CITY OF CORONA

ADOPTED BUDGET FISCAL YEAR 2022









Here in Corona, we're creating a community where everyone can thrive.







FISCAL YEAR 2022
ADOPTED BUDGET

City Council & Leadership Team

Mayor Jacque Casillas
Vice Mayor Wes Speake
Council Member Tony Daddario
Council Member Tom Richins
Council Member Jim Steiner
City Treasurer Chad Willardson

Jacob Ellis, City Manager

Roger Bradley, Assistant City Manager

Joanne Coletta, Community Development Director

Dean Derleth, City Attorney and Legal & Risk Management Director

Jessica Gonzales, Economic Development Director

Shaughn Hull, Chief Communications Officer

Savat Khamphou, Public Works Director

Denzel Maxwell, Assistant to the City Manager

Chris McMasters, Chief Information Officer

Tom Moody, General Manager, Department of Water & Power & Maintenance Services

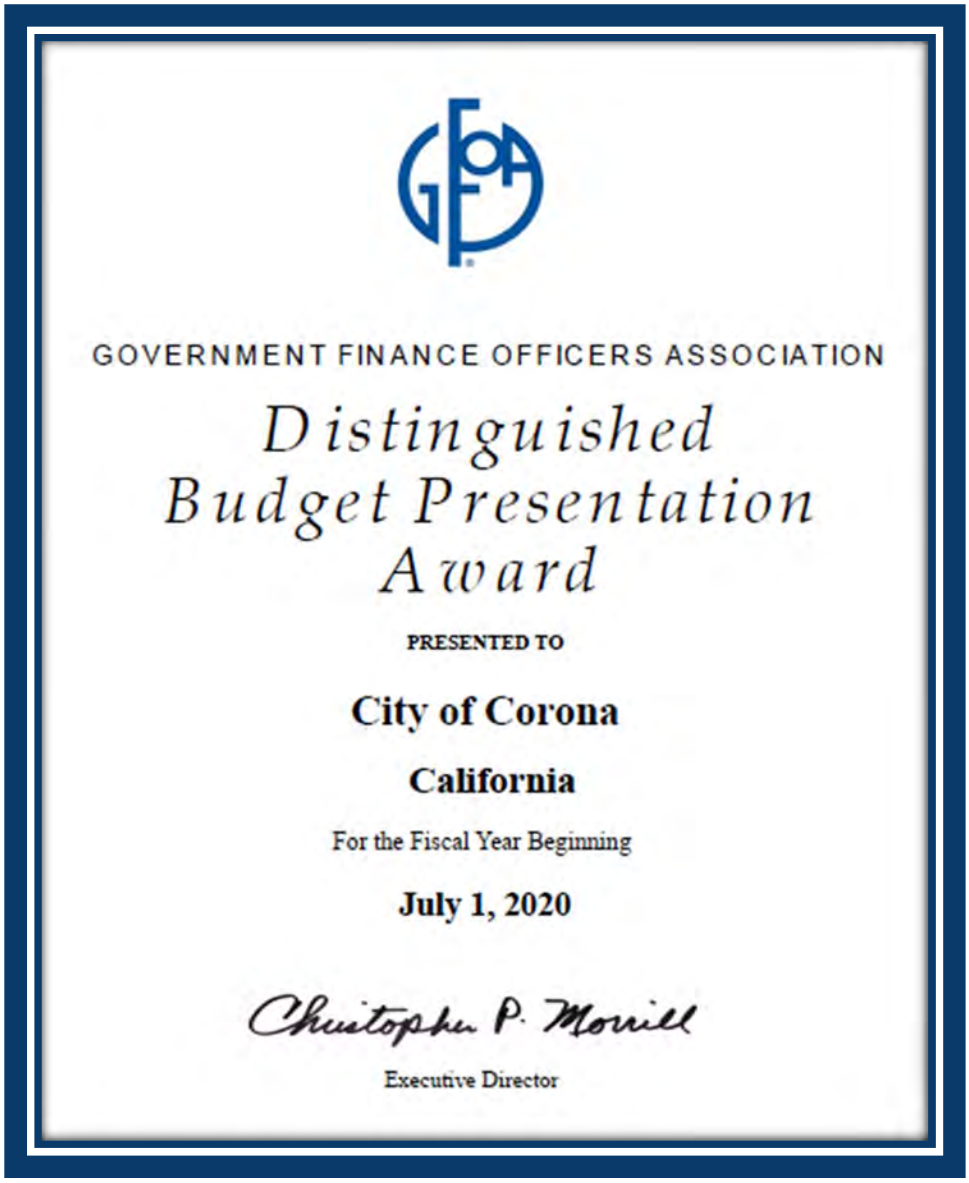
Robert Newman, Police Chief

Angela Rivera, Chief Talent Officer

Kim Sitton, Finance Director

Dr. Anne Turner, Community Services Director

Brian Young, Fire Chief



The City of Corona received the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada (GFOA) for the Fiscal Year ending June 30, 2021 Annual Budget. To receive this award, a governmental agency must issue a budget document that meets nationally recognized guidelines for effective budget presentation. The guidelines are designed to assess how well an entity's budget serves as policy document, financial plan, operations guide, and communications device.

The City received the GFOA budget award for the last four fiscal years, starting with the Fiscal Year 2017 Annual Budget. The Fiscal Year 2022 budget document has been prepared with the GFOA guidelines in mind and will be submitted for award consideration.



The City of Corona received the Excellence Award for Fiscal Year Ending June 30, 2021 Operating Budget from the California Society of Municipal Finance Officers (CSMFO). There are two levels of the budgeting award issued by the CSMFO. The first level, Meritorious Award, includes basic budget criteria established by the CSMFO. The second level, Excellence Award, includes additional budget communication criteria that must be met to receive the designation.

To City has been receiving the "Excellence Award" each year since Fiscal Year Ending 2005. The City will submit the Fiscal Year Ending 2022 budget document for award consideration.

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CORONA
"THE CIRCLE CITY"
Established
May 4, 1886
To Cherish Our Past - To Plan Our Future





INTRODUCTION

CITY OF CORONA BUDGET FY 2022

GENERAL FUND AND CAPITAL IMPROVEMENT PROGRAM AT A GLANCE

Your General Fund Dollars Support Crucial City Services.

Critical Service Area	Budget	Program Description
Citywide Internal Support	**$38.0 M**	Citywide financial administration, human resources, employee safety training programs, procurement, legal, risk management, communications, homeless programs, and debt service.
Community & Economic Development	**$6.7 M**	Land use planning and zoning, plan checks, administration of low and moderate income housing functions and assets, and building and property inspections, city clerk, and economic development.
Infrastructure, Maintenance & Open Space	**$19.4 M**	Citywide utilities, citywide facilities, parks and trees, administration of capital improvement programs, land development, street maintenance, storm maintenance, and graffiti removal.
Library & Recreation	**$6.3 M**	Creative recreational programming, promotion of reading and learning activities, citywide special events, aquatics programming, youth and adult sports, summer camps and hundreds of recreational classes.
Public Safety & Emergency Response	**$82.0 M**	Fire operations, suppression and prevention services, mutual aid, training and safety, community service officers, domestic violence response team, air support unit, patrol bureau, special response team, traffic unit, and special enforcement bureau.

Capital Improvement Project Funding Totals $63.2 million.

	ELECTRIC	FACILITIES, SYSTEMS AND COMMUNITY ASSETS	PARKS AND OPEN SPACE	STREETS AND STORM DRAINS	WATER AND RECLAIMED WATER	WATER RECLAMATION (SEWER)
Funding	$0.2 M	$15.2 M	$4.4 M	$15.1 M	$22.7 M	$5.6 M
Subprograms	Electric Distribution & Upgrades, General Safety, Maintenance and Other Improvements	City Facilities & Improvements, City Systems and Controls, Community Assets & Programmatic Projects	General Safety, Maintenance and Other Improvements, Park Paving, Courts, and Pathways, Play-grounds, Fencing and Lighting	Storm Drains, Culverts, Creeks, and Flood Control, Bridges, Railroads and Driveways, Paving and Striping, Streetlights and Poles, Traffic Signals	Quality, Supply, and Storage, Transmission and Distribution, Pump Stations, Supervisory Control and Data Acquisition	Pipeline Rehabilitation, Sewer Main Rehabilitation, Pump Stations and Lift Stations, Treatment

Want more details? View the full text of the Adopted Budget at www.CoronaCA.gov.

City Manager's Budget Message
Adopted Budget FY 2022

Honorable Mayor, City Council, and Citizens of Corona,

Presented for your review is the Fiscal Year (FY) 2022 budget document. This budget represents the City's commitment to providing high-quality municipal services while supporting our residents and their priorities and making sound decisions to remain financially sustainable.

The COVID 19 pandemic continues to evolve, with many things returning to normal activity. Supporting the economic health and safety of the community and employees remains a high priority in the decision-making process for the City. As the City continues to recover from the impacts of the pandemic, staff will closely monitor any changes to the current assumptions and will report back to the City Council as new information is available and adjustments are needed.

In February 2021, the City Council adopted the 2021-2026 Strategic Plan. The new Strategic Plan identifies current issues, needs, and interests that are of strategic importance to the quality of life of residents and businesses within the City of Corona. This plan is not a summary of City services, rather it focuses on important and complex issues impacting the community. The Strategic Plan establishes strategic goals to address these issues, as well as milestones and performance indicators from which to measure success. The values and strategic goals will provide the framework for decision-making in this and future budget cycles.

A major accomplishment to highlight from FY 2021 is the acquisition of approximately 292 acres of land in the Skyline Trail area. The trail has increasingly become a premier destination for hikers, mountain bikers, and trails enthusiasts. Residents are now assured of continued access to the Cleveland National Forest by way of the Corona's Skyline, Tin Mine, Skinsuit, and Hagador Canyon Trails, providing the City the unique ability to protect wilderness areas for future generations and foster new outdoor recreation opportunities for southern California. With this acquisition, the City is working to realize its vision to be a "City of Trails." Additionally, staff has been working on the development of a Trails Master Plan to guide the overall trail development process for the City in the years ahead.

One additional accomplishment from FY 2021 is the completion of a fiscal 360 assessment and long-range forecast project. A consultant assessed the City's position by looking at four different components: Revenues, Expenses, Solvency, and Policies, Plans and Practices. Based on the assessment, the City received a rating of "Stable." The information was presented to the City Council in April 2021 at the budget workshop. As a result of the assessment, the City received recommendations about areas where improvements can be made to bolster the City's rating. Staff will work diligently over the next year to implement those recommendations. A second

component to the project was the development of a long-range forecasting tool. The consultant analyzed the City's historical financial data and integrated it into their forecasting model. It is a dynamic forecasting tool that can be maintained by City staff as economic conditions evolve. This project enhances the City's previous forecasting process and will continue to strengthen the City's long-term financial health.

Budgetary Highlights

The total adopted budget for FY 2022 includes revenues of $376.0 million and expenditures of $370.9 million. All funds are balanced with current revenues and expenditures, and use of existing reserves or fund balance, as needed. The total budget consists of Fiduciary Funds, Proprietary (Enterprise and Internal Service Funds), and Governmental Funds (General Fund, Special Revenue, and Capital Project Funds). Only the General Fund is at the full discretion of the City Council for spending appropriations. All other revenue is restricted in some way based on the funding source.

A significant change in the FY 2022 budget comes from the passage of a sales tax measure, Measure X, approved by Corona voters in November 2020. The measure is anticipated to generate an additional $30.0 million in recurring General Fund sales tax revenues. This funding stream creates new opportunities to invest in the community with much needed infrastructure and service improvements. For FY 2022, the funds were allocated as follows: 25.3% to recurring costs, 29.7% to one-time items, and 45.0% to reserves for funding of future items.

For FY 2022, the City Council approved investments of $63.1 million to fund capital improvement projects as follows:

- Water Projects $22.6 million
- Facilities, systems, and community assets $15.2 million
- Street and storm drain projects $15.2 million
- Water reclamation projects $5.6 million
- Parks and open space $4.4 million
- Electric projects $0.2 million

Significant investments also include $7.1 million for the annual street pavement rehabilitation, $4.2 million for the Water Reclamation Facility #1 dryer rebuild., $2.3 million for the SE Grand quadrant waterline replacement, $2.0 million for alley improvements, $2.0 million for the well 15 rehabilitation, and $1.1 million for the Parks Amenities Replacement Phase I. Please reference the 'Capital Improvement Plan' section or the separate 5-year planning document for project details.

Budgetary Changes

With the approval of the City's Strategic Plan, the newly established goals have provided the framework for the FY 2022 budget process. The City strives to ensure financial stability, a strong economy, sound infrastructure, a safe community, a sense of place, and a high-performing government. The priorities in this fiscal year are in alignment with the prior year's budget.

The adopted budget for FY 2022 includes $376.0 million in estimated revenues. This amount represents an increase of $26.9 million, or 7.7%, compared to the FY 2021 adopted budget. The

most significant growth, $40.5 million, is in the General Fund. The General Fund increase includes $37.0 million under the sales tax category. Of that amount, $30.0 million is included for the new sales tax measure. In addition, there is an estimated increase of $3.2 million in property tax revenues. The Enterprise funds have an estimated increase of $6.8 million and includes growth for transit, water, water reclamation, and electric utility activities. The Internal Service funds are increasing by $2.8 million for services provided by warehouse, fleet services, and information technology. The Special Revenue funds are estimated at $2.6 million. This includes developer improvement funds, Gas Tax, Measure A, and Community Facilities Districts (CFD)/Landscape and Lighting Maintenance Districts (LMD) funds. There are also decreases of ($14.6 million) in Capital Projects for one-time items budgeted in FY 2021 and ($11.2 million) in Private Purpose Trust accounts for Successor Agency activities.

The approved expenditures budget for FY 2022 totals $370.9 million. The amount is an increase of $27.7 million, or 8.1%, compared to the FY 2021 adopted budget. The net change is from the following categories: increases of $20.2 million in Capital Improvement Projects, $8.9 million in Materials and Supplies, $4.9 million in Personnel Costs, and $3.7 million in Contractual Services. In addition, there are decreases of ($6.3 million) in Debt Service, ($3.5 million) in Capital Outlay, and ($0.2 million) in Utilities and Claims Expenses. The increase of $4.9 million in the Personnel category is primarily due to the additional positions in the FY 2022 budget. There have been 88.0 FTE added since the adoption of the FY 2021 budget. Please reference the 'Citywide Positions Overview,' 'Measure X Allocations,' and 'Measure X Allocation Plan – General Fund' for the complete list of positions added.

In early FY 2022, the City implemented a reorganization of the City departments. The new organizational structure is focused on clarity, simplicity, organizational effectiveness, unity of command, manageable spans of control, and most importantly, customer service. These changes occurred after the budget was adopted and will be reflected in the FY 2023 budget. Some of the changes include:

- Fleet operations and street maintenance moving from Maintenance Services to Public Works
- Warehouse operations moving from Maintenance Services to Finance
- Community assistance (includes housing and federal assistance grants) moving from Community Development to Community Services
- Transit services moving from Public Works to Community Services
- Airport operations and building maintenance moving from Maintenance Services to Community Services
- Land development services moving from Public Works to Community Development
- Department of Water and Power changing to the Utilities Department
- Community Development changing to Planning and Development Department

Challenges

The City has challenges that it continues to work through on a routine basis. One of the most challenging issues facing government agencies today is unfunded pension obligations. In recent years, the City committed to manage that outstanding debt proactively. The City has made additional contributions each year since FY 2018, totaling $26.1 million. In addition, the City was taking advantage of the cash pre-payment option offered by CalPERS, which provides a discount

for full annual contributions paid in July of each year. This year, the City did not exercise the pre-payment option. The City is issuing pension obligation bonds in October 2021 to further strengthen our long-term financial stability. This project was presented to City Council at a Study Session in November 2020 and officially approved in January 2021. The historic low-interest rates will afford the City the opportunity to refinance the current outstanding pension liabilities, saving the City and the community over $165 million as compared to the current payment plan, all without spending any more money than the City would have without issuing the bond. That savings will be recognized in future once years once the bonds are extinguished.

Each fiscal year, a new actuarial report is provided by CalPERS. The actuarial report adjusts the unfunded liability amount based on that fiscal year's activity. As new liability amounts are assessed, the City will actively address it based on the adopted Pension Management Policy. A critical component of the Pension Management Policy is the establishment of a Pension Stabilization Trust. As each fiscal year closes and the financial statements are presented to the City Council, there will be a recommendation about addressing any new unfunded pension liabilities through contributions directly to CalPERS or the Pension Stabilization Trust. The bonds, along with the newly adopted Pension Management Policy, will help to provide long-term financial stability for the City, its employees, and the citizens.

One additional challenge the City faces is the management of its assets, ensuring the long-term health of the investments and a plan for repairs and replacement when needed. The City is in the process of developing a long-term asset management plan. The budget for FY 2022 includes a full-time Asset Management Coordinator position. This position will be a key component to developing and implementing a long-term strategy to manage the City's assets in the most efficient manner.

I want to acknowledge all the staff that contribute to the budget process. There are so many details that go into building this document. It is truly a team effort.

Respectfully Submitted,



Jacob Ellis,
City Manager

OUR VISION

The City of Corona will be a safe, vibrant, and family-friendly community.

OUR PURPOSE

Create a community where everyone can thrive.

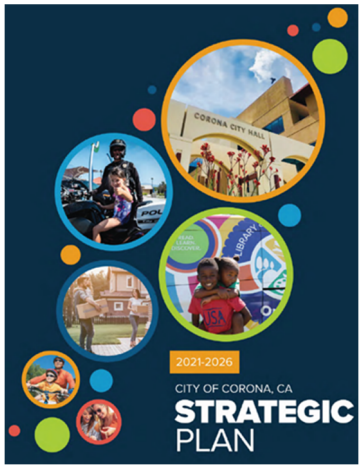
OUR VALUES

Bold | Humble | Driven | Honest | Kind | Team

BOLD	We challenge the status quo in our relentless pursuit to rethink how we do business. We are on a mission to innovate, modernize services, and bring government into the 21st century.
HUMBLE	Everyone has a role to play, and we find purpose in doing our part. We own mistakes and learn from them to become better. We value feedback, embrace our vulnerabilities, and take time to celebrate others.
DRIVEN	We have strong work ethic and tackle issues head on, even the tough stuff. We anticipate problems, develop creative solutions, and push ourselves to be better.
HONEST	We strive to do what is right, not what is easy. We keep our commitments and take responsibility for the results, even if things go wrong.
KIND	No matter who you are or where you are from, you're welcome here. We embrace diversity, treat people with dignity, and genuinely care for others.
TEAM	We give voice to our community. We trust and honor the process of collaboration. We achieve more together.

OUR STRATEGIC GOALS

Financial Stability.
Strong Economy.
Sound Infrastructure.
Safe Community.
Sense of Place.
High-Performing Government.



Financial Stability: Ensure the City has adequate and sustainable funding to deliver high-quality services to residents.

Strong Economy: Expand the local economy by supporting local businesses, providing opportunities for new businesses, and ensuring there are ample opportunities for job seekers.

Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

Safe Community: Protect our quality of life by ensuring the community is safe and clean.

Sense of Place: Building community through celebrating our rich heritage, increasing access to recreational and cultural activities, and improving the relationship between the city and residents.

High-Performing Government: Improve the efficiency and effectiveness of the City's services to bring government into the 21st century.

Want more details? View the full text of the Strategic Plan at www.CoronaCA.gov.

Guide to the Budget Document

The budget document is designed to communicate the cost of providing services and the associated revenues accurately and openly. The budget document for Fiscal Year 2022 is divided into the following sections:

INTRODUCTION

The budget document starts with the Budget at a Glance and the transmittal letter by the City Manager. Also included in this section are the demographics information for the City of Corona, transparency initiatives, and details about the budget process and the budget document.

CITYWIDE BUDGET OVERVIEW AND FINANCIAL SUMMARIES

The Citywide Budget Overview and Financial Summaries section includes an overview and analysis of multiple parts of the City's total budget. This section includes discussion about the key budgetary assumptions for both expenditures and revenues for Fiscal Year 2022 as compared to Fiscal Year 2021. In addition, there are schedules that provide the detail of fund balance and working capital changes, revenue estimates, budgeted expenditures, service level changes, debt service obligations, interfund transfers, cost allocation plan, and position changes. Information on the allocation of Measure X funds can also be located in this section.

FIVE YEAR CAPITAL IMPROVEMENT PLAN

The Five Year Capital Improvement Plan section includes the budget information for the capital improvement projects. The overview provides a highlight of projects approved for funding in Fiscal Year 2022. Additionally, there is a Schedule of Estimated Carryover and New Funding by Fund that provides a breakdown of continuing appropriations and new approved funding. For additional project details, please reference the City of Corona's Five Year Capital Improvement Plan document for Fiscal Years 2022 to 2026, available on the Finance page of the City's website at www.CoronaCA.gov.

CITY DEPARTMENTS

The City Departments section provides department mission statements, descriptions of program activities, accomplishments for Fiscal Year 2021, goals for Fiscal Year 2022, department organization charts, financial summaries by category and funding sources, and workload/performance measures. The information is organized alphabetically by department.

APPENDIX

The Appendix section includes the budget resolutions adopted by the four authorities associated with the City of Corona: Corona City Council, Corona Utility Authority, Corona Housing Authority, and Corona Public Financing Authority. The GANN resolution is also a part of this section. In addition, there is a glossary that contains acronyms and terms to assist with understanding the discussion of the budget document.

The City in Brief



COUNTY

County of Riverside, established May 4, 1886

POPULATION

169,454 *(Source: Department of Finance, 2021)*

NICKNAME AND MOTTO

The Circle City
Lemon Capital of the World
Crown Jewel of the Inland Empire
"*To Cherish Our Past, To Plan Our Future*"
www.CoronaCA.gov

AREA AND LOCATION

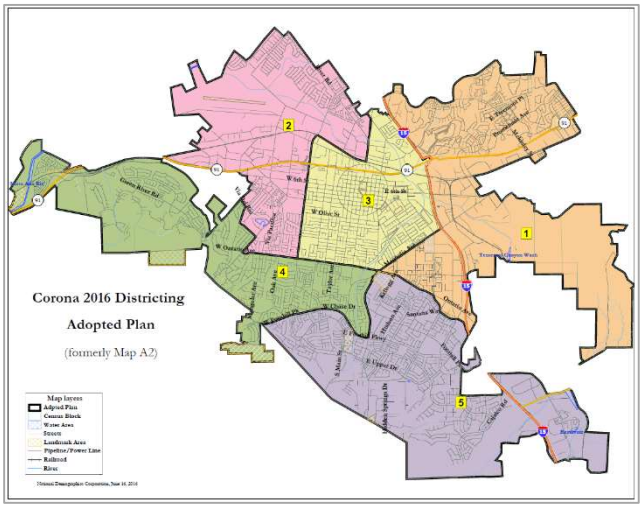
39.3 sq. miles at the upper end of Santa Ana River Canyon + Santa Ana Mountains. Located adjacent to Orange County at the junction of the 91 and 15 freeways.

CLIMATE

Mediterranean climate with mild winters and hot summers.

GOVERNMENT

The City of Corona is a General Law City with a Council-Manager form of government. The first district elections were held in 2018 with Districts 1, 4, and 5 electing a City Council Member that resided in their respective district. In 2020, Districts 2 and 3 held their first district election. The City has a rotating Mayor and Vice Mayor which is determined in December of each year by the City Council. To find your district information, search 'district' or 'election' on the City's website at www.CoronaCA.gov.



