$ 692,660**	**$ 652,434**	**-5.8%**	**$ 657,928**	**0.8%**

Dollars by Department Activity, Continued

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Electric - Sustainability/Conservation						
Non-Personnel Costs	$ -	$ -	$ 336,900	-	$ -	-100.0%
Subtotal	**$ -**	**$ -**	**$ 336,900**	**-**	**$ -**	**-100.0%**
Electric - Utility Billing/Customer Care						
Salaries and Benefits	$ 3,553	$ 304,381	$ 271,239	-10.9%	$ 278,886	2.8%
Non-Personnel Costs	154,703	165,309	169,373	2.5%	172,760	2.0%
Subtotal	**$ 158,257**	**$ 469,690**	**$ 440,612**	**-6.2%**	**$ 451,646**	**2.5%**
Total	**$ 94,835,099**	**$ 92,115,870**	**$ 92,159,830**	**0.0%**	**$ 92,592,364**	**0.5%**

Dollars by Service Line

Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Utilities and Transportation						
Water Utility	49,678,890	49,498,149	48,000,149	-3.0%	48,594,906	1.2%
Water Reclamation	25,649,621	23,781,261	24,795,078	4.3%	25,122,421	1.3%
Reclaimed Water	3,759,924	2,699,380	2,628,026	-2.6%	2,571,931	-2.1%
Electric	15,746,664	16,137,080	16,736,577	3.7%	16,303,106	-2.6%
Total	**$ 94,835,099**	**$ 92,115,870**	**$ 92,159,830**	**0.0%**	**$ 92,592,364**	**0.5%**

Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Water Utility Fund	$ 49,678,890	$ 49,498,149	$ 48,000,149	-3.0%	$ 48,594,906	1.2%
Water Reclamation Fund	25,649,621	23,781,261	24,795,078	4.3%	25,122,421	1.3%
Reclaimed Water	3,759,924	2,699,380	2,628,026	-2.6%	2,571,931	-2.1%
Electric Fund	15,746,664	16,137,080	16,736,577	3.7%	16,303,106	-2.6%
Total	**$ 94,835,099**	**$ 92,115,870**	**$ 92,159,830**	**0.0%**	**$ 92,592,364**	**0.5%**

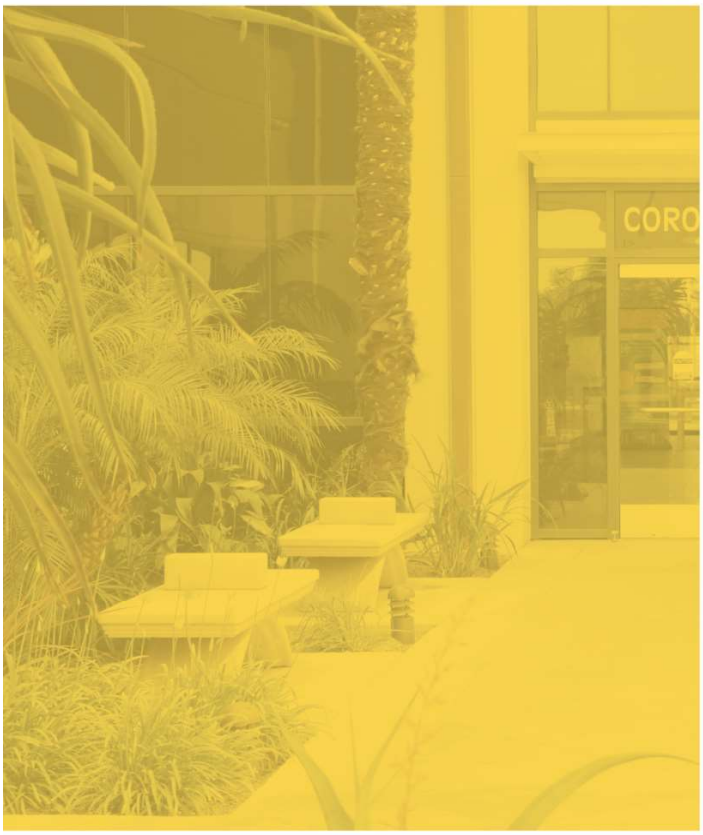
Performance Measures - Calendar Year 2018

Performance Metrics	Calendar Year 2018	Standard
Utility Billing Response Time	**7 minutes, 6 seconds**	**7 minutes**
*The **Utility Billing Response Time** is the average amount of time a customer will wait in the queue until a Department of Water and Power (DWP) Customer Care Representative is available. DWP aims to keep this number in the projected path as to provide the best customer service possible.*		
Percentage of Efficient Water Usage	**95.1 %**	**95.0%**
*The **Percentage of Efficient Water Usage** aims to measure efficient use of water billed at both Tier 1 and Tier 2. Of the 9.5 million gallons of water consumed in calendar year 2018, only 4.87% was considered inefficient, excessive, or wasteful.*		
Percentage of Electric Operations Online	**99.6% online**	**99.9% online**
*The **Percentage of Electric Operations Online** is the amount of time that the electricity is available. Of the 0.3% of the year where electric operations were offline, 63% of these interruptions were due to unforeseen circumstances. In the coming year, DWP aims to keep all electric operations online 99.9% of the time.*		
Total Annual Operation and Maintenance Cost per Acre Foot	**$1,336.96 / AF**	**$924.44* / AF**
*The **Total Annual Operation and Maintenance Cost per Million Gallons** is a ratio of the costs to operate the Water Utility to the acre footage produced and treated within the system. Operation and Maintenance costs, as defined by American Water Works Association (AWWA), includes costs for salaries, direct benefits, and all costs necessary to support utility services. Government Accounting Standards Board (GASB) 68 and GASB 75 unfunded liabilities have been excluded from total operation and maintenance costs.*		
Number of Sewer Sanitary Overflows (SSO)	**10**	**5**
A Sewer Sanitary Overflow is the release of raw or partially treated sewage from the municipal sewer system. The ***Number of Sewer Sanitary Overflows (SSO)*** *is the number of both private and public SSO events within the City of Corona in 2018.*		
Total Annual Operation and Maintenance Costs per Million Gallons	**$3,807.83 / MG**	**$3,564.00* / MG**
*The **Total Annual Operation and Maintenance Costs per Million Gallons** is the ratio of the costs to operate the Wastewater Utility within the department to the amount of sewage treated within the municipal system. Operation and Maintenance costs, as defined by AWWA, includes costs for salaries, direct benefits, and all costs necessary to support utility services. Government Accounting Standards Board (GASB) 68 and GASB 75 unfunded liabilities have been excluded from total operation and maintenance costs.*		

**These are the median standards provided by AWWA utility benchmarking publication. Data is specific to Region V members, which includes the City of Corona.*

ELECTED OFFICIALS

The mission of the City Council is to receive input from the community and formulate policy upon which all City services shall be developed and implemented. The City Council holds regularly scheduled meetings to represent the public on issues brought to its attention. The City Treasurer enhances the economic status of the City while protecting its assets and maximizing the City's funds through prudent investment.





ELECTED OFFICIALS



What do we do?

Within the **Citywide Internal Support** service area, the City of Corona's **Elected Officials** provide legislative oversight and citywide governance over all aspects of city programs and services, setting citywide policy and providing direction as representatives of the general public.

City Council

The City Council provides policy direction upon which all City actions, programs and priorities are based. The Council relies on the input from appropriate committees, commissions and others interested in the issues under consideration to assist in the public debates upon which policy is formulated. City Council extends its influence through review and comments on proposed federal and state legislation, and through participation in regionally-oriented governing bodies.

City Treasurer

The ***City Treasurer*** is an elected position and is responsible for overseeing the custody and safekeeping of all City funds. Furthermore, the Treasurer has the authority to invest idle funds in certain eligible securities allowed by Government Code Section 53635.

What did we do in Fiscal Year 2018-19?

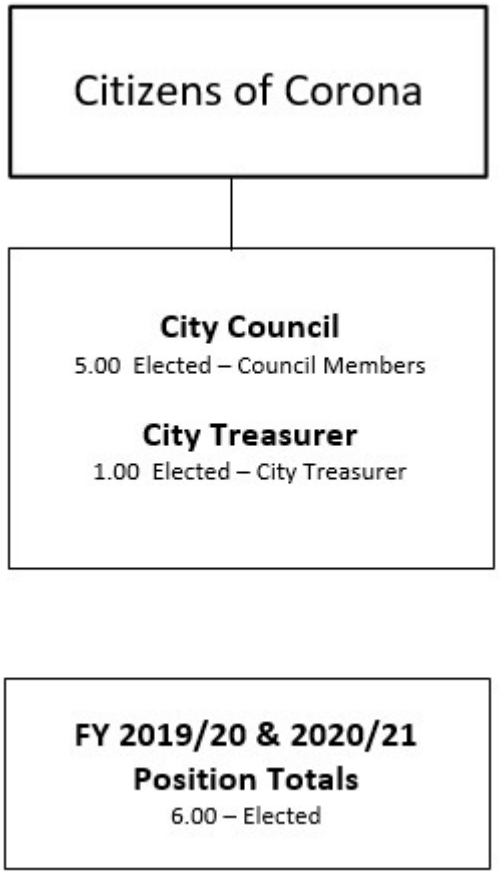
- Successfully recognized outstanding Corona residents through recognitions and proclamations.
- Represented the City on various regional boards and intergovernmental agencies and supported regional activities.
- Continued to encourage community involvement through the appointment of citizens to City commissions, boards, and committees. Created 2019 Homelessness Resources Committee.
- Promoted public safety by protecting residents and businesses.
- Served as liaisons between the City and the business community.
- Adopted policies to continue to enhance the quality of life in Corona.
- Assured compliance with all federal, state, and local laws governing investments.
- Reviewed the investment portfolio in accordance with the City Investment Policy and California Government Code.
- Conducted quarterly meetings with the Treasury Committee.

What do we plan to do in Fiscal Years 2019-20 and 2020-21?

- Adopt a balanced Budget for Fiscal Year 2019-20 with projections for Fiscal Year 2020-2021.
- Provide policy direction to City staff.
- Provide City staff direction on a Strategic Plan to set strategic direction and determine priorities for the City.
- Provide City staff direction to create and implement a Citizens Academy.
- Continue to promote Corona as a business-friendly community.
- Continue to receive input from the community.
- Represent the City's interest on intergovernmental agencies and boards.
- Represent the citizens of Corona fairly and with integrity.
- Advocate for the City on state and federal levels.
- Create policies to continue a high quality of life in Corona.
- Continue to enhance Economic Development.
- Conduct quarterly meetings with the Treasury Committee to provide up-to-date market and economic data, and realign the City's investments accordingly.
- Review and evaluate the investment portfolio for areas of improved returns while safeguarding the assets.
- Submit the Investment Policy for City Council approval by June 2020.



ELECTED OFFICIALS



Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Elected Officials	6.00	6.00	6.00	6.00	6.00

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2019-20	Change %
Department-Wide						
Salaries and Benefits	$ 157,511	$ 157,339	$ 115,294	-26.7%	$ 115,178	-0.1%
Non-Personnel Costs	27,012	29,847	182,300	510.8%	31,300	-82.8%
Subtotal	**$ 184,522**	**$ 187,186**	**$ 297,594**	**59.0%**	**$ 146,478**	**-50.8%**
City Council						
Salaries and Benefits	$ 140,602	$ 141,466	$ 99,352	-29.8%	$ 99,243	-0.1%
Non-Personnel Costs	$ 27,012	$ 29,847	$ 182,300	510.8%	$ 31,300	-82.8%
Subtotal	**$ 167,614**	**$ 171,313**	**$ 281,652**	**64.4%**	**$ 130,543**	**-**
City Treasurer						
Salaries and Benefits	$ 16,908	$ 15,873	$ 15,942	0.4%	$ 15,935	0.0%
Non-Personnel Costs	$ -	$ -	$ -	-	$ -	-
Subtotal	**$ 16,908**	**$ 15,873**	**$ 15,942**	**0.4%**	**$ 15,935**	**0.0%**
Total	**$ 184,522**	**$ 187,186**	**$ 297,594**	**59.0%**	**$ 146,478**	**-50.8%**

Dollars by Service Line

Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2019-20	Change %
Citywide Internal Support						
Administration and Governance	$ 184,522	$ 187,186	$ 297,594	59.0%	$ 146,478	-50.8%
Total	**$ 184,522**	**$ 187,186**	**$ 297,594**	**59.0%**	**$ 146,478**	**-50.8%**

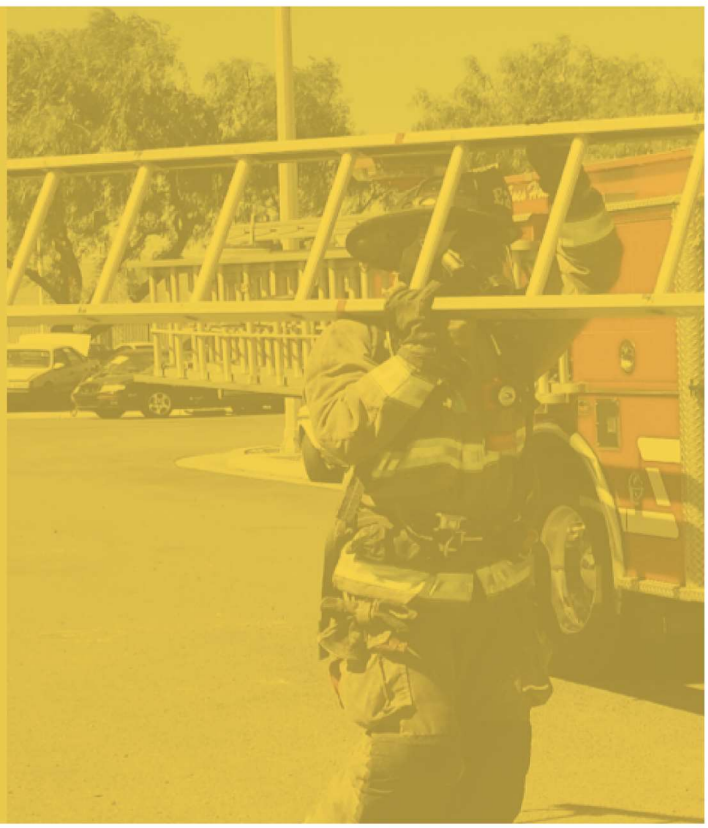
Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
General Fund	$ 184,522	$ 187,186	$ 297,594	59.0%	$ 146,478	-50.8%
Total	**$ 184,522**	**$ 187,186**	**$ 297,594**	**59.0%**	**$ 146,478**	**-50.8%**


CORONA
"THE CIRCLE CITY"
Established
May 4, 1886
To Cherish Our Past - To Plan Our Future

FIRE DEPARTMENT

The mission of the Corona Fire Department is to prevent or minimize the loss of life, damage to the environment, and loss of property from the adverse effects of fire, medical emergencies, and hazardous conditions.





FIRE DEPARTMENT



What do we do?

Within the **Public Safety and Emergency Response** service area, the **Fire Department** provides a variety of services. Through effective emergency operations, the Corona Fire Department strives to be a professional and compassionate organization that sets the standard for excellence through our service, dedication, and commitment to the community.

Fire Operations and Suppression / Mutual Aid Assignments

Fire Operations and Suppression personnel safeguard Corona citizens and visitors with well-trained and equipped professional firefighters. The Operations section responds to emergencies that threaten life, property, or the environment. A daily total of 33 firefighters provide a constant state of readiness from seven fire stations 24/7. These firefighters provide Advanced and Basic Life Support at medical emergencies, participate in search and rescue operations, respond to catastrophic events, and ensure the City's readiness to respond to and recover from extraordinary emergencies and disasters that impact the City of Corona. Specialized teams include Hazardous Materials Response, Swift Water Rescue, Rope Rescue, Auto Extrication, Multiple Casualty Response, Tactical Response, and Confined Space Rescue. Operations personnel also conduct fire inspections of existing occupancies.

The Operations Division participates in the ***Statewide Master Mutual Aid Agreement*** and responds to emergencies under contractual and automatic aid agreements with surrounding communities.

Emergency Management

Emergency Management is charged with reducing community vulnerability to hazards and improving the capability to cope with disasters. Emergency Management protects communities by coordinating and integrating all activities necessary to build, sustain, and improve the capability to mitigate against, prepare for, respond to, and recover from threatened or actual natural disasters, acts of terrorism, or other human-made disasters. This is achieved by implementing the four phases of Emergency Management (Mitigation, Planning, Response, Recovery). This includes the development and implementation of Emergency Plans, the training, and exercising of city staff to these plans and ensuring the overall readiness of the City Emergency Operation Center (EOC). The division coordinates with County, State, and Federal partners to secure financial reimbursement for damages incurred during a disaster. The division also oversees the Community Emergency Response Team (CERT) training program.

Fire Prevention

One of the core services a Fire Department must provide is to prevent conflagrations and minimize fire losses. The ***Fire Prevention*** Division strives to minimize potential fire hazards through education, engineering, and enforcement. They are responsible for administering the California Fire Code, California Code of Regulation Titles 19 and 24, and nationally recognized standards and practices. These relate to compliance with fire and life safety requirements set by local, state, and federal governments and apply to both new and existing occupancies. The Prevention Division provides services in the areas of new construction inspections, hazardous materials disclosures, hazard abatement, weed abatement, fuel modification, juvenile fire setter intervention, and fire investigations.

Fire Training and Safety

The ***Training and Safety*** Division is responsible for maintaining all applicable certification and licensing records, course and instructor development, maintaining and updating training materials, administering skills testing and instruction, developing health and safety programs, monitoring safety trends, and implementing programs to reduce risk. In addition to standard performance drills, each firefighter completes well over 240 hours of annual training. Areas of training include fire suppression, ladder technique and safety, wildland firefighting, auto extrication, emergency medical services, hazardous materials, swift water rescue, trench rescue, active shooter triage, and fire ground survival. Corona Firefighters collaboratively train with other departments to address agency protocols, inter-agency communication, mutual/automatic aid agreements, operational plans, and unified command.

What did we do in Fiscal Year 2018-19?

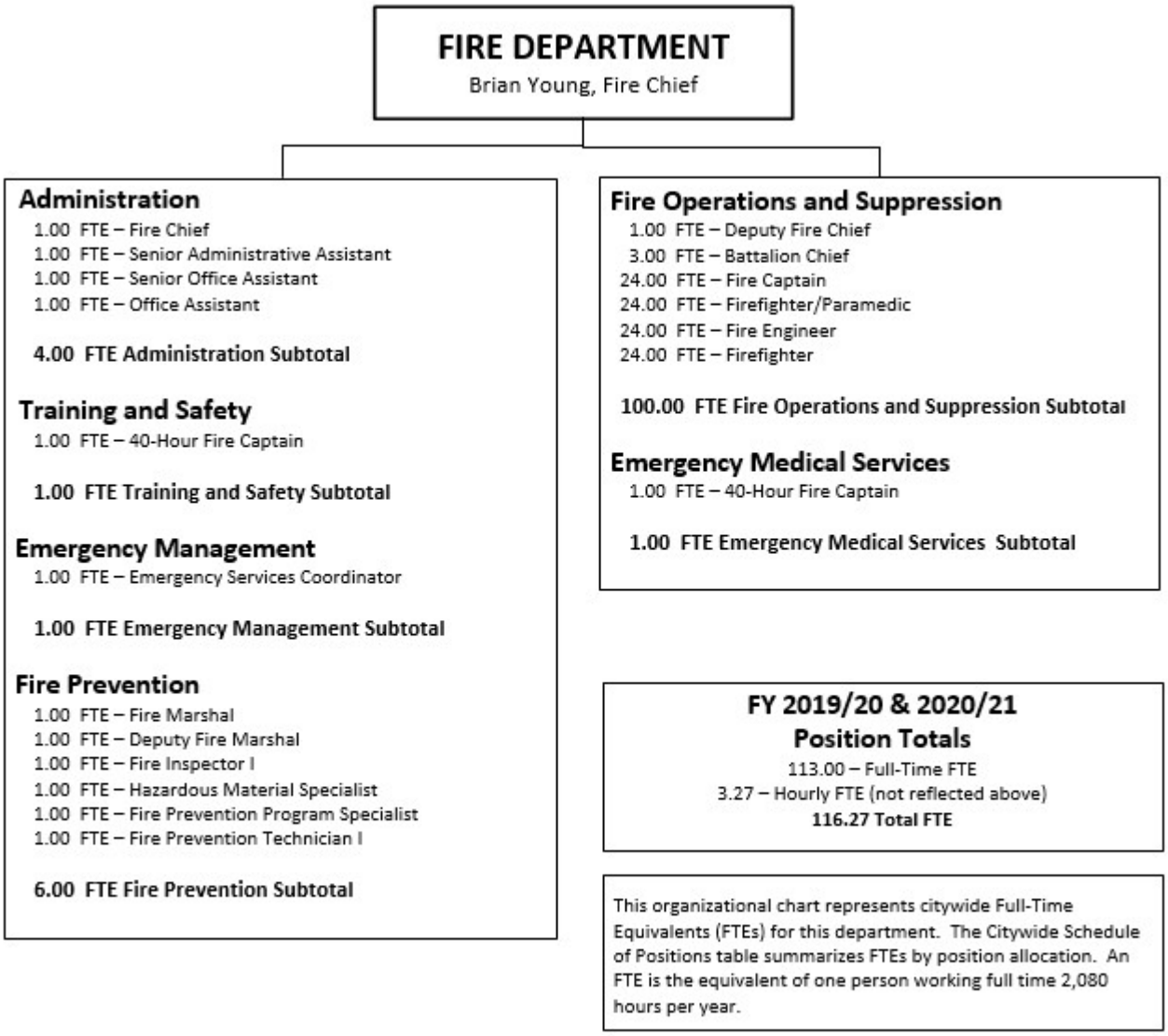
- Recruited and hired a new Fire Chief
- Increased Advanced Life Support/Paramedic service by 14% with Paramedic Truck 1
- Supported numerous large fires throughout the region and the State.
- Implemented ***AutoPulse***® Resuscitation System to provide high-quality automated CPR to victims of sudden cardiac arrest.
- Completed CPR training to over 2500 members of the community.
- Implemented the "PulsePoint" Cardiopulmonary Resuscitation (CPR) smartphone App.
- Implemented the "Operative IQ" Software for tracking all EMS inventory items and Drug Enforcement Agency (DEA) controlled medications.
- Completed the application and received the funds from the Fire Management Assistance Grant to reimburse 75% of the Canyon Fire expenses.
- Implemented a cooperative fire protection response agreement with Orange County Fire Authority
- Began the upgrade of our timekeeping platform to Workforce Telestaff.
- Completed our Consolidated Unified Program Authority (CUPA) audit and updated the CUPA Ordinance and Agreement with Riverside County.
- Completed Fire Prevention division reorganization.
- Completed the revision and adoption of the Local Hazard Mitigation Plan (LHMP).
- Received grant funding and procured a new hazardous materials response trailer.

- Received grant funding and upgraded the Emergency Operations Center.
- Entered into an agreement with the California Joint Apprenticeship Committee to provide funding for reimbursement of various training activities.
-

What do we plan to do in Fiscal Year 2019-20 and 2020-21?

- Participate in an operational audit and "Standards of Cover" resource deployment study. Develop a new multi-year Strategic Plan for the Fire Department, as the last plan was completed in 2012.
- Establish a FireSafe Council to address the enduring wildland fire threat.
- Develop a plan to reconfigure the existing administrative staff for improved efficiencies.
- Begin negotiations for cooperative agreements with Anaheim Fire Department and Riverside Fire Department.
- Develop replacement plan for records management system (RMS).
- Enhance the weed abatement program to provide vegetation management oversight, fuel modification enforcement, and public education.
- Create efficiencies in the hazardous materials program by encompassing multiple inspections during a single visit with a full-time qualified inspector.
- Evaluate strengths and weaknesses in residential board and care occupancies.
- Improve Emergency Operations Center (EOC) organization and readiness.
- Enhance the Community Emergency Response Team (CERT) program.
- Enhance the Emergency Management Program by identifying funds to hire a part-time Public Education Assistant and establishing an Emergency Preparedness Public Education Program.
- Evaluate Access, and Functional Needs (AFN) concerns from an emergency response perspective.
- Implement an Unmanned Aircraft System (UAS) program.
- Implement a comprehensive Terrorism Liaison Officer (TLO) program.
- Collaborate with IT on GIS-based strategic situational awareness tools.
- Evaluate new Automatic Aid possibilities with neighboring fire agencies
- Work in collaboration with the Corona Police Department (CPD) to implement the computer-aided dispatch system.
- Replace aging, obsolete portable radios with new technology.
- Establish a Tactical Emergency Medical Services (TEMS) program in support of CPD Special Response Team (SRT).
- Evaluate the need for, and develop additional operational Standard Operating Guidelines and provide the requisite training.





Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Fire	121.20	115.60	114.75	116.27	116.27

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits-Other	$ 25,109,691	$ 24,108,882	$ 24,164,288	0.2%	$ 24,737,654	2.4%
Non-Personnel Costs	1,746,300	1,155,022	1,274,452	10.3%	1,298,414	1.9%
Capital Outlay	20,000	-	67,180	-	993,798	1379%
Subtotal	**$ 26,875,991**	**$ 25,263,904**	**$ 25,505,920**	**1.0%**	**$ 27,029,866**	**6.0%**
Fire Administration						
Salaries and Benefits	$ -	$ -	$ 522,660	-	$ 543,667	4.0%
Non-Personnel Costs	-	-	28,718	-	29,035	1.1%
Subtotal	**$ -**	**$ -**	**$ 551,378**	**-**	**$ 572,702**	**3.9%**
Training and Safety						
Salaries and Benefits	$ 666,014	$ 593,584	$ 573,476	-3.4%	$ 569,746	-0.7%
Non-Personnel Costs	113,346	105,418	107,038	1.5%	108,166	1.1%
Subtotal	**$ 779,360**	**$ 699,002**	**$ 680,514**	**-2.6%**	**$ 677,912**	**-0.4%**
Emergency Services						
Salaries and Benefits	$ -	$ -	$ 164,202	-	$ 163,838	-0.2%
Non-Personnel Costs	-	-	18,810	-	18,950	0.7%
Subtotal	**$ -**	**$ -**	**$ 183,012**	**-**	**$ 182,788**	**-0.1%**
Fire Prevention						
Salaries and Benefits	$ 708,932	$ 803,359	$ 968,674	20.6%	$ 987,983	2.0%
Non-Personnel Costs	152,601	151,905	98,308	-35.3%	88,727	-9.7%
Capital Outlay	15,000	-	2,930	-	-	-100.0%
Subtotal	**$ 876,533**	**$ 955,264**	**$ 1,069,912**	**12.0%**	**$ 1,076,710**	**0.6%**
Fire Operations and Suppression						
Salaries and Benefits	$ 22,506,464	$ 22,000,739	$ 20,972,003	-4.7%	$ 21,493,739	2.5%
Non-Personnel Costs	1,474,815	891,699	748,245	-16.1%	770,008	2.9%
Capital Outlay	5,000	-	64,250	-	993,798	1446.8%
Subtotal	**$ 23,986,279**	**$ 22,892,438**	**$ 21,784,498**	**-4.8%**	**$ 23,257,545**	**6.8%**
Mutual Aid Assignments						
Salaries and Benefits	$ 1,228,280	$ 711,200	$ 720,944	1.4%	$ 720,944	0.0%
Non-Personnel Costs	5,538	6,000	6,000	0.0%	6,000	0.0%
Subtotal	**$ 1,233,818**	**$ 717,200**	**$ 726,944**	**1.4%**	**$ 726,944**	**0.0%**
Emergency Medical Services						
Salaries and Benefits	$ -	$ -	$ 242,329	-	$ 257,737	6.4%
Non-Personnel Costs	-	-	209,333	-	219,528	4.9%
Subtotal	**$ -**	**$ -**	**$ 451,662**	**-**	**$ 477,265**	**5.7%**

Dollars by Department Activity, Continued

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Fire Facility Maintenance						
Non-Personnel Costs	-	-	58,000	-	58,000	0.0%
Subtotal	**$ -**	**$ -**	**$ 58,000**	**-**	**$ 58,000**	**0.0%**
Total	**$ 26,875,991**	**$ 25,263,904**	**$ 25,505,920**	**1.0%**	**$ 27,029,866**	**6.0%**

Dollars by Service Line

Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Public Safety and Emergency Response						
Fire	$ 26,875,991	$ 25,263,904	$ 25,505,920	1.0%	$ 27,029,866	6.0%
Total	**$ 26,875,991**	**$ 25,263,904**	**$ 25,505,920**	**1.0%**	**$ 27,029,866**	**6.0%**

Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
General Fund	$ 26,875,991	$ 25,263,904	$ 25,505,920	1.0%	$ 27,029,866	6.0%
Total	**$ 26,875,991**	**$ 25,263,904**	**$ 25,505,920**	**1.0%**	**$ 27,029,866**	**6.0%**

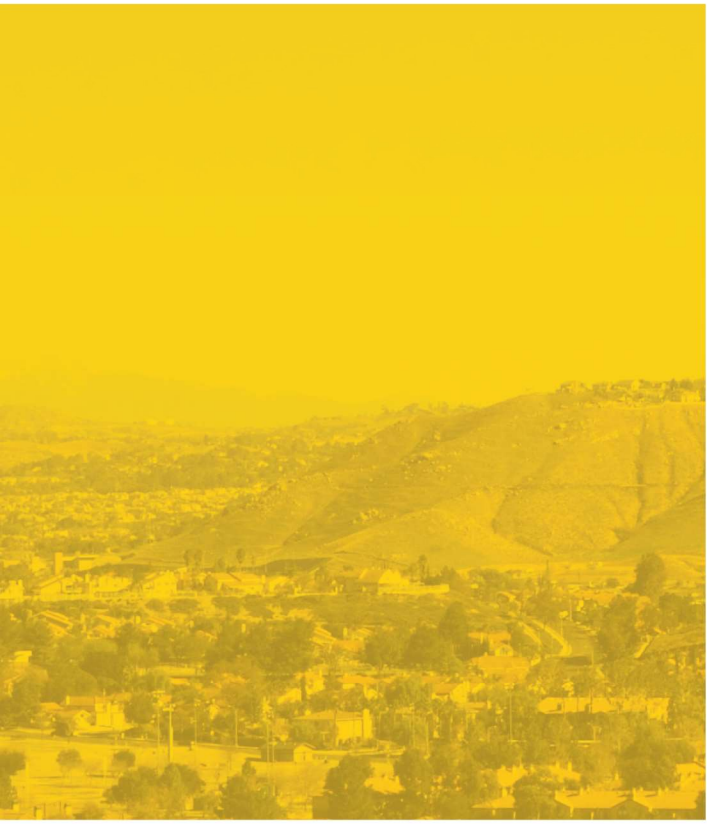
Performance Measures

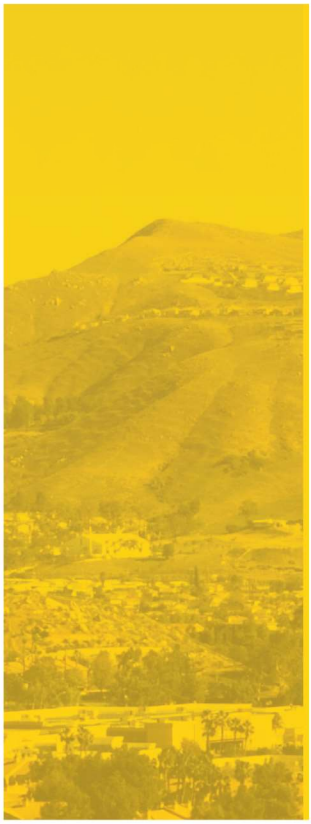
Performance Measure	Actuals FY2017-18	Estimated FY2018-19	Actuals FY2018-19	FY2019-20 Estimated
Training				
Training Hours - Sworn	35,000	35,000	20,562	24,000
Fire Suppression				
Total Responses	12,661	12,800	12,454	13,000
EMS Responses	9,381	9,800	9,025	9,500
Fire Responses	391	395	354	400
Fire Prevention				
Inspections Conducted	2,000	2,000	2,237	2,200
Service Level				
EMS Response Goal - 90% Fractile	82.09%	82.09%	78%	78%
Fire and Special Operations - 90% Fractile	82.68%	82.68%	82%	82%



GENERAL GOVERNMENT

The purpose of the General Government budget is to provide a means for allocating resources for specific items that are of benefit to multiple departments and require special planning, implementation, and monitoring.







What do we do?

Within the **Citywide Internal Support** service area, **General Government and General City Responsibility** relates to city obligations that are not readily assignable to a single department. It also refers to costs which may provide a benefit to multiple departments and programs. Within the **Infrastructure, Maintenance & Open Space** service area, **General City Responsibility** also relates to the cost of utilities to service city buildings (such as natural gas, electricity and water).

Citywide Shared Costs

Citywide shared costs relate to items which provide a benefit to multiple departments and programs, such as citywide credit card transaction / processing fees, warehousing of the City's inventory, and insurance premiums.

One shared cost is the City's obligation to pay certain ***other post-employment benefits*** to retirees ('OPEB'), consisting primarily of retiree medical costs. To mitigate the further escalation of OPEB costs, the City established an irrevocable OPEB trust fund through the California Employers' Retiree Benefit Trust (CERBT) Program in March 2008. The current fiscal policy is to fund the annual required contribution ('ARC'). The ARC is an actuarially-determined, annual contribution that addresses current costs (for active retirees) and future costs (for eligible, current employees) which the City is obligated to pay. OPEB is categorized as a personnel cost.

Debt Service

The City's annual operating budget includes provisions to ensure the prompt and full payment of annual ***debt service*** (i.e. principal and interest), which is incurred upon outstanding debt instruments previously issued by the City. The proceeds of debt are typically used to either finance the construction of infrastructure (rather than cash-funding the capital project) or to refinance existing debt at a lower interest rate (if market conditions are favorable).

The City is required to pay debt service in accordance to bond covenants and indentures, which generally, may 'pledge' City revenue (and its 'full faith and credit') to guarantee that it fulfills its obligations to investors and provide remedies against the unlikely event of default. Prompt and full payment of annual debt service also ensures that the City maintains favorable bond ratings.

Non-City Debt Service

Non-City debt service refers to debt service in which the City merely acts as an agent/trustee. In the City of Corona, this situation arises from special taxes levied on property within, for example, a community facilities district, which is then collected by the City to pay debt service. The City has obligation to pay debt service, even in the event of a delinquency (by a property owner).

Utilities for Buildings

This relates to the cost of utilities to service city buildings (such as natural gas, electricity and water).

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Shared Costs	$16,908,530	$20,314,366	$ 22,512,276	10.8%	$ 20,771,164	-7.7%
Utilities for Buildings	3,086,757	3,228,772	3,350,625	3.8%	3,387,255	1.1%
Debt Service	23,353,470	20,556,328	23,234,541	13.0%	21,464,228	0.0%
Subtotal	**$43,348,757**	**$44,099,466**	**$ 49,097,442**	**11.3%**	**$ 45,622,647**	**-3.5%**
General City Responsibility - Shared Costs						
Other Postemployment Benefits (OPEB)	$ 7,619,682	$ 7,658,917	$ 7,477,456	-2.4%	$ 7,701,780	3.0%
PERS Unfunded Liability-Addl Contribution	6,676,990	3,420,448	5,960,346	74.3%	3,973,564	-33.3%
Other	2,611,858	9,235,001	9,074,474	-1.7%	9,095,820	0.2%
Subtotal	**$16,908,530**	**$20,314,366**	**$ 22,512,276**	**10.8%**	**$ 20,771,164**	**-7.7%**
General City Responsibility - Utilities for Buildings						
Non-Personnel Costs	$ 3,086,757	$ 3,228,772	$ 3,350,625	3.8%	$ 3,387,255	1.1%
Subtotal	**$ 3,086,757**	**$ 3,228,772**	**$ 3,350,625**	**3.8%**	**$ 3,387,255**	**1.1%**
Debt Service						
Non-Personnel Costs	$23,353,470	$20,556,328	$ 23,234,541	13.0%	$ 21,464,228	-7.6%
Subtotal	**$23,353,470**	**$20,556,328**	**$ 23,234,541**	**13.0%**	**$ 21,464,228**	**-7.6%**
Total	**$43,348,757**	**$44,099,466**	**$ 49,097,442**	**11.3%**	**$ 45,622,647**	**-7.1%**

Dollars by Service Line

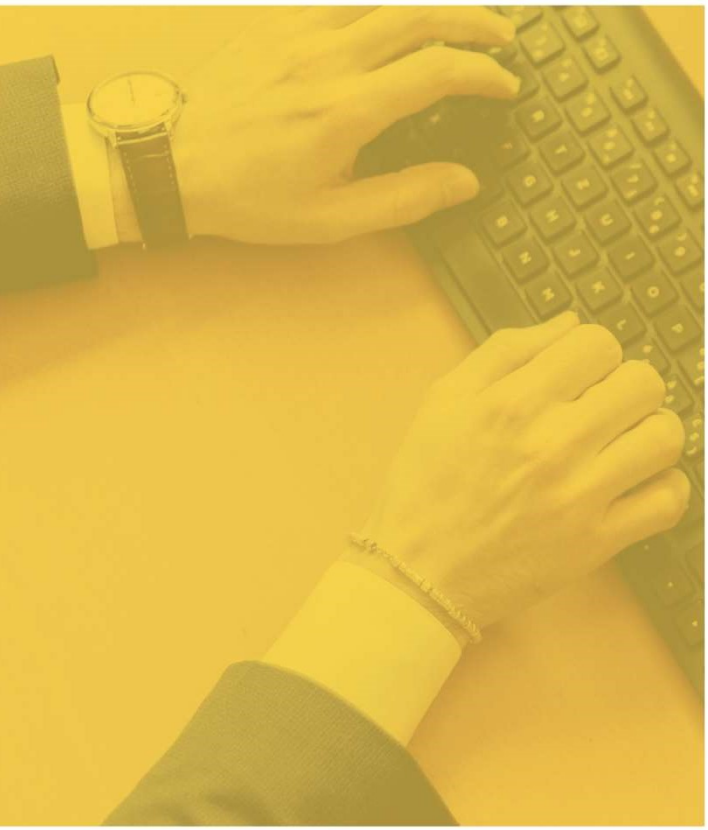
Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Citywide Internal Support						
General City Responsibility	$40,262,000	$40,870,694	$ 45,746,817	11.9%	$ 42,235,392	-7.7%
Subtotal	**$40,262,000**	**$40,870,694**	**$ 45,746,817**	**11.9%**	**$ 42,235,392**	**-7.7%**
Infrastructure, Maintenance and Open Space						-
Building Maintenance and Janitorial	3,086,757	3,228,772	3,350,625	3.8%	3,387,255	1.1%
Subtotal	**$ 3,086,757**	**$ 3,228,772**	**$ 3,350,625**	**3.8%**	**$ 3,387,255**	**1.1%**
						-
Total	**$43,348,757**	**$44,099,466**	**$ 49,097,442**	**11.3%**	**$ 45,622,647**	**-7.1%**

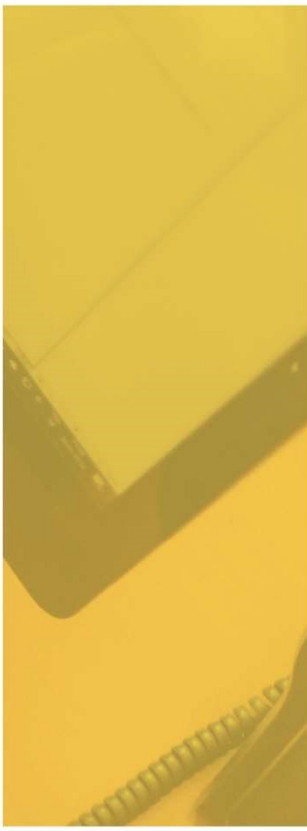
Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
General Fund	$ 24,250,746	$ 27,800,511	$ 30,111,875	8.3%	$ 28,301,293	-6.0%
Special Revenue Fund	20,919	31,420	-	-100.0%	-	-
Fiduciary Fund	16,961,193	16,267,535	16,873,217	3.7%	15,215,104	-9.8%
Other Fund	2,115,900	-	2,112,350	-	2,106,250	-0.3%
Total	**$ 43,348,757**	**$ 44,099,466**	**$ 49,097,442**	**11.3%**	**$ 45,622,647**	**-7.1%**

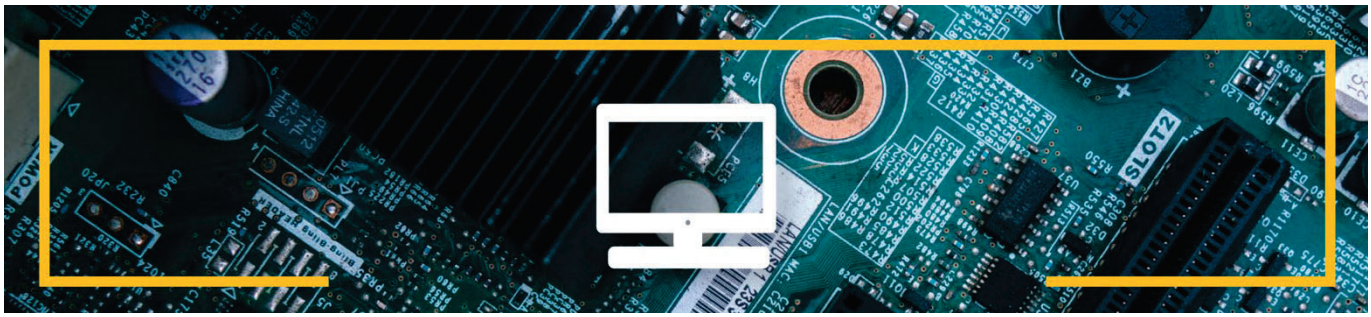
INFORMATION TECHNOLOGY

The mission of the Information Technology Department is to serve the City and its citizens by providing the technical framework, strategic vision and forward thinking technological solutions to facilitate better outcomes through technology.





INFORMATION TECHNOLOGY



What do we do?

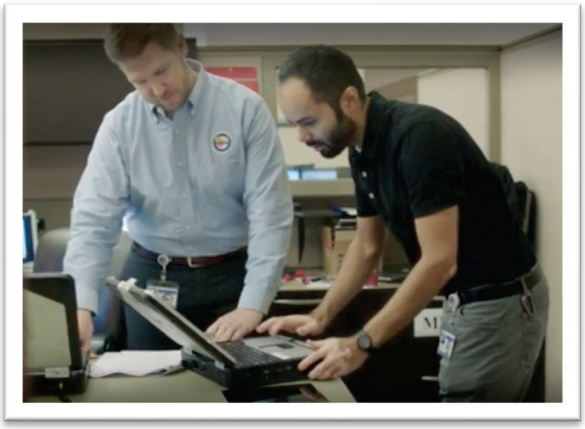
The **Information Technology Department** provides technologically innovative solutions to enhance the delivery of services that improve the lives of the citizens and employees of the City of Corona. Services provided under each department activity are further explained below.

Information Technology Operations

Information Technology Operations includes departmental personnel, employee training, office equipment and supplies, computer equipment and software.

Citywide Support and Initiatives

The ***Citywide Support and Initiatives Program*** provides citywide technology initiatives. Software, hardware, and internet provides for the purchase of new and replacement of aged computer and networking equipment organization-wide. Software licensing for existing systems and funding for the implementation of new and innovative technology solutions is also included. Geographic Information Systems (GIS) services includes funding for the acquisition of hardware and software, data conversion and applications development to expand the existing GIS program and provide for integration into new and existing systems. Mobile Data Computers provide for the efficient and secure transmission of information to City employees and public safety personnel in the field.



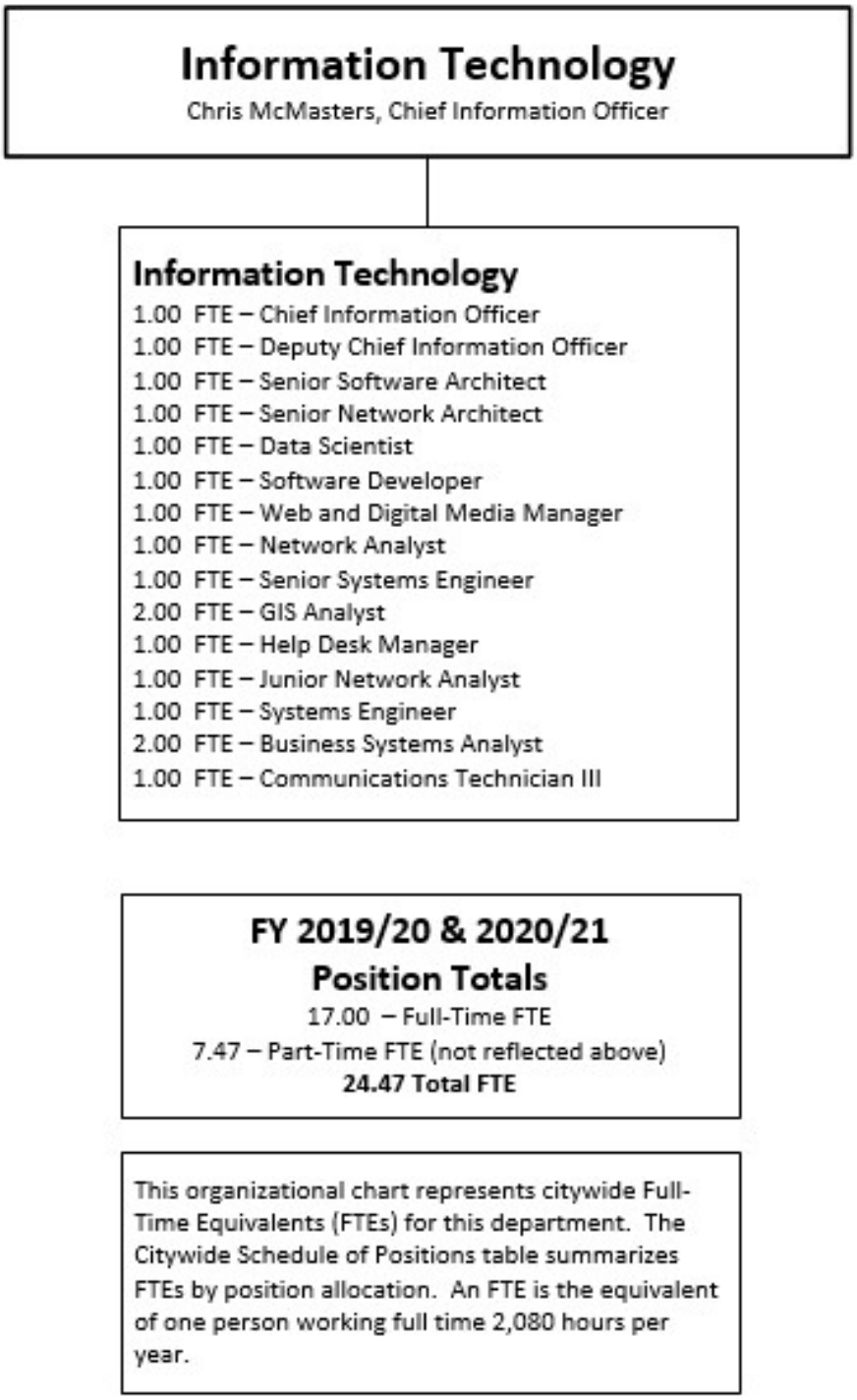
INFORMATION TECHNOLOGY

What did we do in Fiscal Year 2018-19?

- Migrated critical business servers to the cloud providing high availability and disaster recovery.
- Delivered "Open Data" through the rollout of CorStat, utilizing best practices and guidance provided by the What Works Cities initiative with Bloomberg Philanthropies group and leveraging our partnership with John Hopkins University and Harvard Kennedy School of Government.
- Continued to add additional datasets and performance goals pages to the Corstat site after rollout, including tracking the City's efforts on homelessness, animal adoptions and public safety metrics.

What do we plan to do in Fiscal Years 2019-20 and 2020-21?

- Introduce a modern business intelligence system to the City to drive decisions by leveraging data.
- Implementation of ProjectDox electronic plan check system for Community Development, Public Works and Fire.
- Finalize update of computers to Windows 10 and Office 2016.
- Invest in Virtual Desktop Infrastructure (VDI) to provide cost savings in time, labor, and maintenance costs.
- Replace aging network infrastructure to allow for business continuity and higher security.
- Migrate key infrastructure to the cloud reducing cost and improving business continuity.
- Create a 5-year strategic plan for Information Technology.
- Deploy new Timekeeping/HR/Payroll system throughout the City.
- Implement additional security measures such as Identity Services, Machine Learning and Artificial Intelligence.
- Refresh the VHF radio system.
- Install new WiFi system.



Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Information Technology	17.25	22.99	23.99	24.47	24.47

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits	$ 2,104,913	$ 3,214,935	$ 3,607,037	12.2%	$ 3,675,320	1.9%
Non-Personnel Costs	2,271,030	4,837,169	4,626,950	-4.3%	4,742,611	2.5%
Subtotal	**$ 4,375,944**	**$ 8,052,104**	**$ 8,233,987**	**2.3%**	**$ 8,417,931**	**2.2%**
Information Technology						
Salaries and Benefits	$ 2,104,793	$ 3,214,935	$ 3,607,037	12.2%	$ 3,675,320	1.9%
Non-Personnel Costs	178,356	182,836	189,884	3.9%	190,166	0.1%
Subtotal	**$ 2,283,150**	**$ 3,397,771**	**$ 3,796,921**	**11.7%**	**$ 3,865,486**	**1.8%**
Information Technology Project						
Non-Personnel Costs	$ 1,955,295	$ 1,636,771	$ 294,970	-82.0%	$ 205,380	-30.4%
Subtotal	**$ 1,955,295**	**$ 1,636,771**	**$ 294,970**	**-82.0%**	**$ 205,380**	**-30.4%**
Geographic Information Systems						
Salaries and Benefits	$ 120	$ -	$ -	-	$ -	-
Non-Personnel Costs	137,380	81,200	80,200	-1.2%	80,200	0.0%
Subtotal	**$ 137,500**	**$ 81,200**	**$ 80,200**	**-1.2%**	**$ 80,200**	**0.0%**
Contracts/Renewals						
Non-Personnel Costs	$ -	$ 2,766,772	$ 3,757,356	35.8%	$ 4,010,260	6.7%
Subtotal	**$ -**	**$ 2,766,772**	**$ 3,757,356**	**35.8%**	**$ 4,010,260**	**6.7%**
Mobile Data Computer						
Non-Personnel Costs	$ -	$ 169,590	$ 156,546	-7.7%	$ 161,106	2.9%
Subtotal	**$ -**	**$ 169,590**	**$ 156,546**	**-7.7%**	**$ 161,106**	**2.9%**
Radio/Communication						
Non-Personnel Costs	$ -	$ -	$ 147,994	-	$ 95,499	-35.5%
Subtotal	**$ -**	**$ -**	**$ 147,994**	**-**	**$ 95,499**	**-35.5%**
Total	**$ 4,375,944**	**$ 8,052,104**	**$ 8,233,987**	**2.3%**	**$ 8,417,931**	**2.2%**

Dollars by Service Line

Service Area / Service Line	Actuals FY207-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Citywide Internal Support						
Information Technology	$ 4,375,944	$ 8,052,104	$ 8,233,987	2.3%	$ 8,417,931	2.2%
Total	**$ 4,375,944**	**$ 8,052,104**	**$ 8,233,987**	**2.3%**	**$ 8,417,931**	**2.2%**

INFORMATION TECHNOLOGY

Dollars by Funding Source

Funding Source	Actuals FY207-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
General Fund	$ 4,375,944	$ -	$ -	-	$ -	-
Internal Service Fund	-	8,052,104	8,233,987	2.3%	8,417,931	2.2%
Total	**$ 4,375,944**	**$ 8,052,104**	**$ 8,233,987**	**2.3%**	**$ 8,417,931**	**2.2%**

Performance Measures

Performance Measure	FY2017-18 Actual	FY2018-19 Estimated	FY2018-19 Actual	FY2019-20 Estimated
Training				
Training Hours	682	960	706	960
Operational Efficiency				
Overtime hours	33	25	261	275
Percentage of IT FTE to Citywide FTE	1.87%	2.35%	3.18%	3.20%
Number of Citywide devices supported to the number of FTE	459	463	133	132
Department budget as a percentage of Citywide operating budget	1.51%	2.02%	2.78%	3.06%
Continuity and Platform Stablity				
Percentage of unplanned network downtime during Prime-Time	0.080%	0.010%	0.002%	0.004%
Percentage of network up-time	99.920%	99.990%	99.998%	99.997%
Service Level				
Number of Support Tickets Received	6,722	7000	8,006	9,500
Number of Support Calls Received	2,334	2500	2,334	2,500
First Fix Rate	N/A	35%	N/A	35%
IT request resolved within 4 work hours	N/A	50%	40.00%	50%
IT request resolved within 8 work hours	N/A	25%	50.00%	25%
Overall satisfaction rating by internal users (1=Low, 5=High)	N/A	4	N/A	4
Percentage of issues resolved as a:				
Level 1 - Help Desk	N/A	60%	58.59%	60%
Level 2 - Incidents escalated and resolved in-house	N/A	30%	N/A	30%
Level 3 - Incidents escalated and resolved by vendors	N/A	10%	N/A	10%

LEGAL & RISK MANAGEMENT

The mission of the Legal and Risk Management Department is to provide the City Council and City officers, boards, commissions, committees, and employees with high quality, effective, and efficient legal counsel, risk assessment, liability management, and workers' compensation services, while pursuing City goals, protecting City resources, and thereby safeguarding the interests of the Corona community.