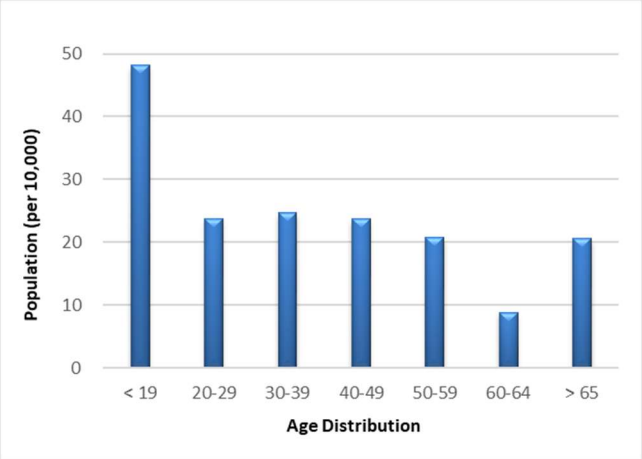
SCHOOL DISTRICTS

Corona-Norco Unified School District
www.cnusd.k12.ca.us

Alvord Unified School District
www.AlvordSchools.org

DEMOGRAPHIC PROFILE

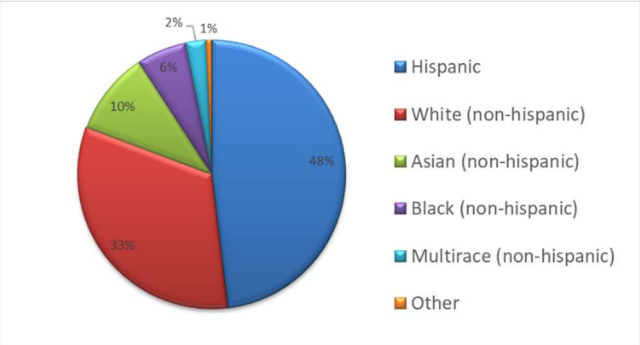
City of Corona population consist of 28% of persons who are under the age of 20 years and 12% are 65 years or over. Average median age is 34 years old.



Source: Applied Geographic Solutions, 2021

The average household income in Corona is $114,489. Approximately 45% of households make over $100,000 and about 26% of households make less than $50,000 annually. (*Source: Applied Geographic Solutions, 2021).*

The following chart outlines the City's ethnic diversity:



Source: Applied Geographic Solutions, 2021

EDUCATION

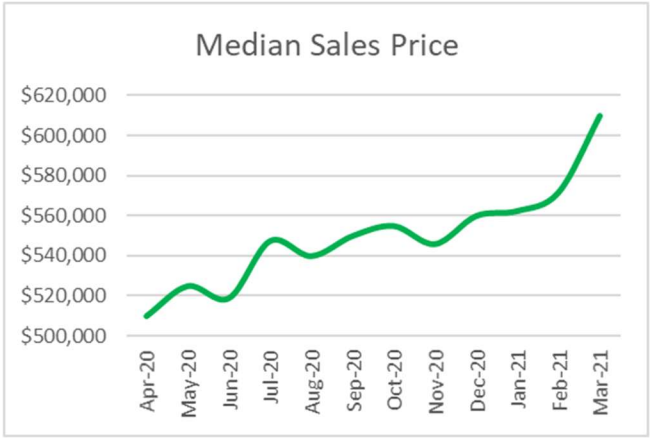
There are 38 public and private colleges within a 90-mile radius of the City of Corona including California Baptist University; California State University, San Bernardino; Norco College; La Sierra University; Riverside Community College; and the University of California, Riverside.

Approximately 86% of Corona population has a high school diploma or higher. Only about 7% of the population has education level less than 9th Grade. *(Source: Applied Geographic Solutions, 2021).*



HOUSING

There are 50,957 housing units in the City where approximately 66% (33,546) of units are owner occupied and 34% (17,411) are occupied by renters. (*Source: Applied Geographic Solutions, 2021).* The median sales price for homes in Corona for March 2021 was $610,000.



Source: Realitor.com; median sales price was based on single-family, condo and townhome properties.

PARKS & OPEN SPACE

Description	Count
Total Park Acreage	376
Playgrounds	27
Baseball/Softball Diamonds	36
Soccer/Football Fields	18
Community Centers	7

LIBRARY & RECREATION

Description	Count
Libraries	1
Number of Library Visits	360,910
Volumes in Collection	183,794
Circulation (Volumes Borrowed)	284,375
Number of Recreation Program/Event Participants	708,011

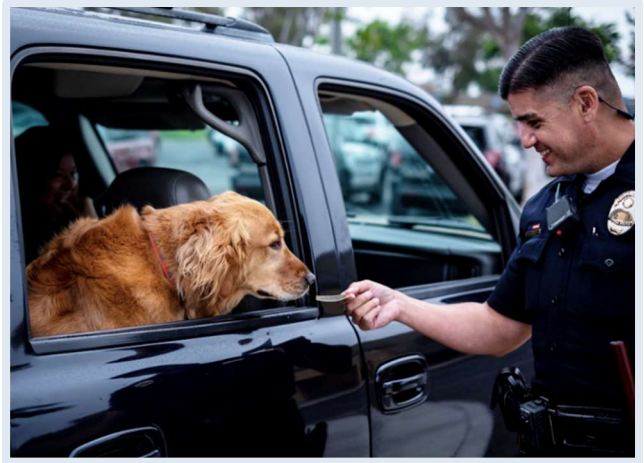
FIRE

Description	Count
Fire Stations	7
Sworn Fire Personnel	108
Emergency Responses	13,810
Fires Extinguished	451



POLICE

Description	Count
Police Stations + Zone Offices	3
Sworn Police Personnel	153
Patrol Units	62
Physical Arrests	2,282
Parking Violations	9,574
Traffic Violations	4,718



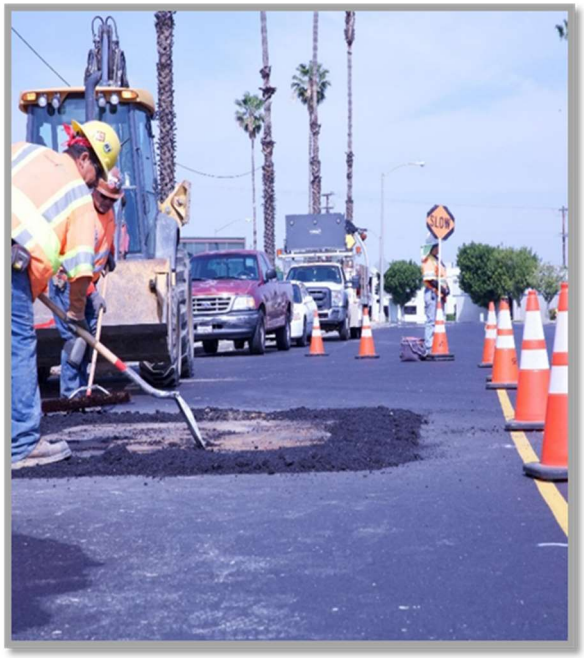
TRANSIT

Description	Count
Number of Fixed Route Minibuses	7
Number of Dial-A-Ride Minibuses	13



CITY INFRASTRUCTURE

Description	Count
Strees and Alleys (miles)	444
Streetlights	15,117
Traffic Signals	190
Water Main (miles)	736
Water Storage Capacity (millions of gallons)	52
Sanitary Sewer (miles)	464
Storm Sewers (miles)	223
Treatment Capacity (millions of gallons)	15.5
Average Daily Sewage Treatment (millions of gallons)	12.6
New Water Connections	389
Average Daily Water Consumption (millions of gallons)	31.2
Potholes Filled (square feet)	46,850





Open Data/Transparency Initiatives

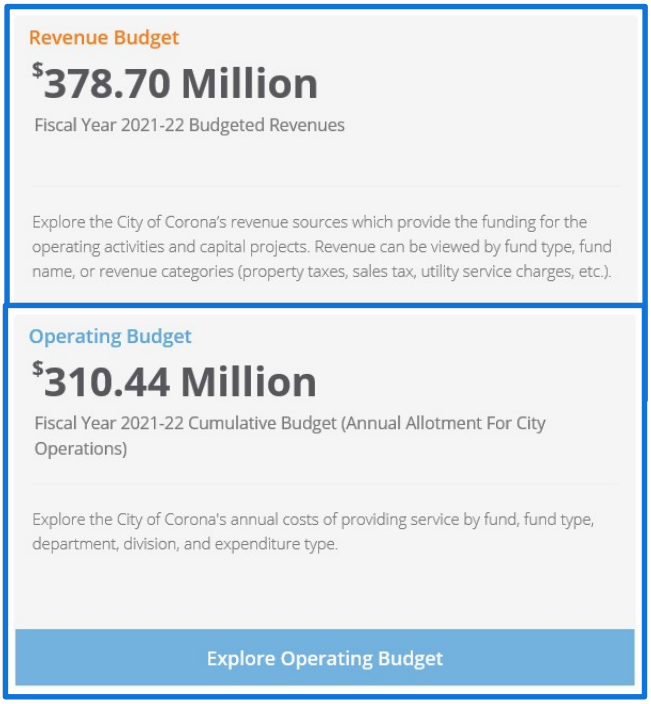
About the Open Budget Initiative

The City of Corona exists to serve our community of private citizens and their families as well as facilitate a thriving economy for our local businesses. To do that well, we are clearing pathways to promote an understanding of the allocation of public funds in the City budget. This is core to the promise of a readily available government which invites public participation and keeps itself accountable to the objectives and strategic goals which are developed as a result of this partnership.

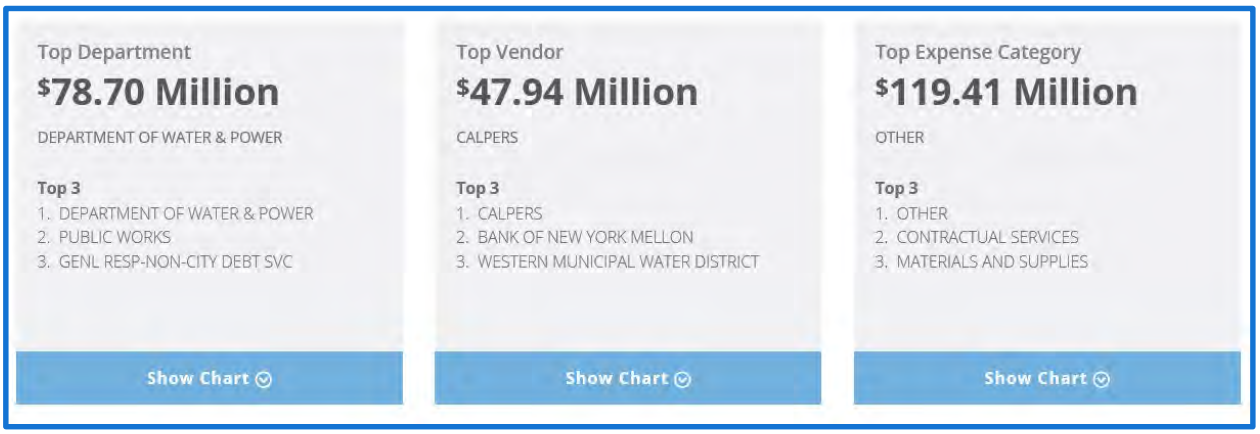
Through www.OpenDataCorona.com, readers can explore data sets directly exported out of the City's financial system. The web portal is mobile-friendly, encouraging citizen access and outreach.



- The 'Open Budget' application is a guided view through the financial complexities of the City's operating budget and presents ordinarily dense data in an interactive and easy-to-understand way. Users can also view an interactive map of capital projects currently in progress. The datasets include the adopted operating budgets, capital project budgets, and revenue estimates. In Fiscal Year 2021, the Open Budget platform was amended to include expenditure and revenue actuals which are updated on a weekly basis.



- The 'Open Checkbook' dataset includes payments made to vendors via the City's accounts payable system. A search bar enables viewing across multiple categories.





Open Payroll

The City of Corona regularly provides employee salary and benefits information to multiple agencies, including the State of California. For historical information on this, please visit the State Controller website at www.sco.ca.gov or Transparent California at www.TransparentCalifornia.com.

Balancing Act / Taxpayer Receipt

In October 2017, the City introduced the Citizen Tax Receipt and Balancing Act budget engagement apps. The apps are designed to make the budget more interactive and transparent to residents. Both applications are available in Spanish and English.

The Citizen Tax Receipt app is intended to provide an estimate to Corona residents on where their tax dollars go. Sales and property tax funds are spent on City services such as fire, police, library, parks street maintenance, administration, and public works. Sales and property taxes are split among several different entities including the county and school districts. By simply entering your age, income, and the value of your home (if applicable), the tool will show you an estimate of your tax bill and where the money is spent. The application calculates taxes on real estate and estimates taxes on restaurant meals and sales tax activity, based on age and income. It does not include fees for water, sewer, trash and storm water.

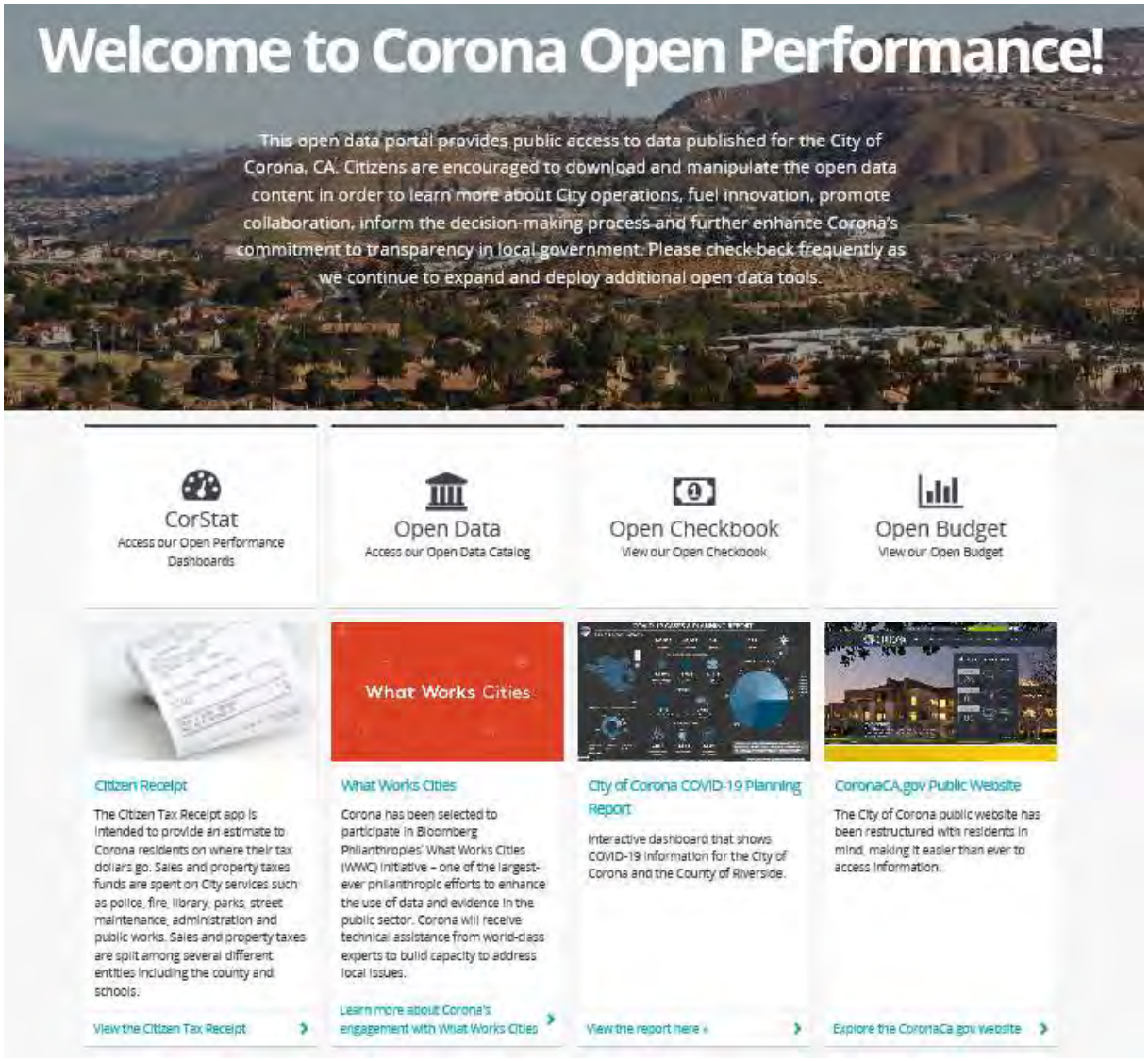
After reviewing the Tax Receipt Estimates, residents are given the opportunity to engage in budget allocations by utilizing the Balancing Act application. This portion provides a graphical representation of the General Fund budget. The simulator allows residents to adjust revenues and expenditures to create a balanced budget, while providing feedback on service and spending priorities which the City can use as it develops future budgets.

Open Data Dashboards – "Corona Open Performance"

In July 2018, the City of Corona launched "Corona Open Performance" - open data dashboards, powered by Socrata. The dashboards are a way for people to make sense of large amounts of data in a visual format. Site users can download the data sets in spreadsheets, flag data sets to watch or compare, create visualizations, such as maps, charts and graphs, as well as embed the data into their websites. There are many data sets available for consumption that cover a variety of City operations, such as library and recreation patronage, social media, SeeClickFix, finance, police and fire activity, and transportation.

The Corona Open Performance platform will continue to evolve as goals and objectives are set and the City works towards achieving those long-term performance management targets. The City will continue to release additional data sets as they become available.

Please visit the Corona Open Performance page at http://Corstat.CoronaCA.gov.



Get Involved & Join the Conversation

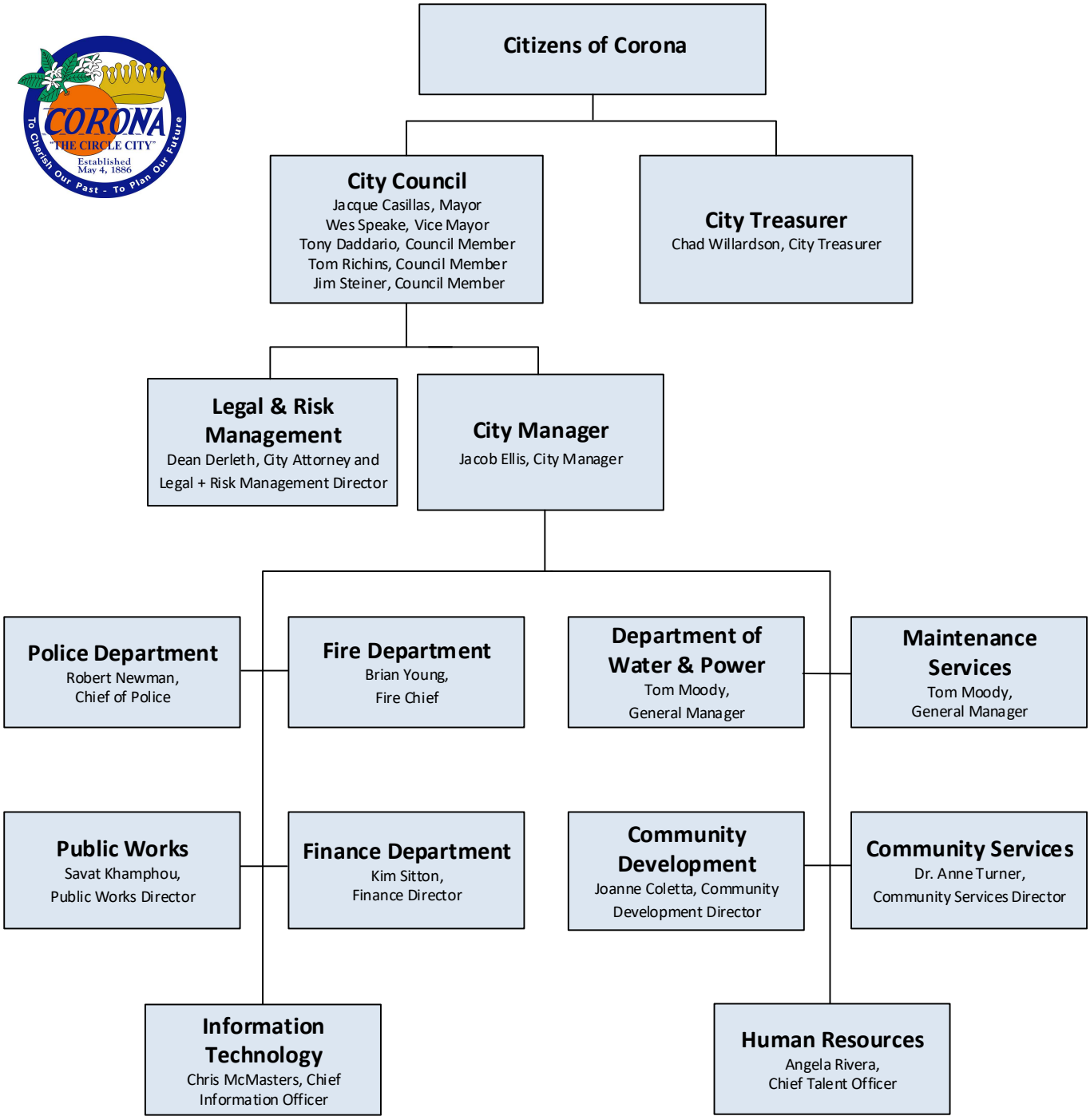
The first step in getting involved is getting to know the City of Corona – what we do, and what it takes to provide city services. We invite you to explore the online tools for yourself by visiting the following web pages:

Open Budget and Open Checkbook: www.OpenDataCorona.com

Balancing Act and Taxpayer Receipt: www.CoronaCA.gov/BalancingAct

Corona Open Performance: http://Corstat.CoronaCA.gov

City of Corona - City Organization Chart



Guide to City Budget Process

Building the Budget

The budget is a communication tool which accurately and openly explains the cost of providing services to the community and other public agencies. In addition, it establishes the foundation of effective financial planning. The budget is a resource planning document, with City staff and monetary support as its primary tools for achieving its goals. It establishes fiscal controls and is the legal limit for spending. The Fiscal Year (FY) 2022 budget was approved by the City Council on June 16, 2021.

SIGNIFICANT BUDGET POLICIES & GUIDING PRINCIPLES

The Corona Municipal Code, Chapter 2.04.060 requires that the City Manager prepare and submit the Annual Budget to the City Council for approval.

Under policy directive and guidance, the budget is developed based upon:

- Guidance and policy direction provided by the City Council through the City Manager and to his/her executive team
- Long-term financial plan which reviews at least 3 years of actuals with a 5-year economic and financial outlook
- The Citywide Strategic Plan
- Federal, State, and Local law and emerging issues



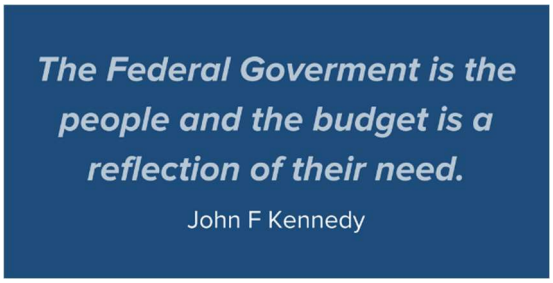
The City Strategic Plan outlines 6 major goals which should be the City's primary focal points for investment.

Balanced Budget

The City is required to maintain a balanced budget. The total of budgeted expenses and transfers out shall not exceed the total of estimated revenues, transfers in, and use of any one-time funding or fund balance (including reserves). This information is summarized on the *Schedule of Estimated Fund Balance Changes*.

Constitutional Spending Authority

Appropriations in the Annual Budget comply with the City's appropriation limit as calculated in accordance with Article XIII-B of the Constitution of the State of California and Government Code Section 7900 (Gann Appropriation Limit), which limits growth in appropriations to a percentage increase in the cost of living as well as the City's population.



General Fund Balance Reserve Policy

The City's General Fund Balance Reserve Policy was originally established in 2010. The emergency contingency reserve was $33.8 Million as of June 30, 2020. The City also maintains a budget balancing reserve which is used to maintain critical services which may be impacted by sudden economic or legislative changes that may adversely impact City revenues. The City's budget balancing reserve was $40.5 Million as of June 30, 2020. In Fiscal Year 2019, the City also established a Pension Obligation Reserve. The balance for June 30, 2020 was $2.5 Million which was contributed towards the unfunded pension liability in FY 2021.

Investment Policy

The City formally adopts its Investment Policy on an annual basis. It provides guidelines for the prudent investment of the City's idle cash and outlines the policies for maximizing the efficiency of the City's cash management. The Investment Policy is in conformity with the California Government Code Sections 53600 et seq. The City Treasurer is delegated investment authority on a year-to-year basis. Within the constraints set forth in the policy, the City Treasurer has the authority to direct investment strategy and approve investment policy and procedures for the City's investment portfolio. The criteria for selecting investments and the order of priority are safety, liquidity and yield.

The Investment Policy is approved by the City Council and adopted by resolution. The policy is available on the Finance Department's page of the City of Corona's website at www.CoronaCA.gov.

Debt Policy

The debt policy is adopted as a means of standardizing the issuance and management of debt. The primary objective is to establish conditions for the use of debt, to minimize the City's Debt Service requirements and cost of issuance; to retain the highest practical credit rating; to maintain full and complete financial disclosure and reporting; and to maintain financial flexibility for the City. The policy applies to all debt issued by the City and its component units. The policy is an important tool to ensure the use of the City's resources to meet its commitments, to meet the needs of the citizens of Corona, and to maintain sound financial management practices.

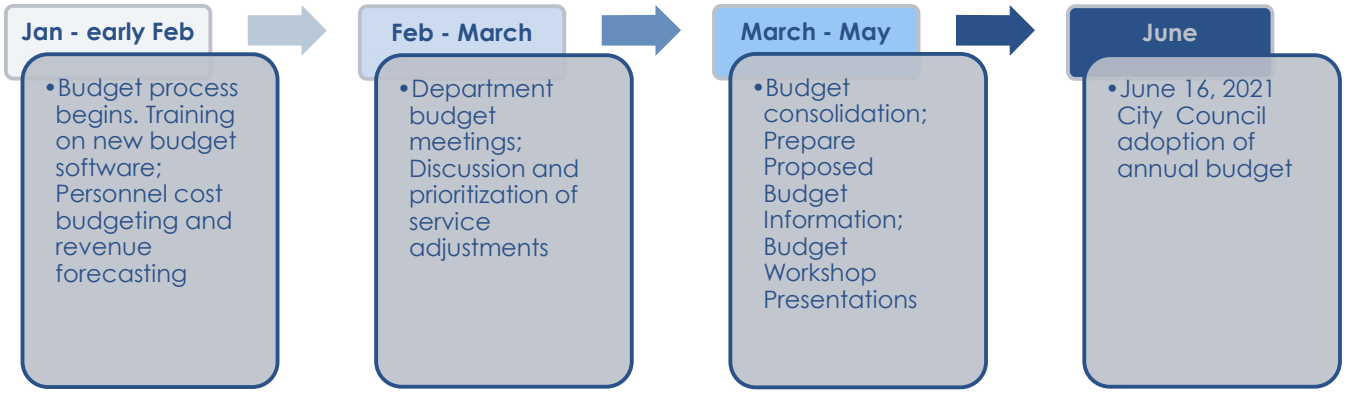
The Debt Policy is approved by the City Council and adopted by resolution. The policy is available on the Finance Department's page of the City of Corona's website at www.CoronaCA.gov.

City Budget Calendar

The budget process begins as a team effort in January of each year. The Finance Department works in cooperation with all City departments to formulate revenue projections for the upcoming fiscal year. From this, the individual departments use the projected revenues and existing fund balance information to prioritize and recommend the budget to meet the next fiscal year's objectives.

The City Manager's Office and the Finance Department review each budget proposal, revenue assumptions, and all current financial obligations, before presenting the proposed budget to the City Council.

Prior to Fiscal Year 2021, the proposed budget was presented to the public and City Council at a study session in late May/early June. For Fiscal Year 2022, a total of four public study sessions were held to provide more in-depth details, additional City Council and public input, and discussion about the City's budget. The implementation of Measure X, the City's new sales tax measure, was a large part of the conversation to ensure the budget meets the community's priorities with the additional funds.



- April 13, 2021 Workshop #1 – Revenues and Operating Budget
- April 27, 2021 Workshop #2 – Capital Budget and Service Change Requests
- May 18, 2021 Workshop #3 – Proposed Budget Overview/Recap
- June 16, 2021 FY 2021 budget adopted by City Council

Budgetary Control and Amendments

New and continuing (multi-year) appropriations are set for City funds via a majority vote of the City Council. The legal level of budgetary control is at the City Manager and department level. Budget amendments within departments are approved by Department Directors, as long as the amendment does not increase the department's overall spending authority as dictated by the current budget.

Any amendment which increases spending authority must obtain City Council approval by majority vote. Furthermore, an amendment to the City's Capital Budget requires City Council approval. (Please refer to the '*Five Year Capital Improvement Plan'* section and/or separately issued *'Capital Improvement Plan FY 2022 to FY 2026'* for additional details.) This is because each capital project, having a specific scope, is awarded funding on a discrete basis, and therefore, is treated as a stand-alone budget.

As a practical matter, capital project budgets may be exceeded, from time to time, due to circumstances that cannot always be predicted in advance. In that event, departments are permitted to transfer up to 10% from a similar project within the same subprogram and having the same funding source. If this condition cannot be met, then departments are required to obtain City Council approval to increase, decrease or transfer funding which exceeds the 10% threshold.



Griffin Park

Understanding the City Budget

THE CITY BUDGET IN A NUTSHELL

The City of Corona's fiscal year begins July 1 and ends June 30. Annually, through a public process, the Adopted Budget commits financial resources to a myriad of services and programs that the City provides. In other words, it commits funding to what we do. However, the budget also works to legally limit funding too. The legal limit is required because financial resources are finite. Therefore, the investments that we make (of these finite resources) into what we do (or want to do) reflect the priorities of the City and the direction of its future.

WHAT DOES THE CITY OF CORONA DO?

All City services and the cost of providing services can be organized and tied back to one of **6 key service areas** which together, influence the quality of life. These are the primary components or goal posts of the annual operating budget.



Budget Accounting & Presentation



A formal budget is employed as a management control device during the year. Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America.

The accounts of the City are organized by funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for in a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. City resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.

The City budget includes information regarding estimated costs (or outflows) and revenue (or cash inflows) for identified programs, projects, and levels of service to meet the needs of the City. All annual operating budget appropriations lapse at the end of the fiscal year, except for items that have specifically received City Council approval and grant funded programs with a funding period that ends after June 30th. Capital projects typically span more than one fiscal year and the appropriations roll forward (continuing appropriations) until projects are completed, placed into service, accounted for as capital assets, or abandoned at the discretion of the City or the City Council.

The City of Corona's budget is prepared and based on five expense categories; personnel, non-personnel (such as supplies and services), capital outlay, debt service and capital improvement projects. The first two listed are considered operational in nature and are known as recurring costs. Capital outlays refer to minor equipment purchases which are generally infrequent and valued at less than $50,000. Capital outlays are paid for out of operating funds. Debt service refers to principal and interest payments on borrowed funds (such as bonds or long-term loans). Capital improvement projects (CIP) are asset acquisitions and/or major facilities, systems, and infrastructure improvements which cost over $50,000. These reside "outside" of the operational budget and are an example of a one-time cost.

Basis of Accounting and Budgeting

Basis of accounting refers to the timing of revenue and expenditure recognition for budgeting and financial reporting. The City's financial statements and accounting records are maintained in accordance with Generally Accepted Accounting Principles of the United States, (GAAP) and outlined by the Governmental Accounting Standards Board (GASB). The accounts of the City are organized by funds, each of which is considered a separate accounting entity. The City collects and records revenues and expenditures within the following categories: Governmental Funds, Proprietary Funds, and Fiduciary Funds.

GASB
Governmental Accounting Standards Board

Governmental Funds include the General Fund, Special Revenue, Debt Service, and certain capital project funds which receive primarily grants or intergovernmental revenues (such as Housing and Urban Development - HUD). These funds are accounted for using the modified accrual basis where revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period.

- The **General Fund** is the City's primary operating fund and accounts for most City programs and services which are supported by general taxing revenue and/or fees.
- The **Special Revenue Funds** are used to account for and report the proceeds of specific revenue sources that are restricted or committed to specified purposes, often by legislative authority. For example, Gas Tax (Highway User Tax) and Transportation Urban Mitigation Fee (TUMF) revenues may only be used for certain street improvement and transit programs (and no other purpose).
- The **Capital Project Funds** are used to account for and report financial resources that are restricted, or assigned to capital expenditures, including acquisition or construction of capital facilities and other capital assets.
- The **Debt Service Funds** are used to account for and report financial resources that are restricted, committed or assigned to expenditure for the payment of general long-term debt principal, interest and related costs, other than enterprise debt.

Proprietary Funds are accounted for using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned, while expenses are recognized in the period in which the liability is incurred. Proprietary funds include Enterprise and Internal Service Funds.

- The **Enterprise Funds** are used to separately account self-supporting activities that are supported by rates and/or fees. These funds include Airport, Electric Utility, Water Utility, Transit (Dial-a-Ride and Fixed Route Shuttles) and Water Reclamation Utility (Sewer).
- The **Internal Service Funds** are used to separately account for departments that provide services to other City departments, and, therefore, incur costs that are then allocated to each receiving department. These costs include risk management, warehousing and fleet.

The **Fiduciary Funds** are custodial in nature (assets equal liabilities) and are accounted for on the accrual basis of accounting. Successor Agency (formerly the Corona Redevelopment Agency) and funds that are maintained to account for debt service obligations relating to certain assessment and community facilities districts are included in this category.



The City's **Capital Improvement Plan,** which is a multi-year, multi-million-dollar effort, consists of a myriad of projects (organized by program and sub-program) which are approved in aggregate by the City Council. Capital projects are accounted for directly in the fund (budgetary source). The City Council adopts the **Five-Year Capital Improvement Plan** along with the operating budget, and a separate document is published with a full listing of projects, new appropriations as well as continuing appropriations.

Table – Listing of City Funds

GOVERNMENTAL FUNDS

General Fund

110 General Fund
232 Civic Center Fund

Special Revenue Funds

206 Library Facilities Fee Fund
207 Fire Wildland Mitigation Fund
208 TC Police Facilities Fund
209 TC Fire Facilities Fund
211 Street and Traffic Signals Fund
212 Drainage Fee Fund
213 Police Facilities Fund
214 Fire Facilities Fund
215 Public Meeting Facilities Fund
216 Aquatics Center Fund
217 Parks and Open Space Fund
218 Corona Mall BID Fund
221 RMRA Fund
222 Gas Tax (2105-2106-Prop 42) Fund
224 Rideshare-Trip Reduction Fund
227 Measure A Fund
231 CAL COPS Grants Fund
234 Parkland Acquisition Fee Fund
235 CFD 2016-3 Zn12 Lemon Grove Fund
236 CFD 2018-1 Spec Tax B Bedford Fund
237 CFD 2018-2 Spec Tax B Sierra Bella Fund
238 CFD 2017-2 Spec Tax B Valencia Fund
239 CFD 2016-3 Zn13 Corona Industrial Pk Fund
241 Abandoned Vehicle Abatement Fund
246 CFD 2000-1 (Eagle Glen II) Fund
247 CFD 2002-2 LMD Fund
248 CFD 97-1 Landscape Fund
249 CFD 2001-1 Landscape Fund
250 Asset Forfeiture Fund
251 CFD/LMD 2002-3 Fund
252 LMD 2003-1 Lighting Fund
253 CFD/LMD 2011-1 Landscape Fund
255 CFD 2016-2 Terrassa Special Tax Fd
257 CFD 2016-3 Zn2 Boardwalk Fund
258 CFD 2016-3 Zn3 Dollar Self Fund
259 CFD 2016-3 Zn4 515 S Promenade Fd
260 Residential Refuse/Recycling Fund
261 SC Major Thoroughfares Fund
263 CFD 2016-3 Zn17 Corona Med Center Fund
264 CFD 2016-3 Zn18 Corona Interchange Fund
266 CFD 2016-3 Zn20 Bedford Marketplace Fund

Special Revenue Funds (continued)

267 CFD 2016-3 Zn21 Christopher Ranch Fund
268 CFD 2016-3 Zn22 N Main Retail Fund
274 South Corona Landscaping Fund
287 CFD 2016-3 Zn15 Northpoint Fund
288 Park Development (Quimby) Fund
289 Dwelling Development Tax Fund
294 CFD 2016-3 Zone 6 Chung Fund
297 CFD 2016-3 Zone 8 K Parker Fund
411 US Dept of Justice Grant Fund
415 Library Other Grants Fund
422 Traffic Offender Fund
442 Adult and Family Literacy Grant Fund
446 LMD 84-1 Lighting Fund
455 LMD 84-2 Zone 2 Fund
456 LMD 84-2 Zone 4 Fund
457 LMD 84-2 Zone 6 Fund
458 LMD 84-2 Zone 7 Fund
460 LMD 84-2 Zone 10 Fund
461 LMD 84-2 Zone 14 Fund
462 LMD 84-2 Zone 15 Fund
463 LMD 84-2 Zone 17 Fund
464 LMD 84-2 Zone 18 Fund
468 LMD 84-2 Zone 19 Fund
470 LMD 84-2 Zone 20 Fund
471 LMD 84-2 Zone 1 Fund
473 Eagle Glen HOA Fund

Debt Service Funds

391 2016 Lease Revenue Bonds Fund

Capital Projects Funds

243 PW Grants/Agreements Fund
245 NPDES Discharge Fund
291 Low Moderate Income Housing Fund
431 CDBG Fund
432 HOME Investment Partnership Fund
445 Bicycle Transportation Account Fund
478 TUMF – RCTC Fund
479 TUMF – WRCOG Fund
480 Reimbursement Grants Fund

PROPRIETARY FUNDS

Enterprise Funds

275 Airport Fund
440 Water Reclamation Capacity Fund
453 2012 Water Revenue Bonds Fund
454 2013 Wastewater Revenue Bonds Fund
507 Water Capacity Fund
567 Reclaimed Water System Fund
570 Water Utility Fund
571 Water Utility Grant Fund
572 Water Reclamation Utility Fund
573 Water Reclamation Utility Grant Fund
577 Transit Services Fund
578 Electric Utility Fund
579 Electric Utility Grant Fund

Internal Service Funds

680 Warehouse Services Fund
681 Information Technology Fund
682 Fleet Operations Fund
683 Workers' Compensation Fund
687 Liability Risk Retention Fund

FIDUCIARY FUNDS

Agency Funds

342 CFD 86-2 (Woodlake) Fund
358 CFD 89-1 A (LOBS DW) Fund
359 CFD 89-1 B (LOBS Improvement)
365 AD 95-1 (Centex) Fund
366 AD 96-1, 96 A (Mtn Gate) Fund
368 AD 96-1, 97 A (Van Daele) Fund
369 AD 96-1, 97 B (WPH) Fund
370 Ref CFD 90-1 (South Corona) Fund
371 CFD 97-2 (Eagle Glen I) Fund
373 AD 96-1, 99A (Centex) Fund
374 CFD 2000-01 (Eagle Glen II) Fund
377 CFD 2001-2 (Cresta-Grande) Fund
378 CFD 2002-1 (Dos Lagos) Fund
381 CFD 2002-4 (Corona Crossings)
382 CFD 2004-1 (Buchanan Street) Fund
383 CFD 2003-2 (Highlands Collection) Fund
384 CFD 2018-1 Bedford 1A Fund
386 CFD 2018-2 Spec Tax A Sierra Bella Fund
387 CFD 2002-1 (Improvement Area) Fund
390 CFD 2016-2 Terrassa Special Tax A Fund
392 CFD 2017-2 Spec Tax A Valencia Fund

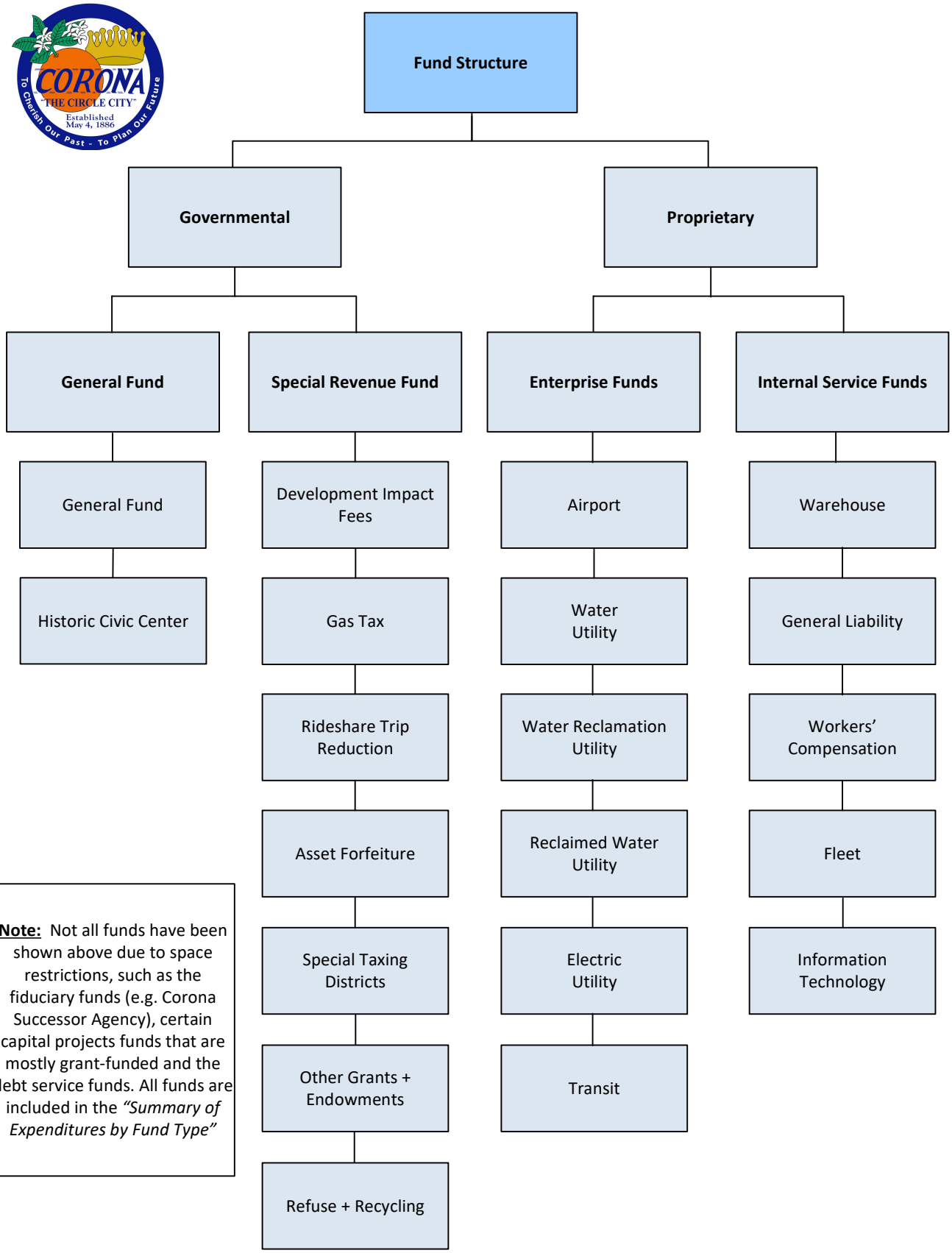
Successor Agency Funds

233 Obligation Payment Fund
417 RDA Successor Agency Fund
475 Successor Agency Administration Fund

FY 2022 Fund Types, by Department

	Governmental Funds				Proprietary Funds		Fiduciary Funds	
Departments	General Fund	Special Revenue	Debt Service	Capital Project	Enterprise	Internal Service	Agency	Successor Agency
Capital Improvement Projects	X	X		X	X	X		X
Community Development	X	X		X				X
Community Services	X	X		X				
Debt Service	X	X	X				X	X
Department of Water & Power					X			
Elected Officials	X							
Finance	X				X			
Fire	X	X						
General Government	X							
Human Resources	X							
Information Technology						X		
Legal & Risk Management	X					X		
Maintenance Services	X	X		X	X	X		
Management Services	X							
Police	X	X						
Public Works	X	X		X	X			

City of Corona – City Fund Structure



Note: Not all funds have been shown above due to space restrictions, such as the fiduciary funds (e.g. Corona Successor Agency), certain capital projects funds that are mostly grant-funded and the debt service funds. All funds are included in the *"Summary of Expenditures by Fund Type"*



BUDGET OVERVIEW & FINANCIAL SUMMARIES

Key Budget Assumptions and Changes

GENERAL ECONOMIC OUTLOOK

In early 2020, the COVID-19 pandemic began to spread throughout the world and changed life as we know it. The global, national, state, and local economies were negatively impacted through 'safer at home' restrictions and the temporary closure of many businesses and industries. This event led to large scale unemployment numbers which have not been seen in the United States since the Great Depression. Many of the restrictions have been lifted and economic activity is returning to pre-pandemic levels. The City continues to monitor the global, national, state and local stage for signs of change, which will have a material impact on the City's revenue or expenditures budget.