LEGAL & RISK MANAGEMENT



What do we do?

Within the **Citywide Internal Support** service area, the **Legal and Risk Management** is a strategic partner with City departments, and reports to the City Council. Services provided under each department activity are further explained below.

City Attorney

The ***City Attorney's Office*** represents and advises the City Council, as well as all other City officers, boards, commissions, committees and employees, in legal matters pertaining to their City offices and employment, to the extent required or allowed by law and as otherwise directed by the City Council. The office also oversees City representation by outside attorneys in some situations, including workers' compensation matters.

The City Attorney's Office performs all legal work and represents the City in all actions at law, including acquisition, sale or abandonment of real property, including acceptance of deeds on behalf of the City, providing or overseeing representation on all claims and other litigation matters by or against the City and also assists in drafting all ordinances, resolutions, motions, agreements and contracts to be entered into by the City, as well as approving the form of such instruments.

Risk Management

The ***Risk Management*** Division works closely with the City Attorney's Office to oversee and manage the City's Workers' Compensation Program and Liability Program.

The ***Liability Program*** manages tort and other claims filed against the City, manages subrogation claims pursued by the City against responsible third parties, strives to anticipate and reduce potential claims, coordinates and organizes the City's administrative policies and procedures, reviews and administers insurance provisions in City contracts and agreements, and administers the City's self-insurance and commercial insurance programs. The program serves as a resource to the City Council and City departments concerning claim liability exposure, insurance coverages and insurance provisions in City contracts and agreements.

The ***Workers' Compensation Program*** provides specialized workers' compensation services to employees city-wide, including monitoring and administering claims effectively while maintaining cost

control measures and developing cost reduction strategies. The program works in conjunction with the Human Resources' Safety staff to identify and review trends, with the goal of thereby monitoring injuries, limiting future accidents, and identifying required safety improvements.

What did we do in Fiscal Year 2018-19?

City Attorney's Office

- Continued to staff monthly free legal aid clinic for low-income residents in our community.
- Continued to deliver cost-savings and greater service, including expanded and more direct access to the legal team for officials and staff.
- Worked on well over 200 projects for all City departments, including:
  - Continued to manage multiple property acquisition matters, including those related to the Cajalco I-15 Interchange Improvement Project and former Cheese Plant.
  - Continued to manage citywide cell tower license agreements, thereby freeing-up other departments, streamlining processes, enhancing City's bargaining position and maximizing benefits.
  - Worked with several small cell site carriers to amend the small cell site ordinance and program to accommodate the industry standard equipment.
  - Continued to work with Management Services and Community Development on property disposition transactions related to Corona Mall North and South.
  - Continued to work with several departments to implement a complex development agreement for the Arantine Hills Project.
  - Continued to work with Police, Code Enforcement, Community Development, and other staff to assess the possibility of permitting marijuana related businesses.
  - Continued to assist Administrative Services to annex numerous developments to City-wide public services CFD 2016-1.
  - Worked with Code Enforcement to develop template nuisance abatement documents.
- Handled more than 30 litigation matters; including favorable conclusions to the following cases:
  - Summary judgment granted in a trip and fall over an Airvac situated in the middle of a sidewalk.
  - Settled an Americans with Disabilities Act (ADA) lawsuit in which the plaintiffs were minors (three cases consolidated into one).
  - Summary judgment and attorney fees granted in a lawsuit alleging illegal tow of a vehicle.
  - Prevailed on appeal in a lawsuit involving an illegal billboard.
  - Prevailed on appeal in a lawsuit involving an injury at the City library.
  - Obtained judgments or settlements in several subrogation cases.
  - Secured guilty pleas in multiple marijuana prosecutions.
- Worked closely with the Risk Management Division on numerous goals, including:
  - Aggressively pursued subrogation (cost recovery) efforts.
  - Began collection of court judgments through the Franchise Tax Board (FTB) Intercept Program.

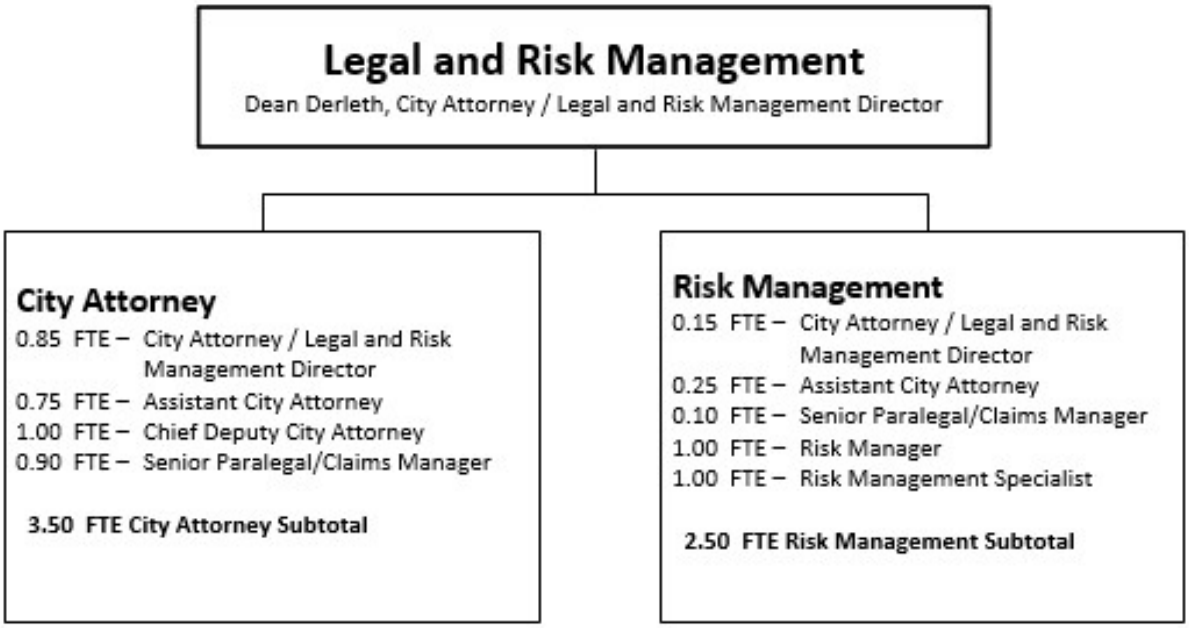
- Continued to develop transactional and litigation experience with the California Environmental Quality Act (CEQA) and eminent domain issues, in an on-going effort to expand expertise and reduce outside legal counsel expenses.

Risk Management Division

- Workers' Compensation Program:
  - As a result of a Request for Proposal (RFP), we transitioned our Workers' Compensation oversight to a new third-party administrator and various unbundled managed care program service providers for cost savings and increased customer service and responsiveness to the needs of injured employees.
  - Continued to implement controls designed to increase accountability of Workers' Compensation third-party claims administrator and outside legal counsel, including more oversight and efforts towards benchmarking, as well as quarterly litigation reporting of outside counsel efforts for efficiency and cost savings.
  - Continued to evaluate/implement ways in which to cost-effectively provide quality medical care to injured employees, to facilitate their recovery to pre-injury status and return to work as soon as reasonably possible.
  - By year's end, we anticipate favorably settling 19 Workers' Compensation cases, 16 by Stipulated Award and 3 by Compromise and Release.
- Liability Program:
  - New Claims: Reviewed and processed at least 138 new liability claims.
  - Closed Claims: Closed approximately 119 liability claims.
  - Subrogation Efforts:
    - Billed approximately $229,187 and collected approximately $223,889.
    - Entered into 4 new payment agreements, totaling $8,839.35.
  - Continued to evaluate the City's self-insurance and commercial insurance programs for effectiveness at protecting City assets and conformance with the practices of California municipalities of similar size and risk factors, including an analysis of alternatives for saving money at varying risk tolerance levels.

What do we plan to do in Fiscal Years 2019-20 and 2020-21?

- Provide continuous evaluation of cost-saving measures.
- Provide enhanced service and more direct access for City officials and employees.
- Continue to look for opportunities to expand expertise and reduce outside legal counsel expenses.
- Continue to look for opportunities to work with other departments to provide enhanced service, in-depth updates, and improvements to their policies and procedures.
- Develop and retain high quality professional staff dedicated to the department's mission statement.
- Promote a tenacious yet fair and professional reputation in on-going advocacy for the City to best protect City resources and safeguard community interests.
- Continue to effectively defend City resources, create efficiencies and increase cost-savings and subrogation (cost recovery) efforts.
- Work with Community Development on the General Plan update.
- Implement an annual inventory, including a photo database, of all cell site locations to better monitor current licensee equipment and proposed modifications to cell site facilities.
- Work with Public Works and Finance to update the City's Development Impact Fees.
- Work with Information Technology and Finance to explore the possibility of providing the ability for the community to purchase special events insurance online.
- Continue to evaluate/implement ways to cost-effectively provide quality medical care to injured employees, to facilitate their recovery to pre-injury status and return to work as soon as reasonably possible.
- Work with our new Workers' Compensation third-party administrator and various unbundled managed care program services providers, focusing on cost savings and increased customer service and responsiveness to the needs of injured employees.
- Reduce Workers' Compensation claims litigation with help of new third-party administrator.
- Continue to work with various departments on policy and procedures for industrial disability retirement process in accordance with CalPERS requirements.
- Work to revise and update the Risk Management Policy.
- Work with the Purchasing Division to create a user-friendly work flow for insurance and contract requests
- Work with Purchasing Division to update bidding and proposal documents and agreements to incorporate changes in the law.



FY 2019/20 & 2020/21
Position Totals

6.00 – Full-Time FTE
0.34 – Part-Time FTE (not reflected above)
6.34 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Legal and Risk Management	6.52	6.19	6.19	6.34	6.34

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits	$ 1,544,177	$ 1,602,448	$ 1,682,463	5.0%	$ 1,694,765	0.7%
Non-Personnel Costs	3,636,566	5,158,292	4,568,937	-11.4%	$ 4,646,808	1.7%
Subtotal	**$ 5,180,743**	**$ 6,760,740**	**$ 6,251,400**	**-7.5%**	**$ 6,341,573**	**1.4%**
City Attorney						
Salaries and Benefits	$ 1,080,040	$ 1,116,916	$ 1,203,025	7.7%	$ 1,201,240	-0.1%
Non-Personnel Costs	109,397	133,400	133,400	0.0%	146,600	9.9%
Subtotal	**$ 1,189,437**	**$ 1,250,316**	**$ 1,336,425**	**6.9%**	**$ 1,347,840**	**0.9%**
Risk Management						
Salaries and Benefits	$ 464,137	$ 485,532	$ 479,438	-1.3%	$ 493,525	2.9%
Non-Personnel Costs	6,918	5,327	5,127	-3.8%	5,347	4.3%
Subtotal	**$ 471,055**	**$ 490,859**	**$ 484,565**	**-1.3%**	**$ 498,872**	**3.0%**
Workers Compensation						
Non-Personnel Costs	$ 2,208,740	$ 3,761,789	$ 2,890,157	-23.2%	$ 2,913,779	0.8%
Subtotal	**$ 2,208,740**	**$ 3,761,789**	**$ 2,890,157**	**-23.2%**	**$ 2,913,779**	**0.8%**
General Liability						
Non-Personnel Costs	$ 1,311,510	$ 1,257,776	$ 1,540,253	22.5%	$ 1,581,082	2.7%
Subtotal	**$ 1,311,510**	**$ 1,257,776**	**$ 1,540,253**	**22.5%**	**$ 1,581,082**	**2.7%**
Total	**$ 5,180,743**	**$ 6,760,740**	**$ 6,251,400**	**-7.5%**	**$ 6,341,573**	**1.4%**

Dollars by Service Line

Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Citywide Internal Support						
Administration and Governance	$ 1,660,492	$ 1,741,175	$ 1,820,990	4.6%	$ 1,846,712	1.4%
Insurance, Fleet and Warehouse	3,520,251	5,019,565	4,430,410	-11.7%	4,494,861	1.5%
Total	**$ 5,180,743**	**$ 6,760,740**	**$ 6,251,400**	**-7.5%**	**$ 6,341,573**	**1.4%**

LEGAL & RISK MANAGEMENT

Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
General Fund	$ 1,660,492	$ 1,741,175	$ 1,820,990	4.6%	$ 1,846,712	1.4%
Internal Service Fund	3,520,251	5,019,565	4,430,410	-11.7%	4,494,861	1.5%
Total	**$ 5,180,743**	**$ 6,760,740**	**$ 6,251,400**	**-7.5%**	**$ 6,341,573**	**1.4%**

Performance Measures

Performance Measure	Actuals FY2017-18	Estimated FY2018-19	Actuals FY2018-19	Estimated FY2019-20
New Liability Claims	135	150	138	150
Liability Claim Reserves	$ 749,055	$ 2,500,000	$ 514,330	$ 750,000
Paid Liability Claims	$ 397,913	$ 600,000	$ 220,451	$ 600,000



LIBRARY AND RECREATION SERVICES

The Library and Recreation Services Department welcomes and supports all people in their enjoyment of reading and pursuit of lifelong learning. The staff strives to provide equal access to information, ideas, and knowledge through books, technology, programs, services, and other resources. The Department provides a safe, pleasant atmosphere for community education and gatherings and is dedicated to enhancing the quality of life of Corona residents by providing athletic, recreational, and leisure time opportunities.



LIBRARY AND RECREATION SERVICES



What do we do?

Within the **Leisure & Culture** service area, the **Library and Recreation Services Department** enriches the lives of adults, seniors, youth and their families through creative recreational programming and the promotion of reading and learning activities through the Corona Public Library. Services provided under each department activity are further explained below.

Administration

Administration provides frontline customer service, maintains payroll and personnel records, oversees department accounting operations, prepares and manages purchase requisitions, purchase orders and contracts, and supervises capital projects. They conduct training for the department's registration/reservation software and ensure the accuracy of all transactions. Administration staff are responsible for the design and printing of the Corona Connection brochure. The team also works with the Library Trustees and Parks and Recreation Commission on departmental policies and programs.

Programming and Outreach

The ***Community Outreach Team*** is responsible for all internal promotion and coordination of marketing efforts with the City's Communications Division. The team also coordinates with local businesses, community organizations, and area agencies to develop partnerships, garner program sponsorships, and communicate department activities to residents. Division staff operate Library and Recreation On the Go to provide activities including library card and program registration throughout the community. They also provide children, teen, and adult library programs, activities and special events, and administer the volunteer and adult reading assistance programs.

Events and Programs

The ***Events and Programs*** Division provides a variety of programs and services to Corona residents including citywide special events, a full-range of aquatics programming, coordination with contract instructors for hundreds of recreational classes, youth and adult sports, after-school recreation, summer camps, youth and adult adaptive programs, and extensive services and activities designed for Corona's senior population.

Facilities and Project Management

The ***Facilities and Projects Management Team*** oversees the use of Library and Recreation facilities including the Circle City Center, the Historic Civic Center including operation of Corona's historic theater, Vicentia Activity Center, and Victoria Park and Auburndale Community Centers. They also supervise use of picnic shelters at Corona parks—ensuring they are available for use by residents. The team also coordinates use of the City's ballfields and gymnasiums by youth sports groups, residents, and others.

Library Services

Library Services has two major functions. Library Collection Services provides research assistance to the public, maintains the Integrated Library System, evaluates, as well as selects and processes print and electronic materials. The division also supervises operations and patron use of an extensive collection of local history resources and artifacts in the Heritage Room. The Account Services team oversees all activities related to materials circulation, patron accounts, and passport services.



LIBRARY AND RECREATION SERVICES



What did we do in Fiscal Year 2018-19?

- Evaluated all program and activity costs as part of the annual fee study to ensure appropriate cost recovery for individualized services, adjusted facility room rentals based on the capacity of the room for an equitable structure and established an hourly rate for field use for non-profit youth sports groups.
- Offered year-round private and semi-private swim lessons as part of our aquatic programs.
- Kids Club was expanded to Temescal Valley Elementary School for 2018-19 school year.
- Expanded Passport Services to Circle City Center to meet community demand.
- Continual development/expansion of cost-neutral/revenue-positive programs including Kids Club, camps, and youth and adult sports.
- Completed an RFP and interviewed registration/reservation software companies in an effort to decrease City and end-user costs and expand the convenience of online registration.
- Added online appointment software at the Library to reduce impact of phone calls for passport services.
- Rewrote the 2011 Athletic Facility Use and Allocation Policy and Procedures to reflect the needs of the community, provide greater accessibility to amenities, and increase diversity of offerings. Also, evaluated costs for field operations, maintenance, and capital replacement costs to develop cost-recovery fee structure.
- Secured $5,000 in funding from Riverside County Board of Supervisors to continue offering excursions for members at the Senior Center.

- Created LaRS Insider as monthly subscription e-newsletter to highlight department programs, activities, and goings-on.
- Initiated a Summer Adaptive Recreation program partnership with Corona High School to provide activities to CNUSD students.
- With funding from the Friends of the Corona Public Library and the Leela Project, repurposed existing library space to create the Maker Exchange makerspace.
- Received over $40,000 in sponsorships for special events and programs.



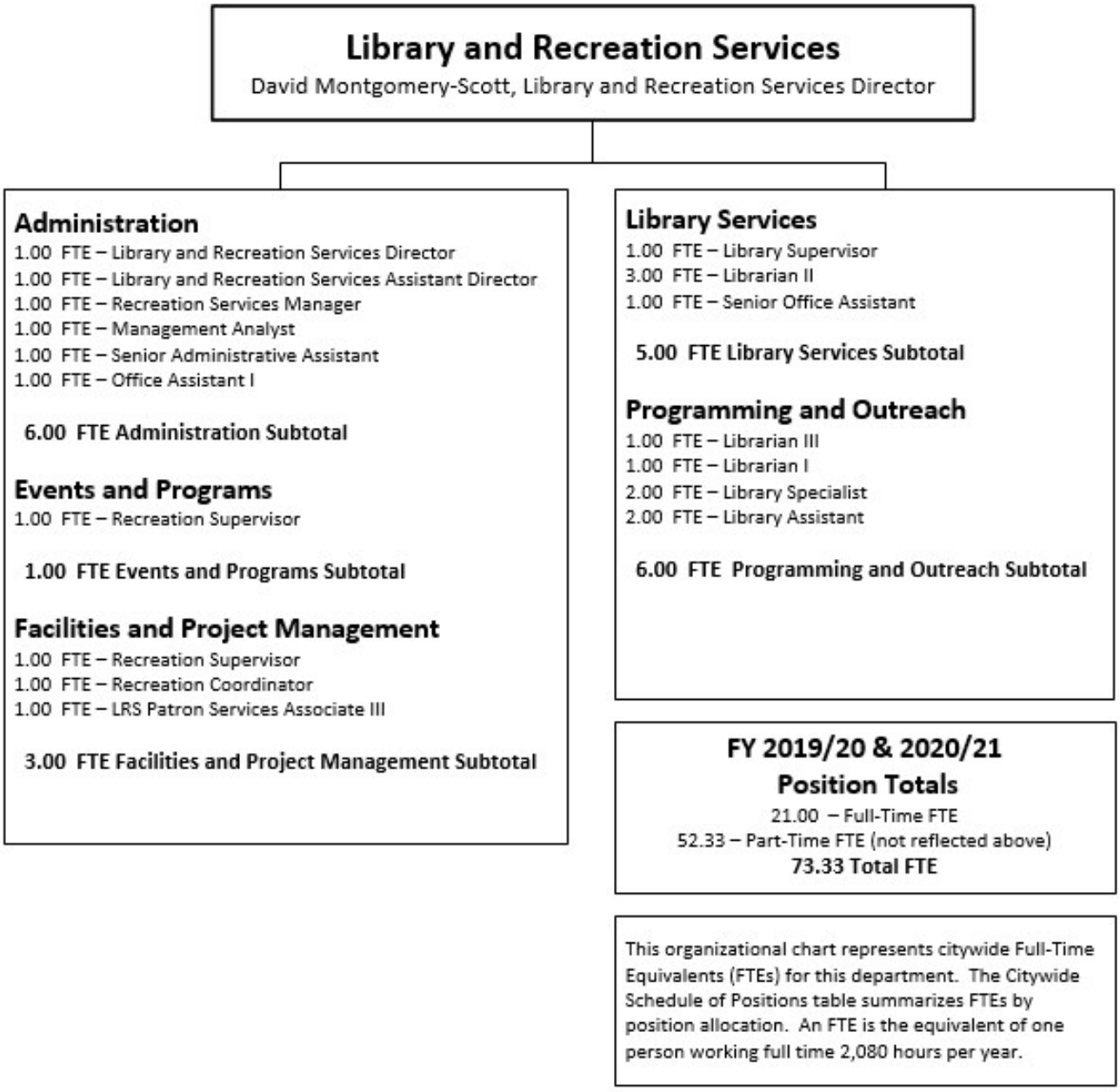
What do we plan to do in Fiscal Years 2019-20 and 2020-21?

- Work with IT to develop a "Go Where the Fun Is" GIS app to highlight parks and amenities, facilities, pools, gymnasiums, tennis courts, library and activities, programs, and events.
- Expand Library & Recreation services to South Corona residents by opening joint use satellite facility at Fire Station 7.
- Expand Smart Pass program to private schools and to Alvord School District to convert student ID cards into Corona Public Library cards. Create teacher cards for educators in local public and private schools.
- Expand Kids Club to Lincoln Alternative School for the 2019-20 school year and continue outreach efforts to other schools in Corona to determine interest in the program.

- Collaborate with charter schools to increase facility rentals during the afternoons at the Vicentia Activity Center.
- Install an Automated Materials Handling System (AMHS) to automate material check-in at the library and allocate an average of 1,200 staff hours to other library services annually.
- Update marketing plan to streamline communications with program users, update materials for a modern appearance, and incorporate methods for feedback, such as digital surveys and polls, to gauge community interest and needs.
- Expand the Holiday Lighting Celebration through additional community partnerships, vendors and craft booths.
- Complete the evaluation and selection of the City's recreation management software for cost savings, increased customer service, and functionality and implement an on-line facility reservation system to reduce staff time in processing facility applications.
- Increase staff training opportunities to encourage collaboration, innovation, and leadership potential consistent with neighboring communities, program partners, and industry standards.
- Increase attendance at the Summer Showcase event in April by partnering with more contract class instructors and vendors to increase public participation and pre-enrollment in summer activities.
- Partner with Off-Broadway Corona Theater to develop Haunted Halloween activities at the Civic Center Campus to include an escape room, family movie, photo booths, and food.
- Transition the California Beverage Container Recycling grant to the LaRS budget. Funds will be used to provide recycling education through Kids Club Day Camps, and library programs. Additionally, it will fund recycling efforts through recreation facilities and activities.
- Continue to survey the community regarding park improvements at City Park and develop a specific plan to more effectively pursue statewide grant funding.
- Work with the Maintenance Services and Public Works Departments to develop the scope of work for a thorough assessment of parks and recreation facilities and find a contractor to complete the assessment.
- Expand Adult Reading Assistance Program to include Mobile Literacy Services in 2020.
- Expansion of the Teen Advisory Council, including new by-laws, to expand teen volunteer involvement with the Parks and Recreation Commission and Recreation Division.
- Expand the Vet Connect grant-funded hours of operation to include special events, community partnerships, and outreach services.
- Expand hours of the Maker Exchange facility to daily operations in 2020, including a variety of equipment, mobile making services, and increased community partnership courses.