Economic Drivers	Estimated FY 2021	Estimated FY 2022
U.S. Real GDP Growth	12.90%	6.00%
U.S. Unemployment Rate	6.90%	4.40%
California Employment Growth *(Non-Farm)*	-5.50%	6.00%
California Unemployment Rate	7.80%	5.70%
California Median Existing Home Price	$ 591,026	$ 657,404
California Residential Building Permits	119,036	123,546

Source: Beacon Economics, June 2021

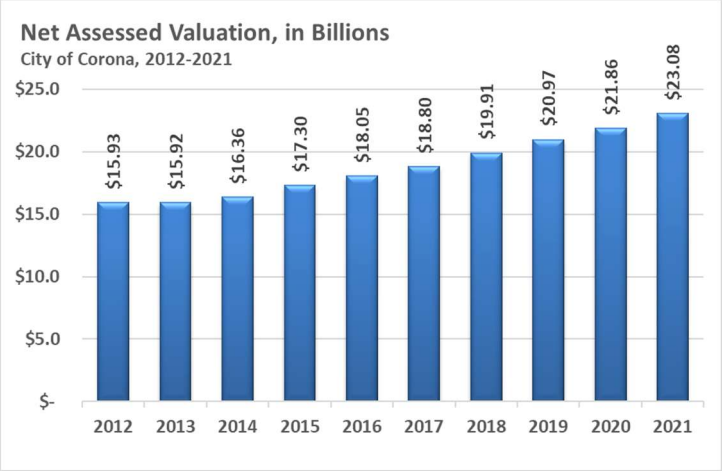
The City of Corona has a diversified mix of businesses. The following are some exciting economic development activities occurring within Corona that will bolster the City's economic condition:

- Fender Musical Instruments expanded into a 117,000 square foot building and will add 200 jobs with new expansion
- AMRO Fabricating Corporation, a premier manufacturer of products for the aerospace and defense industries, expanded to Corona in 2021, bringing more than 200 jobs to Corona.
- Lab Holding LLC continues to move forward with the redevelopment of the Corona Mall with construction expected to commence in FY 2022.
- Boureston Companies is completing construction on a downtown medical campus totaling more than 58,000 square feet
- Bedford Marketplace has broken ground, adding new retail and hotel opportunities to South Corona
- Latitude Business Park is under construction, adding more than one million square feet of industrial space suitable for headquarter expansions
- Construction is complete at the Lakeshore Plaza Office Park, adding 146,000 square feet of Class A office space to the community

Key Revenue Assumptions

PROPERTY TAX REVENUE

Property tax revenue is estimated at $53.7 Million for FY 2022. This represents an overall property tax growth of 8.9% for FY 2022, when compared to the FY 2021 year-end projection of $49.3 Million.

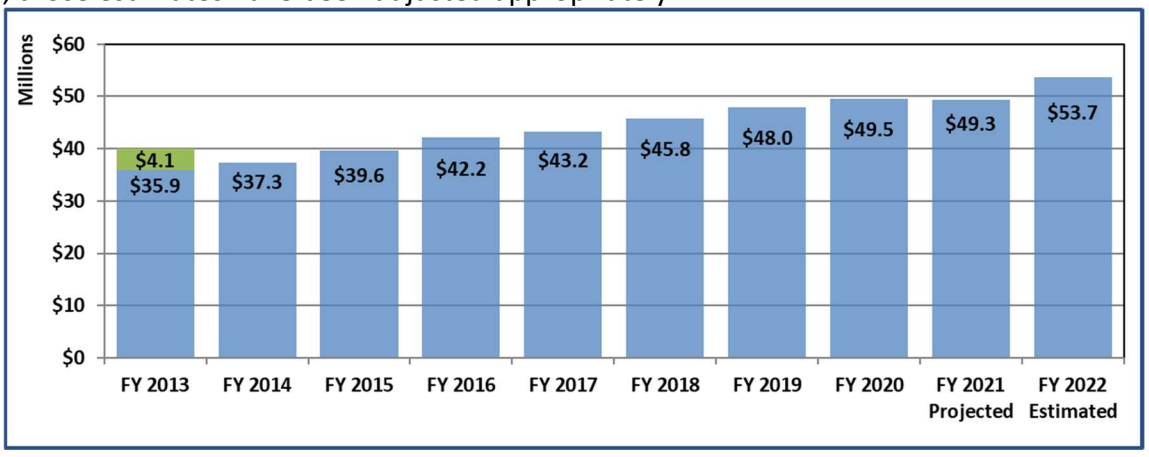


- Assessment roll growth is assumed to be approximately 5.3% when compared to Fiscal Year 2021. The City continues to see growth in the taxable assessed values for properties. As of 2021, assessed values in the City of Corona are at the highest point in Corona's history. Property tax collected in Fiscal Year 2022 is based on a valuation date of January 2021.

- Assessment roll growth is partially offset by delinquencies which affect the City's ability to collect property tax revenue. The delinquency rate is assumed to be approximately 5% for FY 2022, which is lower than the actual 6.8% experienced in Fiscal Year 2020. As the economy continues to recover to pre-pandemic activity, the City anticipates delinquencies to returning to normal levels of approximately 3% to 4% by Fiscal Year 2023.

- The Vehicle License Property Tax revenues are estimated to increase by $0.8 Million as that line item is based on the assessed valuation growth.

The following graph is a ten-year look of total property tax receipts. The budget for FY 2022 includes the estimated increase in assessed valuation. For the property tax line items where the delinquency factor applies, those estimates have been adjusted appropriately.



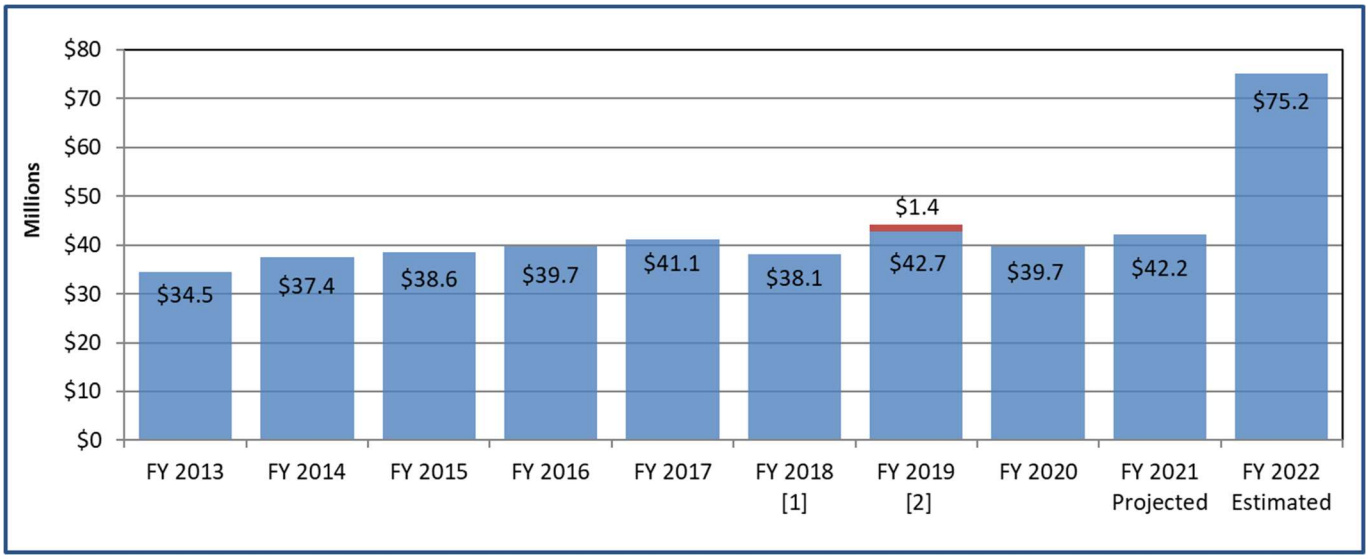
SALES TAX REVENUE

The sales tax revenue category is budgeted at $75.2 Million for Fiscal Year 2022 which represents a 78.2% increase, when compared to the FY 2021 year-end projection of $42.2 Million.

In FY 2021, the sales tax revenues are projected to be $42.2 Million, an increase of $2.5 Million as compared to the FY 2020 actuals of $39.7 Million. The increase is primarily sales tax activity returning to pre-pandemic levels.

The FY 2022 estimate of $75.2 Million represents an overall increase of 78.2% when compared to the projected figure for FY 2021. Of the $75.2 Million, $30 Million is attributed to the City's new sales tax measure, Measure X, that was approved by voters in November 2020. The additional 1% was effective on July 1, 2021. Adjusting for the new sales tax measure, normal sales tax activity is estimated to increase by $3.0 million.

The following chart is a ten-year look at the total sales tax revenue category. Starting in FY 2018, an accounting change was made to move sales tax agreements (aka operating covenant agreements) from expenditures to a contra revenue account. This change was to provide more clarity on the net sales tax revenue available for funding the City's operations. A full listing of the City's operating covenant agreements is available on the City's website, on the City Manager's Office page.



[1] FY 2018 Projected and forward - includes accounting change for sales tax agreements.
[2] FY 2019 includes $1.4 Million received for FY 2018 activity.

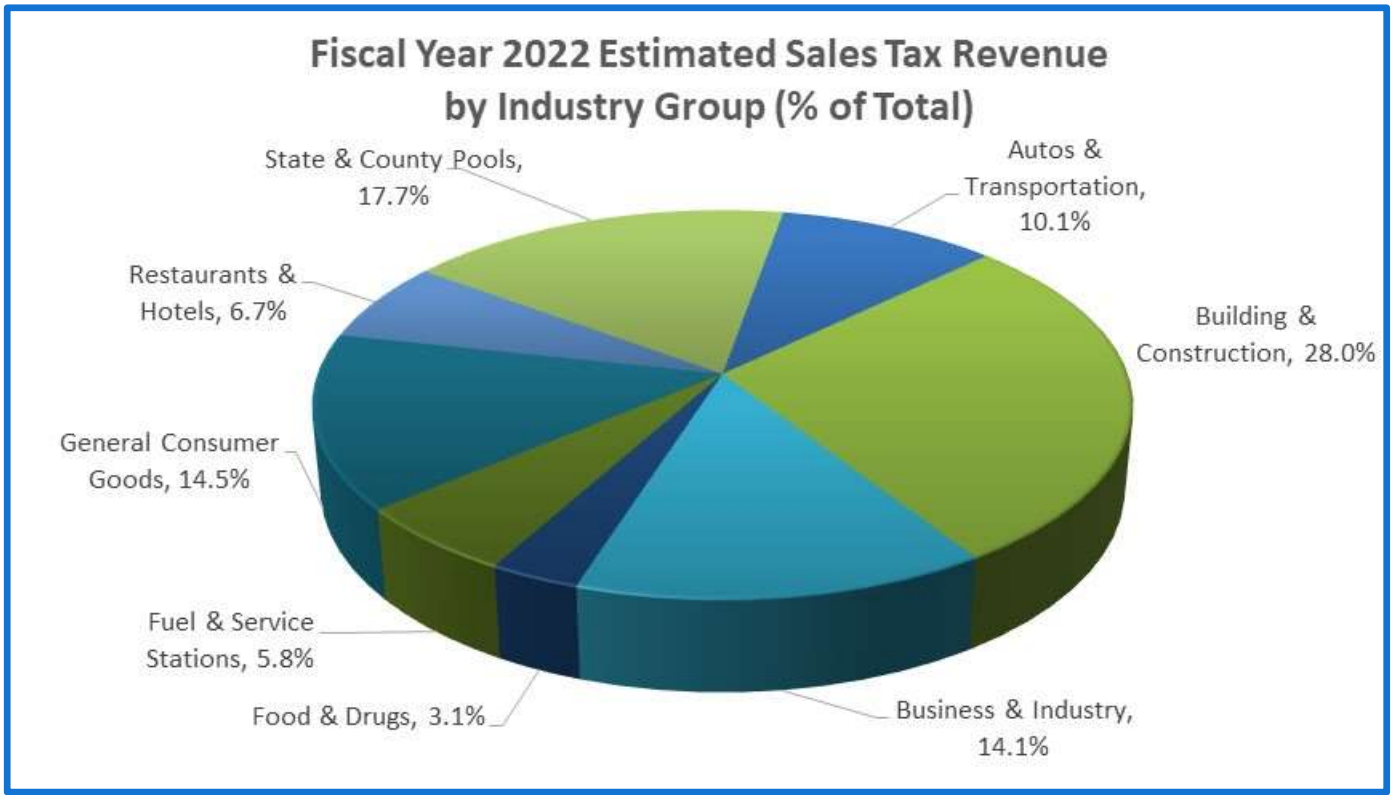
Estimated Statewide Sales Tax Trends, by Industry Group:

Industry Group	FY 2021 Estimates	FY 2022 Estimates
Autos & Transportation	14.50%	2.90%
Building & Construction	10.40%	5.40%
Business & Industry	12.80%	11.90%
Food & Drugs	5.10%	1.70%
Fuel & Service Stations	-7.50%	18.70%
General Consumer Goods	6.00%	8.30%
Restaurants & Hotels	-12.10%	26.10%
State & County Pools	23.50%	7.30%
TOTAL	**8.50%**	**9.50%**



Source: Beacon Economics June 2021

The following pie chart breaks down the City's estimated sales tax revenue by industry group for Fiscal Year 2022.



HIGHWAY USER TAXES – GAS TAX AND ROAD MAINTENANCE AND REHABILITATION ACCOUNT (RMRA)

Gas Tax revenue (Fund 222) is estimated at $4.2 Million for Fiscal Year 2022, an increase of 9.2% as compared to FY 2021 projected. The Road Maintenance and Rehabilitation Account (RMRA, fund 221) is estimated at $3.3 Million for FY 2022. This estimate is an increase of 13.4% when compared to the FY 2021 year-end projection.



Provisions in the California Streets & Highway Code allocate funding to cities for the maintenance and improvement of public streets, roads, and highways. Revenues are collected on taxes imposed on the purchase of gasoline and fuel, and allocations are administered by the California Department of Tax and Fee Administration.

California has experienced a shift in consumer preferences, from traditional gasoline-powered to more fuel-efficient vehicles due to tax incentives, rebates, and environmental concerns. This has resulted in reduced available revenues for cities and constricted cash flows needed to support critical street maintenance and transportation-related projects.

In 2017, the Governor approved additional gas taxes to fund street and road infrastructure projects throughout the State of California. The Road Repair and Accountability Act of 2017, now known as the Road Maintenance and Rehabilitation Account (RMRA), contains special provisions to protect the funds from being diverted for other purposes. Funding is estimated to provide $15 Billion for California streets and roads over the next ten years.

The following table provides estimates for both the RMRA Fund and the Gas Tax Fund. Both the RMRA Fund and the Gas Tax Fund were being impacted by the COVID-19 'safer at home' orders. With more people working from home, furloughed, or unemployed, the demand for fuel decreases which results in a reduction in gas tax receipts. In FY 2021, there is a projected decrease in activity in both Gas Tax and RMRA revenues. Towards the end of FY 2021, people return to work and other activities which is driving the estimated increase for FY 2022.

Fund	*Actual FY 2018*	*Actual FY 2019*	*Actual FY 2020*	*Projected FY 2021*	*Estimated FY 2022*	*Growth % to FY 2021*
221 - RMRA Fund	$ 979,025	$ 3,163,794	$ 3,136,310	$ 2,924,349	$ 3,316,865	13.4%
222 - Gas Tax Fund	$ 3,550,695	$ 3,663,108	$ 4,033,255	$ 3,825,443	$ 4,176,947	9.2%

WATER & WATER RECLAMATION REVENUE

In the Water Utility Fund in FY 2022, revenue is anticipated to increase by $4.1 Million, or 7.2% over the FY 2021 projections. The increase is primarily related to water sales commercial, ready to serve charge, and final notice fees. The estimates include the anticipated rate increase in 2022.

In the Water Reclamation Utility Fund, FY 2022 revenues are estimated to increase by $0.2 Million, or 0.7%. The increased revenue estimate is largely based on penalties and sewer service charges. There is also an estimated decrease in the investment earnings category which is based on the fund's estimated cash balance.

Fund	*Actual FY 2018*	*Actual FY 2019*	*Actual FY 2020*	*Projected FY 2021*	*Estimated FY 2022*	*Growth % to FY 2021*
570 - Water Utility	$ 45,045,238	$ 52,019,049	$ 52,649,475	$ 57,007,989	$ 61,110,922	7.2%
572 - Water Reclamation	$ 29,529,321	$ 38,074,950	$ 36,348,234	$ 32,656,686	$ 32,893,509	0.7%

Significant Expense Assumptions

ZERO-BASED BUDGET

Effective with the FY 2017 budget, the City of Corona implemented the first phase of a 'zero-based' budget procedure, which is a rigorous, structured approach in evaluating each dollar that is appropriated to fund critical City services and programs. Department directors were required, as part of this process, to build their budgets from 'the ground up' via a cost-substantiation budget procedure that extensively reviewed the cost of citywide programs at a granular level of detail. This included several years of historical actuals, funding sources, revenue performance, and a review of most commonly used commodities and service level agreements used citywide in the context of service needs and goals for the forthcoming year.



Starting with FY 2023, the City will create a standardized three-year process, creating an in-depth zero-based budget review of departments on a three year cycle.

SALARIES AND BENEFITS

The salaries and benefits budget for FY 2022 has been prepared based on current resolutions or Memorandums of Understand (MOU). At the time the adopted budget document was prepared, all represented groups have negotiated contract extensions. The non-safety groups have extensions through November 15, 2021 and the public safety groups are through December 31, 2021.

Employee Group	Approval Date	Agreement Terms
Public Safety Groups (Approved by MOU):		
Corona Firefighters Association (CFA)	08/07/19	03/21/18 - 06/30/21
Corona Police Employees Association (CPEA)	11/06/19	07/01/18 - 06/30/21
Corona Police Supervisors Association (CPSA)	11/06/19	07/01/18 - 06/30/21
Non-Safety Groups (Approved by MOU):		
Corona General Employees Association (CGEA)	06/05/19	06/05/19 - 06/30/21
Corona Supervisors Association (CSA)	06/05/19	06/05/19 - 06/30/21
Non-Safety Groups (Approved by Resolution):		
Executive Employees (EXEC)	06/05/19	N/A - typically follows CSA
Management/Confidential Employees (MGMT)	06/05/19	N/A - typically follows CSA

Note: The negotiated terms for the City Manager and City Attorney/Legal & Risk Management Director are based on their individual contracts as approved by the City Council. Copies of their contracts along with the rest of the Executive group can be found on the City's website (www.CoronaCA.gov) in the Open & Transparent section.



The Statewide minimum wage is increasing from $14.00 per hour to $15.00 per hour in January 2022. The adjustments for those increases have been incorporated in the budget. In April 2016, the Governor signed historic legislation that phases in a gradual increase to the minimum wage from $10.00 to $15.00/hour by January 2022. Programs utilizing temporary employees are expected to have the greatest fiscal impact, such as recreational programs which rely heavily on the use of seasonal staff.

With respect to health care costs, the City has budgeted based on individual employee elections and the current MOUs or adopted resolutions. Health related costs in FY 2022 are budgeted at $10.5 Million which is a 13.8% increase as compared to the FY 2021 budget. The increase is directly related to the additional 61 full-time positions added with the FY 2022 budget process.

CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS) / PENSION OBLIGATION BONDS

To achieve cash flow savings, for several years the City of Corona has utilized the annual lump sum pre- payment option offered by CalPERS. By making the full annual payment in July, rather than spread over 12 months, the City can take advantage of a savings of approximately 3%. For FY 2022, the City is not utilizing this option due to a pending pension obligation bond issuance.

In November 2020, the City started the process to issue pension obligation bonds to reduce the overall pension costs to the City's budget and ultimately the citizens of Corona. The action was officially approved by the City Council in January 2021. Based on current information available, the City expects to issue bonds in mid-October. With the payment structure of the bond issuance, the City anticipates a savings of over $100 million, as compared to the current amortization schedules for the City's pension plans. The actual interest rate and savings will be finalized with the bond issuance. For additional information, please reference the Study Session presentation on November 18, 2020 (available on the City's website).

OTHER POST-EMPLOYMENT BENEFITS (BENEFITS FOR RETIREES)

OPEB costs are estimated to increase by $152,919, or 1.7%, in FY 2022 as compared to the FY 2021 adopted budget.



The City is obligated to pay certain other post-employment benefits ('OPEB') to retirees, consisting primarily of retiree medical costs. To mitigate the further escalation of OPEB costs, the City established an irrevocable OPEB trust fund through the California Employers' Retiree Benefit Trust (CERBT) Program in March 2008. The current fiscal policy is to fund the annual required contribution ('ARC'). The ARC is an actuarially-determined, annual contribution that addresses current costs (for active retirees) and future costs (for eligible, current employees) which the City is obligated to pay.

OPEB costs in FY 2021 were budgeted at $9,189,140. The budget for FY 2022 is $9,342,059 which is an increase of $152,919, or 1.7%, over the budget for FY 2021. As noted above, the budget is based on the most recently completed actuarial report which considers a multitude of factors to calculate the City's contribution.

CONSOLIDATED FINANCIAL SUMMARY / MAJOR FUNDS

The following summarized schedule shows a three-year period for the City of Corona's major funds: General Fund and Water Utility Fund. A fund whose revenues or expenditures are greater than 10% of the overall total revenues or expenditures is considered a major fund, for budget purposes.

	GENERAL FUND			WATER UTILITY FUND		
	Actuals FY 2020	Adopted Budget FY 2021 *	Adopted Budget FY 2022	Actuals FY 2020 *	Adopted Budget FY 2021 *	Adopted Budget FY 2022 *
INFLOWS BY REVENUE SOURCE						
Property Tax	$ 49,470,941	$ 50,492,900	$ 53,697,100	$ -	$ -	$ -
Sales Tax	39,657,924	38,179,175	75,168,306	-	-	-
Other Taxes	10,369,076	10,606,000	11,097,000	-	-	-
Licenses, Fees & Permits	2,550,070	1,934,300	1,928,400	1,697,518	1,803,440	1,946,942
Fines, Penalties & Forfeitures	1,014,288	969,000	569,250	402,129	520,000	520,000
Special Assessments	265,282	367,407	497,332	-	-	-
Investment Earnings	6,845,013	2,545,125	2,477,625	1,274,557	667,313	356,548
Intergovernmental Revenue	1,545,061	2,260,500	1,791,265	10,160	-	-
Current Services	11,312,015	10,186,508	10,619,079	159,805	149,520	155,534
Payment in Lieu of Services	4,534,660	5,631,787	6,086,383	28,272	-	-
Other Revenue	12,301,809	11,771,819	11,534,124	1,266,974	1,440,858	1,214,293
Utility Service Charges	-	-	-	47,810,060	54,357,018	56,917,785
Transfers In	2,343,015	1,092,100	1,200,000	706,869	-	6,483,224
TOTAL OUTFLOWS	**142,209,154**	**136,036,621**	**176,665,864**	**53,356,344**	**58,938,149**	**67,594,326**
OUTFLOWS BY DEPARTMENT						
Capital Projects	2,869,870	2,909,200	9,330,052	1,206,952	13,319,091	19,406,146
City Manager's Office	2,590,333	3,970,199	5,352,872	-	-	-
Community Services	4,892,080	5,253,718	12,281,087	-	-	-
Community Development	4,823,161	5,246,387	5,661,299	-	-	-
Debt Service	4,246,714	4,243,373	4,244,773	-	-	-
Department of Water & Powe	-	-	-	51,836,635	49,235,453	51,034,056
Elected Officials	124,420	146,705	157,807	-	-	-
Finance	4,362,080	4,536,273	4,511,176	39,053	40,493	6,006
Fire	25,737,065	28,138,205	30,621,028	-	-	-
General Government	24,049,326	25,650,757	24,174,661	-	-	-
Human Resources	1,523,969	1,818,360	2,310,616	-	-	-
Legal and Risk Management	1,737,309	1,760,714	1,761,317	-	-	-
Maintenance Services	8,923,695	10,099,442	5,707,876	-	-	-
Police	46,831,451	48,477,470	51,413,858	-	-	-
Public Works	3,287,384	3,581,178	4,170,879	696,041	882,340	865,519
Transfers Out	872,276	-	-	4,961,772	-	-
TOTAL OUTFLOWS	**136,871,133**	**145,831,981**	**161,699,301**	**58,740,453**	**63,477,377**	**71,311,727**
INFLOWS OVER OUTFLOWS	**$ 5,338,021**	**$ (9,795,360)**	**$ 14,966,563**	**$ (5,384,109)**	**$ (4,539,228)**	**$ (3,717,401)**

** Negative Inflows Over Outflows indicates use of existing fund balance or reserves for fiscal year activities.*

*** Community Services, formerly Library and Recreation Services.*

Schedule of Estimated Fund Balance Changes - Non-Enterprise Funds

Fund No. / Description		Projected Beginning Balance 07/01/21	FY 2022 Estimated Revenues	FY 2022 Adopted Expenditures	FY 2021 Estimated Net Transfers	Projected Ending Balance 06/30/22	
Note: Fiduciary funds not included							
General Fund		**$ 78,481,384**	**$ 175,465,864**	**$ (161,699,301)**	**$ 758,443**	**$ 93,006,390**	
206	Library Facilities Fee Fund	171,871	119,281	(1,188)	-	289,964	
207	Fire Wild Land Mitigation Fund	16,300	845	(15,624)	-	1,521	
208	Temescal Canyon Police Facilities Fund	59,914	49,411	-	-	109,325	
209	Temescal Canyon Fire Facilities Fund	(59,371)	66,370	-	-	6,999	
211	Street and Traffic Signals Fund	4,177,822	474,185	(1,213,291)	-	3,438,716	
212	Drainage Fee Fund	2,597,717	812,180	(686,536)	-	2,723,361	
213	Police Facilities Fund	403,132	594,532	(72,641)	-	925,023	
214	Fire Facilities Fund	209,161	99,837	(113,645)	-	195,353	
215	Public Meeting Facilities Fund	90,815	79,826	(658)	-	169,983	
216	Aquatics Center Fund	216,372	50,574	(593)	-	266,353	
217	Parks and Open Space Fund	1,705,426	706,088	(297,881)	-	2,113,633	
218	Corona Mall Bus. Impr. Dist. Fund	(1,056)	9,950	-	-	8,894	
221	RMRA Fund	781,510	3,316,865	(3,355,630)	-	742,745	
222	Gas Tax Fund	1,911,114	4,176,947	(2,372,225)	(1,200,000)	2,515,836	
224	Rideshare-Trip Reduction Fund	1,178,369	18,072	(100)	-	1,196,341	
227	Measure A Fund	4,942,394	4,670,250	(7,206,075)	-	2,406,569	
231	CAL COPS Grant Fund	35,826	356,254	(382,373)	-	9,707	
234	AB1600 Parkland Acquisition Fee Fund	-	40	-	-	40	
236	CFD 2018-1 Spec Tax B (Bedford) Fund	2,620	126,636	(112,930)	-	16,326	
237	CFD 2018-2 Spec Tax B Sierra Bella Fund	45,087	62,914	(51,872)	-	56,129	
238	CFD 2017-2 Valencia Special Tax Fund	20,593	43,264	(34,841)	-	29,016	
239	CFD 2016-3 Zone 3 Corona Industrial Pk Fd	183	19,830	(20,013)	-	-	
241	Abandoned Vehicle Abatement Fund	229,101	100,000	(99,046)	-	230,055	
243	Public Works Capital Grants Fund	(72,530,892)	-	-	-	(72,530,892)	**A**
245	Co. Svc. Area 152 (NPDES) Fund	202,033	1,049,028	(1,251,061)	-	-	
246	CFD 2000-1 (Eagle Glen II) Fund	1,014,869	36,944	(4,950)	-	1,046,863	
247	CFD 2002-2 LMD Fund	396,013	77,402	(57,054)	-	416,361	
248	CFD 97-1 Landscape Fund	889,091	429,671	(351,741)	-	967,021	
249	CFD 2001-1 Landscape Fund	4,409,248	708,992	(670,198)	-	4,448,042	
250	Asset Forfeiture Fund	354,654	6,634	(161,700)	-	199,588	
251	CFD/LMD 2002-3 Landscape Fund	315,054	22,089	(27,750)	-	309,393	
252	LMD 2003-1 Lighting Fund	548,033	140,322	(141,988)	-	546,367	
253	CFD/LMD 2011-1 Landscape Fund	253,426	81,548	(106,870)	-	228,104	
255	CFD 2016-2, Terrassa Special Tax Fund	54,554	33,364	(52,822)	-	35,096	
257	CFD 2016-3, Zone 2 Boardwalk Fund	90,833	55,211	(49,377)	-	96,667	
258	CFD 2016-3, Zone 3 Dollar Self Fund	5,907	2,710	(1,607)	-	7,010	
259	CFD 2016-3, Zone 4 515 S Promenade Fd	29,970	11,174	(3,937)	-	37,207	
260	Residential Refuse/Recycling Fund	19,302	11,123,186	(11,584,045)	441,557	-	
261	So Corona Major Thoroughfares Fund	88,742	23,202	(359)	-	111,585	
274	So Corona Landscaping Fund	427,158	167,798	(213)	-	594,743	
287	CFD 2016-3 Zone 15 Northpoint Fund	51	1,123	(854)	-	320	
288	Park Development Fund	(7,258,450)	850,000	-	-	(6,408,450)	**B**
289	Dwelling Development Tax Fund	550,315	-	-	(135,816)	414,499	**C**
291	Low Mod Income Housing Asset Fund	30,013,254	849,353	(175,335)	-	30,687,272	

Schedule of Estimated Fund Balance Changes - Non-Enterprise Funds

Note: Fiduciary funds not included		Projected Beginning Balance	FY 2022 Estimated	FY 2022 Adopted	FY 2021 Estimated Net	Projected Ending Balance	
Fund No.	**/ Description**	**07/01/21**	**Revenues**	**Expenditures**	**Transfers**	**06/30/22**	
294	CFD 2016-3 Zone 6 Chung Fund	41,697	40,431	(32,131)	-	49,997	
297	CFD 2016-3 Zone 8 Karen Parker Fund	2,630	3,667	(2,010)	-	4,287	
411	US DOJ Grant - Police Fund	(6,443)	168,100	(153,794)	-	7,863	
415	Library Other Grants Fund	5,928	711	-	-	6,639	
422	Traffic Offender Fund	44,718	55,163	(9,050)	-	90,831	
431	CDBG Fund	731,093	1,200,000	(1,163,685)	-	767,408	
432	HOME Investment Partnership Prog. Fund	3,041,845	446,500	(480,801)	-	3,007,544	
442	Adult & Family Literacy Grant Fund	49,407	1,068	-	-	50,475	
445	Bicycle Transportation Account Fund	2,065	31	-	-	2,096	
446	LMD 84-1 Lighting Fund	(985,209)	2,064,698	(2,252,161)	-	(1,172,672)	**D**
455	LMD 84-2, Zone 2 Fund	90,453	81,701	(89,470)	-	82,684	
456	LMD 84-2, Zone 4 Fund	229,862	97,061	(80,814)	-	246,109	
457	LMD 84-2, Zone 6 Fund	458,477	318,267	(342,466)	-	434,278	
458	LMD 84-2, Zone 7 Fund	137,039	80,266	(72,972)	-	144,333	
460	LMD 84-2, Zone 10 Fund	6,545,150	2,239,929	(1,357,542)	-	7,427,537	
461	LMD 84-2, Zone 14 Fund	1,528,648	609,953	(395,861)	-	1,742,740	
462	LMD 84-2, Zone 15 Fund	77,951	27,765	(26,166)	-	79,550	
463	LMD 84-2, Zone 17 Fund	18,863	22,470	(34,231)	-	7,102	
464	LMD 84-2, Zone 18 Fund	70,346	36,554	(63,821)	-	43,079	
468	LMD 84-2, Zone 19 Fund	(37,373)	461,239	(559,682)	135,816	-	**C**
470	LMD 84-2, Zone 20 Fund	2,341,471	1,097,172	(784,569)	-	2,654,074	
471	LMD 84-2, Zone 1 Fund	23,859	4,462	(3,632)	-	24,689	
473	Eagle Glen HOA Streetlight Fund	11,980	70,310	(69,775)	-	12,515	
478	TUMF - RCTC Fund	(1,322,973)	-	-	-	(1,322,973)	**A**
479	TUMF - WRCOG Fund	(1,449,009)	-	-	-	(1,449,009)	**A**
480	Reimbursement Grants Fund	1,777,037	-	-	-	1,777,037	
680	Warehouse Services Fund	(174,823)	433,228	(337,825)	-	(79,420)	**E**
681	Information Technology Fund	(5,857,603)	12,727,431	(12,423,782)	-	(5,553,954)	**E**
682	Fleet Operations Fund	1,395,056	5,147,407	(7,186,121)	-	(643,658)	**E**
683	Workers' Compensation Fund	5,351,894	1,640,000	(2,845,554)	-	4,146,340	
687	Liability Risk Retention Fund	273,543	2,153,978	(2,427,521)	-	-	
	Total Non-Enterprise Funds	**$ 71,507,028**	**$ 238,319,328**	**$ (225,573,760)**	**$ -**	**$ 84,252,596**	

A - Revenue / Reimbursement Offset Expected in Outyears - Revenue recognized when expensed.

B - Park Bond Payable / amount owed to General Fund.

C - Includes anticipated loan from Fund 289 to Fund 468, if needed at fiscal year end, based on actuals.

D - Loan Payable from LMD 84-1 to Electric Utility Fund for Streetlight Retrofit Project.

E - Projected ending balance due to GASB adjustments (book entries). Will resolve over multiple years.

Schedule of Estimated Working Capital - Enterprise Funds

Fund No.	Description	Projected Working Capital 07/01/21	FY 2022 Estimated Revenues	FY 2022 Principal Payments on Debt	FY 2022 Adopted Expenditures	FY 2022 Estimated Net Transfers	Estimated Working Capital 06/30/22	
Utility Funds:								
440	Water Reclamation Capacity Fund	8,118,177	2,553,907	(691,280)	(200,882)	-	9,779,922	
453	2012 Water Revenue Bond Fund	2,750	-	-	-	-	2,750	
454	2013 Wastewater Revenue Bond Fund	10,862	-	-	-	-	10,862	
507	Water Capacity Fund	2,815,499	5,808,363	(469,040)	(548,878)	-	7,605,944	
567	Reclaimed Water System Fund	0	4,972,006	(386,063)	(4,505,052)	-	80,891	
570	Water Utility Fund	4,433,496	61,110,922	(715,914)	(71,311,728)	6,483,224	-	**F**
571	Water Utility Grant Fund	414,531	-	-	(1,260,365)	-	(845,834)	**G**
572	Water Reclamation Utility Fund	38,460,751	32,893,509	(448,206)	(34,469,414)	(6,483,224)	29,953,416	**F**
578	Electric Utility Fund	7,280,797	16,286,836	(1,020,217)	(15,478,028)	-	7,069,388	
	Total Utility Funds	**$ 61,536,863**	**$ 123,625,543**	**$ (3,730,720)**	**$ (127,774,347)**	**$ -**	**$ 53,657,339**	

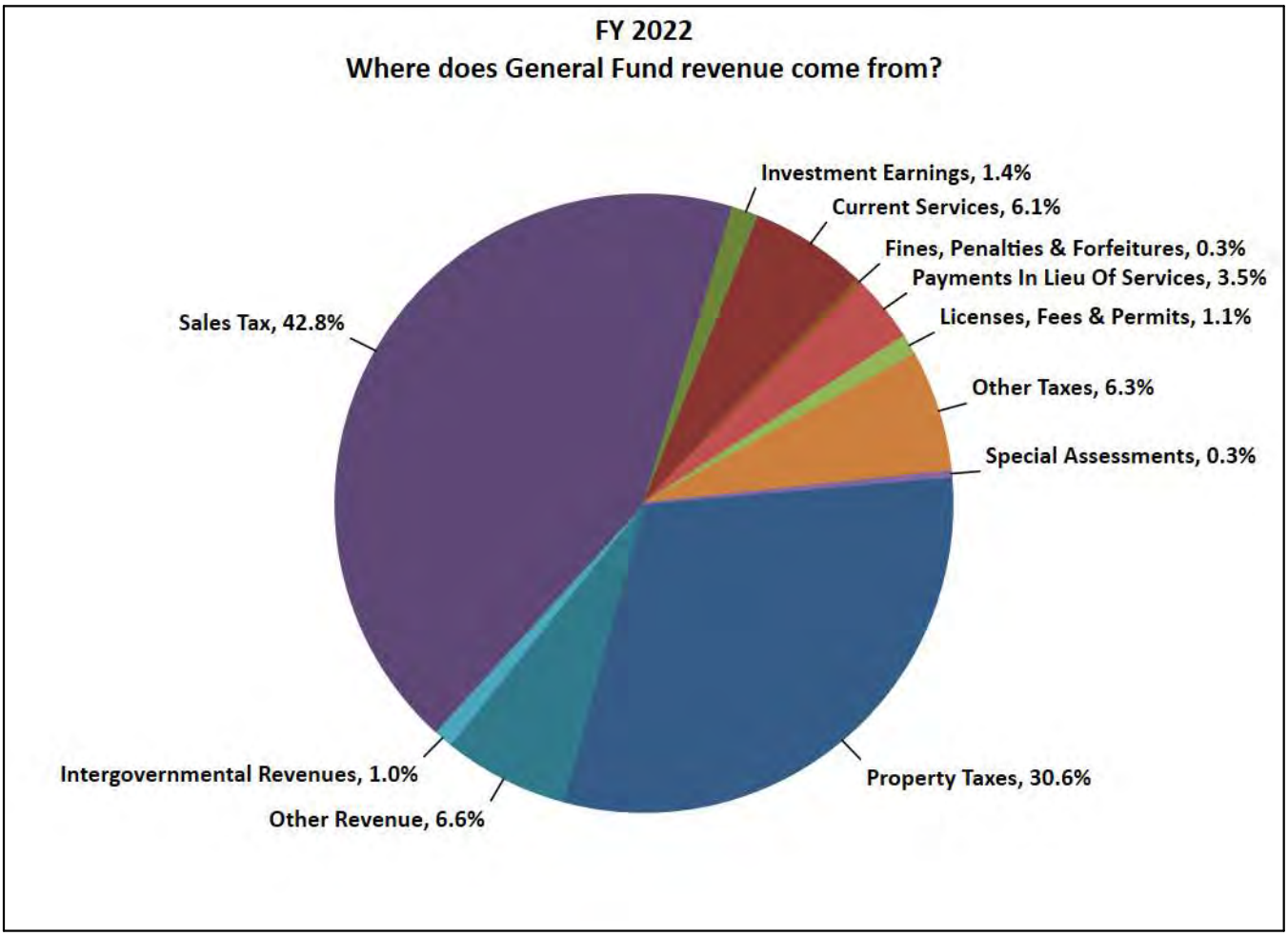
	Total Water Funds	7,666,276	66,919,285	(1,184,954)	(73,120,971)	6,483,224	6,762,860
	Total Reclaimed Water Funds	0	4,972,006	(386,063)	(4,505,052)	-	80,891
	Total Water Reclamation Funds	46,589,790	35,447,416	(1,139,486)	(34,670,296)	(6,483,224)	39,744,200
	Total Electric Funds	7,280,797	16,286,836	(1,020,217)	(15,478,028)	-	7,069,388
	Total Utility Funds	**$ 61,536,863**	**$ 123,625,543**	**$ (3,730,720)**	**$ (127,774,347)**	**$ -**	**$ 53,657,339**

Non-Utility Funds:							
275	Airport Fund	927,988	442,062	-	(620,502)	-	749,548
577	Transit Services Fund	194,354	6,313,350	-	(6,253,379)	-	254,325

F - Potential loan from Fund 572 to Fund 570, to be reviewed at Fiscal Year End, based on actuals.

G - Revenue / Reimbursement Offset Expected in Outyears - Revenue recognized when expensed.

General Fund Revenue Overview

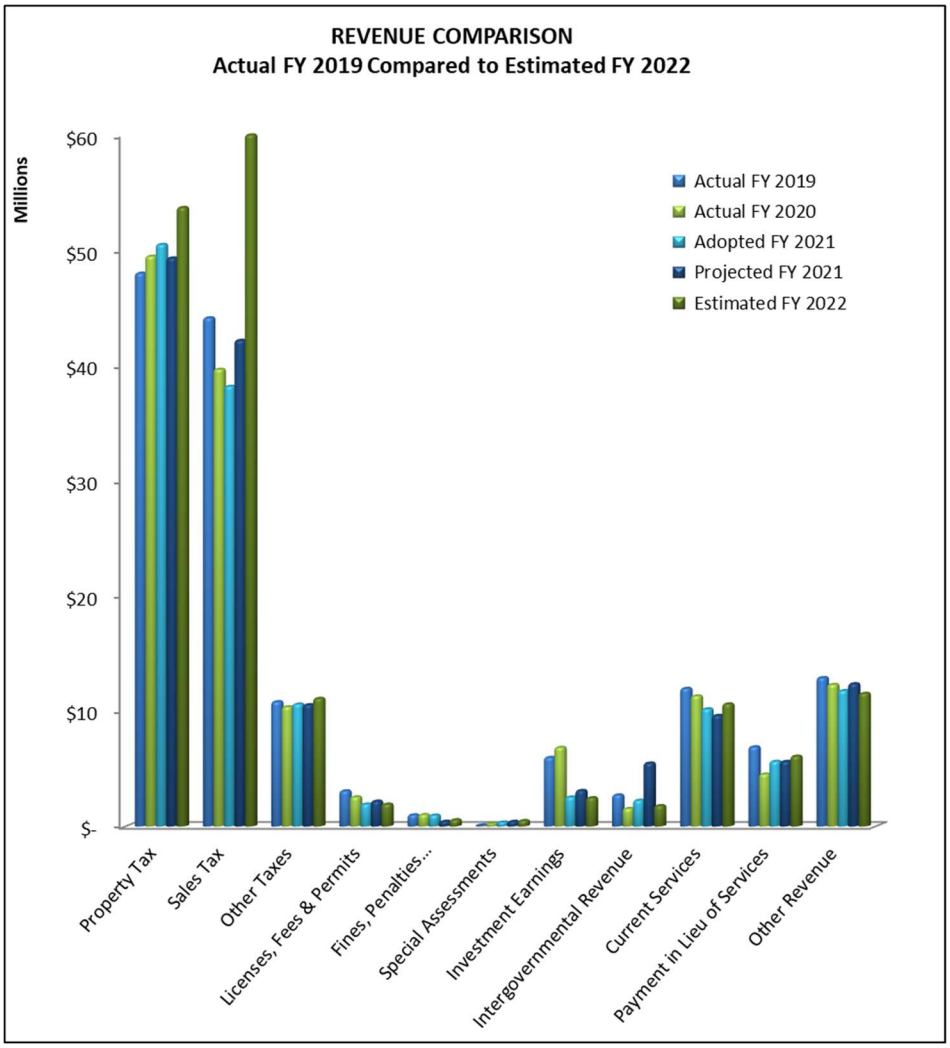


Property Taxes	$	53,697,100
Sales Tax		75,168,306
Other Revenue		11,534,124
Other Taxes		11,097,000
Special Assessments		497,332
Current Services		10,619,079
Payments In Lieu Of Services		6,086,383
Investment Earnings		2,477,625
Intergovernmental Revenues		1,791,265
Licenses, Fees & Permits		1,928,400
Fines, Penalties & Forfeitures		569,250
Total	**$**	**175,465,864**

General Fund Revenue Overview

The largest components of the General Fund revenues are Property Tax and Sales Tax. The two categories combined make up 73.4%, or $128.9 million out of a total $175.5 million. The next three largest categories, Other Revenue, Other Taxes, and Current Services, total 19.0% of the estimated revenues for Fiscal Year 2022. The revenue categories will be discussed in more detail on the following pages.

Revenue estimates are carefully developed using current and historical trends, published industry data, workload and operating indicators collected by City staff, as well as opinions from expert third parties which may include the State of California's Department of Finance, County of Riverside and local economists. Please also refer to the *'Schedule of Estimated Revenue'* which includes two years of revenue actuals by fund, the current year projection, as well as the City's proposed budgeted revenue for Fiscal Year 2022. The next graph is a recap of General Fund revenues for Fiscal Year 2019 through Proposed Fiscal Year 2022.



Revenue Categories	Actual 2019	Actual 2020	Adopted 2021	Projected 2021	Estimated 2022	% Change 2021 to 2022
Property Tax	47,994,974	49,470,941	50,492,900	49,321,800	53,697,100	8.9%
Sales Tax	44,125,759	39,657,923	38,179,175	42,173,683	75,168,306	78.2%
Other Taxes	10,806,718	10,369,075	10,606,000	10,550,235	11,097,000	5.2%
Licenses, Fees & Permits	3,073,187	2,550,070	1,934,300	2,187,192	1,928,400	-11.8%
Fines, Penalties and Forfeitures	997,668	1,014,289	969,000	435,179	569,250	30.8%
Special Assessments	98,931	265,282	367,407	428,494	497,332	16.1%
Investment Earnings	5,976,174	6,844,997	2,545,125	3,106,679	2,477,625	-20.2%
Intergovernmental Revenue	2,718,172	1,545,061	2,260,500	5,487,267	1,791,265	-67.4%
Current Services	11,967,750	11,312,013	10,186,508	9,627,063	10,619,079	10.3%
Payment in Lieu of Services	6,898,116	4,534,660	5,631,787	5,631,787	6,086,383	8.1%
Other Revenue	12,900,825	12,301,807	11,771,819	12,369,187	11,534,124	-6.8%
Total, General Fund Revenue	**$147,558,274**	**$139,866,118**	**$134,944,521**	**$141,318,566**	**$175,465,864**	**24.2%**
Yr Over Yr Changes $		$ (7,692,156)		$ 1,452,448	$ 34,147,298	
Yr Over Yr Changes %		-5.2%		1.0%	24.2%	

The General Fund revenue in Fiscal Year 2021 is projected to be $6.4 million higher than originally approved through the budget process. This amount represents an increase of $1.5 million as compared to actuals in FY 2020. The largest increases are in Federal Grants and Fire Mutual Aid Reimbursement (Intergovernmental Revenue), Sales Tax, and Payment in Lieu of Services.

The estimated Fiscal Year 2022 revenue of $175.5 million is estimated to grow by 24.2%, or $34.1 million, as compared to Projected FY 2021. The FY 2022 estimates include the following changes over the Fiscal Year 2021 Projections:

- Property Tax FY 2022 Estimated: $53.7 million. This represents a growth of $4.3 million over FY 2021 projections. The estimated budget is based on an increase in assessed valuation of 5.3% which incorporates additional housing inventory for the tax rolls. It also includes a delinquency rate of 5.0% as compared to 10.0% in the prior fiscal year. This is based on a look-back of prior economic downturns and how that impacted the delinquency rate. There is an increase of $0.8 million in Vehicle License Property Tax revenues as that item is based on assessed valuation growth.

- Sales Tax FY 2022 Estimated: $75.2 million. The estimate is an increase of $33.0 million over FY 2021 projections. This is largely due to the passage of Measure X, which accounts for $30.0 million of the increase. Sales tax revenues for FY 2021 are projected to increase by $4.0 million over the originally adopted figure, due to COVID-19 restrictions being lifted. As the City and State transition into different phases of re-opening the economy, the situation will continue to evolve. Staff will monitor the activity, working closely with our sales tax consultant, to provide the City Council with updated information for budgetary revisions as needed. The sales tax category also includes a contra revenue account, allowance for sales tax agreements (AKA operating covenant agreements). A full listing of operating covenant agreements is available on the City's website, on the City Manager's Office page.