A Letter to Santa

LIBRARY AND RECREATION SERVICES



Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Library and Recreation Services	69.06	73.15	72.74	73.33	73.33

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits	$ 4,043,031	$ 4,265,676	$ 4,503,856	5.6%	$ 4,456,143	-1.1%
Non-Personnel Costs	1,136,739	946,333	963,103	1.8%	961,348	-0.2%
Subtotal	**$ 5,206,300**	**$ 5,212,009**	**$ 5,466,959**	**4.9%**	**$ 5,417,491**	**-0.9%**
Events and Programs						
Salaries and Benefits	$ 947,861	$ 1,225,669	$ 1,216,815	-0.7%	$ 1,199,423	-1.4%
Non-Personnel Costs	559,540	529,396	556,314	5.1%	554,514	-0.3%
Subtotal	**$ 1,507,401**	**$ 1,755,065**	**$ 1,773,129**	**1.0%**	**$ 1,753,937**	**-1.1%**
Facilities and Project Management						
Salaries and Benefits	$ 536,686	$ 521,607	$ 651,739	24.9%	$ 660,759	1.4%
Non-Personnel Costs	35,333	34,134	37,488	9.8%	37,533	0.1%
Subtotal	**$ 572,019**	**$ 555,741**	**$ 689,227**	**24.0%**	**$ 698,292**	**1.3%**
Library & Recreation Services Administration						
Salaries and Benefits	$ 1,214,758	$ 1,147,923	$ 1,230,581	7.2%	$ 1,194,393	-2.9%
Non-Personnel Costs	214,680	193,114	173,758	-10.0%	173,758	0.0%
Subtotal	**$ 1,429,438**	**$ 1,341,037**	**$ 1,404,339**	**4.7%**	**$ 1,368,151**	**-2.6%**
Library Services						
Salaries and Benefits	$ 825,483	$ 902,029	$ 807,866	-10.4%	$ 808,438	0.1%
Non-Personnel Costs	272,035	169,455	173,439	2.4%	173,439	0.0%
Subtotal	**$ 1,097,517**	**$ 1,071,484**	**$ 981,305**	**-8.4%**	**$ 981,877**	**0.1%**
Programming Outreach						
Salaries and Benefits	$ 518,244	$ 468,448	$ 596,855	27.4%	$ 593,130	-0.6%
Non-Personnel Costs	55,152	20,234	22,104	9.2%	22,104	0.0%
Capital Outlay	26,530	$ -	$ -	-	$ -	-
Subtotal	**$ 599,926**	**$ 488,682**	**$ 618,959**	**26.7%**	**$ 615,234**	**-0.6%**
Total	**$ 5,206,300**	**$ 5,212,009**	**$ 5,466,959**	**4.9%**	**$ 5,417,491**	**-0.9%**

Dollars by Service Line

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Leisure and Culture						
Library and Recreation	$ 5,206,300	$ 5,212,009	$ 5,466,959	4.9%	$ 5,417,491	-0.9%
Total	**$ 5,206,300**	**$ 5,212,009**	**$ 5,466,959**	**4.9%**	**$ 5,417,491**	**-0.9%**

Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
General Fund	$ 5,167,043	$ 5,212,009	$ 5,425,523	4.1%	$ 5,398,845	-0.5%
Special Revenue Fund	29,171	-	41,436	-	18,646	-55.0%
Capital Project Fund	10,087	-	-	-	-	-
Total	**$5,206,300**	**$5,212,009**	**$5,466,959**	**4.9%**	**$5,417,491**	**-0.9%**

Performance Measures

Library

Performance Measure	Actuals FY2017-18	Estimated FY2018-19	Actuals FY2018-19	Estimated FY2019-20
Average Daily Patrons	1,244	1,300	1,244	1,287
Number of Library Items Borrowed Annually	328,721	350,000	328,721	380,000
E-book Checkout	26,693	27,000	26,693	29,000
Number of items added to Collection Annually	6,965	7,000	6,965	8,000
Passports Processed Annually	9,436	9,500	9,436	9,750
Passport Photos Processed Annually	6,751	6,800	6,751	6,800

Events and Programs

Performance Measure	Actuals FY2017-18	Estimated FY2018-19	Actuals FY2018-19	Estimated FY2019-20
Library Events/Programs Participation Annually	41,816	43,000	41,816	43,000
Annual attendance at Citywide Events	37,500	40,000	37,500	44,300
Kids Club Children Served per week (avg.)	471	511	471	511
Number of Registered Participants in City Youth Sports Leagues annually	654	700	654	700
Number of Contract Class registrants	5,526	6,000	5,526	5,466

Service Level

Performance Measure	Actuals FY2017-18	Estimated FY2018-19	Actuals FY2018-19	Estimated FY2019-20
Number of Kids Club After School Sites	8	9	8	9
Number of Contract Classes Offered Annually	1,105	1,125	1,105	1,098
Number of Facility Reservation Permits: Centers, Sports fields, and Picnic shelters (permits can be up to a 1-year duration)	1,102	1,300	1,102	1,300

MAINTENANCE SERVICES

The mission of the Maintenance Services Department is to operate and maintain public facilities and equipment in an efficient, cost-effective manner, as well as enhance the parks and open spaces within the City of Corona for the benefit and enjoyment of its residents through care, dedication and responsiveness.





MAINTENANCE SERVICES



What do we do?

The ***Maintenance Services*** department provides services to internal and external customers and ensures that all City-owned property are kept at their best functioning level. The following divisions operate under the Maintenance Services department:

Fleet Services

The ***Fleet Services Program*** administers and maintains the operation and maintenance of all City-owned vehicles, heavy construction equipment, and machinery, including fire apparatus, emergency units and related equipment. This section is responsible for scheduling preventative maintenance and repairing City-owned fleet, monitoring and maintaining the asset management system, and the coordination of specialized repairs contracted with local vendors. This section also administers the vehicle and equipment replacement program, maintains and operates the City fueling infrastructure, and oversees other fleet related programs.

Warehouse Services

The ***Warehouse Services Program*** provides for a centralized inventory and warehouse operations, storage, shipping, receiving and distribution operations for inventory items, file archives, surplus material and housing of supplies and equipment requiring temporary storage.

Facility Maintenance

The ***Facility Maintenance Program*** is responsible for the maintenance and repair of City-owned buildings and related public facilities using both City personnel and contractual services. A systematic preventative maintenance program is utilized to enhance the longevity and efficiency of the buildings and their related equipment and infrastructure.

Parks and Trees Maintenance

The ***Parks and Trees Maintenance Program*** provides maintenance for all developed and undeveloped parkland. This includes the maintenance of recreation and community buildings, playgrounds, and four aquatic facilities. This section is also responsible for the management of City trees and ongoing maintenance for safety, tree health, and aesthetics, as well as response to storms and emergencies related to City trees. The Parks and Trees Maintenance Program also administers the contracted

landscape maintenance of Community Facilities Districts (CFDs) and Landscape Maintenance Districts (LMDs).

The ***Graffiti Removal Program*** is responsible for the removal of graffiti from all public property and private property when permission is granted. The program is designed to include education and outreach components to accomplish the program's objectives.

Street Lighting

The ***Street Lighting Program*** provides the maintenance and repair of the City's residential and arterial street lighting system.

Street Maintenance

The ***Drainage Maintenance Program*** provide maintenance on all City owned storm drainage systems, including catch basins, storm drains, and debris basins. This function is critical to ensure maximum storm water diversion from City right-of-way while simultaneously maintaining the National Pollutant Discharge Elimination System standards. The program also handles the maintenance of wetland mitigation sites.

The ***Street Maintenance Program*** provide maintenance of City streets, alleys, and right-of-way to ensure the safe passage of vehicular traffic. The program also assists with road closures, hazardous material responses and special events. It is responsible for the maintenance of concrete sidewalks, curbs and gutters, and other concrete structures within the public right-of-way, to ensure the safety of pedestrians and proper drainage of City streets and right-of-way. Street Maintenance is responsible for maintaining all regulatory, warning and guide signs, as well as all patching potholes and maintaining pavement markings within the City to provide the public with a safe and informative transportation system.

The ***Street Sweeping Program*** provides for the regular cleaning of the City's public streets and alleys using a contract street sweeping firm. An ongoing and effective street sweeping program is required to comply with the South Coast Air Quality Management District (AQMD) and National Pollutant Discharge Elimination System (NPDES) requirements.

Corona Municipal Airport

The ***Corona Municipal Airport Program*** is responsible for the management of all aspects of airport operations including: the adherence of lease agreements; compliance with all federal, state, and local laws, ordinances, and regulations; and the continual maintenance of runways, taxiways, aprons, streets, grounds, lighting, and equipment located within the airport's parameters. The Airport program is dedicated to safety and providing a first-rate General Aviation facility serving commercial operators, recreational flyers, and the City of Corona.

Refuse / Recycling

The ***Refuse/Recycling Program*** is responsible for the contract administration and oversight of the solid waste and recycling services provided by Waste Management of the Inland Empire, the City's contracted waste and recycling hauler.

What did we do in Fiscal Year 2018-19?

- Ensured that the Canyon fire burn scar area was properly maintained, and residents' safety was priority.
  - Preventatively maintained and closely monitored storm drains in the area to prevent future mudflows
  - Continued major cleanup of the mudslide areas and ensured resident's safety during inclement weather events
  - Utilized $24,525 in grant funding to hydroseed the Canyon fire burn scar area
  - Provided 2,000 sandbags at Fire Station 5 for burn-area residents
- Strived to provide community support and standardized basic amenities to all City parks and for community events. Ensured appropriate maintenance of all City parks for safety, efficiency and enjoyment of Corona's residents.
  - Maintained landscaping and irrigation for approximately 408 acres of City Parks
  - Maintained approximately 95 sports fields, basketball courts, tennis courts and volleyball courts throughout the City
  - Maintained approximately 34 playgrounds in parks throughout the City
  - Maintained four aquatic facilities, including two community pools and two splash pads
  - Awarded $50,000 in grant-provided funding to aid in the replacement of playground equipment at Lincoln Park
  - Continued to implement a park asset database and mapping system for all parks using NexGen Systems
  - Replaced lights at various Parks throughout the City due to extensive damage from prior years' inclement weather
  - Supported community events throughout the year such as the Independence Day celebration, Christmas Lighting, Jingle Bell Run, Public Safety Day, Day of the Child, Cinco de Mayo, Chocolate Wine & Jazz Festival, Walk for Life, Relay for Life, Lobsterfest, BBQ & Brew, and Health & Wellness Day
  - Held two community Household Hazardous Waste collection events at City Hall reducing the elimination of used batteries, oil, paint, lightbulbs, e-waste and other materials into landfills and storm drains
- Ensured that City-owned property was kept in pristine condition through efficient planning and preventative maintenance scheduling.
  - Maintained landscaping and irrigation for approximately 467 acres of General Areas, LMDs and CFDs

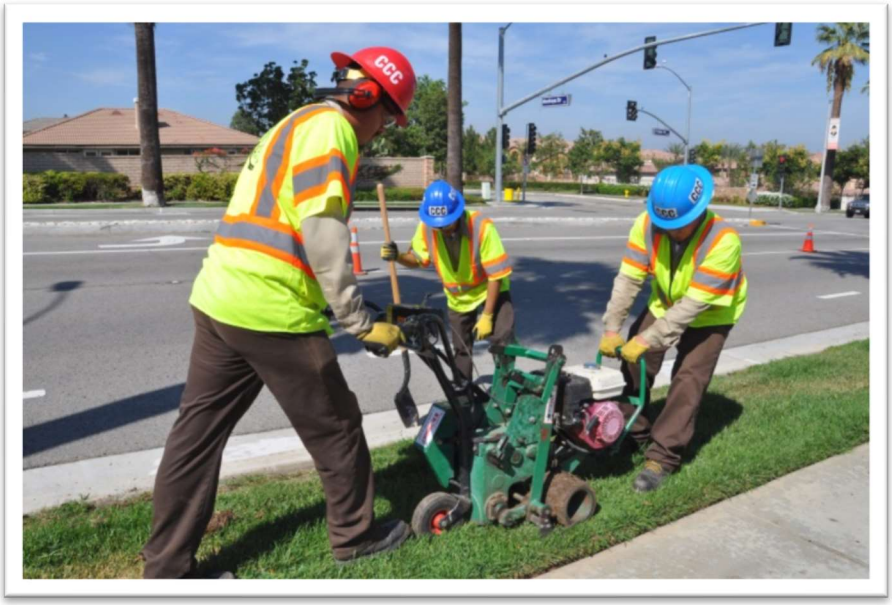
  - Completed approximately 172,089 square feet of LMD and CFD turf removal projects throughout the City
- Ensured that City-owned public facilities and equipment are kept in a safe and suitable operating condition through efficient planning and prioritization to prevent failure and/or degradation of City owned facilities.
  - Performed maintenance on all 25 City-Owned buildings, including the Corona Airport. Maintenance includes: general building maintenance, plumbing, electrical, roof maintenance, HVAC maintenance, elevator maintenance, generator maintenance, painting, safety inspections, janitorial and cleaning services, and pest control
  - Performed maintenance and repairs on the City's 500 fleet vehicles including Fire and PD vehicles
  - Special projects completed:
    - Replaced a water heater at Fire Station 6 and HVAC equipment at Fire Station 3
    - Repainted the interior and exterior of Fire Station 6
    - Installed new LED bookshelf at the Library
    - Restriped a portion of the parking lot at the Police Department main entrance and shooting range.
    - Completed the cooling tower rebuild and replaced 6 VFDs on air conditioning units at City Hall
    - Completed Phase I Fire Station 2 Battalion Chief living quarters remodel
    - Replaced carpet and flooring at Senior Center building
    - Restriped Senior Center parking lot
    - Installed LED lighting at Historic Civic Center Theater
    - Installed monument lighting for the Police Department sign along Cota Street
- Provided quality infrastructure that is safe, adequately maintained, and graffiti-free within the public right-of-way.
  - Removed approximately 64,095 square feet of graffiti throughout the City
  - Trimmed approximately 5,852 trees throughout the City
  - Replaced approximately 31,135 square feet of concrete sidewalk and approximately 417 linear feet of curb and gutter in 215 locations
  - Repaired or replaced approximately 23,630 square feet of asphalt
  - Completed approximately 2,657 residential work orders related to street maintenance, street lighting, litter collection, and road hazard removal and repair
  - Performed maintenance on approximately 461 street lights and responded to 26 hit street lights
  - Cleared approximately 708 tons of rubbish and weeds from the Public Right of Way
  - Designed Phase I of the City-Wide ADA Improvements project
  - Completed the retrofit of City Street Lights with energy efficient LED lighting for better roadway navigation and pedestrian safety

What do we plan to do in Fiscal Years 2019-20 and 2020-21?

- Ensure that the Canyon fire burn scar area is properly maintained, and residents' safety is priority.
  - Continue to preventatively maintain and closely monitor storm drains in the area to prevent future mudflows
  - Continue to provide sandbags for burn-area residents
- Provide standardized basic amenities to all City parks and ensure appropriate maintenance for safety, efficiency and enjoyment of Corona's residents.
  - Continue to maintain landscaping and irrigation for approximately 408 acres of City Parks
  - Continue to maintain approximately 95 sports fields, basketball courts, tennis courts and volleyball courts throughout the City
  - Continue to maintain approximately 34 playgrounds in parks throughout the City
  - Continue to implement a park asset database and mapping system for all parks using NexGen Systems
  - Bid and award the construction for new pickleball and basketball courts at Auburndale Community Center
  - Continue to replace lighting at Parks throughout the City due to storm and wind damage
- Ensure City-property is kept in pristine condition through efficient planning and preventative maintenance.
  - Continue to maintain landscaping and irrigation for approximately 467 acres of General Areas, LMDs and CFDs
  - Begin to maintain the landscaping and irrigation for any newly formed CFDs
  - Design and complete landscape median improvements along Magnolia and River Road
  - Complete conversion from potable water to reclaimed water for landscaping in areas within CFD 97-1 and LMD 84-2 Zone 19 (projects will eventually result in a savings to the LMD and CFD in water costs)
- Ensure that City-owned public facilities are kept in a safe and suitable operating condition through efficient planning and prioritization to prevent failure and/or degradation of City owned facilities.
  - Continue to perform maintenance on all 25 City-Owned buildings, including the Corona Airport. Maintenance includes: general building maintenance, plumbing, electrical, roof maintenance, HVAC maintenance, elevator maintenance, generator maintenance, painting, safety inspections, janitorial and cleaning services, and pest control
  - Special projects planned:
    - Renovate the landscaping at Fire Station 3, 5, and 6
    - Replace roofing and security fencing at Fire Station 1
    - Remodel the living quarters at Fire Station 2, 5, and 6
    - Upgrade HVAC controls at the Library
    - Install three new AC units at the Police Department Shooting Range
    - Replace carpet through high-traffic areas at the Police Department
    - Establish a Facilities Maintenance Master Plan for City Owned Facilities

        - Continue to integrate Facility Assessment data with the City's Asset Management System, NexGen, that will assist with scheduling routine, preventative, and predictive maintenance
        - Replace HVAC system at the Community Center, which is the City's new designated cooling center
        - Replace the HVAC equipment at Fire Stations 1, 2, and 5
        - Repair asphalt at Corona Municipal Airport main runway and taxiway
        - Complete Phase II of Library carpet replacement
        - Slurry seal and restripe the parking lots at the Police Department
        - Continue replacement of exterior and interior LED lighting at Police Department
        - Replacement of landscaping with drought-tolerant material at Fire Station 5
        - Remove swamp coolers and install air conditioning at Historic Civic Center Gymnasium
    - Additional projects:
        - Refresh City Hall's energy consumption to become more efficient, including implementing chilled water and static pressure resets, replacement of interior lights with LED Lamps, and a lighting control system
        - Install two new AC units at the Historic Civic Center Gym
        - Install an awning at the Circle City Center's main entrance
        - Replace boiler at the Library as current equipment has exhausted its useful life
        - Install a fire alarm system at the Fleet Services building
        - Widen the security gate at the Animal Shelter to allow vehicles to pass easily
- Provide quality infrastructure that is safe, adequately maintained, and graffiti-free within the public right-of-way.
    - Reduce graffiti within the public right of way through graffiti coating, enforcement through the Police Department, and public campaigning
    - Rehabilitate and restore roadway pavement, sidewalks, curbs and gutters
        - Respond to and repair approximately 35,000 SF of concrete within 45 days of residential request
        - Replace or grind and cap approximately 30,000 SF of asphalt within 45 days of residential request
    - Maintain City trees throughout the City
        - Respond to residential requests for tree maintenance within 45 days
    - Perform preventative maintenance on approximately 250 signs within right of way
    - Continue to provide prompt response to all debris in the right of way requests
    - Continue the Weed Abatement Maintenance Program to identify problematic areas to plan routine abatement schedules
    - Construct Phase I and begin design of Phase II of the City-Wide ADA Improvements project
- Continue to perform maintenance and repairs on the City's fleet vehicles including Fire and Police vehicles.

- Continue to support community events throughout the year such as the Independence Day celebration, Christmas Lighting, Jingle Bell Run, Public Safety Day, Day of the Child, Cinco de Mayo, Chocolate Wine & Jazz Festival, Walk for Life, Relay for Life, Lobsterfest, BBQ & Brew, and Health & Wellness Day.
- Continue to hold two community Household Hazardous Waste collection events at City Hall reducing the elimination of used batteries, oil, paint, lightbulbs, e-waste and other materials into landfills and storm drains.



Maintenance Services
Tom Moody, General Manager

Facility Maintenance
1.00 FTE – Lead Building Maintenance Technician
4.00 FTE – Building/Facilities Maintenance Technician

5.00 FTE Facility Maintenance Subtotal

Street Maintenance
2.00 FTE – Street Maintenance Crew Leader
0.60 FTE – Park Services Worker I
5.00 FTE – Senior Street Maintenance Worker
1.00 FTE – Traffic Maintenance Technician
3.00 FTE – Street Maintenance Worker

11.60 FTE Street Maintenance Subtotal

Parks, Trees and Medians Maintenance
1.00 FTE – Parks Superintendent
1.00 FTE – Lead Parks Service Worker
3.00 FTE – Park Services Worker III
2.00 FTE – Park Services Worker II
1.40 FTE – Park Services Worker I
1.00 FTE – Park Maintenance Assistant II
1.00 FTE – Park Maintenance Assistant I

10.40 FTE Parks, Trees and Medians Maintenance Subtotal

NPDES
1.00 FTE – Environmental Compliance Supervisor
1.00 FTE – Storm Water Inspector

2.00 FTE NPDES Subtotal

City Fleet Maintenance
1.00 FTE – Fleet Services Superintendent
1.00 FTE – Fleet Services Supervisor
0.15 FTE – Management Analyst I
1.00 FTE – Lead Fleet Services Technician
3.00 FTE – Fleet Services Technician III
3.00 FTE – Fleet Services Technician II
1.00 FTE – Fleet Services Technician I

10.15 FTE City Fleet Maintenance Subtotal

Warehouse
1.00 FTE – Lead Inventory Control Technician
1.00 FTE – Inventory Control Specialist

2.00 FTE Warehouse Subtotal

FY 2019/20 & 2020/21 Position Totals
41.15 – Full-Time FTE
0.96 – Part-Time FTE (not reflected above)
42.11 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Maintenance Services	42.76	43.05	42.11	42.11	42.11

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits	$ 5,069,375	$ 5,466,468	$ 5,508,329	0.8%	$ 5,562,335	1.0%
Non-Personnel Costs	22,608,603	24,300,298	24,776,677	2.0%	24,966,950	0.8%
Capital Outlay	1,449,677	969,605	1,353,612	39.6%	2,447,757	80.8%
Subtotal	**$ 29,127,655**	**$ 30,736,371**	**$ 31,638,618**	**2.9%**	**$ 32,977,042**	**4.2%**
Administration						
Salaries and Benefits	$ 642,997	$ 675,399	$ 647,628	-4.1%	$ 652,806	0.8%
Non-Personnel Costs	30,447	217,396	212,138	-2.4%	216,018	1.8%
Subtotal	**$ 673,444**	**$ 892,795**	**$ 859,766**	**-3.7%**	**$ 868,824**	**1.1%**
Fleet Services						
Salaries and Benefits	$ 944,021	$ 1,292,131	$ 1,245,926	-3.6%	$ 1,276,322	2.4%
Non-Personnel Costs	2,456,223	2,862,175	$ 2,795,778	-2.3%	$ 2,968,615	6.2%
Capital Outlay	1,449,677	969,605	1,353,612	39.6%	2,447,757	80.8%
Subtotal	**$ 4,849,920**	**$ 5,123,911**	**$ 5,395,316**	**5.3%**	**$ 6,692,694**	**24.0%**
Telecommunications						
Non-Personnel Costs	$ 62,923	$ 115,486	$ -	-100.0%	$ -	-
Subtotal	**$ 62,923**	**$ 115,486**	**$ -**	**-100.0%**	**$ -**	**-**
Warehouse						
Salaries and Benefits	$ 128,173	$ 205,774	$ 186,001	-9.6%	$ 189,070	1.6%
Non-Personnel Costs	64,712	110,132	$ 151,451	37.5%	$ 146,724	-3.1%
Subtotal	**$ 192,885**	**$ 315,906**	**$ 337,452**	**6.8%**	**$ 335,794**	**-0.5%**
Facility Maintenance						
Salaries and Benefits	$ 489,728	$ 563,019	$ 587,330	4.3%	$ 590,591	0.6%
Non-Personnel Costs	1,150,600	996,146	$ 1,088,821	9.3%	$ 1,036,106	-4.8%
Subtotal	**$ 1,640,328**	**$ 1,559,165**	**$ 1,676,151**	**7.5%**	**$ 1,626,697**	**-3.0%**
Parks and Trees Services						
Salaries and Benefits	$ 1,051,756	$ 1,030,740	$ 1,146,683	11.2%	$ 1,153,760	0.6%
Non-Personnel Costs	6,955,654	7,610,941	$ 8,069,861	6.0%	$ 7,856,545	-2.6%
Subtotal	**$ 8,007,410**	**$ 8,641,681**	**$ 9,216,544**	**6.7%**	**$ 9,010,305**	**-2.2%**
Street Lighting						
Salaries and Benefits	$ (3,204)	$ 5,302	$ 5,200	-1.9%	$ 5,200	0.0%
Non-Personnel Costs	1,137,808	1,467,950	987,314	-32.7%	1,010,827	2.4%
Subtotal	**$ 1,134,604**	**$ 1,473,252**	**$ 992,514**	**-32.6%**	**$ 1,016,027**	**2.4%**
Street Maintenance						
Salaries and Benefits	$ 1,802,650	$ 1,649,739	$ 1,680,291	1.9%	$ 1,685,316	0.3%
Non-Personnel Costs	1,507,617	1,605,225	$ 1,825,179	13.7%	$ 1,892,406	3.7%
Subtotal	**$ 3,310,267**	**$ 3,254,964**	**$ 3,505,470**	**7.7%**	**$ 3,577,722**	**2.1%**

Dollars by Department Activity, Continued

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Airport						
Non-Personnel Costs	$ 135,360	$ 135,558	$ 158,760	17.1%	$ 161,990	2.0%
Subtotal	**$ 135,360**	**$ 135,558**	**$ 158,760**	**17.1%**	**$ 161,990**	**2.0%**
Refuse/Recycling						
Salaries and Benefits	$ 13,254	$ 44,364	$ 9,270	-79.1%	$ 9,270	0.0%
Non-Personnel Costs	9,107,259	9,179,289	9,487,375	3.4%	$ 9,677,719	2.0%
Subtotal	**$ 9,120,513**	**$ 9,223,653**	**$ 9,496,645**	**3.0%**	**$ 9,686,989**	**2.0%**
Total	**$ 29,127,655**	**$ 30,736,371**	**$ 31,638,618**	**2.9%**	**$ 32,977,042**	**4.2%**

Dollars by Service Line

Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Citywide Internal Support						
Information Technology	$ 62,923	$ 115,486	$ -	-100.0%	$ -	-
Insurance, Fleet and Warehouse	5,042,805	5,439,817	5,732,768	5.4%	7,028,488	22.6%
Subtotal	**$ 5,105,729**	**$ 5,555,303**	**$ 5,732,768**	**3.2%**	**$ 7,028,488**	**22.6%**
Infrastructure, Maintenance and Open Space						
Building Maintenance and Janitorial	$ 1,640,328	$ 1,559,165	$ 1,676,151	7.5%	$ 1,626,697	-3.0%
Parks and Open Space	8,007,410	8,641,681	9,216,544	6.7%	9,010,305	-2.2%
Street Lights	1,134,604	1,473,252	992,514	-32.6%	1,016,027	2.4%
Streets and Storm Drains	3,983,711	4,147,759	4,365,236	5.2%	4,446,546	1.9%
Subtotal	**$ 14,766,053**	**$ 15,821,857**	**$ 16,250,445**	**2.7%**	**$ 16,099,575**	**0.6%**
Utilities and Transportation						
Airport	$ 135,360	$ 135,558	$ 158,760	17.1%	$ 161,990	2.0%
Refuse/Recycling	9,120,513	9,223,653	9,496,645	3.0%	9,686,989	2.0%
Subtotal	**$ 9,255,874**	**$ 9,359,211**	**$ 9,655,405**	**3.2%**	**$ 9,848,979**	**2.0%**
Total	**$ 29,127,655**	**$ 30,736,371**	**$ 31,638,618**	**2.9%**	**$ 32,977,042**	**4.2%**

Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Capital Project Fund	$ 1,066,109	$ 1,080,136	$ 1,084,902	0.44%	$ 1,129,479	4.11%
Enterprise Funds	135,360	135,558	158,760	17.1%	$ 161,990	2.03%
General Fund	8,463,858	8,922,173	9,245,015	3.62%	$ 9,305,735	0.66%
Internal Services Fund	5,042,805	5,439,817	5,732,768	5.4%	$ 7,028,488	22.60%
Special Revenue Fund	14,419,522	15,158,687	15,417,173	1.71%	$ 15,351,350	-0.43%
Total	**$ 29,127,655**	**$ 30,736,371**	**$ 31,638,618**	**2.9%**	**$ 32,977,042**	**4.2%**

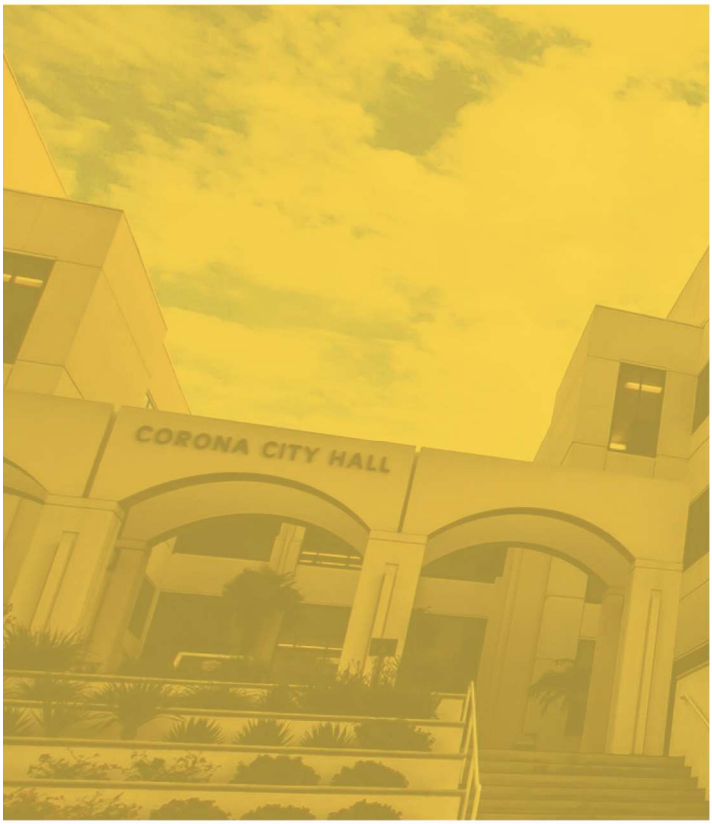
Performance Measures - Calendar Year 2018

Performance Metrics	Calendar Year 2018	Standard
Average Number of Days to Respond to Streets Maintenance Service Requests	**13 days**	**12 days**
*The **Average Response Time per Streets Maintenance Service Request** is the average number of days for the Streets Maintenance division to respond to various residential inquiries, sidewalk and curb maintenance (sidewalk and curb maintenance is approximately 14% of all Streets Maintenance Requests), storm drains and catch basins (approximately 4% of all requests), and street lights (approximately 22% of all requests). The General Streets Maintenance category comprises more than half (approximately 60%) of all requests and includes tasks such as roadway repair (potholes) and debris in the public right of way. In total for 2018, 99.7% of all service requests that were received were acted on and subsequently closed. In calendar year 2019, the Maintenance Services department aims to act on and close 99.9% of service requests received.*		
Average Number of Days to Respond to Tree Maintenance Service Requests	**25 days**	**45 days**
*The **Average Number of Days to Respond to Tree Maintenance Service Requests** is the average number of days to respond to residential tree maintenance requests. Following this request, the tree is assessed and placed on a list. This figure does not consider the number of days it takes to complete the tree maintenance.*		
Average Number of Days to Respond to Facility Maintenance Service Requests	**11 days**	**14 days**
*The **Average Number of Days to Respond to Facility Maintenance Service Requests** was 11 days in calendar year 2018. In total for calendar year 2018, 1,360 requests were received and 99.0% were closed. Maintenance Services works hard to ensure that City facilities are kept in outstanding condition.*		
Average Number of Days to Respond to Graffiti Service Requests	**6 days**	**3 days**
*The **Average Number of Days to Respond to Graffiti Service Requests** is the average number of days elapsed between the day the request was received and the day the request was closed. For Maintenance Services to remove graffiti, it must be visible in public view and not located on private property. 100% of graffiti service requests meeting this criterion was removed. If requests cannot be completed, the department will contact the appropriate individual as to ensure that the graffiti is removed on behalf of the inquirer. In calendar year 2019, Maintenance Services aims to reduce graffiti by 5% by utilizing graffiti coating, working in collaboration with the Police Department, and public campaigning. The Graffiti Removal division will dedicate itself to removing graffiti tagging quicker to ensure Corona is kept in pristine condition.*		


CORONA
"THE CIRCLE CITY"
Established
May 4, 1886
To Cherish Our Past - To Plan Our Future

MANAGEMENT SERVICES

The mission of the City Manager's office is to ensure implementation and administration of policies and programs as adopted and directed by the City Council. The City Clerk is responsible for the care and custody of all official records and documents of the City and for conducting all municipal elections. Economic Development is responsible for maintaining the economic vitality and vibrancy of the community, which includes attracting new and retaining current businesses. The Community Information Division is responsible for outbound communications between the City and its residents.