- Other Taxes FY 2022 Estimated: $11.1 million. This is an increase of $546,765 over FY 2021 projections. Transient Occupancy Tax (TOT) revenues are estimated to increase by $501,765 in FY 2022. This is primarily due to COVID-19 restrictions being lifted. In FY 2022, there is a decrease of $92,000 estimated for Business License Taxes. Business license taxes are calculated based on the prior year's activity. The financial impact of the 2021 economic downturn and COVID-19 restrictions will be a factor in the amount collected in FY 2022.

- Licenses, Fees, and Permits FY 2022 Estimated: $1.9 million. The estimate is a decrease of $258,792 when compared to projections for FY 2021. The largest estimated declines are from encroachment permits, building permits, and occupancy fees. The bulk of the revenue generated in this category is related to building activity. As such, timing of development projects has a large impact on this category. This group can experience significant variations from one year to the next. Also Included in this group are permits for animal licensing, alarm permits, and garage sale permits.

- Fines, Penalties, and Forfeitures FY 2022 Estimated: $569,250. This category is relatively flat when comparing year over year revenues. Over 34% of the revenue in this group is from business license penalties. The remainder of the activity is from vehicle code fines, parking fines, city code fines, and other penalties.

- Special Assessments FY 2022 Estimated: $497,332. This category is from public service assessments and is part of the tax roll. As additional housing inventory has been sold in the last year, an increase of $68,838 is estimated for FY 2022.

- Investment Earnings FY 2022 Estimated: $2.5 million. The estimate is a decrease of $629,054 over FY 2021 projections. The estimate is based on current investment strategies and performance of the portfolio, and cash balance in the General Fund.

- Intergovernmental Revenue FY 2022 Estimated: $1.8 million. This is a decrease $3.7 million as compared to FY 2021 projections. The revenue generated from this group includes mutual aid reimbursement, and State and Federal grant revenues. Many grant related items are one-time in nature and are not a sure source of revenue in future years. This category also experiences fluctuations from one year to the next from mutual aid reimbursements, depending on the severity of the fire season. Abandoned Vehicle Abatement revenues were part of this category through FY 2021. In FY 2022, that activity is moving to a new special revenue fund titled Abandoned Vehicle Abatement Fund, which accounts for approximately $80,000 of the decrease in this category.

- Current Services FY 2022 Estimated: $10.6 million. This represents an increase $992,016 when compared to FY 2021 projections. Primary revenue items in this group include plan check fees, engineering and inspection fees, recreation revenues, and the EMS program. As with the Licenses, Fees, and Permits category, fluctuations in building related activity can have a significant impact

on this revenue group. There are decreases included for EMS related activity, plan check fees, and reimbursed expenses for the engineering and inspection function.

The recreation revenues have a projected decline of $2.2 million in FY 2021. This is due to cancellation of activities, classes, and programs because of the COVID-19 restrictions. There is an estimated increase of $1.3 million in FY 2022 based on the City and State re-opening activities and moving into different phases of the transition plan. As stated with previous items, the revenue in this category will be monitored and updated information will be provided to the City Council for budget adjustments as needed.

- Payments in Lieu of Services FY 2022 Estimated: $6.1 million. The estimate is an increase of $454,596 when compared to FY 2021 projections. The increase is related to the updated Cost Allocation Plan, which is reviewed annually.

- Other Revenue FY 2022 Estimated: $11.5 million. The decrease in this category is $835,063 over FY 2021 projections. There are decreases related to one-time activity in FY 2021 - Gain on Sale of Capital Asset and Sale of Real Estate. There is also a decrease in Development Agreements and Fair Share Development Agreements.

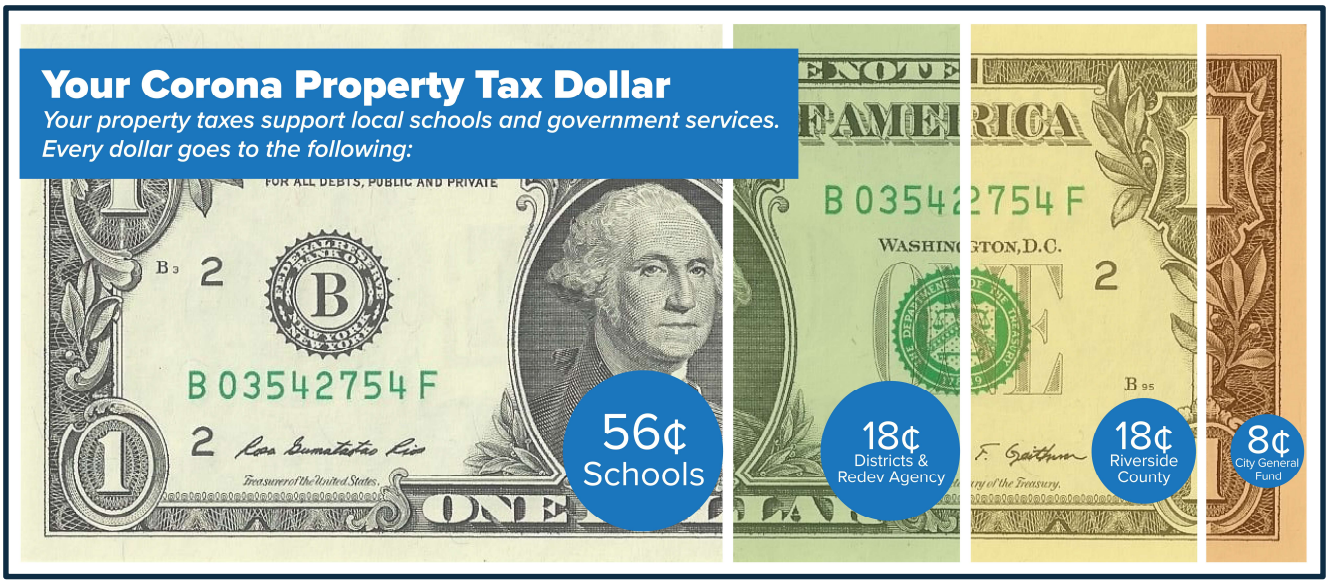
Where Do Your Tax Dollars Go?

Property Tax

Property tax is applied to the net assessed property value as determined by the County of Riverside Assessor-Recorder. California Proposition 13 sets the maximum tax rate at 1%, which excludes voter-approved overrides (such as additional taxes for community facilities districts). Proposition 13 also limits the growth in assessed property values to the lesser of inflation or 2% per year.

The City carefully monitors property tax, in conjunction with the County of Riverside Assessor-Recorder.

According to the County of Riverside Assessor-Recorder, of each $1 in your base 1% property taxes that you pay, only 8 cents go to Corona's General Fund to pay for critical services such as (but not limited to) police, library services, infrastructure, parks, recreation, and fire.



Example: Home valued at $600,000 1% secured property tax = $480 to the City of Corona General Fund	Corona's Median Home Price (sold) approx. $600,000 *(May 2021 – Realtor.com)*

Sales Tax

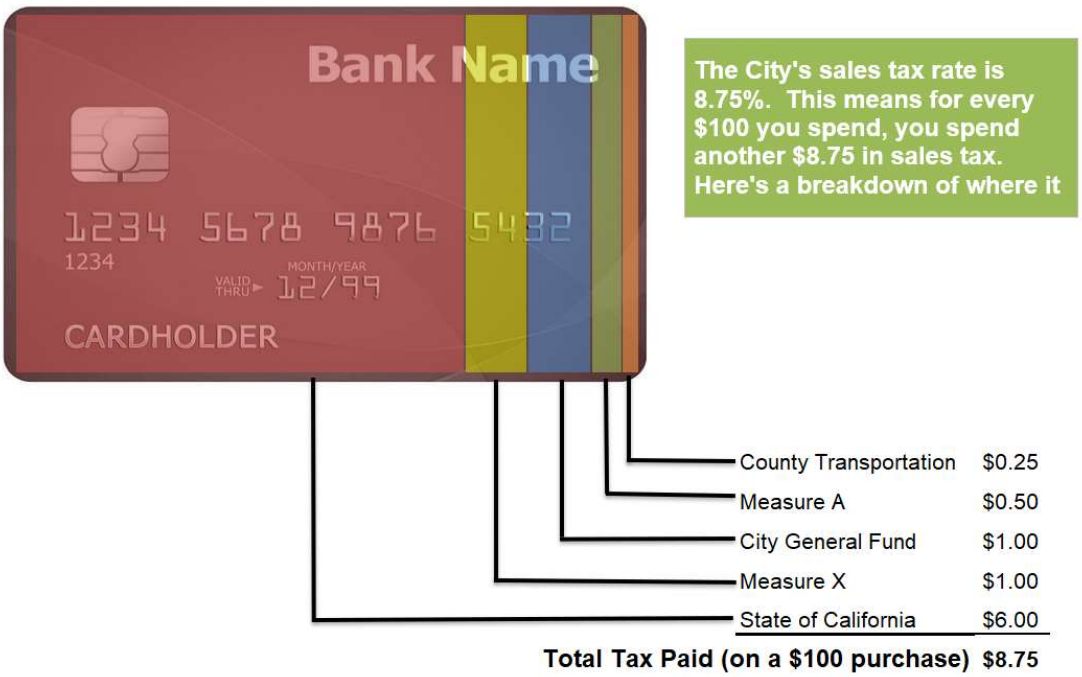
Sales and use taxes are imposed on retail transactions and are remitted to the State of California, which allocates the sales tax to state and local agencies. The program is administered by the California Department of Tax and Fee Administration (CDTFA).

Generally, sales of tangible items in California are subject to sales tax, such as clothes, gasoline, vehicles, and most retail goods. However, not all transactions are subject to sales tax. Transactions exempt from sales tax include sale of certain food products for human consumption (i.e. groceries) and sales of prescription medicine. In California, internet sales (i.e. Amazon) are generally taxable too.

The City carefully monitors sales tax, under consultation with published economic data as well as HdL Companies, our sales tax consultant. City staff also provides an update on a quarterly basis at the Committee of the Whole meeting.

Effective July 1, 2021, the City of Corona sales tax rate increased by 1.00%, to 8.75%. This is due to Measure X, also known as the City of Corona Economic Recovery, Public Safety, City Services Measure. Measure X was approved by a majority of the City of Corona voters in November 2020. Revenue collected will provide additional locally controlled funds to address City services and community-expressed priorities.

Below is an infographic which illustrates your City of Corona sales tax dollars and where they go.

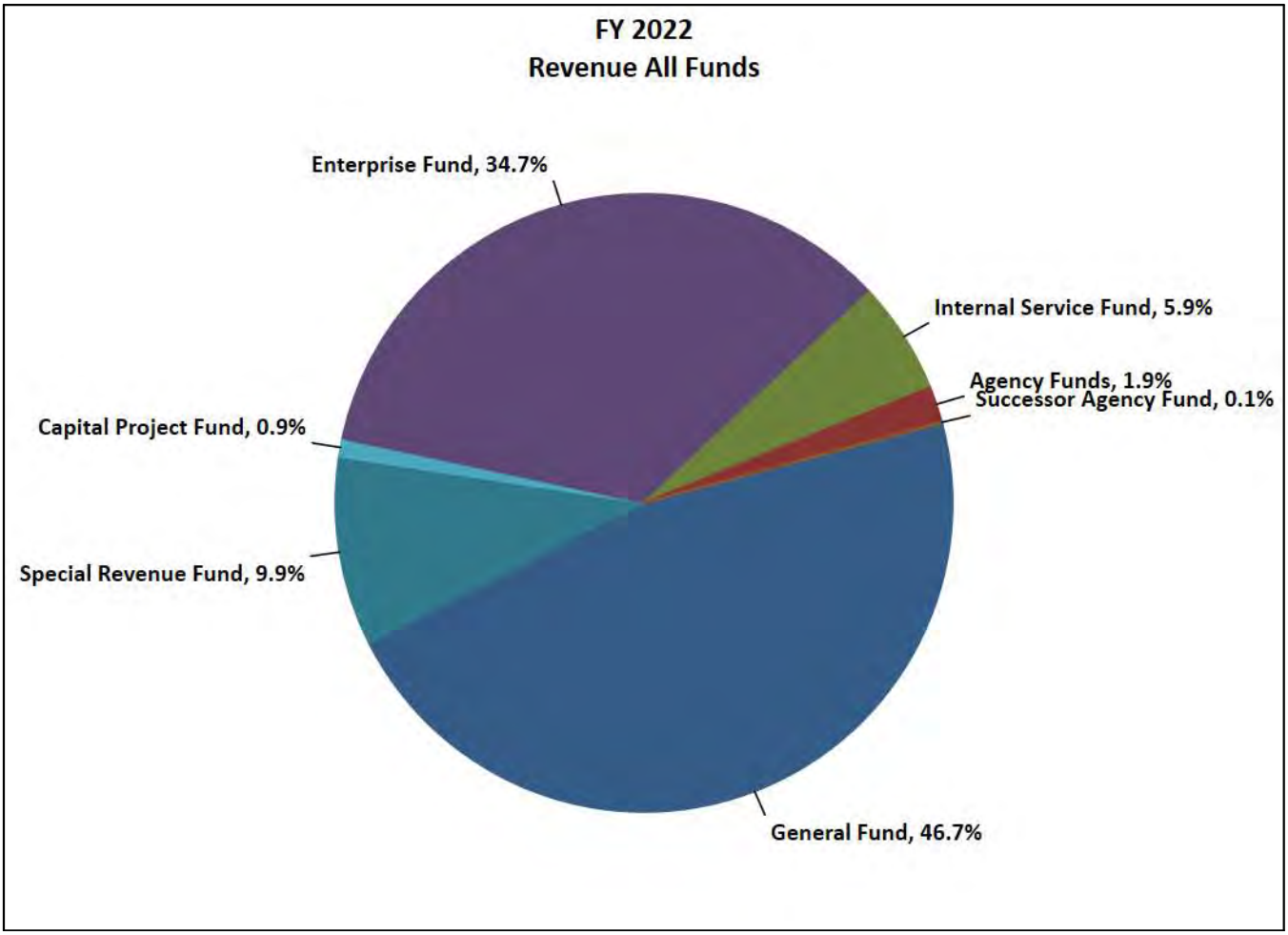


Revenue – Other City Funds

Other funds (aside from the General Fund) receive revenue from multiple sources, such as utility rates (for water, sewer, and electric services), special capital grants (such as the federal Housing and Urban Development agency and community development block grants), as well as Gas Tax and Measure A. Below is a table which describes other significant non-General Fund revenue sources. For additional details, please also refer to documents on the Finance Department's page on the City's website *(www.CoronaCA.gov)* such as the *'Budget Resources Manual'* and presentations from budget workshops.

Special Revenue Funds *– used to account for and report the proceeds of specific revenues sources that are restricted or committed to specific purposed, often by legislative authority.*	
• **Development Impact Fees (DIF) – Various funds**	Fees charged to real estate developers under AB1600. Fee is based upon the additional costs of providing public services to the new development. These fees are used to fund major capital projects.
• **Gas Tax Fund 222 and Road Maintenance and Rehabilitation Account (RMRA) Fund 221**	A tax on gasoline per the California Streets and Highway Code. The use of this revenue is limited to maintenance, rehabilitation, or improvement of public streets (such as paving).
• **Measure A Fund 227**	Comes from a 0.50% sales tax rate originally approved by voters in 1988 (in Riverside County). In 2002, voters extended this sales tax rate through 2039. Revenue used to maintain and construct local streets and roads, and is allocated by the Riverside County Transportation Commission (RCTC) to cities within Riverside County.
• **Special Taxing Districts – Special Assessments – Various funds**	A special assessment on a property tax parcel for a special benefit provided. This revenue is only used to fund maintenance efforts in the City's landscape maintenance (LMD) and community facilities districts (CFD).
Capital Project Funds *– used to account for and report financial resources that are restricted, or assigned to capital expenditures, including acquisition or construction of capital facilities and other capital assets.*	
• **Home Investment Partnership Grant (HOME) Fund 432; Neighborhood Stabilization Program Grant (NSP) and**	The City receives federal funding from the Housing and Urban Development Agency (HUD). CDBG funds may be used for eligible projects and are allocated to benefit low and moderate

Community Block Development Grants (CDBG) Fund 431	income persons and/or to fund programs and projects to alleviate blighted conditions within eligible CDBG areas. HOME funds may be used for activities that increase and preserve affordable housing. NSP funds are used to acquire and rehabilitate foreclosed properties within the City for future multi-family development.
• **Transportation Uniform Mitigation Fee (TUMF) Funds 478 and 479**	A voter-approved fee in 2002, which charges real estate developers a fee to fund transportation projects required as a result of growth. The program is administered by the County of Riverside.
Enterprise Funds *– used to separately account self-supporting activities that are supported by rates and/or fees.*	
• **Utility Rates – Various funds**	Utility rates are calculated and charged based on the cost of service for each of the City's utilities – water, sewer, electricity, and reclaimed water in accordance with Proposition 218. A rate study is conducted every 3 years.
Internal Service Funds *– used to separately account for departments that provide services to other City departments, and therefore incur costs that are then allocated to each receiving department.*	
• **Services to Other Funds – Various funds**	Internal service funds provide services to City departments, such as fleet operations, information technology, risk management, and warehouse services. Revenues received by Internal Service Funds are treated as expenses by other departments receiving the services.



Governmental Funds		
General Fund	$	175,465,864
Special Revenue Fund		37,205,797
Capital Project Fund		3,545,623
		216,217,284
Proprietary or Business Type		
Enterprise Fund		130,380,955
Internal Service Fund		22,102,044
		152,482,999
Fiduciary Funds		
Agency Funds		7,041,553
Successor Agency Fund		241,148
		7,282,701
Total	**$**	**375,982,984**

Note: Excludes Fund 391 (duplicate debt service fund), reference the 'Schedule of Estimated Revenue.'

Schedule of Estimated Revenue

Fund Number/Description	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Projected FY 2021	Adopted FY 2022
General Fund					
Property Taxes	47,994,974	49,470,941	50,492,900	49,321,800	53,697,100
Sales Tax	44,125,759	39,657,923	38,179,175	42,173,683	75,168,306
Other Taxes	10,806,718	10,369,075	10,606,000	10,550,235	11,097,000
Special Assessments	98,931	265,282	367,407	428,494	497,332
Licenses, Fees & Permits	3,073,371	2,550,070	1,934,300	2,187,192	1,928,400
Fines, Penalties & Forfeitures	997,485	1,014,289	969,000	435,179	569,250
Investment Earnings	5,976,173	6,844,998	2,545,125	3,106,679	2,477,625
Intergovernmental Revenues	2,718,174	1,545,061	2,260,500	5,652,115	1,791,265
Current Services	11,967,752	11,312,013	10,186,508	9,627,063	10,619,079
Payments In Lieu Of Services	6,898,116	4,534,660	5,631,787	5,631,787	6,086,383
Other Revenue	12,900,826	12,301,807	11,771,819	12,429,107	11,534,124
Total General Fund	**147,558,279**	**139,866,119**	**134,944,521**	**141,543,334**	**175,465,864**
Special Revenue Fund					
206 Library Facilities Fee Fund	303,332	96,665	115,782	171,016	119,281
207 Fire Wild Land Mitigation Fund	28,978	16,169	10,788	9,918	845
208 TC Police Facilities Fund	95,714	92,065	204,173	46,968	49,411
209 TC Fire Facilities Fund	136,206	74,734	156,031	64,175	66,370
211 Street and Traffic Signals Fund	3,211,565	777,405	437,492	1,278,794	474,185
212 Drainage Fee Fund	333,551	203,135	560,056	539,644	812,180
213 Police Facilities Fund	225,083	27,553	85,039	405,974	594,532
214 Fire Facilities Fund	312,125	72,592	122,510	61,081	99,837
215 Public Meeting Facilities Fund	186,745	32,548	76,528	86,905	79,826
216 Aquatics Center Fund	120,003	25,033	48,009	56,353	50,574
217 Parks and Open Space Fund	2,651,974	449,714	255,998	469,495	706,088
218 Corona Mall Business Improvement District Fund	180,763	156,254	11,276	11,207	9,950
221 RMRA Fund	3,163,794	3,136,310	2,639,489	2,924,349	3,316,865
222 Gas Tax (2105-2106-Prop 42) Fund	3,663,108	4,033,255	3,769,043	3,825,443	4,176,947
224 Rideshare -Trip Reduction Fund	298,538	288,377	238,549	20,356	18,072
227 Measure A Fund	5,219,178	5,425,036	3,965,769	4,788,572	4,670,250
231 CAL COPS Grants Fund	569,068	239,381	264,209	536,385	356,254
234 AB1600 Parkland Acquisition Fee Fund	3,525,244	449,168	434,562	750,045	40
236 CFD 2018-1 Special Tax B (Bedford) Fund	-	13,835	74,246	70,018	126,636
237 CFD 2018-2 Special Tax B (Sierra Bella) Fund	-	29,472	30,149	61,694	62,914
238 CFD 2017-2 Valencia Fund	9,801	38,365	38,541	42,450	43,264
239 CFD 2016-3 Zone 13 Corona Industrial Park Fund	-	-	-	19,444	19,830
241 Abandonded Vehicle Abatement Fund	-	-	-	-	100,000
246 CFD 2000-1 (Eagle Glen II) Fund	59,384	66,262	40,260	38,862	36,944
247 CFD 2002-2 LMD Fund	84,326	90,094	78,924	78,113	77,402