MANAGEMENT SERVICES



What do we do?

Within the **Citywide Internal Support** service area, **Management Services** provides public and community information as well as citywide administrative direction in pursuit of goals and policies established by the City Council. **Management Services** also oversees **Economic Development** which is a part of the **Community & Economic Development** service area.

City Manager

The ***City Manager's Office*** is responsible for the implementation and administration of goals, policies, procedures, and programs adopted by the City Council. This requires ongoing planning, organization, direction, and evaluation of the City's programs and resources. The City Manager's Office researches and prepares recommendations for consideration by the City Council on issues facing the City. The City Manager's Office is also responsible for the implementation of the City's Strategic Plan Goals and Objectives adopted by the City Council. The City Manager's Office is responsible for the continued administration of the City's Customer Service Program to enhance the quality of life for the residents.

City Clerk's Office

The ***City Clerk's Office***, a division of Management Services, is the custodian of records for the City of Corona. The City Clerk's Office also serves as the City's election official, responsible for all general municipal and special elections. The City Clerk's Office is responsible for the preparation and distribution of City Council agendas, minutes and maintains the legislative history of City Council actions; performs centralized processing of all legal notices; coordinates appointments to City boards and commissions, issues and administers oaths of office; maintains campaign and economic interest statement filings in accordance with the Political Reform Act; manages the retention and retrieval of all official City Council actions; implements the City's records management program; and maintains and administers the Corona Municipal Code.

Community Information

The ***Community Information Division*** is dedicated to strengthening the relationship between the City of Corona and its residents. The Community Information Division is responsible for outbound communications to the City's 160,000+ residents through press releases, electronic e-newsletters such as the Inner Circle and Council Connection, and social media channels. The Division also maintains and manages the City's mobile app and websites. The Community Information Division keeps residents

informed about what is going on in their City through transparent, high quality, and timely distribution of accurate and relevant information.

Economic Development

The ***Economic Development Division*** is responsible for attracting new businesses to the City, as well as the retention and expansion of existing businesses, resulting in the economic prosperity of Corona. This is accomplished by strategic planning programs, workshops and projects that produce results in the most efficient and cost-effective manner. The overall approach encompasses the vision and inclusion of all stakeholders necessary to carry out the programs and projects the City Council sets as priorities. It encourages the growth of entrepreneurship, identifies target industries, subscribes to investments in technologies that improve the quality of civic life, and provides open access to information and resources. Economic Development continues to form new strategic alliances and strengthen existing ones providing investment in the community and enhancing the opportunities of Corona's citizens.



What did we do in Fiscal Year 2018-19?

- Managed 14 Team Corona meetings with City staff to help businesses relocate or expand in the City.
- Conducted and/or hosted more than 60 events (Tech-O Tuesday, Commercial Real Estate Meetup, Coffee with an Entrepreneur, The Business Hour, Let's Eat Corona) to promote economic development activity, incentives, programs, and resources.
- Closed escrow on the Corona Mall in partnership with Lab Holdings – first step towards revitalizing Corona's downtown.
- Closed escrow on the Corona Mall in partnership with Lab Holdings – first step towards revitalizing Corona's downtown.
- Entitled Corona's newest state -of-the-art Industrial Development, Shea Center Corona. This former iconic Dairy Farmers of America site is a 737,000 square foot business park which is expected to add more than 1,000 jobs to the Corona community.





- Created, maintained and managed website and social media content.
- Published over 80 Press Releases.
- Published over 500 Inner Circle articles.
- Created various promotional logos and marketing materials for the following major initiatives: Summer at Your Library Programming, Summer Concerts on the Green, Holiday Lighting Celebration, Independence Day Celebration, Youth Sports Flyers and Logos, and Maker Exchange.

- Designed and rebranded the Corona Connection brochure covers and inside covers.
- Managed content and updated elements for the employee Intranet website.
- Managed the Council Connection, Inner Circle, and The BEAT employee newsletters.
- Continued to improve community engagement, education, and outreach.
- Shared and promoted 26 co-sponsored events for community partners.
- Successfully maintained citywide co-sponsorship programs enabling community groups to implement events throughout the year.
- Submitted testimony on legislative matters being considered by the California State Legislature and Federal Government.
- Maintained the popular Military Banner Program honoring our local service men and women. Installed 25 new Military banners.
- Continued the City's Customer Service Program.
- Completed a successful 2018 by-District Municipal Election.
- Completed the biennial Conflict of Interest Code pursuant to the Political Reform Act of 1974.
- Implemented Dynamics Customer Relations Management Public Document Request portal to enhance transparency by allowing for tracking status of the request.
- Continued to improve and maintain the agenda process for meetings of the City Council and Commissions.
- Continued to coordinate and facilitate the records destruction program.

What do we plan to do in Fiscal Years 2019-20 and 2020-21?

- Continue to improve community engagement, education and outreach.
- Continue to grow our communication to residents through expansion of our online audiences.
- Collaborate with the United Stated Census Bureau to conduct a successful 2020 Census.
- Continue to prioritize the City's efforts, allocating both fiscal and human resources to achieve the shared vision and goals by updating the City's Strategic Plan.
- Conduct a successful 2020 District election for two City Council district seats and the City Treasurer.
- Continue to improve and maintain the electronic agenda process to allow the public to more easily access meeting details.
- Continue to evaluate Electronic Document Management Solutions to facilitate transparency and staff efficiency.
- Conduct the biennial Conflict of Interest Code in 2020 pursuant to the Political Reform Act of 1974.
- Continue to coordinate and facilitate the records destruction program.
- Continue to elevate the City of Corona's brand through brand management, social media, and various communication channels.
- Continue to advocate for the City's Legislative interests in Washington, D.C., the State of California, and Riverside County, as directed by the City's Legislative platform.

- Entitle proposed downtown medical campus to attract quality medical providers.
- Continue to leverage existing and newly formed educational and workforce partnerships to grow an innovation center, housing regional economic development resource partners to allow for collaboration.
- Continue to establish and solidify relationships with the business community through outreach and business visits.
- Establish new opportunities to provide value to the business community through economic development activities.
- Continue to pursue business industry roundtable meetings with local businesses, local universities, and other resources.
- Develop and conduct various economic development events that present the programs and projects impacting the City's economic strength and provide forecasting of its economic vitality in the future
- Direct the City's Employee Recognition Program to celebrate career milestones and achievements.
- Continue to implement citywide marketing and community activities, including: the City Co-Sponsorship program enabling community groups to implement events throughout the year, the Mayor's Youth Council, and the Military Banner Program with over 217 banners honoring our local service men and women.
- Continue to maintain the City's Customer Service program to enhance the quality of life for residents.



MANAGEMENT SERVICES

Management Services
Mitch Lansdell, Acting City Manager

City Manager
1.00 FTE – City Manager
1.00 FTE – Assistant City Manager
1.00 FTE – Executive Assistant
1.00 FTE – Senior Management Services Assistant
1.00 FTE – Management Services Assistant I
1.00 FTE – Senior Office Assistant

6.00 FTE City Manager Subtotal

City Clerk
1.00 FTE – City Clerk
1.00 FTE – City Clerk Services Specialist
1.00 FTE – City Clerk Services Technician III
1.00 FTE – City Clerk Services Technician II

4.00 FTE City Clerk Subtotal

Community Information
1.00 FTE – Community Information Specialist II
1.00 FTE – Community Information Specialist **I**

2.00 FTE Community Information Subtotal

Economic Development
1.00 FTE – Economic Development Manager/Strategic Partnerships
1.00 FTE – Economic Development Coordinator

2.00 FTE Economic Development Subtotal

FY 2019/20 & 2020/21
Position Totals
14.00 – Full-Time FTE
1.85 – Part-Time FTE (not reflected above)
15.85 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Management Services	12.90	13.25	16.07	15.85	15.85

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits	$ 1,817,109	$ 2,126,944	$ 2,282,288	7.3%	$ 2,326,077	1.9%
Non-Personnel Costs	346,391	447,268	1,433,883	220.6%	1,588,875	10.8%
Subtotal	**$ 2,163,501**	**$ 2,574,212**	**$ 3,716,171**	**44.4%**	**$ 3,914,952**	**5.3%**
City Manager						
Salaries and Benefits	$ 912,788	$ 1,206,896	$ 1,251,685	3.7%	$ 1,187,734	-5.1%
Non-Personnel Costs	143,517	122,182	1,242,660	917.1%	1,247,652	0.4%
Subtotal	**$ 1,056,306**	**$ 1,329,078**	**$ 2,494,345**	**87.7%**	**$ 2,435,386**	**-2.4%**
Communications						-
Salaries and Benefits	$ -	$ -	$ 218,736	-	$ 218,257	-0.2%
Non-Personnel Costs	-	-	18,569	-	18,569	0.0%
Subtotal	**$ -**	**$ -**	**$ 237,305**	**-**	**$ 236,826**	**-0.2%**
City Clerk						
Salaries and Benefits	$ 600,545	$ 596,110	$ 564,834	-5.2%	$ 569,706	0.9%
Non-Personnel Costs	85,534	38,852	35,420	-8.8%	35,420	0.0%
Subtotal	**$ 686,079**	**$ 634,962**	**$ 600,254**	**-5.5%**	**$ 605,126**	**0.8%**
City Clerk Election						
Non-Personnel Costs	-	150,000	-	-100.0%	150,000	-
Subtotal	**$ -**	**$ 150,000**	**$ -**	**-100.0%**	**$ 150,000**	**-**
Economic Development						
Salaries and Benefits	$ 303,776	$ 323,938	$ 247,033	-23.7%	$ 350,380	41.8%
Non-Personnel Costs	117,340	136,234	137,234	0.7%	137,234	0.0%
Subtotal	**$ 421,116**	**$ 460,172**	**$ 384,267**	**-16.5%**	**$ 487,614**	**26.9%**
Total	**$ 2,163,501**	**$ 2,574,212**	**$ 3,716,171**	**44.4%**	**$ 3,914,952**	**5.3%**

MANAGEMENT SERVICES

Dollars by Service Line

Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Citywide Internal Support						
Administration and Governance	$ 1,742,384	$ 2,114,040	$ 3,331,904	57.6%	$ 3,427,338	2.9%
Subtotal	$ 1,742,384	$ 2,114,040	$ 3,331,904	0.57608	$ 3,427,338	2.9%
Community and Economic Development						
Economic Development	$ 421,116	$ 460,172	$ 384,267	-16.5%	$ 487,614	26.9%
Subtotal	**$ 421,116**	**$ 460,172**	**$ 384,267**	**-16.5%**	**$ 487,614**	**26.9%**
Total	**$ 2,163,501**	**$ 2,574,212**	**$ 3,716,171**	**44.4%**	**$ 3,914,952**	**5.3%**

Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
General Fund	$ 2,163,501	$ 2,574,212	$ 3,712,071	44.2%	$ 3,910,852	5.4%
Enterprise Fund	-	-	4,100	-	4,100	100.0%
Total	**$ 2,163,501**	**$ 2,574,212**	**$ 3,716,171**	**44.4%**	**$ 3,914,952**	**5.3%**

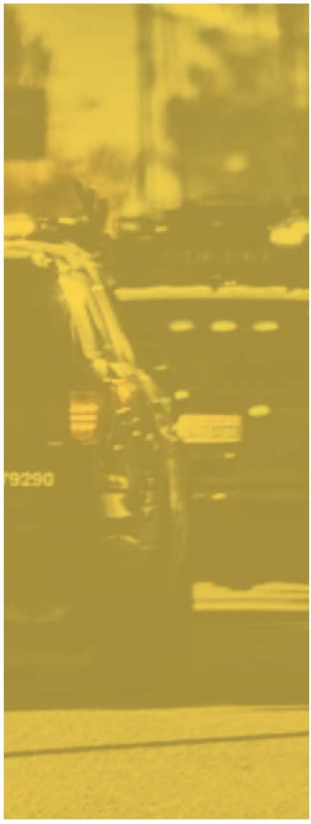



CORONA
"THE CIRCLE CITY"
Established
May 4, 1886
To Cherish Our Past - To Plan Our Future

POLICE DEPARTMENT

The mission of the Corona Police Department is to achieve excellence in policing, we will ensure safety and security of the public through strong community partnerships and investment in our people.





POLICE DEPARTMENT



What do we do?

Within the **Public Safety and Emergency Response** service area, the **Police Department** provides a variety of services which ensure a safe and a high quality of life in our City. The **Police Department** also maintains the City's animal shelter.

Police Administration

The Chief of Police, with the Police Captains, Lieutenants, and civilian managers, are responsible for overseeing the department's policies and procedures, department's budget and grants, providing internal and external communication regarding departmental matters and events, and directing the goals and mission of the department. The Chief of Police and the Command Staff will direct the department to pursue the basic mission of quality customer service, reduction of crime, efficiency of systems and service, and excellence through training. Additionally, they set the leadership and standards of performance that ensure all department employees treat a diverse community with respect, courtesy, dignity, and empathy. ***Units within Administration include:***

The ***Personnel and Training Unit*** recruits, tests, and conducts background checks on all prospective department employees. Additionally, this unit is responsible for the coordination and management of police cadets, explorers, volunteer programs, policy development, special community events, and special project coordination. Other duties include coordinating all state mandated training and training records management, crime prevention, and the department shooting range and training facility. The Unit also oversees the Clergy Program, the Volunteer Program, and the Corona Police Community Partnership.

The ***Field Services Administrative Sergeant*** responsibility consists of Media Relations/Fleet and Equipment Management. This unit manages all public information, provides risk management and grants support, and manages the department's vehicle, equipment, and technology needs.

The ***Facility Management Unit*** tends to the jail and facility needs.

Patrol Bureau

The ***Patrol Bureau*** is the largest in the organization and is responsible for providing services by uniformed personnel. The Patrol Bureau is the first responder to citizen's calls for service. The City is divided into four geographical areas, each containing a deployment zone. Each zone is managed by a

Lieutenant and patrolled by officers assigned to the zone. This enhances public access and community interaction creating closer ties, and facilitates citizens and police working together to address community problems. Patrol staff participates in the Adopt-A-School Program, where officers enhance community relations by having a presence at elementary and middle schools. They also participate in the Run with A COP (Anti-Childhood Obesity Program); this partnership is with the 100 Mile Club® and the Corona Norco Unified School District to get the word out about staying healthy and being active. Units within the ***Patrol Bureau*** include:

The ***Air Support Unit*** is responsible for policing services of emergency critical incidents and other officer safety measures working in the field by use of helicopter support.

The ***Unmanned Aircraft Systems Program enhances*** the safety and service provided to the community and its peace officers through the effective use of UAS technology. UAS enables officers to have access to more complete information when responding to calls for service and enables the department to deploy its resources in a more efficient and effective manner.

The ***Jail Management Unit*** oversees the maintenance and facility needs of the jail while managing and supervising the Jailers who process arrestees, conduct searches, inventory related property, verify arrestees' identity and complete related paperwork. They fingerprint and photograph inmates and collect DNA as needed. Jailers transport inmates from field locations to the City jail and from the jail to other detention facilities.

The ***Community Service Officers***, or CSO's, assist in handling police reports and other various duties to assist officers. They also assist in non-injury traffic accidents and provide security related information to the public.

The ***Field Training Officer***, or FTO, Program provides in-field training to new or lateral officers.

The ***Homeless Outreach and Psychiatric Evaluation, or HOPE Team***, is a two-person team that will assist and mitigate the reasons why homelessness is a particular issue for the individuals contacted. The team also provides support to stop any illegal activities related to the homeless.

The ***Honor Guard Unit*** performs ceremonial duties at funerals, City events, and special community events.

The ***K-9 and Mounted Units*** provide resources and support to patrol and other police divisions as requested. K-9 provides a much safer and more effective means of conducting building searches, apprehending fleeing criminals, tracking lost persons and suspects, narcotics and evidence searches, and scene control. The Mounted Unit is a team of specially trained, equestrian certified police officers, who also participate in ceremonies, parades, holiday theft prevention patrol, search and rescue, criminal transient abatement enforcement, and other special events throughout the year.

The ***Post-Release Accountability and Compliance Team, or PACT***, is a multi-jurisdictional team consisting of various law enforcement agencies, and county probation to focus on "high-risk" or "at-large" Post Release Community Supervision (PRCS) offenders that pose the most risk to public safety.

The ***Special Response Team*** consists of sworn personnel who support the Field Services Division and the Investigative Services Division. This team is utilized when the situation requires a specially trained team for maximum effectiveness towards the protection and safety of the community. Such incidents may include, but are not limited to: hostage situations, barricaded suspects, homicidal/suicidal individuals, dignitary protection, and high-risk warrant services.

The ***Mobile Field Force Team*** consist of sworn personnel that will be used to maintain order, ensure public safety and protect civil rights during civil demonstrations, community events, incidents of civil unrest and riots. This team will be able to deploy to and assist with facilities protection, disaster response, and mutual aid.

Special Enforcement Bureau

The ***Special Enforcement Bureau*** is responsible for other operations of the Police Department. Units included in the Special Enforcement Bureau:

The ***Traffic Unit*** is responsible for collision investigations, collision prevention and educational programs, vehicle code enforcement, traffic flow regulations, review of City development plans related to public safety concerns and traffic issues, commercial vehicle enforcement, parking enforcement, tow rotation regulations and oversight, tow rotation company inspections, and special event permits. Additionally, the Traffic Unit participates in the "Drive-4-Life" teen driver safety program. This program is designed for young drivers who have a license, as well as, those who are about to get one, in an effort to promote traffic safety on roadways and to prevent fatal traffic collisions.

The ***Youth and Family Services Unit*** is comprised of various programs, such as the Youth Diversion Team Program which provides intervention services to first-time juvenile offenders and at-risk youth. The Graffiti Restitution Program, in which a coordinator works in conjunction with other departments and uses a graffiti tracker program. The School Resource Officer Program provides full time police officers on high school campuses to prevent and deter crime and provide technical and educational assistance to staff and students.

Animal Services and Enforcement

The ***Animal Services and Enforcement Unit*** is responsible for enforcement of City and state regulations pertaining to animal welfare. The Unit enforces licensing requirements for the control of rabies and provides the public with animal-related information and instructions for the control and over-population of unwanted animals, as well as the care and treatment of pets.

Communication Center

The ***Communications Center Unit*** provides support answering 9-1-1 emergency service requests including all wireless and Voice Over Internet Protocol calls from all providers in the jurisdiction, receiving and dispatching calls for service to police, fire, and medical personnel in Corona and surrounding areas. The section also provides pre-arrival and often lifesaving Emergency Medical Dispatching instructions on medical emergencies.

Investigations Bureau

Investigative Services is responsible for investigating major crimes occurring within the City, conducting criminal cases, and filing criminal cases with the District Attorney. The Investigation Bureau investigates all crimes not solved by patrol officers' initial investigations and assists patrol officers in more serious investigations. Units included in the ***Investigation Bureau***:

The ***Forensic Unit*** provides latent fingerprint identification, photographs, and processes items of evidence at crime scenes.

The ***Evidence and Property Unit*** ensures that items of evidence are properly preserved and available for on-going investigations and court presentations, returns property to the rightful owners, and disposes of unclaimed property and contraband as prescribed by law.

The ***Crimes Against Persons Unit*** oversees crimes against people. This unit maintains Project Kids, a regionally based child abuse center. The center provides a child/family friendly, single site for comprehensive and multidisciplinary team response to the investigation and follow-up processes involved in child abuse cases.

The ***Crimes Against Property Unit*** oversees crimes dealing directly with property. These crimes include residential, commercial and vehicle burglaries, arson, fraud, vehicle theft, and computer related crimes.

Subpoena and Discovery Section receives and serves all of the traffic and criminal subpoenas to police personnel, as well as providing all items of evidence discovery to the District Attorney's Office.

The ***Vice, Narcotics, and, Gangs Intelligence Unit, or VNI***, is responsible for identifying and apprehending persons engaged in the illegal possession, manufacturing, sales, and use of narcotics and dangerous drugs. VNI also gathers intelligence and enforces laws regarding gangs, prostitution and illegal massage establishments. Additionally, VNI makes itself available to handle specific problem areas that are brought to its attention by Zone Commanders.

Staff members participate on ***State and Federal Task Forces*** such as the Department of Homeland Security, Federal Bureau of Investigations (FBI), Inland Commercial Enforcement and Financial Interdiction Team (ICEFIT), The Department of Justice, Drug Enforcement Administration (DEA) Local Task Force and on the Riverside County District Attorney Office for the Real Estate Fraud Task Force, and Gang Impact Team.

The ***Professional Standards Unit*** is an internal administrative unit responsible for investigating complaints that are received from the public concerning the performance, demeanor, and behavior of police personnel, and internal investigations concerning violations of department policy and criminal law.

Records

The ***Records Section*** provides first level contact for all Police Department business inquiries and is the primary service provider for public inquiries, vehicle and report releases, a variety of permits, and other front counter customer services, as well as processing reports, arrest complaints, court dispositions, citations, and any related documentation. The Records Section inputs data for the purpose of collection and analysis of statistical data related to state and federal reporting requirements. In addition, the Records Section tracks and responds to all civil and criminal subpoenas and processes requests for the public disclosure of records.



Other Services

The Police Department provides a host of other services including, but not limited to asset forfeiture and specific traffic offender services that are supported via special purpose (non-General Fund) funds.

What did we do in Fiscal Year 2018-19?

- Responded to over four thousand priority one emergency calls within five minutes or less.
- Continue to enhance collection of crime trends in real time analysis.
- Implemented a Civilian Response to Active Shooter Events (CRASE) course, which provides education to the community related to active shooter events.
- Completed the Play and Bark Yards at the Animal Control Shelter to provide exercise and socialization for dogs as part of a Shelter Enrichment Program.
- Continued to enhance community involvement with the implantation of a Coffee with a Cop Program.
- Implemented the Pink Patch Project, which runs in conjunction with National Breast Cancer Awareness Month in October to raise awareness and funds for cancer research and treatment.
- Developed policies, procedures and procured equipment and training for the Unmanned Aircraft Systems (U.A.S.) Program, which was implemented in January of 2019.
- Hired a new Police Chief to lead a department of 149 sworn officers and over 150 professional staff and volunteers.

What do we plan to do in Fiscal Years 2019-20 and 2020-21?

- Maintain emergency response times within five minutes or less.
- Continue with the implementation of the new Records Management System/Computer Aided Dispatch software system.
- Further assess opportunities to participate in force multiplying task forces and other partnerships that provide benefits for the community.
- Ongoing development and enhancement of the Unmanned Aircraft Systems Program with advanced training and continuous review of practices, policies and procedures.



Police Department

George Johnstone, Chief of Police

Police Administration

1.00 FTE – Chief of Police
3.00 FTE – Police Captain
4.00 FTE – Police Sergeant
1.00 FTE – Police Corporal
3.00 FTE – Police Officer II
1.00 FTE – Management Analyst II
1.00 FTE – Crime Analyst
1.00 FTE – Rangemaster
2.00 FTE – Administrative Assistant

17.00 FTE Police Administration Subtotal

Police Patrol Bureau

4.00 FTE – Police Lieutenant
14.00 FTE – Police Sergeant
14.00 FTE – Police Corporal
71.00 FTE – Police Officer I/II
6.00 FTE – Jailer
4.00 FTE – Community Services Officer I/II

113.00 FTE Police Patrol Bureau Subtotal

Special Enforcement Bureau

0.50 FTE – Police Lieutenant
1.00 FTE – Police Sergeant
1.00 FTE – Police Corporal
11.00 FTE – Police Officer II
1.00 FTE – Administrative Assistant

14.50 FTE Special Enforcement Bureau Subtotal

Animal Services and Enforcement

0.33 FTE – Support Services Manager
1.00 FTE – Animal Control Supervisor
4.00 FTE – Animal Control Officer II
3.00 FTE – Animal Control Officer I
1.00 FTE – Office Assistant

9.33 FTE Animal Services and Enforcement Subtotal

Communication Services

0.34 FTE – Support Services Manager
4.00 FTE – Public Safety Dispatch Supervisor
6.00 FTE – Senior Public Safety Dispatcher
15.00 FTE – Public Safety Dispatcher I/II

25.34 FTE Communications Services Subtotal

Investigations Bureau

0.50 FTE – Police Lieutenant
4.00 FTE – Police Sergeant
21.00 FTE – Police Detective
1.00 FTE – Crime Analyst
2.00 FTE – Forensic Technician II
2.00 FTE – Property Administrator
1.00 FTE – Senior Office Assistant

31.50 FTE investigations Bureau Subtotal

Records

0.33 FTE – Support Services Manager
1.00 FTE – Police Records Supervisor
8.00 FTE – Police Records Technician II

9.33 FTE Records Subtotal

FY 2019/20 & 2020/21 Position Totals

220.00 – Full-Time FTE
16.40 – Part-Time FTE (not reflected above)
236.40 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Police	250.01	231.40	230.40	236.40	236.40

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits-Other	$ 43,096,676	$ 41,483,967	$ 42,597,596	2.7%	$ 43,664,791	2.5%
Non-Personnel Costs	4,342,284	4,004,160	4,097,236	2.3%	4,197,387	2.4%
Capital Outlay	-	-	47,000	-	-	-
Subtotal	**$ 47,438,960**	**$ 45,488,127**	**$ 46,741,832**	**2.7%**	**$ 47,862,178**	**2.5%**
Police Administration						
Salaries and Benefits	$ 4,001,200	$ 3,673,470	$ 4,135,543	12.6%	$ 4,239,997	2.5%
Non-Personnel Costs	1,097,581	1,049,475	1,118,757	6.6%	1,047,617	-6.4%
Subtotal	**$ 5,098,781**	**$ 4,722,945**	**$ 5,254,300**	**11.3%**	**$ 5,287,614**	**0.6%**
Patrol Bureau						
Salaries and Benefits	$ 22,786,699	$ 21,656,535	$ 22,465,486	3.7%	$ 23,175,287	3.2%
Non-Personnel Costs	1,621,247	1,501,528	1,612,715	7.4%	1,609,965	-0.2%
Capital Outlay	-	-	47,000	-	-	-100.0%
Subtotal	**$ 24,407,945**	**$ 23,158,063**	**$ 24,125,201**	**4.2%**	**$ 24,785,252**	**2.7%**
Special Enforcement Bureau						
Salaries and Benefits	$ 3,294,628	$ 3,403,527	$ 3,075,339	-9.6%	$ 3,142,335	2.2%
Non-Personnel Costs	368,079	375,670	363,401	-3.3%	371,014	2.1%
Subtotal	**$ 3,662,707**	**$ 3,779,197**	**$ 3,438,740**	**-9.0%**	**$ 3,513,349**	**2.2%**
Animal Services and Enforcement						
Salaries and Benefits	$ 1,041,012	$ 1,074,506	$ 1,176,627	9.5%	$ 1,181,069	0.4%
Non-Personnel Costs	259,597	222,764	230,001	3.2%	232,023	0.9%
Subtotal	**$ 1,300,609**	**$ 1,297,270**	**$ 1,406,628**	**8.4%**	**$ 1,413,092**	**0.5%**
Communication Services						
Salaries and Benefits	$ 3,399,636	$ 3,246,815	$ 3,658,357	12.7%	$ 3,697,707	1.1%
Non-Personnel Costs	204,025	234,285	204,944	-12.5%	371,204	81.1%
Subtotal	**$ 3,603,662**	**$ 3,481,100**	**$ 3,863,301**	**11.0%**	**$ 4,068,911**	**5.3%**
Investigations Bureau						
Salaries and Benefits	$ 7,145,446	$ 6,961,127	$ 6,574,863	-5.5%	$ 6,720,534	2.2%
Non-Personnel Costs	692,996	565,509	488,420	-13.6%	485,366	-0.6%
Subtotal	**$ 7,838,442**	**$ 7,526,636**	**$ 7,063,283**	**-6.2%**	**$ 7,205,900**	**2.0%**
Records						
Salaries and Benefits	$ 982,099	$ 956,346	$ 1,055,431	10.4%	$ 1,061,662	0.6%
Non-Personnel Costs	54,185	53,199	37,360	-29.8%	38,560	3.2%
Subtotal	**$ 1,036,284**	**$ 1,009,545**	**$ 1,092,791**	**8.2%**	**$ 1,100,222**	**0.7%**
Cal-Cops Grants						
Salaries and Benefits	$ 167,177	$ 272,577	$ 267,683	-1.8%	$ 267,683	0.0%
Non-Personnel Costs	44,573	-	40,000	-	40,000	0.0%
Subtotal	**$ 211,750**	**$ 272,577**	**$ 307,683**	**12.9%**	**$ 307,683**	**0.0%**
Traffic Offenders						
Salaries and Benefits	$ 278,780	$ 239,064	$ 188,267	-21.2%	$ 178,517	-5.2%
Non-Personnel Costs	-	1,730	1,638	-5.3%	1,638	0.0%
Subtotal	**$ 278,780**	**$ 240,794**	**$ 189,905**	**-21.1%**	**$ 180,155**	**-5.1%**
Total	**$ 47,438,960**	**$ 45,488,127**	**$ 46,741,832**	**2.8%**	**$ 47,862,178**	**2.4%**

Dollars by Service Line

Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Public Safety and Emergency Response						
Police	$ 47,438,960	$ 45,488,127	$ 46,741,832	2.8%	$ 47,862,178	2.4%
Total	**$ 47,438,960**	**$ 45,488,127**	**$ 46,741,832**	**2.8%**	**$ 47,862,178**	**2.4%**

Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
General Fund	$ 46,667,106	$ 44,765,456	$ 46,125,444	3.0%	$ 47,255,540	2.5%
Special Revenue Fund	771,854	722,671	616,388	-14.7%	606,638	-1.6%
Total	**$ 47,438,960**	**$ 45,488,127**	**$ 46,741,832**	**2.8%**	**$ 47,862,178**	**2.4%**

Performance Measures

Law Enforcement Services

Performance Measure	Actuals FY2017-18	Estimated FY2018-19	Actuals FY2018-19	Estimated FY2019-20
Number of Total Calls for Service *	109,650	109,650	99,872	101,145
CFS Totals (Updated)	104,899	99,018	99,086	95,595
Average Response Time (Priority One) Updated	5 min 9 sec	5 min 12 sec	5 Min 27 Sec	5 Min 17 Sec
Number of Sworn Officer per 1,000 population	0.97	0.93	0.88	0.91

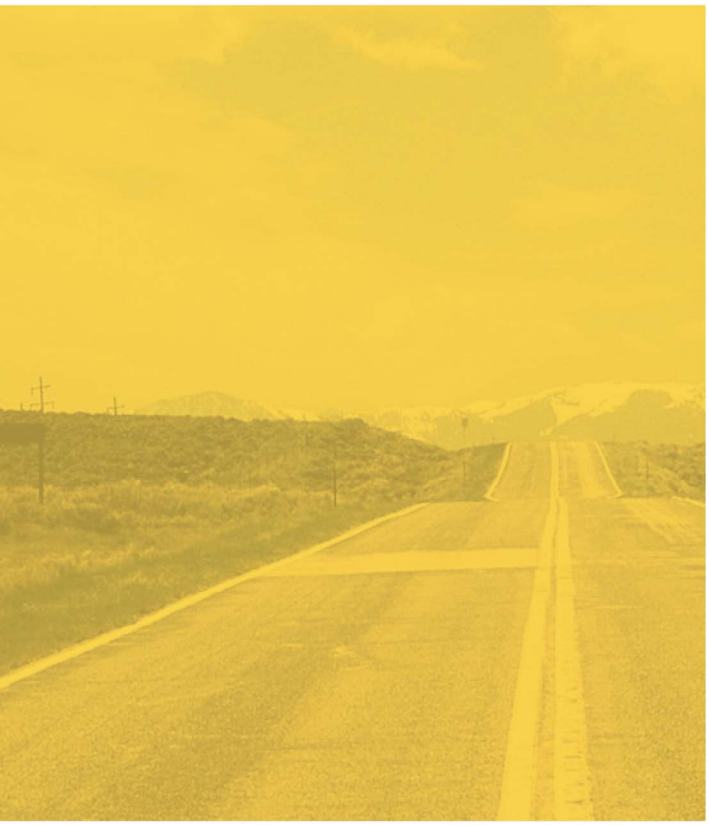
Animal Services

Performance Measure	Actuals FY2017-18	Estimated FY2018-19	Actuals FY2018-19	Estimated FY2019-20
Number of Animals Adopted	1,160	1,160	1,318	1,300
Number of Adoptable Animals Euthanized	None	None	None	None

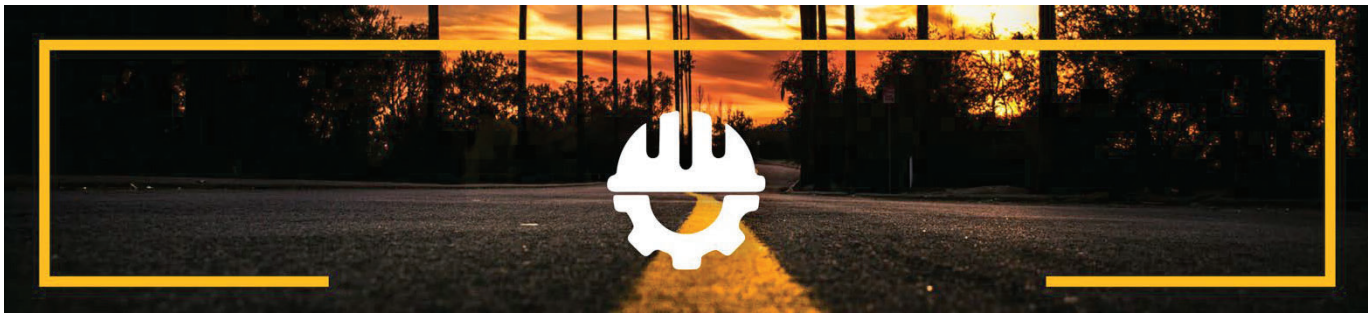
PUBLIC WORKS

The mission of the Public Works Department is to provide efficient and cost-effective services involving traffic management, land development, engineering, and transportation.

The department strives to serve Corona citizens and customers in a helpful, courteous, and responsive manner.







What do we do?

The **Public Works** Department is comprised of six sections:

Capital Improvements

The ***Capital Improvements Program*** provides engineering and project management services involving preparation of plans and specifications, technical direction, and oversight of design, bid, construction, and management of capital improvement projects. This program develops and implements all major capital improvements within the public right-of-way for the City's Public Works Department and the Department of Water and Power. Funding for capital improvement projects associated with water and water reclamation are provided by the Department of Water and Power. The Capital Improvements Program also manages regionally funded transportation projects and street pavement rehabilitation projects, including projects funded through the Transportation Uniform Mitigation Fee (TUMF) program, and the Local Streets and Roads (LSR) program. The Capital Improvements Section seeks local, state, and federal grant funding opportunities to pursue improvements to facilities such as streets, bike lanes, sidewalks, traffic signals, street lights, and bridges.

Land Development and Permitting

The ***Land Development*** works with developers to ensure that proposed development projects meet the requirements of the Corona Municipal Code, and conform to county, state, and federal guidelines. Additionally, Land Development coordinates and administers programs involving intergovernmental agencies, utility companies, and telecommunication companies. This section also monitors and reports the application and collection of the Transportation Uniform Mitigation Fees (TUMF) to the Western Riverside Council of Governments.

The ***Permitting*** group provides an effective and efficient permit application process and responds to engineering-related questions by clarifying or interpreting the Corona Municipal Code, the Subdivision Map Act, or the Public Works Standard Plans and Specifications.

Public Works Administration

The ***Public Works Administration*** provides support, management, and guidance to the daily operations of the Public Works Department. This section is responsible for departmental budgeting, personnel, contract administration, special projects, document management, and coordination with other

departments. The Public Works Administration provides customer service to internal and external customers and offers administrative and technical support to all sections of the Public Works Department.

Inspection Services

The ***Inspection Services*** Division provides a broad spectrum of services related to public works activities. These services include inspection of all above-ground (streets, curbs, gutters, sidewalks, ramps compliant with the American with Disabilities Act (ADA), streetlights, traffic signals, pavement striping, etc.) and underground (sewer, water, storm drain, fiber optic, electrical conduits, gas, communications, etc.) improvements within the public right-of-way. This section investigates and enforces grading, haul routes, stock piling, encroachments within the public right-of-way, and traffic control requirements. Inspection Services also conducts final job walks to ensure that all public improvements conform to City standards prior to authorizing the release of securities.

Traffic Management

The ***Signal Operations,*** ***a*** group within the Traffic Management Section, is responsible for the maintenance, operation, and repair of the City's traffic circulation system. This group maintains all aspects of the City's Advanced Traffic Management System (ATMS) which includes: Traffic Management Center in City Hall and the Emergency Operations Center; traffic cameras, roadway warning beacons, enhanced crosswalks; and dynamic message signs throughout the City. The upkeep of these facilities and equipment provides for the safe and efficient travel of pedestrians, bicyclists, and motorists throughout Corona. Maintenance and repairs are performed by a combination of in-house staff and contracted services.

The ***Traffic Engineering*** group ensures that the City's traffic circulation system is operating in a safe and efficient manner. In accordance with state and local regulation, Traffic Engineering staff plans for growth-related needs, designs system improvements, coordinates construction activities, provides plan review for new development and utility permit work; and maintains system components for vehicles, bicycles, and pedestrians.

Transportation Services

The ***Corona Cruiser Program*** is a fixed route bus service that provides two routes throughout the City. The Blue Line serves the easterly to central portion of the City, and the Red Line serves the southeastern to the mid-western portion of the City. Both lines operate weekdays and Saturday, providing reliable bus service within the City with connections to the North Main Corona Metrolink Station via the Corona Transit Center and Riverside Transit Agency (RTA) buses. This Section also pursues and manages transportation funding and grant opportunities to enhance public transit services, improve bicycle and pedestrian facilities, and promote emission reducing transportation alternatives.

The ***Dial-A-Ride Program*** provides a demand-response, curb-to-curb senior and special needs transportation service to eligible riders within Corona City limits, and satellite locations along Hamner

Avenue in the City of Norco. Door-to-door service is available to passengers certified under the Americans with Disabilities Act (ADA) upon request.

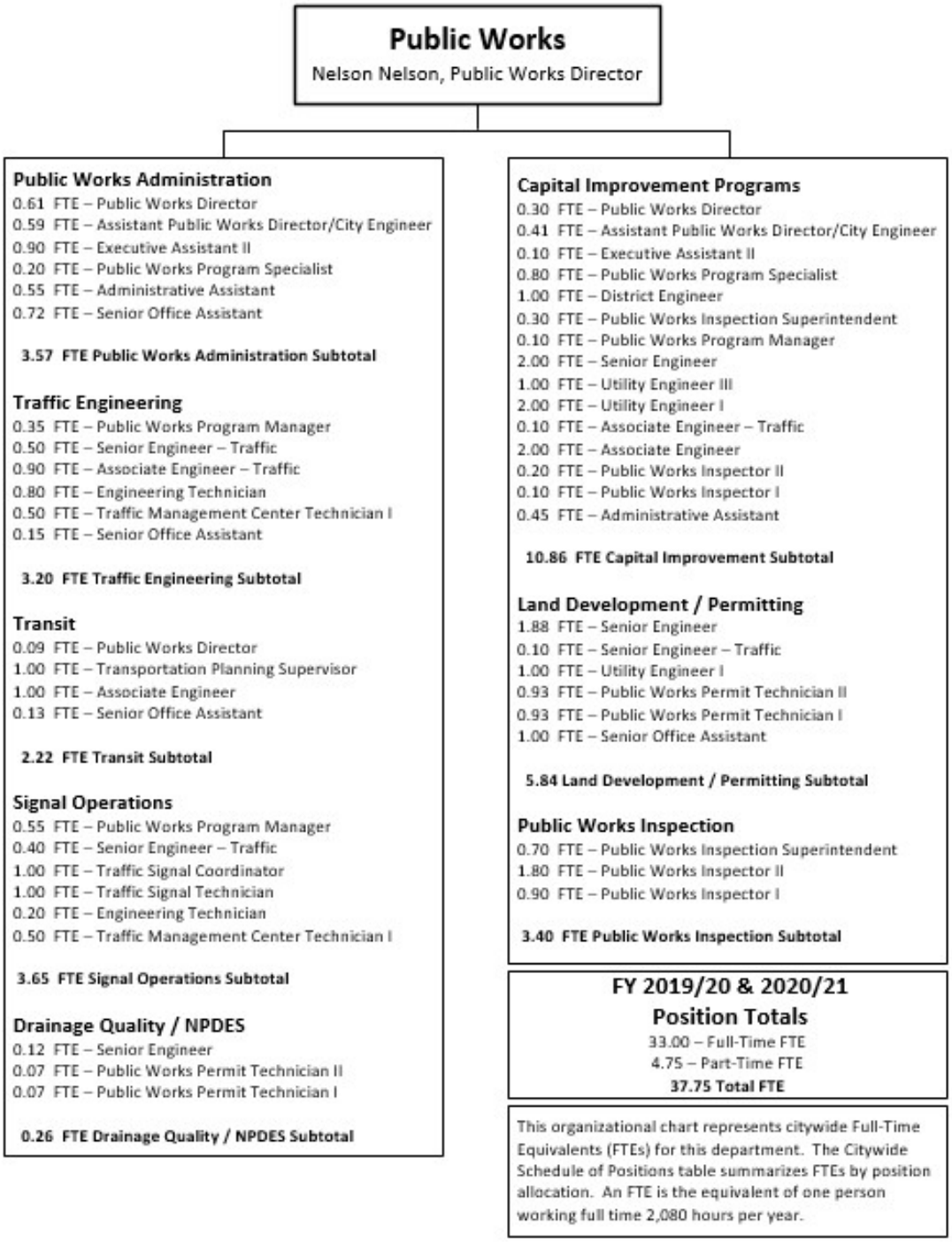
What did we do in Fiscal Year 2018-19?

- Construct sewer and water infrastructure facilities necessary to accommodate the new homes in the Bedford development.
- Construct road improvements on Ontario Avenue between California Avenue and Magnolia Avenue.
- Completed the Home Gardens Water District Well Collection project that included two miles of 16-inch to 24-inch well water pipeline from Wells 32 and 33 to the Ion Exchange Water Treatment Plant and beyond to the well collection system in Joy Street.
- Constructed the Ion Exchange Treatment Plant in City Park to remove nitrates and perchlorates from local groundwater sources to support the development of local groundwater supplies and reduce reliance on imported water.
- Constructed the pumphouse and site work at Wells 32 and 33 and equipped Well 33 to provide an additional 1,500 gpm of local groundwater supply.
- Constructed the Arantine Hills Sewer Lift Station to support new home construction in the Arantine Hills development and to enable the future decommissioning of Water Reclamation Facility #3.
- Constructed 1-½ miles of dual 12-inch sewer force main from the Arantine Hills Sewer Lift Station down Bedford Canyon Road and Foothill Parkway to a point of discharge at California Avenue to support new home construction in the Arantine Hills development and to enable the future decommissioning of Water Reclamation Facility #3.
- Constructed two miles of 15-inch gravity sewer in California Avenue from Pico Street to Foothill Parkway to support new home construction in the Arantine Hills development and to enable the future decommissioning of Water Reclamation Facility #3.
- Constructed the new Sierra Bella Emergency Pump Station to pump water from the potable water 1080-Zone to the 1380-Zone to provide fire flow and emergency pumping capability.
- Relocated the Corona Airport Waterline in advance of the Army Corps of Engineers project to construct the Alcoa Dike. Complete construction of Storm Drain Line 52 in Joy Street from Parkridge Avenue to Grand Boulevard.
- Collected Citywide Development Impact Fees totaling approximately $3.5 million on 22 projects.
- Enabled electronic permit application submittals for Daily and Annual Overload Permit types.
- Placed 11 new Dial-A-Ride buses in service.

What do we plan to do in Fiscal Years 2019-20 and 2020-21?

- Implement new plan checking and permitting software, in cooperation with other City departments.
- Complete construction of the Cajalco / I-15 Interchange Improvement Project.

- Construct additional sewer and water infrastructure facilities necessary to accommodate the new homes in the Bedford development.
- Construct road improvements on Ridgeline Drive from Green River Road to Green River Road; Green River Road from Palisades Drive to Paseo Grande; Serfas Club Drive from Green River Road to Palisades Drive; and West Ontario Avenue from Paseo Grande to Via Pacifica.
- Construct road improvements on local streets in eight different areas throughout the city.
- Construct the Mangular Blend Facility to increase potable water blending capacity and add a dual-zone pump station at the existing water storage tank in Mangular Park.
- Construct the Garretson Emergency Generator to provide emergency power at the Garretson blending and pumping station.
- Construct the Keith Tank, a proposed 2.5 MG potable water pre-stressed concrete storage tank at the corner of Keith Street and Nelson Street.
- Construct the Water Reclamation Facility #2 Equalization Basin and Odor Control project.
- Construct the Western Riverside County Regional Wastewater Authority Reclaimed Water line from the WRCRWA Treatment Plant across the Santa Ana River to Bluff Street to connect to an existing Corona reclaimed water transmission main.
- Construct the 6th Street – Grand to Rimpau Potable Waterline project.
- Construct the 6th Street and Yorba Street Potable Waterline project.
- Construct the Sherman Avenue Potable Waterline replacement project.
- Construct the Hayden & Howe Streets Potable Waterline project.
- Construct the WRF3 Sewer Force Main and Temescal Canyon Road Electrical Backbone project.
- Construct the WRF3 Sewer Lift Station project to enable decommissioning of WRF3.
- Construct the Wardlow Road Sewer project.
- Complete the design the McKinley Grade Separation Project
- Continue supporting Riverside County with utility relocations for their road widening project.
- Continue supporting the County of Orange and the Army Corps of Engineers with utility relocations for their Alcoa Dike project.
- Continue to transition permit application processes on an electronic platform.
- Design and construct the Advanced Traffic Management System – Phase III project which will expand the existing system and upgrade technologies to become a more data-centric system.
- Design and construct the Auto Center / Metrolink Station traffic signal.
- Design and construct the Bedford Canyon / Georgetown traffic signal.



Department Personnel Totals	FTE Authorized FY2017-18	FTE Adopted FY2018-19	FTE Authorized FY2018-19	FTE Adopted FY2019-20	FTE Forecast FY2020-21
Public Works	37.75	37.75	37.75	37.75	37.75

What does it cost?