Schedule of Estimated Revenue

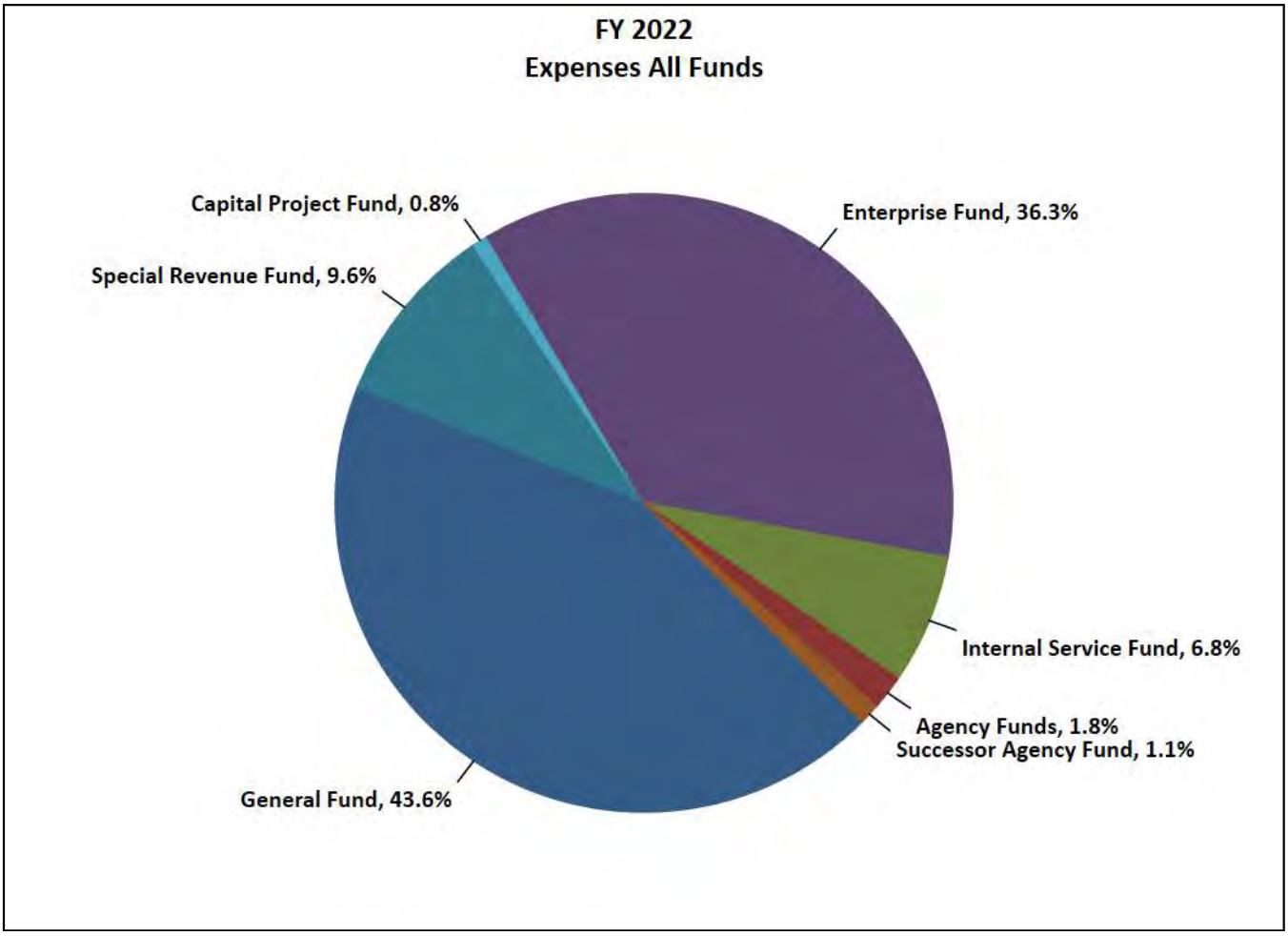
Fund Number/Description	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Projected FY 2021	Adopted FY 2022
248 CFD 97-1 Landscape Fund	451,127	464,733	441,382	431,096	429,671
249 CFD 2001-1 Landscape Fund	858,657	875,795	738,233	718,007	708,992
250 Asset Forfeiture Fund	159,967	100,595	9,387	221,175	6,634
251 CFD/LMD 2002-3 Landscape Fund	30,351	31,897	23,383	22,705	22,089
252 LMD 2003-1 Lighting Fund	163,636	167,424	145,181	141,698	140,322
253 CFD/LMD 2011-1 Fund	86,849	89,407	82,734	82,060	81,548
255 CFD 2016-2 Terrassa Fund	24,662	34,192	32,288	32,824	33,364
257 CFD 2016-3 Zone 2 Boardwalk Fund	10,179	30,013	28,652	54,254	55,211
258 CFD 2016-3 Zone 3 Dollar Self Fund	2,581	2,782	2,656	2,668	2,710
259 CFD 2016-3 Zone 4 515 S Promenade Fund	10,587	11,458	10,890	11,008	11,174
260 Residential Refuse / Recycling Fund	9,314,376	9,898,645	10,982,470	10,039,196	11,123,186
261 South Corona Major Thoroughfares Fund	62,022	67,259	27,146	26,134	23,202
274 South Corona Landscaping Fund	59,174	55,714	21,533	75,048	167,798
287 CFD 2016-3 Zone 15 Northpoint Evangelical Church Fund	-	-	-	1,101	1,123
288 Park Development (Quimby) Fund	330,408	-	1,000,000	760,000	850,000
289 Dwelling Development Tax Fund	836,499	199,680	192,000	139,200	-
294 CFD 2016-3 Zone 6 Chung Fund	-	19,732	19,608	39,668	40,431
297 CFD 2016-3 Zone 8 Karen Parker Fund	-	1,445	1,461	3,596	3,667
410 Permanent Local Housing Grant Fund	-	-	-	582,003	-
411 US Department of Justice Grant Fund	12,523	12,843	-	73,073	168,100
422 Traffic Offender Fund	150,991	45,362	54,683	55,183	55,163
442 Adult and Family Literacy Grant Fund	53,617	77,000	31,188	111,542	1,068
446 LMD84-1 Street Lights Fund	2,144,527	2,137,884	2,039,169	2,107,974	2,064,698
455 LMD 84-2 Zone 2 Fund	83,017	-	-	-	-
456 LMD 84-2 Zone 4 Fund	99,667	192,052	171,927	178,364	178,762
457 LMD 84-2 Zone 6 Fund	330,241	336,804	318,716	319,076	318,267
458 LMD 84-2 Zone 7 Fund	90,162	89,036	80,905	80,501	80,266
460 LMD 84-2 Zone 10 Fund	2,358,644	2,496,121	2,242,235	2,231,507	2,239,929
461 LMD 84-2 Zone 14 Fund	642,717	656,945	588,457	606,930	609,953
462 LMD 84-2 Zone 15 Fund	30,099	26,368	28,026	27,913	27,765
463 LMD 84-2 Zone 17 Fund	23,552	24,937	22,647	22,515	22,470
464 LMD 84-2 Zone 18 Fund	40,422	42,434	37,359	36,720	36,554
468 LMD 84-2 Zone 19 Fund	469,387	468,539	462,615	461,065	461,239
470 LMD 84-2 Zone 20 Fund	1,122,556	1,172,488	1,082,370	1,090,207	1,097,172
471 LMD 84-2 Zone 1 Fund	4,969	5,153	4,548	4,507	4,462
473 Eagle Glen HOA Fund	48,404	50,330	60,129	60,387	70,310
Total Special Revenue Fund	**44,485,050**	**35,718,489**	**34,641,401**	**37,208,166**	**37,205,797**
Capital Project Fund					
243 Public Works Capital Grants Fund	31,942,727	28,465,265	11,649,316	12,830,819	-
245 County Service Area 152 (NPDES) Fund	898,971	1,035,127	1,021,644	893,889	1,049,028
291 Low Moderate Income Housing Asset Fund	378,541	1,230,789	762,517	805,933	849,353
415 Library-Other Grants	20,257	50,382	429	48,549	711

Schedule of Estimated Revenue

Fund Number/Description	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Projected FY 2021	Adopted FY 2022
431 CDBG Fund	633,384	2,436,464	1,200,000	1,929,095	1,200,000
432 Home Investment Partnership Program Fund	99,834	2,089	295,407	440,594	446,500
445 Bicycle Transportation Account	167	91	36	35	31
478 TUMF - RCTC Fund	1,034,873	52,098	3,000,000	3,000,000	-
479 TUMF - WRCOG Fund	106,088	139,574	-	-	-
480 Reimbursement Grants Fund	93,838	27,175	250,007	-	-
Total Capital Project Fund	**35,208,680**	**33,439,054**	**18,179,356**	**19,948,914**	**3,545,623**
Enterprise Fund					
275 Airport Fund	376,707	452,755	421,970	426,109	442,062
440 Water Reclamation Capacity Fund	5,324,355	3,847,758	2,544,681	3,066,769	2,553,907
453 2012 Water Revenue Bonds - Project Fund	135,271	92,063	-	-	-
454 2013 Wastewater Rev Bonds	43,175	26,568	-	-	-
507 Water Capacity Fund	8,467,101	7,575,119	3,932,945	7,299,977	5,808,363
567 Reclaimed Water System Fund	3,373,782	3,997,338	5,255,193	4,705,095	4,972,006
570 Water Utility Fund	52,019,047	52,649,476	58,938,149	57,007,989	61,110,922
571 Water Utility Grant / Agreement Fund	10,069	81,175	-	3,960,353	-
572 Water Reclamation Utility Fund	38,074,951	36,348,235	32,668,673	32,656,686	32,893,509
573 Water Reclamation Grant / Agreement Fund	181,498	-	-	24,347	-
577 Transit Services Fund	2,547,716	2,610,148	2,964,593	2,927,827	6,313,350
578 Electric Utility Fund	17,879,577	17,493,865	16,810,255	16,716,738	16,286,836
579 Electric Utility Grant/Agreement Fund	(147)	-	-	-	-
Total Enterprise Fund	**128,433,102**	**125,174,500**	**123,536,459**	**128,791,890**	**130,380,955**
Internal Service Fund					
680 Warehouse Services Fund	255,327	340,708	363,456	363,356	433,228
681 Information Technology Fund	8,279,391	8,170,353	10,983,103	10,983,437	12,727,431
682 Fleet Operations Fund	3,919,568	3,867,738	4,422,856	4,337,923	5,147,407
683 Workers' Compensation Fund	4,199,126	3,346,636	2,005,000	2,035,000	1,640,000
687 Liability Risk Retention Fund	1,089,811	625,628	1,528,551	1,528,551	2,153,978
Total Internal Service Fund	**17,743,223**	**16,351,063**	**19,302,966**	**19,248,267**	**22,102,044**
Agency Funds					
295 AB109 PACT/Other State Allocation Fund	26,248	9,498	3,948	437	388
342 CFD 86-2 (Woodlake) Fund	366,456	20,982	1,900	1,910	1,696
358 CFD 89-1 A (LOBS DW) Fund	1,357,359	330,998	497	1,859	1,650
359 CFD 89-1 B (LOBS Improvement) Fund	1,021,465	255,088	500	1,554	1,379
365 AD 95-1 (Centex) Fund	75,445	2,737	365	-	396
366 AD 96-1, 96 A (MTN Gate) Fund	141,761	26,062	914	-	600
368 AD 96-1, 97 A (Van Daele) Fund	62,929	63,858	60,662	37,122	335
369 AD 96-1, 97 B (WPH) Fund	144,155	138,741	138,166	76,102	493
370 Ref CFD 90-1 (South Corona) Fund	3,057,430	257,390	485	12,470	11,071
371 CFD 97-2 (Eagle Glen I) Fund	1,299,120	1,275,068	1,251,529	1,209,136	1,209,067

Schedule of Estimated Revenue

Fund Number/Description	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Projected FY 2021	Adopted FY 2022
373 AD 96-1, 99 A (Centex) Fund	212,327	212,509	207,371	200,359	200,285
374 CFD 2000-1 (Eagle Glen II) Fund	631,307	4,777,138	560,922	437,124	437,045
377 CFD 2001-2 (Cresta-Grande) Fund	303,081	2,455,965	280,800	231,288	231,213
378 CFD 2002-1 (Dos Lagos) Fund	1,193,659	1,268,371	1,161,525	1,163,947	1,163,871
381 CFD 2002-4 (Corona Crossings) Fund	629,740	624,426	610,545	605,252	605,202
382 CFD 2004-1 (Buchanan Street) Fund	255,114	2,768,903	250,678	200,131	200,066
383 CFD 2003-2 (Highlands Collection) Fund	594,156	5,779,199	565,896	450,668	450,588
384 CFD 2018-1 Bedford Fund	10,369,607	746,265	514,438	705,825	988,984
386 CFD 2018-2 Sierra Bella Debt Service Fund	-	189,610	188,348	385,851	385,539
387 CFD 2002-1 (Improvement Area) Fund	555,461	558,206	547,427	536,590	536,534
390 CFD 2016-2 (Terrassa Special Tax A) Fund	401,923	381,079	350,696	354,963	354,895
392 CFD 2017-2 (Valencia Special Tax A) Fund	3,866,623	267,863	257,311	274,369	260,256
Total Agency Funds	**26,565,366**	**22,409,956**	**6,954,923**	**6,886,957**	**7,041,553**
Successor Agency Fund					
233 Obligation Payment Fund	11,105,302	11,415,449	11,250,000	-	-
417 RDA Successor Agency Fund	341,266	308,727	241,148	241,148	241,148
475 Successor Agency Administration Fund	-	553	-	-	-
Total Successor Agency Fund	**11,446,568**	**11,724,729**	**11,491,148**	**241,148**	**241,148**
Total All Funds	**411,440,268**	**384,683,910**	**349,050,774**	**353,868,676**	**375,982,984**
Duplicate Debt Service/Agency Items (accounted for in multiple funds)					
391 2016 Lease Revenue Bonds Fund	2,120,353	2,111,937	2,106,250	2,106,250	2,108,150
Total Duplicate Debt Service/Agency Items (accounted for in multiple funds)	**2,120,353**	**2,111,937**	**2,106,250**	**2,106,250**	**2,108,150**
Total Total All Funds, Including Duplicate Debt Service Items, for Appropriate Purposes	**413,560,621**	**386,795,847**	**351,157,024**	**355,974,926**	**378,091,134**



Governmental Funds		
General Fund	$	161,699,302
Special Revenue Fund		35,582,772
Capital Project Fund		3,070,883
		200,352,957
Proprietary or Business Type		
Enterprise Fund		134,648,228
Internal Service Fund		25,220,803
		159,869,031
Fiduciary Funds		
Agency Funds		6,770,110
Successor Agency Fund		3,920,722
		10,690,832
Total	**$**	**370,912,820**

Note: Excludes Fund 391 (duplicate debt service fund), reference the 'Schedule of Expenditures by Fund Type.'

Expense Overview

The City's total adopted budget for Fiscal Year (FY) 2022 is $370.9 Million (excluding duplicate debt service fund 391). This represents a 8.1% increase, or $27.7 Million, as compared to the FY 2021 adopted budget. The net change is from the following categories: Increases of $20.2 Million in Capital Improvement Projects, $8.9 Million in Materials and Supplies, $4.9 Million in Personnel Costs, and $3.7 Million in Contractual Services. In addition, there are decreases of ($6.3 Million) in Debt Service, ($3.5 Million) in Capital Outlay, and ($0.2 Million) in Utilities and Claims Expense. The increase of $4.9 Million in the Personnel category in largely due to the additional positions included in the FY 2022 budget. Please reference the 'Measure X' information and spending plan for the full list of positions added.

Table –Expenditures (All Funds)

All Funds Expenditure Type	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	$ Change FY 2021 to FY 2022
Personnel	$ 125,221,318	$ 129,340,103	$ 131,724,126	$ 136,637,350	$ 4,913,224
Services/Supplies					
Capital Outlay	1,444,628	1,416,617	4,127,861	643,222	(3,484,639)
Claims Expense	117,579	71,468	1,662,050	1,587,050	(75,000)
Contractual	28,800,076	31,322,202	36,675,031	40,420,025	3,744,994
Depreciation	15,180,377	17,018,555	-	-	-
Materials and Supplies	69,927,909	68,455,470	80,750,014	89,613,748	8,863,734
Other Sources	17,735	453,232	-	-	-
Utilities	21,816,174	21,660,170	25,755,983	25,610,803	(145,180)
Subtotal Services/Supplies	137,304,478	140,397,714	148,970,939	157,874,848	8,903,909
Debt Service	36,659,407	36,913,719	19,540,496	13,241,666	(6,298,830)
Capital Improvement Projects	43,808,399	49,397,149	42,994,245	63,158,956	20,164,711
Totals	**$ 342,993,602**	**$ 356,048,685**	**$ 343,229,806**	**$ 370,912,820**	**$ 27,683,014**
Year over year change ($)		13,055,083	(12,818,879)	27,683,014	
Year over year change (%)		3.8%	-3.60%	8.1%	

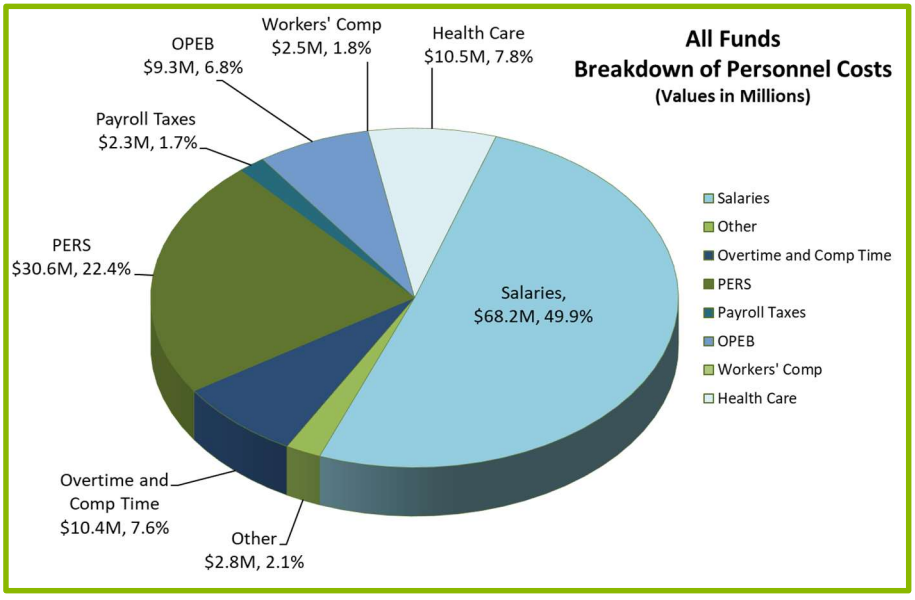
Table –Expenditures (General Fund)

General Fund Expenditure Type	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	$ Change FY 2021 to FY 2022
Personnel	$ 98,336,680	$ 101,764,237	$ 105,453,325	$ 110,384,777	$ 4,931,452
Services/Supplies					
Capital Outlay	121,220	10,775	-	76,432	76,432
Contractual	8,432,063	8,842,983	9,437,959	11,546,857	2,108,898
Materials and Supplies	15,924,439	14,723,255	20,341,058	22,283,341	1,942,283
Other Sources	17,735	453,232	-	-	-
Utilities	2,985,670	3,172,172	3,447,066	3,833,070	386,004
Subtotal Services/Supplies	27,481,127	27,202,417	33,226,083	37,739,700	4,513,617
Debt Service	4,254,645	4,246,714	4,243,373	4,244,773	1,400
Capital Improvement Projects	2,028,685	2,785,476	2,909,200	9,330,052	6,420,852
Totals	**$ 132,101,137**	**$ 135,998,844**	**$ 145,831,981**	**$ 161,699,302**	**$ 15,867,321**
Year over year change ($)		3,897,707	9,833,137	15,867,321	
Year over year change (%)		3.0%	7.23%	10.9%	

PERSONNEL COSTS

The main drivers for personnel costs are salaries, CalPERS employer contributions, other post-employment benefits (retiree medical benefit) and health care.

Please refer to the *Schedule of Positions* for a historical overview of City staffing, including changes during FY 2021 and position changes authorized in the budget process for FY 2022.



The total citywide personnel budget for all funds is $136.6 Million (includes fiduciary funds).

Salaries

Salary costs may vary as a result of changes in staffing levels, which occur either through salary savings as a result of vacant positions (authorized but unfilled), employee separation (attrition due to a retirement, resignation or layoff) or new full-time equivalent positions (FTE) that are authorized in the budget. As a general rule, vacant positions are budgeted at the mid-salary range of the position.

The City includes a full-time position vacancy factor in the budget process for the General Fund and utility funds. Historically, there was a savings at the end of each fiscal year based on vacancies from attrition and other related reasons. Instead of budgeting 100% of the positions, a vacancy factor has been applied to FY 2022 to account for the savings at the beginning of the budget process. The savings will continue to be monitored throughout the year to determine if adjustments are needed. For existing positions, the rates were determined using a lookback period of five years.

- Vacancy Factor Applied: Sworn – Fire 0.3%
- Vacancy Factor Applied: Sworn – Police 0.5%
- Vacancy Factor Applied: Non-Sworn 2.0% average (varies by department, 0.4%-3.4%)
- Vacancy Factor Applied: Non-Sworn (DWP) 7.8%

In FY 2022, there were 61 full time positions added through the budget process, largely due to the passage of Measure X. For the new positions, a vacancy factor of 3 months, or 25%, was applied to the General Fund positions.

The budget for FY 2022 includes the minimum wage increases effective in January 2022. The California minimum wage has been approved for increases to $15.00 per hour by January 2022.

Effective Date / Hourly Rate	Effective Date / Hourly Rate
January 2017 - $10.50	January 2020 - $13.00
January 2018 - $11.00	January 2021 - $14.00
January 2019 - $12.00	January 2022 - $15.00

CalPERS Employer Contributions (Pension Costs) / Pension Obligation Bonds

CalPERS contributions are made up of two components: normal cost and unfunded accrued liability (UAL). The following tables reflect the City's employer contributions as forecasted by CalPERS over the next five fiscal years, which takes into account mortality rates, and CalPERS investment returns. The information is based on the June 30, 2019 actuarial report released in August 2020. The information from the actuarial report includes the discount rate (assumed rate of return) of 7.0% as approved by the CalPERS Board of Administration in December 2016. The employer normal cost rates below are calculated on base pay, special compensation and other PERS'able items. PERS is not calculated on overtime unless the hours were worked on a holiday.

Actual/Estimated CalPERS Employer Contribution – Normal Cost

Normal Cost, PERS Plan	Actual FY 2020	Actual FY 2021	Actual FY 2022	Est. FY 2023	Est. FY 2024	Est. FY 2025	Est. FY 2026
Miscellaneous	10.71%	11.70%	11.39%	11.10%	10.80%	10.50%	10.20%
Police	22.35%	23.75%	24.24%	24.10%	24.00%	23.90%	23.70%
Fire - Classic	23.65%	25.54%	25.59%	25.60%	25.60%	25.60%	25.60%
Fire - PEPRA	13.79%	13.88%	13.98%	14.00%	14.00%	14.00%	14.00%

Note: Safety employees contribute 1.50% towards the employer contribution, not reflected above

Actual/Estimated CalPERS Unfunded Accrued Liability (UAL)

Value In Millions

Unfunded Liability, PERS Plan	Actual FY 2020	Actual FY 2021	Actual FY 2022	Est. FY 2023	Est. FY 2024	Est. FY 2025	Est. FY 2026
Miscellaneous	$ 11.00	$ 11.00	$ 8.90	$ 9.40	$ 9.90	$ 10.40	$ 10.70
Police	$ 6.10	$ 5.90	$ 6.80	$ 7.50	$ 8.00	$ 8.50	$ 8.70
Fire - Classic	$ 2.90	$ 4.00	$ 4.20	$ 4.30	$ 4.40	$ 4.60	$ 4.70
Fire - PEPRA	$ 0.01	$ 0.02	$ 0.02	$ 0.02	$ 0.02	$ 0.02	$ 0.02
Totals	**$ 20.01**	**$ 20.92**	**$ 19.92**	**$ 21.22**	**$ 22.32**	**$ 23.52**	**$ 24.12**

Over the last few years, the City has been actively trying to manage the CalPERS contributions by utilizing two methods:

1. Full prepayment of the City's unfunded accrued liability in July of each year. This option provides for a cash savings of approximately 3%.
2. Additional contributions to pay down the UAL. A payment of $10.1 Million was made in FY 2018 (June 2018), $6.0 Million in FY 2019 (July 2018), $6.0 Million in FY 2020 (July 2019), and $4.0 Million in FY 2021 (July 2020). The first two payments were applied towards the Miscellaneous plan as that had the lowest funded ratio at that time. The remaining additional contributions were applied towards the Police plan, after working CalPERS to determine the best funding option.

In Fiscal Year 2022, the City plans to issue pension obligation bonds to refinance the current unfunded accrued liability. This project has been evaluated and discussed at a Study Session in November 2020 and approved by City Council in January 2021. Based on historically low interest rates, the bond issuance is estimated to save the City and its taxpayers over $100 Million as compared to the current paydown plan with CalPERS. The actual savings will be determined upon final bond issuance, estimated for mid-October 2021.