Dollars by Department Activity

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Department-Wide						
Salaries and Benefits	$ 4,889,715	$ 5,655,330	$ 5,561,754	-1.7%	$ 5,551,458	-0.2%
Non-Personnel Costs	6,338,089	6,537,743	5,422,150	-17.1%	5,281,573	-2.6%
Capital Outlay	1,443,292	160,497	39,000	-75.7%	37,000	-5.1%
Subtotal	**$ 12,671,096**	**$ 12,353,570**	**$ 11,022,904**	**-10.8%**	**$ 10,870,031**	**-1.4%**
Capital Improvement Projects						
Salaries and Benefits	$ 1,565,956	$ 2,213,342	$ 1,983,301	-10.4%	$ 2,032,534	2.5%
Non-Personnel Costs	17,965	731,624	56,984	-92.2%	21,611	-62.1%
Subtotal	**$ 1,583,921**	**$ 2,944,966**	**$ 2,040,285**	**-30.7%**	**$ 2,054,145**	**0.7%**
Drainage Quality/NPDES						
Salaries and Benefits	$ 42,505	$ 39,603	$ 37,657	-4.9%	$ 37,766	0.3%
Non-Personnel Costs	6,630	21	21	0.0%	21	0.0%
Subtotal	**$ 49,135**	**$ 39,624**	**$ 37,678**	**-4.9%**	**$ 37,787**	**0.3%**
Land Development/Permitting						
Salaries and Benefits	$ 689,388	$ 780,436	$ 820,719	5.2%	$ 840,921	2.5%
Non-Personnel Costs	697,311	581,923	368,823	-36.6%	356,440	-3.4%
Subtotal	**$ 1,386,699**	**$ 1,362,359**	**$ 1,189,542**	**-12.7%**	**$ 1,197,361**	**0.7%**
Public Transport/Emission Reduction						
Non-Personnel Costs	$ 438,473	$ 98,050	$ 314,550	220.8%	$ 314,450	0.0%
Subtotal	**$ 438,473**	**$ 98,050**	**$ 314,550**	**220.8%**	**$ 314,450**	**0.0%**
Public Works Administration						
Salaries and Benefits	$ 644,113	$ 637,488	$ 659,445	3.4%	$ 639,026	-3.1%
Non-Personnel Costs	386,919	371,184	65,734	-82.3%	66,100	0.6%
Subtotal	**$ 1,031,033**	**$ 1,008,672**	**$ 725,179**	**-28.1%**	**$ 705,126**	**-2.8%**
Public Works Inspection						
Salaries and Benefits	$ 398,603	$ 438,147	$ 474,277	8.2%	$ 467,148	-1.5%
Non-Personnel Costs	847,712	722,285	633,968	-12.2%	533,404	-15.9%
Subtotal	**$ 1,246,315**	**$ 1,160,432**	**$ 1,108,245**	**-4.5%**	**$ 1,000,552**	**-9.7%**
Signal Operations						
Salaries and Benefits	$ 534,180	$ 527,722	$ 576,432	9.2%	$ 570,777	-1.0%
Non-Personnel Costs	1,120,056	1,357,361	1,462,091	7.7%	1,477,528	1.1%
Subtotal	**$ 1,654,237**	**$ 1,885,083**	**$ 2,038,523**	**8.1%**	**$ 2,048,305**	**0.5%**
Traffic Engineering						
Salaries and Benefits	$ 508,696	$ 565,447	$ 580,782	2.7%	$ 525,357	-9.5%
Non-Personnel Costs	529,870	543,590	297,411	-45.3%	301,353	1.3%
Subtotal	**$ 1,038,566**	**$ 1,109,037**	**$ 878,193**	**-20.8%**	**$ 826,710**	**-5.9%**

Dollars by Department Activity, Continued

Expense Category	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Transit						
Salaries and Benefits	$ 506,273	$ 453,145	$ 429,141	-5.3%	$ 437,929	2.0%
Non-Personnel Costs	2,293,152	2,131,705	2,222,568	4.3%	2,210,666	-0.5%
Capital Outlay	1,443,292	160,497	39,000	-75.7%	37,000	-5.1%
Subtotal	**$ 4,242,717**	**$ 2,745,347**	**$ 2,690,709**	**-2.0%**	**$ 2,685,595**	**-0.2%**
Total	**$ 12,671,096**	**$ 12,353,570**	**$ 11,022,904**	**-10.8%**	**$ 10,870,031**	**-1.4%**

Dollars by Service Line

Service Area / Service Line	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Infrastructure, Maintenance and Open Space						
Engineering and Capital Planning	$ 6,993,234	$ 6,926,456	$ 6,518,996	-5.9%	$ 6,402,908	-1.8%
Subtotal	**$ 6,993,234**	**$ 6,926,456**	**$ 6,518,996**	**-5.9%**	**$ 6,402,908**	**-1.8%**
Utilities and Transportation						
Public Transit	4,252,339	2,767,447	2,708,909	-2.1%	2,703,695	-0.2%
Water Utility	805,221	1,755,414	945,866	-46.1%	926,113	-2.1%
Water Reclamation	513,631	690,756	654,489	-5.3%	642,970	-1.8%
Electric	106,670	213,497	194,644	-8.8%	194,345	-0.2%
Subtotal	**$ 5,677,862**	**$ 5,427,114**	**$ 4,503,908**	**-17.0%**	**$ 4,467,123**	**-0.8%**
Total	**$ 12,671,096**	**$ 12,353,570**	**$ 11,022,904**	**-10.8%**	**$ 10,870,031**	**-1.4%**

Dollars by Funding Source

Funding Source	Actuals FY2017-18	Adopted FY2018-19	Adopted FY2019-20	Change %	Forecast FY2020-21	Change %
Capital Project Fund	$ 4,018,503	$ 3,627,255	$ 3,670,722	1.2%	$ 3,532,912	-3.8%
Enterprise Funds	2,935,218	3,281,677	2,828,796	-13.8%	2,850,309	0.8%
General Fund	49,135	39,624	37,678	-4.9%	37,787	0.3%
Special Revenue Fund	5,668,239	5,405,014	4,485,708	-17.0%	4,449,023	-0.8%
Total	**$ 12,671,096**	**$ 12,353,570**	**$ 11,022,904**	**-10.8%**	**$ 10,870,031**	**-1.4%**

Performance Measures

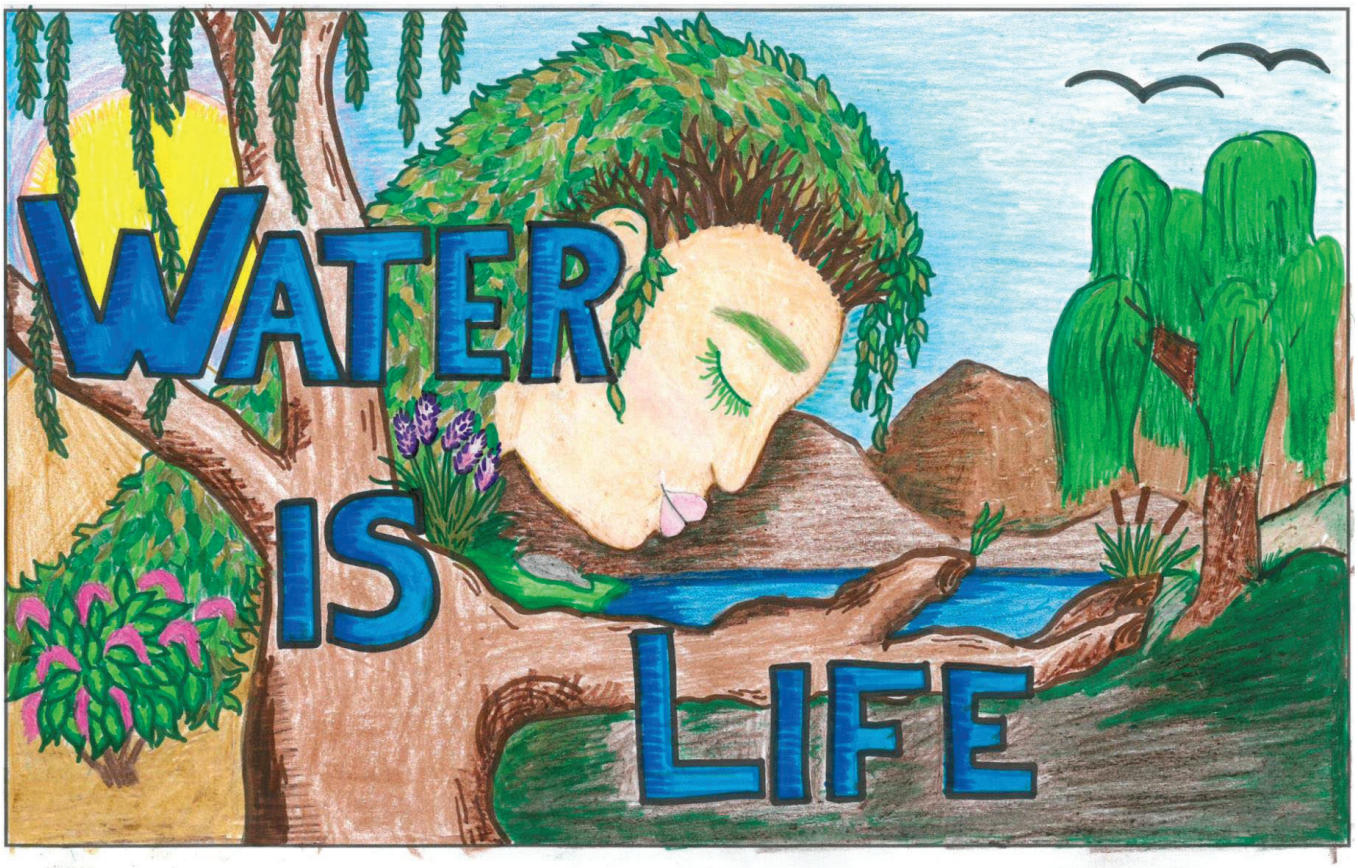
Performance Measure	Actuals FY2017-18	Estimated FY2018-19	Actuals FY2018-19	Estimated FY2019-20
Land Development				
Number of Plan Checks	1,432	1,400	2,012	1,500
Number of Permits Issued	1,069	1,100	1,128	1,100
Number of Permits Closed	459	469	421	450
Public Transportation				
Number of Passengers Serviced	188,061	200,305	170,000	178,000
Revenue Service Hours	29,898	32,456	29,000	30,000
Traffic Engineering				
Number of Traffic Signals / Devices Maintained	214	220	220	227
Number of Traffic Plan Checks	170	200	488	500
Number of Traffic Studies Performed	1,056	344	346	350
Infrastructure				
Miles of Roads, Streets, and Bridges Rehabilitated (center-line miles)	40	60	52	54
Pavement Condition Index (PCI) Rating (0-100)	73	77	73	75
Capital Improvement Projects Completed	7	9	12	15
Number of ADA Ramps Installed, Replaced, or Retrofitted	32	30	125	60




CORONA
"THE CIRCLE CITY"
Established
May 4, 1886
To Cherish Our Past - To Plan Our Future



APPENDIX



Artwork by Izabel Franco, Grade 8

RESOLUTION NO. 2019-039

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORONA, CALIFORNIA, ADOPTING SAID CITY'S BUDGET FOR FISCAL YEAR 2019-20, REVISED BUDGET ITEMS AND BUDGET POLICIES

WHEREAS, the City Manager has prepared the City's budget for the fiscal year ending June 30, 2020; and

WHEREAS, the City Council has conferred with the City Manager and appropriate staff in public meetings, and has deliberated and considered the proposed budget.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Corona, California, as follows:

SECTION 1: Adoption of Budget.

The City of Corona Proposed Annual Budget for Fiscal Year 2019-20, on file with the office of the City Clerk, is hereby adopted as the budget for the City of Corona, or as so directed by minute action, for July 1, 2019 through June 30, 2020. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, lease payments for the Corona Utility Authority, interfund charges, debt service, and continuing appropriations. Appropriation of budget may also occur as related to prior City Council agreements or minute actions.

SECTION 2: Approval of Revised Budget Items.

The Summary of Revised Budget Items, as included in Attachment A, if any, for the Fiscal Year 2019-20, are hereby adopted as the part of the budget for the City of Corona, or as so directed by minute action, for Fiscal Year 2019-20.

SECTION 3: To Increase, Decrease, Add or Delete Appropriations and Transfers.

Throughout the fiscal year, the City Council of the City of Corona may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, decrease, add or delete appropriations and transfers. All approved labor related changes including, but not limited to, employee bargaining unit negotiated Memoranda of Understanding (MOU) items, other related employee resolutions or contracts, benefit premium changes, Other Post Retirement Benefit actuarial requirements, leave calculations, and "side letter" changes will be

authorized for appropriations for the said fiscal year. City Council approval is required for significant increases or decreases in existing levels of service and/or capital projects. Funds appropriated by the City Council are authorized to be expended as necessary and proper for municipal purposes.

SECTION 4: Transfer of Funds Within an Appropriation.

At the request of a Department Director (or his/her designee), and with the concurrence of the Assistant City Manager/Administrative Services Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund and spending category. These actions may include transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source, as long as these transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The City Manager may transfer operational funds between departments occurring within the same fund as long as the total authorized appropriations in the fund are not increased by the action. Transfers between spending categories, such as personnel to non-personnel, shall require the approval of the City Council.

SECTION 5: Errors, Omissions and Accounting Changes.

Upon review and approval of the Assistant City Manager/Administrative Services Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, debt service, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes.

SECTION 6: The General Fund Budget Policies.

The following policies are to be used for the administration of the General Fund Budget:

1. In the event that projected total General Fund sources, as estimated by the Assistant City Manager/Administrative Services Director, are insufficient to support the current year level of appropriations, the City Manager may recommend adjustments to the City's estimated revenues and/or appropriation levels for approval by the City Council. Furthermore, as long as there are no significant decreases in existing levels of service as indicated in Section 3 and the total appropriations are not increased by such actions, the City Manager may also transfer budget allocations between departments for the sole purpose of meeting departmental operational needs and/or strategic

goals and objectives as identified by the City Council. Furthermore, the City Manager may initiate transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source, as long as the transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget.

2. No unexpended prior year appropriations shall be carried forward to the credit of the respective department, unless for grant reporting requirements or expressly authorized by the City Council as a continuing appropriation.

SECTION 7: General Fund Designated Department Specific Revenue.

The City Council of the City of Corona may, by the affirming vote of three members, as so directed by minute action, designate committed fund balance from a department specific revenue stream in the General Fund. These designated accounts are separately identified in the City's Adopted Budget as part of the 'Schedule of Estimated Revenue.' At the request of a Department Director (or his/her designee) and with the concurrence of the Assistant City Manager/Administrative Services Director (or his/her designee) an appropriation of budget may occur upon receipt of funds, not to exceed $50,000 per project. An appropriation exceeding $50,000 shall be made by the City Council of the City of Corona, by the affirming vote of three members, as so directed by minute action.

SECTION 8: General Fund Positive Change to Fund Balance as of June 30, 2020.

Upon completion of the accounting entries for revenue, expenditures, transfers, continuing appropriations, and other required reserves for Fiscal Year 2019-20, if there is a positive change to the General Fund's fund balance, those funds will be designated to be applied towards addressing the City's unfunded pension obligations with CalPERS. The Assistant City Manager/Administrative Services Director shall be authorized to approve such designation and initiate a contribution or reserve the funds as appropriate.

SECTION 9: Additional Contributions for Unfunded Pension Liabilities.

Any funds designated as part of the budget to be applied towards addressing the City's unfunded pension obligations with CalPERS, including without limitation the funds described in Section 8 (General Fund Positive Change to Fund Balance as of June 30, 2020), shall be allocated after consulting with CalPERS to determine optimal split between the City's pension plans (Miscellaneous, Police, Fire or Fire PEPRA).

PASSED, APPROVED, AND ADOPTED this 19th day of June, 2019.

Mayor of the City of Corona, California

ATTEST:

Sylvia Edwards

City Clerk of the City of Corona, California

CERTIFICATION

I, Sylvia Edwards, City Clerk of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly passed and adopted by the City Council of the City of Corona, California, at a regular meeting thereof held on the 19th day of June 2019, by the following vote:

AYES:	**CARRILLO, CASILLAS, SCOTT, SPEAKE, STEINER**
NOES:	**NONE**
ABSENT:	**NONE**
ABSTAINED:	**NONE**

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 19th day of June 2019.

Sylvia Edwards

City Clerk of the City of Corona, California

(SEAL)

RESOLUTION NO. 2019-041

RESOLUTION OF THE CORONA UTILITY AUTHORITY OF THE CITY OF CORONA, CALIFORNIA, ADOPTING SAID AUTHORITY'S BUDGET FOR FISCAL YEAR 2019-20, REVISED BUDGET ITEMS AND BUDGET POLICIES

WHEREAS, the Executive Director has prepared the Corona Utility Authority's budget for the fiscal year ending June 30, 2020; and

WHEREAS, the Corona Utility Authority has conferred with the Executive Director and appropriate staff in public meetings, and has deliberated and considered the proposed budget.

NOW, THEREFORE, BE IT RESOLVED by the Corona Utility Authority of the City of Corona, California, as follows:

SECTION 1: Adoption of Budget.

The Corona Utility Authority of the City of Corona Proposed Annual Budget for Fiscal Year 2019-20, on file with the office of the City Clerk, is hereby adopted as the budget for the Corona Utility Authority of the City of Corona, or as so directed by minute action, for July 1, 2019 through June 30, 2020. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, lease payments for the Corona Utility Authority, interfund charges, debt service, and continuing appropriations. Appropriation of budget may also occur as related to prior Corona Utility Authority agreements or minute actions.

SECTION 2: Approval of Revised Budget Items.

The Summary of Revised Budget Items, as included in Attachment A if any, for the Fiscal Year 2019-20, are hereby adopted as the part of the budget for the Corona Utility Authority of the City of Corona, or as so directed by minute action, for Fiscal Year 2019-20.

SECTION 3: To Increase, Decrease, Add or Delete Appropriations and Transfers.

Throughout the fiscal year, the Corona Utility Authority of the City of Corona may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, decrease, add or delete appropriations and transfers. All approved labor related changes including, but not limited to, employee bargaining unit negotiated Memoranda of Understanding

(MOU) items, other related employee resolutions or contracts, benefit premium changes, Other Post Retirement Benefit actuarial requirements, leave calculations, and "side letter" changes will be authorized for appropriations for the said fiscal year. The Corona Utility Authority approval is required for significant increases or decreases in existing levels of service and/or capital projects. Funds appropriated by the Corona Utility Authority are authorized to be expended as necessary and proper for municipal purposes.

SECTION 4: Transfer of Funds Within an Appropriation.

At the request of a Department Director (or his/her designee), and with the concurrence of the Assistant City Manager/Administrative Services Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund and spending category. Transfer requests between operational and capital projects, occurring within the same fund, cumulatively equal to or less than ten percent (10%) of the transferring appropriation in the current fiscal year's authorized budget. Transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects, cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The Executive Director may transfer operational funds between departments occurring within the same fund. Transfers between spending categories, such as personnel to non-personnel, shall require the approval of the City Council.

SECTION 5: Errors, Omissions and Accounting Changes.

Upon review and approval of the Assistant City Manager/Administrative Services Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, debt service, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes.

SECTION 6: Additional Contributions for Unfunded Pension Liabilities.

Any funds designated as part of the budget to be applied towards addressing the City's unfunded pension obligations with CalPERS, including without limitation the funds described in Section 8 of Resolution No. 2019-039 (General Fund Positive Change to Fund Balance as of June 30, 2020), shall be allocated after consulting with CalPERS to determine the optimal split between the City's pension plans (Miscellaneous, Police, Fire or Fire PEPRA).

PASSED, APPROVED, AND ADOPTED this 19th day of June, 2019.

President of the Corona Utility Authority
of the City of Corona, California

ATTEST:

Sylvia Edwards

Secretary of the Corona Utility Authority
of the City of Corona, California

CERTIFICATION

I, Sylvia Edwards, Secretary of the Corona Utility Authority of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly introduced and adopted by the Corona Utility Authority of the City of Corona, California, at an adjourned regular meeting thereof held on the 19th day of June 2019, by the following vote of the Authority:

AYES:	**CARRILLO, CASILLAS, SCOTT, SPEAKE, STEINER**
NOES:	**NONE**
ABSENT:	**NONE**
ABSTAINED:	**NONE**

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 19th day of June 2019.

Sylvia Edwards

Secretary of the Corona Utility Authority
of the City of Corona, California

(SEAL)

RESOLUTION NO. 2019-042

RESOLUTION OF THE CORONA PUBLIC FINANCING AUTHORITY OF THE CITY OF CORONA, CALIFORNIA, ADOPTING SAID AUTHORITY'S BUDGET FOR FISCAL YEAR 2019-20, REVISED BUDGET ITEMS AND BUDGET POLICIES

WHEREAS, the Executive Director has prepared the Corona Public Financing Authority's budget for the fiscal year ending June 30, 2020; and

WHEREAS, the Corona Public Financing Authority has conferred with the Executive Director and appropriate staff in public meetings, and has deliberated and considered the proposed budget.

NOW, THEREFORE, BE IT RESOLVED by the Corona Public Financing Authority of the City of Corona, California, as follows:

SECTION 1: Adoption of Budget.

The Corona Public Financing Authority of the City of Corona Proposed Annual Budget for Fiscal Year 2019-20, on file with the office of the City Clerk, is hereby adopted as the budget for the Corona Public Financing Authority of the City of Corona, or as so directed by minute action, for July 1, 2019 through June 30, 2020. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, interfund charges, debt service and continuing appropriations. Appropriation of budget may also occur as related to prior Corona Public Financing Authority agreements or minute actions.

SECTION 2: Approval of Revised Budget Items.

The Summary of Revised Budget Items, as included in Attachment A if any, for the Fiscal Year 2019-20, are hereby adopted as the part of the budget for the Corona Public Financing Authority of the City of Corona, or as so directed by minute action, for Fiscal Year 2019-20.

SECTION 3: To Increase, Decrease, Add or Delete Appropriations and Transfers.

Throughout the fiscal year, the Corona Public Financing Authority of the City of Corona may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, decrease, add or delete appropriations and transfers. The Corona Public

Financing Authority approval is required for significant increases or decreases in existing levels of service and/or capital projects. Funds appropriated by the Corona Public Financing Authority are authorized to be expended as necessary and proper for municipal purposes.

SECTION 4: Transfer of Funds Within an Appropriation.

At the request of a Department Director (or his/her designee), and with the concurrence of the Assistant City Manager/Administrative Services Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund and spending category. These actions may include transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source, as long as the transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The Executive Director may transfer operational funds between departments occurring within the same fund as long as the total authorized appropriations in the fund are not increased by the action. Transfers between spending categories, such as personnel to non-personnel, shall require the approval of the City Council.

SECTION 5: Errors, Omissions and Accounting Changes.

Upon review and approval of the Assistant City Manager/Administrative Services Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes.

SECTION 6: Additional Contributions for Unfunded Pension Liabilities.

Any funds designated as part of the budget to be applied towards addressing the City's unfunded pension obligations with CalPERS, including without limitation the funds described in Section 8 of Resolution No. 2019-039 (General Fund Positive Change to Fund Balance as of June 30, 2020), shall be allocated after consulting with CalPERS to determine the optimal split between the City's pension plans (Miscellaneous, Police, Fire or Fire PEPRA).

PASSED, APPROVED, AND ADOPTED this 19th day of June, 2019.

Chairperson of the Corona Public Financing
Authority of the City of Corona, California

ATTEST:

Sylvia Edwards

Secretary of the Corona Public Financing
Authority of the City of Corona, California

CERTIFICATION

I, Sylvia Edwards, Secretary of the Corona Public Financing Authority of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly introduced and adopted by the Corona Public Financing Authority of the City of Corona, California, at a adjourned regular meeting thereof held on the 19th day of June 2019, by the following vote of the Authority:

AYES:	**CARRILLO, CASILLAS, SCOTT, SPEAKE, STEINER**
NOES:	**NONE**
ABSENT:	**NONE**
ABSTAINED:	**NONE**

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 19th day of June 2019.

Sylvia Edwards

Secretary of the Corona Public Financing Authority of the City of Corona, California

(SEAL)

RESOLUTION NO. 2019-043

RESOLUTION OF THE CITY OF CORONA HOUSING AUTHORITY, ADOPTING SAID AUTHORITY'S BUDGET FOR FISCAL YEAR 2019-20, REVISED BUDGET ITEMS AND BUDGET POLICIES

WHEREAS, the Executive Director has prepared the City of Corona Housing Authority's budget for the fiscal year ending June 30, 2020; and

WHEREAS, the City of Corona Housing Authority has conferred with the Executive Director and appropriate staff in public meetings, and has deliberated and considered the proposed budget; and

WHEREAS, pursuant to California Law (Health and Safety Code Section 34240, *et seq*. "Housing Authority Law"), the City Council has adopted and the City of Corona Housing Authority is responsible for implementing the affordable housing goals, policies and objectives; and

WHEREAS, the City of Corona Housing Authority desires to provide financial assistance for the public improvements and projects generally listed and described in the Housing Element of the General Plan.

NOW, THEREFORE, BE IT RESOLVED by the City of Corona Housing Authority of the City of Corona, California, as follows:

SECTION 1: Adoption of Budget.

The City of Corona Housing Authority Proposed Annual Budget for Fiscal Year 2019-20, on file with the office of the City Clerk, is hereby adopted as the budget for the City of Corona Housing Authority, or as so directed by minute action, for July 1, 2019 through June 30, 2020. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, interfund charges, debt service, and continuing appropriations. Appropriation of budget may also occur as related to prior City of Corona Housing Authority agreements or minute actions.

SECTION 2: Approval of Revised Budget Items.

The Summary of Revised Budget Items, as included in Attachment A if any, for Fiscal Year 2019-20, are hereby adopted as the part of the budget for the City of Corona Housing Authority, or as so directed by minute action, for Fiscal Year 2019-20.

SECTION 3: To Increase, Decrease, Add or Delete Appropriations and Transfers.

Throughout the fiscal year, the City of Corona Housing Authority may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, decrease, add or delete appropriations and transfers. All approved labor related changes including, but not limited to, employee bargaining unit negotiated Memoranda of Understanding (MOU) items, other related employee resolutions or contracts, benefit premium changes, Other Post Retirement Benefit actuarial requirements, leave calculations, and "side letter" changes will be authorized for appropriations for the said fiscal year. The City of Corona Housing Authority approval is required for significant increases or decreases in existing levels of service and/or capital projects. Funds appropriated by the City of Corona Housing Authority are authorized to be expended as necessary and proper for municipal purposes.

SECTION 4: Transfer of Funds Within an Appropriation.

At the request of a Department Director (or his/her designee), and with the concurrence of the Assistant City Manager/Administrative Services Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund and spending category. These actions may include transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source, as long as these transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The Executive Director may transfer operational funds between departments occurring within the same fund as long as the total authorized appropriations in the fund are not increased by the action. Transfers between spending categories, such as personnel to non-personnel, shall require the approval of the City Council.

SECTION 5: Errors, Omissions and Accounting Changes.

Upon review and approval of the Assistant City Manager/Administrative Services Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, debt service, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes.

SECTION 6: Additional Contributions for Unfunded Pension Liabilities.

Any funds designated as part of the budget to be applied towards addressing the City's unfunded pension obligations with CalPERS, including without limitation the funds described in Section 8 of Resolution No. 2019-039 (General Fund Positive Change to Fund Balance as of June 30, 2020), shall be allocated after consulting with CalPERS to determine the optimal split between the City's pension plans (Miscellaneous, Police, Fire or Fire PEPRA).

PASSED, APPROVED, AND ADOPTED this 19th day of June, 2019.

Chairperson, City of Corona Housing Authority
City of Corona, California

ATTEST:

Sylvia Edwards

Secretary, City of Corona Housing Authority
City of Corona, California

CERTIFICATION

I, Sylvia Edwards, Secretary of the City of Corona Housing Authority of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly introduced and adopted by the Corona Housing Authority of the City of Corona, California, at an adjourned regular meeting thereof held on the 19th day of June 2019, by the following vote of the Authority:

AYES:	**CARRILLO, CASILLAS, SCOTT, SPEAKE, STEINER**
NOES:	**NONE**
ABSENT:	**NONE**
ABSTAINED:	**NONE**

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 19th day of June 2019.

Sylvia Edwards

Secretary of the Corona Housing Authority
of the City of Corona, California

(SEAL)

RESOLUTION NO. 2019-040

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORONA, CALIFORNIA, ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR FISCAL YEAR 2019-20 AND SELECTING THE POPULATION AND INFLATION FACTOR ACCORDINGLY

WHEREAS, Article XIII-B of the Constitution of the State of California places limits on the budgetary appropriations; and

WHEREAS, the limit on appropriations for Fiscal Year 2019-20 is calculated by adjusting the base year (1979-80) appropriations by the percentage changes in the City population growth or County population growth and California per capita personal income or the increase in non-residential assessed valuation due to new construction; and

WHEREAS, the data necessary to calculate the increase in the non-residential assessed valuation was generally not available from the County Assessor and the City may need to adjust the limit on appropriations once the data is available; and

WHEREAS, the City Council selects the County's population growth of 1.17% and the California per capita personal income change of 3.85% to calculate the Fiscal Year 2019-20 Appropriation Limit.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Corona, California that the City has conformed to the provisions of Article XIII-B of the State Constitution in determining the appropriations limit for Fiscal Year 2019-20; and

BE IT FURTHER RESOLVED that the City's appropriations limit totals $558,578,920 and the City's appropriations subject to limitation are $107,814,952. Worksheets used to determine said amounts are on file in the office of the City's Administrative Services Department.

PASSED, APPROVED, AND ADOPTED this 19th day of June, 2019.

Mayor of the City of Corona, California

ATTEST:

Sylvia Edwards

City Clerk of the City of Corona, California

CERTIFICATION

I, Sylvia Edwards, City Clerk of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly passed and adopted by the City Council of the City of Corona, California, at a regular meeting thereof held on the 19th day of June 2019, by the following vote:

AYES:	**CARRILLO, CASILLAS, SCOTT, SPEAKE, STEINER**
NOES:	**NONE**
ABSENT:	**NONE**
ABSTAINED:	**NONE**

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 19th day of June 2019.

Sylvia Edwards

City Clerk of the City of Corona, California

(SEAL)

ACRONYMNS

AB	*Assembly Bill*
AD	*Assessment District*
AV	*Assessed Valuation*
BID	*Business Improvement District*
BTA	*Bicycle Transportation Account*
CAFR	*Comprehensive Annual Financial Report*
CAL TRANS	*California Department of Transportation*
CDBG	*Community Development Block Grant*
CEQA	*California Environmental Quality Act*
CFD	*Community Facilities District*
CHA	*Corona Housing Authority*
CIP	*Capital Improvement Plan*
CMAQ	*Congestion Management and Air Quality*
COP	*Certificates of Participation*
CPFA	*Corona Public Financing Authority*
CPIC	*Corona Public Improvement Corporation*
CSMFO	*California Society of Municipal Finance Officers*
CUA	*Corona Utility Authority*
DA	*Development Agreement*
DDT	*Dwelling Development Tax*
DEV PD	*Developer Paid*
ECB	*Expenditure Control Budget*
FEMA	*Federal Emergency Management Agency*
FHWA	*Federal Highway Administration*
GAAP	*Generally Accepted Accounting Principles*
GASB	*Governmental Accounting Standards Board*
GFOA	*Government Finance Officers' Association*
HSIP	*Highway Safety Improvement Program*
HUTA	*Highway Users Tax Account*
IT	*Information Technology*
KwH	*Kilowatt hour*
LED	*Light-emitting diode*
LMD	*Landscape Maintenance District*
LTF	*Local Transportation Funding*
NPDES	*National Pollutant Discharge Elimination System*
OPEB	*Other Post Employment Benefits*
PW	*Public Works*
RCTC	*Riverside County Transportation Commission*
RDA	*Redevelopment Agency*
SB	*Senate Bill*
SC	*South Corona*
SCE	*Southern California Edison*

ACRONYMNS, Continued

STIP	*State Transportation Improvement Program*
TC	*Temescal Canyon*
TE	*Transportation Enhancement*
TIP	*Transportation Improvement Program*
TOT	*Transient Occupancy Tax*
TUMF	*Transportation Uniform Mitigation Fees*
WRCRWA	*Western Riverside County Regional Wastewater Authority*
WRCOG	*Western Riverside Council of Governments*

2012 Refunding Lease City Hall Fund (310): A fund to account for the full defease of the Corona Public Finance Authority 2002 Lease Revenue Bond, Series B, with the proceeds from the 2012 Refunding Lease Agreement with Compass Mortgage Corporation, a private leading institution on September 1, 2012

2012 Water Revenue Bond Fund (453): A fund to account for the advance refunding and refinancing of the 1998 Water Revenue Bonds, portion of the Corona Public Financing Authority 2003 Certificate of Participation and the construction of certain reservoir and blending facility on August 1, 2012.

2013 Wastewater Revenue Bonds Fund (454): A fund to account for the replacement and upgrade of Wastewater capital improvements

Accrual Accounting: A method of accounting that recognizes expenses when incurred and revenues when earned rather than when payment is made or received.

AD 89-1 (Railroad) Fund (361): See Assessment Districts or Debt Service Funds.

AD 90-1 (Jasmine Ridge) Fund (349): See Assessment Districts or Debt Service Funds.

Adult and Family Literacy Grant Fund (442): See Grants and Reimbursements.

Agency Funds: Fiduciary funds which are custodial in nature and are accounted for on the accrual basis of accounting. See Fiduciary Funds.

Airport Fund (275): A fund to account for all airport operating revenues, expenditures and capital projects. Capital projects financed from this fund must benefit the Corona Municipal Airport.

Appropriation: An authorization made by the City Council, Agency, and/or Authority members which permits the City to incur obligations and to make expenditures of resources. Budgetary/operating fund appropriations lapse at the end of each fiscal year. Non-operating fund appropriations continue in force until fully expended or until the City has accomplished or abandoned the purpose for which the City Council, Agency or Authority granted the funds. Spending cannot exceed the level of appropriation without the City Council's, Agency's or Authority's approval.

Aquatics Center Fund (216): See Development Impact Fee.

Assessed Valuation: The value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal.

Assessment Districts (AD): Under the Municipal Improvement Act that allows a designated area to pay the debt service on bonds sold to finance capital improvements installed by the City or a developer. The property owners receiving the benefit of the improvements pay an assessment on their property tax bills.

Asset Forfeiture Fund (250): A fund to account for asset seizures and forfeitures resulting from police investigations and court decisions. Asset Forfeiture funds are used for law enforcement purposes.

Audit: Prepared by an independent certified public accountant, or CPA, the primary objective of an audit is to determine if the City's Financial Statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with their performance of an audit, it is customary for an independent auditor to issue a Management Letter stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

Balanced Budget: A balanced budget exists when total revenues and transfers are equal to, or greater than, total expenses.

Bicycle Transportation Account Fund (445): State funds for city and county projects that improve safety and convenience for bicycle commuters in conjunction with the California Bicycle Transportation Act.

Bond: A security that represents an obligation to pay a specific sum of money on a specific date in the future, typically with periodic interest payments.

Budget: A financial plan for a specified period of time that matches planned revenues and expenditures to municipal services. The City of Corona uses a financial plan covering one fiscal year from July 1 through June 30 of each year.

Budget Amendments: The City Council, Agency and/or Authority members have the responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by

majority vote. The City staff has the authority to approve line item budgetary transfers between expenditure objects of the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances.

Budget Message: Included in the opening section of the budget, the Budget Message provides the City Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

Budget Policies: General and specific guidelines adopted by the City Council that govern budget preparation and administration.

CAL-COPS Grant Fund (231): See Grants and Reimbursements.

California Department of Transportation (CAL TRANS): Funds received pursuant to various transportation grants through the State of California.

California Environmental Quality Act (CEQA): Enacted in 1970 as a system of checks and balances for land use development and management decisions. Projects falling under the guidelines of this act require an Environmental Impact Review, or EIR, that details the scope of the proposed project and all known environmental impacts.

Capital Improvement Plan (CIP): A plan to provide for the maintenance or replacement of existing public facilities and assets and for the construction or acquisition of new ones. The CIP document identifies capital needs on a five-year basis.

Capital Project Funds: Funds used to account for financial resources used in the acquisition or construction of major capital facilities other than those financed by Proprietary Funds or Trust Funds.

CFD 97-1 Landscape Fund (248): See Community Facilities District.

CFD 2000-1 (Eagle Glen II) Fund (246): See Community Facilities District.

CFD 2001-1 Landscape Fund (249): See Community Facilities District.

CFD 2002-2 LMD Fund (247): See Community Facilities District and Landscape Maintenance District.

CFD/LMD 2002-3 Landscape Fund (251): See Community Facilities District and Landscape Maintenance District.

CFD/LMD 2011-1 Landscape Fund (253): See Community Facilities District and Landscape Maintenance District.

Certificates of Participation (COP): Obligations of a public entity based on a lease or installment sales agreement. Payments to certificate holders may originate from the General Fund (in the case of a lease) or a special fund (in case of an installment sale).

Civic Center Fund (232): A fund to account for the operational and maintenance needs and rental income of the historic Civic Center.

Cogeneration: The process of converting methane gas produced by the sewage treatment process into a usable commodity for the generation of electricity to operate plant equipment, etc.

Community Development Block Grant, or CDBG, Fund (431): A fund to account for federal grants from the Housing and Urban Development Department, or HUD, and expenditures for block grant programs as approved by the City Council. Funds are awarded to community based agencies on an annual basis to carry out these activities.

Community Facilities District (CFD): A designated area for specific capital improvements installed by the City or a developer, or the maintenance of same. The property owners receiving the benefit of the improvements pay a special tax on their property tax bills.

Congestion Management Air Quality (CMAQ): Funds received under Intermodal Surface Transportation Efficiency Act, or ISTEA, that are discretionary allocated by Riverside County Transportation Committee, or RCTC.

Contingency: An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as flood emergencies, federal mandates, shortfalls in revenue, and similar events.

Corona Mall Business Improvement District Fund (218): Fund to account for the utilities and maintenance of parking lots, sidewalks, and landscape improvements within the boundaries of the Corona Mall.

Corona Public Financing Authority, or CPFA: A separate reporting and component unit which was organized under Section 6500 et seq. of the California Government Code on June 21, 1989 and was amended and re-stated on February 6, 2013, for the purpose of acting as a vehicle for various financing activities of the City and the Agency.

Corona Public Improvement Corporation, or CPIC: A separate reporting and component unit which was organized pursuant to the Nonprofit Public Benefit Corporation Law of the State of California (Title 1, Division 2, Part 2 of the California Corporation Code) on April 7, 1986, for the purpose of providing financial assistance to the City for the benefit of the public.

CPIC Refunding Certificates of Participation Fund (307): See Debt Service Funds.

Corona Revitalization Zone Fund (353): See Special Revenue Funds.

Corona Utility Authority, or CUA: A separate reporting and component unit which was organized under Section 6500 et seq. of the California Government Code on February 6, 2002 and was amended and re-stated on February 6, 2013, for the purpose of acting as a vehicle for financing activities of the City and the Agency.

Corporation Yard Expansion Fund (477): A fund to account for the bond financing of the City's Corporation Yard expansion facility project.

Cost Allocation Plan: The City of Corona uses the Office of Management and Budget Circular (OMB) A-87 as the guideline. This circular provides principles and standards for determining costs applicable to federal grants and contracts performed by state, local, and Indian Tribal governments. Cost Allocation Plan is also known as indirect cost overhead or administrative service charges.

County Service Area 152 (NPDES) Fund (245): See National Pollutant Discharge Elimination System.

Debt: An amount owed by one party to another party. Debt is a subset of the general category 'liabilities'. Debt can be evidenced by a loan note, a bond, a mortgage, commercial paper, or really any other form of agreement that has stated repayment terms, and perhaps provides for other terms such as interest rate, collateral, events of default, reporting requirements, financial covenants, restrictive covenants, and a whole host of other features.

Debt Financing: Borrowing funds as needed and pledging future revenues to make current expenditures. The City of Corona uses debt financing in accordance with the adopted debt policy and procedures.

Debt Service: Payments of principal and interest on bonds and other debt instruments according to a predetermined schedule (Reference 3xx series funds).

Debt Service Funds: Funds used to account for the payment of, and accumulation of resources for, long-term debt principal and interest.

Deficit: A shortfall of resources to meet expenditures.

Department: A major organizational unit of the City which has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

Developer Paid (Dev Pd): As a condition of development, some capital facilities are required to be constructed and dedicated to the City by a developer. Major facilities paid for by developers are listed in the CIP.

Development Impact Fee: Funds created to provide for infrastructure projects through Development Impact Fees as per Ordinance 2300 and 2301, Chapter 16.23 of the Corona Municipal Code.

Drainage Fee Fund (212): See Development Impact Fee.

Dwelling Development Tax Fund (289): A fund to account for dwelling development taxes received from developers. This money is used to offset the burden resulting from new development.

Electric Utility Fund (578): A fund to account for the operation and maintenance of the electric utility, a self supporting activity which renders services on a user charge basis to local residents and businesses located in the City.

Encumbrance: Commitment of funds to purchase an item or service.

Enterprise Funds: Established to finance and account for the operation and maintenance of facilities and services which are predominately self-supported by user charges.

Equipment Pool Capital Outlay Fund (632): An internal service fund used to finance and account for the City's major equipment purchases not covered by monthly motor pool rates (internal rental rates). Effective FY 2012-13, activities combined into Fleet Operations Fund.

Errata Items: Budgetary items added after the proposed budget document was printed.

Expenditure: The outflow of funds paid, or to be paid, for an item obtained regardless of when the expense is actually paid.

Federal Emergency Management Agency (FEMA): Reimbursement for costs incurred due to incidents which have been declared a disaster by the federal government.

Federal Highways Administration - Emergency Relief (FHWA-ER): Funds received for disaster related damage to major thoroughfares.

Fiduciary Funds: Also known as, trust or agency funds; held in a fiduciary capacity by a governmental unit for individuals, organizations, or other governmental units, as an agent or trustee.

Fees for Services: Charges paid to the City by users of a service to help support the costs of providing that service.

Fire Facilities Fund (214): See Development Impact Fee.

Fire Wild Land Mitigation Fund (207): See Development Impact Fee.

Fiscal Year: A 12 month period for recording financial transactions. The City has specified July 1 through June 30 as its fiscal year.

Fleet Operations Fund (682): A fund to account for motor pool/rental rates, fleet maintenance operations, and replacement of fleet vehicles and other equipment.

Franchise Fee: A fee charged for the privilege of using public rights-of-way and property within the City for public or private purposes. The City currently assesses franchise fees on cable television, gas, electric, and refuse.

Full-Time Equivalent (FTE): Used to quantify staffing hours for full-time and part-time employees. A full-time employee is budgeted as 1.00 FTE with 2,080 hours (40 hours x 52 weeks). A part-time employee is budgeted based on the number of hours, for example, 0.50 FTE is equal to 1,040 hours.

Fund: An accounting entity that records all financial transactions for specific activities or governmental functions.

Fund Balance: Also known as financial position, fund balance is the difference between assets and liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Base on the extent to which the government is bound to honor constraints and the specific purposes for which amounts in the fund can be spent, fund balance is reported in the following classifications: nonspendable fund balance *(inherently nonspendable)*, restricted fund balance *(externally enforceable limitations on use)*, committed fund balance *(self-imposed limitations on use)*, assigned fund balance *(limitation resulting from intended use)* and unassigned fund balance *(residual net resources).*

Gas Tax (2105-2106-Prop 42) Fund (222): A fund to account for receipts and expenditures of money apportioned under the Street and Highway Code of the State of California for money derived from the use of certain fuels and borne by the consumer, for transportation improvements. Effective July 2010, the fund also includes revenue received from the gasoline exercise tax which replaces the amount that would have been allocated from the Proposition 42 gasoline sales tax revenues. The money is restricted to research, planning, construction, improvement, and maintenance of public streets. Effective November 2017, this fund will also include activity from the Road Repair and Accountability Act of 2017.

General Fund (110): The primary operating fund of the City where all revenues that are not allocated by law or contractual agreement are accounted for. With the exception of subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose. A limited number of capital improvements are financed from this source since its focus is to fund ongoing operations.

General Obligation Bond: A bond secured by the pledge of the issuer's full faith, credit, and usually, taxing power. Bonds issued through a governmental entity which have legal authority to levy a tax on real and personal property located with the governmental boundaries at any rate necessary to collect enough money each year to pay principal and interest due.

Governmental Accounting Standards Board (GASB): The Governmental Accounting Standards Board establishes and improves standards of state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

Governmental Funds: A classification used to refer to all funds other than Proprietary and Fiduciary funds. Governmental funds include the General Fund, Capital Project Funds, Special Revenue Funds and Debt Service Funds.

Grants and Reimbursements: Funds received directly or indirectly from other governmental agencies for specific related activity and time period. Money awarded may be received in advance or as a reimbursement of activities.

Highway Users Tax Account (HUTA): State accounting for excise taxes on various transportation fuels. California motor vehicle fuel taxes include the gasoline tax, diesel fuel tax, and the use fuel tax. Allocations to cities and counties are based on the formulas outlined in the Streets and Highways code. See Gas Tax Fund.

Home Investment Partnership Program Fund (432): A fund to account for the Federal HOME Investment Partnership Program.

Housing Administration Fund (292): A fund to account for the administration of the housing program.

Information Technology Fund (681): An internal service fund used to finance and account for the Information Technology Department.

Infrastructure: The physical assets of the City, i.e., streets, water, sewer, public buildings, parks, and the support structures within a development.

Interest Revenue: Revenues received as interest from the investment of funds not immediately required to meet cash disbursement obligations.

Interfund Charges: To account for services that are incurred in different funds than where they are charged.

Internal Service Funds: Funds used to improve the management of resources and generally provide goods and services to departments on a cost-reimbursement basis.

Landscape Maintenance District, or LMD: A designated area, neighborhood, or community identified to specially benefit from certain improvements, such as parks, playgrounds, landscapes, sidewalks, lighting, trees, etc. Due to the special benefit, landowners in the identified area are assessed to pay the costs of the construction and/or ongoing maintenance of such improvements.

Liability Risk Retention Fund (687): An internal service fund used to finance and account for the City's liability claims activity. Claims expense, insurance premiums, and administrative expenses are collected in this fund.

Library Facilities Fee Fund (206): See Development Impact Fee.

Library Other Grants Fund (415): See Grants and Reimbursements.

Lighting Maintenance District: Funds to account for revenues derived from annual assessments which are used to pay the costs incurred by the City for street lighting maintenance in a specific district.

Line-Item Budget: A budget that lists detailed expenditure categories (salary, materials, telephone service, travel, etc.) separately, along with amounts budgeted for each specific category. The City uses a program budget rather than line-item budget, although detailed line-item accounts are maintained and recorded for financial reporting and control purposes.

LMD 84-1 Lighting Fund (446): See Lighting Maintenance District.

LMD 2003-1 Lighting Fund (252): See Lighting Maintenance District.

Local Transportation Fund: A fund to account for money generated by Section 99400(a) of the Public Utilities Code. This money is used to maintain and construct local streets and roads.

Low Moderate Income Housing Asset Fund (291): A fund to account for revenue and expenditures related to affordable housing projects and programs.

Measure A Fund (227): A fund to account for the money generated by a Riverside County one-half percent sales tax originally approved by the voters in 1988. In 2002, the voters extended this sale tax through 2039. The money is used to maintain and construct local streets and roads.

Municipal: In its broadest sense, an adjective which denotes the state and all subordinate units of government. In a more restricted sense, an adjective which denotes a city or village as opposed to other local governments.

National Pollutant Discharge Elimination System, or NPDES Fund (245): A fund to account for money received from the County of Riverside for Service Area 152 relating to the permit program for discharges from storm drain systems.

Obligation Payment Fund (233): A fund to account for the money that is received by the county to pay for bonds, notes, certificates of participation, or other evidence of indebtedness, issued or delivered by the former redevelopment agency of the City.

Ordinance: A formal legislative enactment by the City Council. It has the full force and effect of the law within City boundaries unless pre-empted by a higher form of law. An Ordinance has a higher legal standing than a Resolution and is typically codified in a City's municipal regulation.

Other Post Employment Benefits (OPEB): Benefits other then pensions, most commonly health care benefits. GASB Statement No. 45 requires agencies to account for financial obligations to pay retiree Other Post Employment Benefits.

Park Development Fund (288): A fund to account for park development fees paid by developers under the Quimby Act for the acquisition and construction of public parks.

Parks and Open Space Fund (217): See Development Impact Fee.

Police Facilities Fund (213): See Development Impact Fee.

Program: A grouping of activities organized to accomplish basic goals and objectives.

Program Budget: A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or line item expenditures.

Property Tax: A statutory limited tax levy, which may be imposed for any purpose.

Proprietary Funds: Established to account for the financing of services rendered on a user-charge basis. See Enterprise Funds and Internal Service Funds.

Proposition 1B-Local Streets and Roads Improvement, Congestion Relief, and Traffic Safety Account Funds: Approved by voters in November 2006, provides bond funds for a variety of transportation priorities, including $2 billion for cities and counties to fund the maintenance and improvement of local transportation facilities.

Public Meeting Facilities Fund (215): See Development Impact Fee.

Public Works Capital Grants/Agreements Fund (243): See Grants and Reimbursements.

RDA Land Disposition Fund (441): A fund to account for transactions related to the management and maintenance of properties acquired by the former Redevelopment Agency until disposal by the Successor Agency.

RDA Successor Agency Fund (417): A fund to account for payments of enforceable obligations of the Successor Agency.

Real Property Transfer Tax: Real property transfer tax is collected by the County Tax Collector and is based on the value of property transferred.

Reclaimed Water System Fund (567): A fund to account for capital improvement projects necessary to construct the reclaimed water system.

Redevelopment Agency: A government body dedicated to urban renewal. Redevelopment efforts often focus on reducing crime, destroying unsuitable buildings and dwellings, restoring historic features and structures, and creating new landscaping, housing, business, and transportation opportunities. Effective February 2012, all redevelopment agencies throughout the State of California were dissolved. See Successor Agency.

Reimbursement Grants Fund (480): See Grants and Reimbursements.

Residential Refuse/Recycling Fund (260): A fund to account for residential refuse billings, collections, and payments to contractors.

Resolution: A special or temporary order of a legislative body (e.g., City Council or appropriate Agency / Authority) that requires less formality than an ordinance.

Revenue: Funds that the City receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revenue Bond: A bond payable solely from specific revenues, tax increment revenues, or tolls, charges or rents paid by users of the facility constructed with the proceeds.

Rideshare-Trip Reduction Fund (224): A fund to account for allocations made by AB2766 known as the Clean Air Act. The money is used to provide means and incentives for ridesharing in order to reduce traffic and air pollution.

Risk Management: An organized attempt to protect an organization's assets against accidental loss in the most cost effective manner.

Riverside County Transportation Commission, or RCTC: The commission that allocates Riverside County's share of the money generated by the one-half percent sales tax.

Sales Tax: A tax on the purchase of goods and services.

SB 821 Transportation Grant Fund (244): Funds are state block grants awarded to local jurisdictions for bicycle and pedestrian projects in California. These funds originate from the state gasoline tax and are distributed to local jurisdictions through the regional transportation planning agencies. For Riverside County, the Riverside County Transportation Commission is responsible for distribution of these funds.

South Corona Landscaping Fund (274): See Development Impact Fee.

South Corona Major Thoroughfares Fund (261): See Development Impact Fee.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those parties.

Special Assessment Bond: Bonds issued by cities, counties, authorized political subdivisions, and local districts secured by liens on benefited properties included in a special assessment district.

Special Charges/License and Permits: These charges are directly charged to individuals for specific services rendered by the City. They include charges to process or issue building permits and the cost to conduct engineering and planning reviews of any building project undertaken by a licensed contractor or private property owner.

Special Revenue Funds: Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

State Airport Grant: A state grant restricted for use on specific airport capital improvements. See Grants and Reimbursements.

State Transportation Improvement Program (STIP): Federal funding of transportation projects.

Street and Traffic Signals Fund (211): See Development Impact Fee.

Subventions: Revenues collected by the state, or other level of government, which are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in-lieu, cigarette taxes in-lieu, and gasoline taxes.

Successor Agency: Based on the dissolution of redevelopment agencies throughout the State, an agency designated with the responsibility to wind down the activities of former redevelopment agencies. The City of Corona elected to be the Successor Agency for the former Corona Redevelopment Agency.

Successor Agency Administration Fund (475): A fund to account for the administration of the dissolution of former redevelopment activities.

Supplemental Funding (Decision Packages): Items that are funded outside the departmental budget targets.

Tax Allocation Bonds: Debt which is secured by tax increment revenue.

Temescal Canyon Fire Facilities Fund (209): See Development Impact Fee.

Temescal Canyon Police Facilities Fund (208): See Development Impact Fee.

Traffic Offender Fund (422): A Special Revenue Fund to account for money received for towing related activities. Funds are designated for use by the Police Department.

Transfers: To account for money that moves from one funding source to another funding source, for a specific purpose.

Transit Services Fund (577): A fund to account for operation of the City's transportation systems for a demand route service, (Dial-A-Ride), and a fixed route service, (Corona Cruiser), which receives grants from the Transportation Development Act, or TDA, and Urban Mass Transit Administration, or UMTA. The system contracts with outside vendors for the operation of its buses.

Transient Occupancy Tax: Transient Occupancy Tax is collected from the operators of hotels and motels located within the city limits of Corona. Ten percent of the total rent collected by a motel or hotel is remitted to the City.

Transportation Enhancement, or TE: Federal funding of transportation projects.

Transportation Improvement Program, or TIP: Transportation funding plan issued annually by Western Riverside Council of Governments. See Transportation Uniform Mitigation Fees, or TUMF, WRCOG Fund.

Trust and Agency Funds: Also known as Fiduciary Fund Types, these individual funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. Agency funds are custodial in nature (assets equal liabilities) and do not measure the results of operations.

Transportation Uniform Mitigation Fees, or TUMF, RCTC Fund (478): Funding of transportation projects where fees are collected by developers who build in Riverside County and allocated by the Riverside County Transportation Commission.

Transportation Uniform Mitigation Fees, or TUMF, WRCOG Fund (479): Funding of transportation projects where fees are collected by developers who build in Riverside County and allocated by the Western Riverside Council of Governments.

US Department of Justice Grant Fund (411): See Grants and Reimbursements.

User Fees: The payment of a fee for direct receipt of a service by the party benefiting from the service.

Warehouse Services Fund (680): An internal service fund used to finance and account for the City's centralized warehouse activity.

Water Capacity Fund (507): A fund to provide for the capital improvement projects necessary to expand the domestic water facilities to meet the demands of commercial, industrial and residential growth.

Water Reclamation Capacity Fund (440): A fund to provide for the capital improvement project associated with expansion of the sewers and the water reclamation facilities to meet the requirements of commercial, industrial, and residential growth.

Water Reclamation Utility Fund (572): A fund to account for the operation and maintenance of the water reclamation utility, a self supporting activity which renders services on a user charge basis to residents and businesses located in the City.

Water Utility Fund (570): A fund to account for the operation and maintenance of the water utility, a self supporting activity which renders services on a user charge basis to residents and businesses located in the City.

Western Riverside County Regional Wastewater Authority or WRCRWA: A Joint Powers of Authority Agreement with the City and other local agencies to share in the capacity of a water reclamation facility.

Workers' Compensation Fund (683): An internal service fund used to finance and account for the City's workers compensation activity such as claims expense, insurance, premiums, and administrative expenses. Additional funds held in this fund are to buffer for the impact of the unknown, but potential, losses.

Working Capital: Calculated as current assets, less current liabilities.