Other Post-Employment Benefits (Retirees)

The City is obligated to pay certain other post-employment benefits to retirees ('OPEB'), consisting primarily of retiree medical costs. To mitigate the further escalation of OPEB costs, the City established an irrevocable OPEB trust fund through the California Employers' Retiree Benefit Trust (CERBT) Program in March 2008. The current budgetary policy is to fund the annual required contribution ('ARC'). The ARC

is an actuarially-determined, annual contribution that addresses current costs (for active retirees) and future costs (for eligible, current employees) which the City is obligated to pay. The OPEB costs are increasing by 1.7% in FY 2022 as compared to FY 2021.

OPEB by Funding Source	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	$ Change FY 2021 to FY 2022
General Fund	$ 7,759,427	$ 7,466,653	$ 7,382,930	$ 7,485,340	$ 102,410
Water, Water Reclamation, Electric Funds	1,418,323	1,619,759	1,301,289	1,324,582	23,293
Other Funds	273,325	633,750	504,921	532,137	27,216
Totals	**$ 9,451,075**	**$ 9,720,162**	**$ 9,189,140**	**$ 9,342,059**	**$ 152,919**
Year over year change ($)		269,087	(531,022)	152,919	
Year over year change (%)		2.8%	-5.46%	1.7%	

Health Care Costs

The health care costs budgeted for FY 2022 are based on elections that employees made during the open enrollment period in October 2020. Employees can select a health plan option based on their hire date and respective bargaining unit. The health care costs include medical insurance premiums, medical difference for eligible employees, and medical insurance opt out payments. The budget for health care was prepared based on the current Memorandums of Understanding and resolutions for each bargaining unit. The health costs in FY 2022 are expected to increase by 13.8% as compared to FY 2021. The increase is largely based on the additional new full-time positions approved through the FY 2022 budget process.

Health Care Costs by Funding Source	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	$ Change FY 2021 to FY 2022
General Fund	$ 6,203,146	$ 6,062,314	$ 6,759,835	$ 7,937,179	$ 1,177,344
Water, Water Reclamation, Electric Funds	1,252,387	1,372,143	1,811,757	1,712,411	(99,346)
Other Funds	478,261	553,254	665,720	858,348	192,628
Totals	**$ 7,933,794**	**$ 7,987,711**	**$ 9,237,312**	**$ 10,507,938**	**$ 1,270,626**
Year over year change ($)		53,917	1,249,601	1,270,626	
Year over year change (%)		0.7%	15.64%	13.8%	

Service Adjustments (Operating Budget)

A service adjustment change relates to new programs, service level enhancements, and/or new authorized positions. A capital outlay is a non-recurring operating expense, typically a one-time small equipment purchase, which does not meet the criteria of a new capital project (less than $50K0). The following schedule shows the service adjustment changes included in the FY 2022 Adopted Operating Budget.

Service Adjustments - Operating Budget

Fund	Department	Description	Total
General Fund (Fund 110)			
	City Manager's Office	Computer Equipment and Software	46,000
	City Manager's Office	Memberships and Dues, Conference, Travel and Training	50,970
	City Manager's Office	New Assistant to the City Manager Position	161,866
	City Manager's Office	New Broadcast Technician Position	95,520
	City Manager's Office	New Digital Journalist Position	103,563
	City Manager's Office	Public Outreach, Advertising, Website Redesign, and Program Expenditures	245,900
	City Manager's Office	Two (2) New PT City Management Fellow Positions	42,474
	Community Development	Bilingual Pay, Computer Equipment, Cell Phones, and Trainings	16,743
	Community Development	Create New Building Inspection Supervisor and Three (3) New Building Inspector II Positions	143,860.00
	Community Development	Field Electronics, Motor Pool, Training, and Memberships and Dues	47,245
	Community Development	New Code Compliance Supervisor Position	108,521
	Community Development	New Combination Plans Examiner Position	143,860
	Community Development	New Plan Check Engineer Position	143,860
	Community Development	Reclassifty Building Permit Technician II Flex to Building Permit Technician III Flex	6,993
	Community Development	Reduction in Contracted Services	(143,860.00)
	Community Development	Reduction in Contracted Services	(135,060.00)
	Community Development	Two (2) New Building Permit Technician II Flex Positions	171,058
	Community Development	Two (2) New Code Enforcement Officer II Positions	185,394
	Community Development	Uniforms, Computer Equipment, Program Expenditures, and Cell Phones	14,395
	Community Services	Adopt-A-Park Program	14,000
	Community Services	Computer Equipment, Memberships and Dues, Training, Program Expenditures, and Contracted Services	258,977
	Community Services	Four (4) New Program Coordinator Positions	424,548
	Community Services	Homeless Encampment Cleanup at Santa Ana Riverbed	40,000
	Community Services	New Community Volunteer Coordinator Position	106,137
	Community Services	New Facilities, Parks and Trails Manager Position	118,268
	Community Services	New Park Planner Position	120,853
	Community Services	New Recreation Supervisor Position	110,597
	Community Services	New Senior Park Ranger Position	90,288
	Community Services	New Trails Planner Position	120,853
	Community Services	Parks Parking Lot Slurry and Stripping, Skyline Weed Abatement, and Trash Removal	80,000
	Community Services	PT Staffing for Adult Softball and 5th Summer Concert	40,405
	Community Services	PT Staffing for Youth Parks Trainee Program	63,624
	Community Services	Reclassify Library Assistant to Library Specialist I with Bilingual Pay	5,296
	Community Services	Reclassify Library Specialist I to Library Specialist II	6,052
	Community Services	Reclassify PT Management Analyst and PT Office Assistant to Full-Time Positions	95,678
	Community Services	Reclassify Recreation Coordinator to Program Coordinator	15,434
	Community Services	Security Services for Park Restrooms	90,500
	Community Services	Tree pruning and Tree Inventory	225,000
	Community Services	Two (2) PT Staffing for Park Ranger Program	123,604

Service Adjustments - Operating Budget

Fund	Department	Description	Total
	Community Services	Uniforms, Supplies and Equipment	22,250
	Elected Officials	Office Supplies, Memberships and Dues	1,000
	Finance	New Asset Management Coordinator Position	129,790
	Finance	Reclassify Vacant Financial Analyst III to Accounting Supervisor Position	5,319
	Fire	Bilingual Pay, Cardiac Monitors, and Uniforms	136,096
	Fire	Computer Equipment, Protective Equipment and Supplies	271,980
	Fire	Eliminate PT Fire Inspector and Create New Fire Inspector I Position	62,778
	Fire	New 40-Hour Battalion Chief Position	274,058
	Fire	New 40-Hour Fire Captain Position	222,329
	Fire	New PT Emergency Services Assistant Position	28,395
	Fire	New PT Nurse Educator Position	63,068
	Fire	New PT Office Assistant Position	18,584
	Fire	Training for New Hires and Specialty Resources	122,450
	Fire	Two (2) New PT Fire Cadet Positions	35,892
	Human Resources	Computer Equipment, Cell Phone, Memberships and Dues, and Training	4,635
	Human Resources	Eliminate PT Office Assistant Position and Create New Human Resources Assistant Position	43,902
	Human Resources	New Human Resources Technician I Position	87,890
	Human Resources	New Organizational Training and Development Officer Position	122,786
	Human Resources	Reclassify Safety Coordinator to Safety Analyst Position	17,633
	Information Technology	Nexgen 311 Annual Subscription	5,000
	Legal & Risk Management	New PT Intern II Position	14,366
	Maintance Services	Construction Materials, Equipment and Facilities Repairs, and Vandalism	61,990
	Maintance Services	Homeless Encampment Clean Up in Right of Away	25,000
	Maintance Services	New Facilities, Parks and Trails Manager Position	39,423
	Maintance Services	Organics/Compost Waste Service	33,063
	Maintance Services	Tools, iPad, Uniforms, Software and Motor Pool	12,785
	Maintance Services	Two (2) New PT Technical Intern Position	21,017
	Police	Assignment Pay	6,958
	Police	Five (5) New PT Police Cadet Positions	88,920
	Police	Four (4) New Community Service Officer II Positions	221,796
	Police	Four (4) PT Public Safety Dispatcher II Positions	181,852
	Police	In-Car Video System Extended Warranty and Retained Vehicles	58,125
	Police	Motor Pool	11,995
	Police	New Accounting / Grants Specialist Position	92,346
	Police	New Dispatch Manager Position	143,485
	Police	New Lieutenant Position	265,815
	Police	New Police Officer II Position	170,511
	Police	New Police Officer II Position	177,041
	Police	New Police Records Technician II Position	71,090
	Police	New PT Detective Position (Rehired Annuitant)	31,671
	Police	Reclassify Office Assistant to Administrative Assistant	16,714
	Police	Reclassify PT Crime Prevention Assistant to FT Crime Prevention Assistant	45,342

Service Adjustments - Operating Budget

Fund	Department	Description	Total
	Police	Two (2) New Corporal Positions	381,242
	Police	Two (2) New Dispatch Call Taker Positions	163,272
	Public Works	Create New Associate Engineer Position	125,046
	Public Works	Create New Public Works Inspector II Position	98,023
	Public Works	New CIP Manager Position	164,921
	Public Works	New Development Services Manager Position	164,921
	Public Works	New Traffic Signal Technician Position	96,462
	Public Works	Reclassify Public Works Inspector I to II	5,702
	Public Works	Reduction in Contracted Services	(125,046)
	Public Works	Reduction in Contracted Services	(98,023)
	General Fund Total		**8,043,076**
Gas Tax Fund (Fund 222)			
	Public Works	New CIP Project Manager Position	125,046
	Gas Tax Fund Total		**125,046**
Abandoned Vehicle Abatement Fund (Fund 241)			
	Community Development	Reclassify PT Code Enforcement Officer II to FT Code Enforcement Officer II	41,805
	Abandoned Vehicle Abatement Fund Total		**41,805**
NPDES Fund (Fund 245)			
	Maintenance Services	Motor Pool First Year Lease Payments	3,689
	NPDES Fund Total		**3,689**
LMD 2003-4 Lighting Fund (Fund 252)			
		Reduction in Contracted Services	(100,000)
	LMD 2003-4 Lighting Fund Total		**(100,000)**
LMD 84-1 Street Lights Fund (Fund 446)			
	Maintenance Services	iPad and Uniforms	1,412
	Maintenance Services	Reduction in Contracted Services and Create New Street Light Maintenance Technician Position	46,031
	LMD84-1 Street Lights Fund Total		**46,031**
Water Utility Fund (Fund 570)			
	DWP	New Office Assistant II Position	65,865
	DWP	New PT DWP Customer Care Representative I Position	20,127
	DWP	New PT Technical Intern Position	21,017
	DWP	Tools, iPad, Uniforms, and Motor Pool	53,176
	Water Utility Fund Total		**160,185**
Water Reclamation Utility Fund (Fund 572)			

Service Adjustments - Operating Budget

Fund	Department	Description	Total
	DWP	Replacement for Fork Lift and Yard Tractor in WRF1	439,290
	Water Reclamation Utility Fund Total		**439,290**
Electric Utility Fund (Fund 578)			
	DWP	Motor Pool First Year Lease Payments	1,945
	Electric Utility Fund Total		**1,945**
Warehouse Fund (Fund 680)			
	Maintenance Services	Annual Exterior Detailing PD Units	24,990
	Maintenance Services	Motor Pool First Year Lease Payments	71,954
	Maintenance Services	Standby Pay for Fleet - Special Compensation Addition	29,727
	Warehouse Fund Total		**126,671**
Information Technology Fund (Fund 681)			
	Information Technology	Computer Equipment and Security Cameras	71,000
	Information Technology	Fire Mobile Devices 3-Year Replacement Cycle	19,000
	Information Technology	Library Patron Computer 4-Year Upgrade Cycle	70,000
	Information Technology	New GIS Administrator Position	115,801
	Information Technology	New PT Help Desk III Position	37,455
	Information Technology	New PT Radio Tecnician Position	37,455
	Information Technology	New Public Safety Technical Support Engineer Position	119,399
	Information Technology	New Senior Business Systems Analyst Position	127,572
	Information Technology	New System Administrator Position	127,572
	Information Technology	Professional Services, Smart Force, WireSpring Smartflow, and Camino Permit Guide	90,000
	Information Technology	Update CIS Infinity (Utility Billing System)	308,000
	Information Technology Fund Total		**1,123,254**
		TOTAL SERVICE LEVEL CHANGES	**10,012,404**

Revised Budget Items

There were additional budget items not included with the proposed budget, but approved through the budget adoption process and/or the normal course of City business. The following information is a summary of the revised items since the presentation of the proposed budget for FY 2022.

EXPENDITURES

Fund	Department	Description	Total
General Fund (Fund 110)			
	Community Services	Additional Kids Club Site (offset with additional revenues)	66,035
	General Fund Total		**66,035**
Refuse/Recycling Fund (Fund 260)			
	Maintenance Services	Solid Waste and Recycling Activities	140,148
	Refuse/Recycling Fund Total		**140,148**
Water Utility Fund 570			
	DWP	Liberty Avenue Waterline Replacement CIP	1,800,000
	Water Utility Fund Total		**1,800,000**
Transit Services Fund (Fund 577)			
	Public Works	Intelligent Transportation System CIP	1,300,000
	Public Works	Bus Stop Improvements CIP	564,974
	Public Works	Digital Land Moblie Radio CIP	135,000
	Public Works	ADA Accessible Van CIP	96,237
	Public Works	Route Development Buses CIP	1,020,281
	Public Works	Bus Replacement CIP	306,330
	Transit Services Fund Total		**3,422,822**
Information Technology Fund (Fund 681)			
	Information Technology	Operating Budget Adjustment	126,418
	Information Technology Fund Total		**126,418**
		TOTAL EXPENDITURES	**$ 5,555,423**

REVENUES

Fund	Department	Description	Total
General Fund (Fund 110)			
	Community Services	Additional Kids Club Site	167,200
	General Fund Total		**167,200**

Revised Budget Items

REVENUES, Continued

Transit Services Fund (Fund 577)			
	Public Works	Intelligent Transportation System CIP	1,300,000
	Public Works	Bus Stop Improvements CIP	564,974
	Public Works	Digital Land Moblie Radio CIP	135,000
	Public Works	Route Development Buses CIP	1,020,281
	Public Works	Bus Replacement CIP	306,330
	Transit Services Fund Total		**3,326,585**
		TOTAL REVENUES	**$ 3,493,785**

TRANSFERS

Fund	Department	Description	Total
General Fund (Fund 110)			
		Transfer to Refuse/Recycling Fund 260 - Franchise Fees	(140,148)
	General Fund Total		**(140,148)**
Refuse/Recycling Fund (Fund 260)			
		Transfer from General Fund 110 - Franchise Fees	140,148
	Refuse/Recycling Fund Total		**140,148**
		TOTAL TRANSFERS	**$ -**

Summary of Expenditures by Fund Type

Fund Number/Description	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022
General Fund				
Elected Officials	157,423	124,420	146,705	157,807
City Manager's Office	2,508,569	2,590,333	3,970,199	5,352,872
Debt Service	4,254,645	4,246,714	4,243,373	4,244,773
Human Resources	1,551,013	1,523,969	1,818,360	2,310,616
General Government	21,660,856	24,049,313	25,650,757	24,174,662
Finance	4,611,375	4,362,080	4,536,273	4,511,176
Legal and Risk Management	1,752,165	1,737,309	1,760,714	1,761,317
Community Development	4,692,570	4,823,161	5,246,387	5,661,299
Fire	25,510,575	25,737,065	28,138,205	30,621,028
Police	44,989,906	46,831,451	48,477,470	51,413,858
Public Works	3,564,381	3,287,384	3,581,178	4,170,879
Maintenance Services	4,938,783	4,509,190	5,079,743	5,557,906
Community Services	8,859,932	9,193,755	10,125,799	12,281,087
Capital Projects	1,781,565	2,655,312	2,684,200	9,191,052
Subtotal General Fund	**130,833,758**	**135,671,456**	**145,459,363**	**161,410,332**
232 Civic Center	138,336	116,295	147,618	288,970
Total General Fund	**130,972,094**	**135,787,751**	**145,606,981**	**161,699,302**
Special Revenue Fund				
206 Library Facilities Fee Fund	858	867	1,919	1,188
207 Fire Wild Land Mitigation Fund	71,754	83,260	429	15,624
208 TC Police Facilities Fund	310,079	-	-	-
209 TC Fire Facilities Fund	1,546	681	32,000	-
211 Street and Traffic Signals Fund	28,820	5,677	63,228	1,213,291
212 Drainage Fee Fund	903	912	86,357	686,536
213 Police Facilities Fund	572	578	125,922	72,641
214 Fire Facilities Fund	519,571	379,623	1,502,616	113,645
215 Public Meeting Facilities Fund	540,534	109,327	642,240	658
216 Aquatics Center Fund	172	1,190,265	242	593
217 Parks and Open Space Fund	96,369	15,931	111,629	297,881
218 Corona Mall Business Improvement District Fund	1,963,789	2,096,176	2,185,908	-
221 RMRA Fund	25,364	7,875	69,640	3,355,630
222 Gas Tax (2105-2106-Prop 42) Fund	1,204,465	1,248,262	1,608,022	2,372,225
224 Rideshare -Trip Reduction Fund	18,457	536,968	28,400	100
227 Measure A Fund	20,665	29,354	165,537	7,206,075

Summary of Expenditures by Fund Type

Fund Number/Description	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022
231 CAL COPS Grants Fund	339,585	234,626	271,280	382,373
236 CFD 2018-1 Special Tax B (Bedford) Fund	-	4,727	66,256	112,930
237 CFD 2018-2 Special Tax B (Sierra Bella) Fund	-	13,028	19,381	51,872
238 CFD 2017-2 Valencia Fund	4,202	4,318	47,003	34,841
239 CFD 2016-3 Zone 13 Corona Industrial Park Fund	-	-	-	20,013
241 Abandonded Vehicle Abatement Fund	-	-	-	99,046
246 CFD 2000-1 (Eagle Glen II) Fund	6,250	3,893	4,990	4,950
247 CFD 2002-2 LMD Fund	43,415	411,853	57,137	57,054
248 CFD 97-1 Landscape Fund	295,948	341,551	351,825	351,741
249 CFD 2001-1 Landscape Fund	1,545,091	604,185	660,551	670,198
250 Asset Forfeiture Fund	128,205	125,629	122,900	161,700
251 CFD/LMD 2002-3 Landscape Fund	128,285	311,019	28,559	27,750
252 LMD 2003-1 Lighting Fund	116,350	124,653	388,357	141,988
253 CFD/LMD 2011-1 Fund	130,159	4,299,326	94,822	106,870
255 CFD 2016-2 Terrassa Fund	4,931	9,850	48,234	52,822
257 CFD 2016-3 Zone 2 Boardwalk Fund	11,742	3,345	16,431	49,377
258 CFD 2016-3 Zone 3 Dollar Self Fund	786	537	1,492	1,607
259 CFD 2016-3 Zone 4 515 S Promenade Fund	2,912	1,894	3,601	3,937
260 Residential Refuse / Recycling Fund	9,294,867	9,939,861	10,942,210	11,584,043
261 South Corona Major Thoroughfares Fund	228,730	329,979	2,433,121	359
274 South Corona Landscaping Fund	748	288	1,044	213
287 CFD 2016-3 Zone 15 Northpoint Evangelical Church Fund	-	-	-	854
294 CFD 2016-3 Zone 6 Chung Fund	-	2,557	4,899	32,131
297 CFD 2016-3 Zone 8 Karen Parker Fund	-	620	680	2,010
411 US Department of Justice Grant Fund	12,356	12,536	-	153,794
422 Traffic Offender Fund	175,310	102,596	-	9,050
442 Adult and Family Literacy Grant Fund	56,187	72,088	-	-
446 LMD84-1 Street Lights Fund	1,991,214	1,942,639	2,241,512	2,252,161
456 LMD 84-2 Zone 4 Fund	114,733	134,144	167,393	170,284
457 LMD 84-2 Zone 6 Fund	272,060	282,082	343,467	342,466
458 LMD 84-2 Zone 7 Fund	57,317	56,767	73,819	72,972
460 LMD 84-2 Zone 10 Fund	1,311,754	1,151,652	4,020,141	1,357,542
461 LMD 84-2 Zone 14 Fund	1,650,117	2,582,833	5,650,392	395,861

Summary of Expenditures by Fund Type

Fund Number/Description	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022
462 LMD 84-2 Zone 15 Fund	32,715	302,249	544,813	26,166
463 LMD 84-2 Zone 17 Fund	27,119	27,585	33,196	34,231
464 LMD 84-2 Zone 18 Fund	52,385	55,640	62,972	63,821
468 LMD 84-2 Zone 19 Fund	438,276	516,822	560,245	559,682
470 LMD 84-2 Zone 20 Fund	639,007	716,486	780,507	784,569
471 LMD 84-2 Zone 1 Fund	2,138	2,614	4,408	3,632
473 Eagle Glen HOA Fund	47,564	47,364	65,919	69,775
Total Special Revenue Fund	**23,966,376**	**30,479,592**	**36,737,646**	**35,582,772**
Capital Project Fund				
243 Public Works Capital Grants Fund	21,996	898,917	-	-
245 County Service Area 152 (NPDES) Fund	961,216	1,013,486	1,134,164	1,251,062
291 Low Moderate Income Housing Asset Fund	195,832	175,764	228,897	175,335
415 Library-Other Grants	20,497	47,654	-	-
431 CDBG Fund	1,729,291	1,809,549	1,369,737	1,163,685
432 Home Investment Partnership Program Fund	3,051,146	1,957,500	4,509,000	480,801
478 TUMF - RCTC Fund	652	-	-	-
479 TUMF - WRCOG Fund	61,572	1,991,036	271,337	-
480 Reimbursement Grants Fund	83,000	63,000	555,869	-
Total Capital Project Fund	**6,125,202**	**7,956,906**	**8,069,004**	**3,070,883**
Enterprise Fund				
275 Airport Fund	173,750	145,552	468,563	620,502
440 Water Reclamation Capacity Fund	201,677	167,781	387,795	200,882
453 2012 Water Revenue Bonds - Project Fund	409,572	777,287	1,052,459	-
454 2013 Wastewater Rev Bonds	3,292,823	3,745,740	13,319,091	-
507 Water Capacity Fund	32,607,042	28,952,811	711,392	548,878
567 Reclaimed Water System Fund	2,369,173	2,219,788	2,617,911	4,505,052
570 Water Utility Fund	43,700,374	46,952,309	50,158,286	71,311,728
571 Water Utility Grant / Agreement Fund	-	17,573	-	1,260,365
572 Water Reclamation Utility Fund	23,141,702	23,683,888	26,606,083	34,469,414
573 Water Reclamation Grant / Agreement Fund	10,775	32,325	5,000	-
577 Transit Services Fund	2,620,643	2,330,222	2,805,907	6,253,379
578 Electric Utility Fund	14,614,981	12,310,213	14,875,395	15,478,028

Summary of Expenditures by Fund Type

Fund Number/Description	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022
Total Enterprise Fund	**123,142,512**	**121,335,489**	**113,007,882**	**134,648,228**
Internal Service Fund				
680 Warehouse Services Fund	581,738	519,110	339,638	337,825
681 Information Technology Fund	8,138,346	8,959,803	8,749,173	12,423,782
682 Fleet Operations Fund	3,852,874	4,198,565	7,743,363	7,186,121
683 Workers' Compensation Fund	1,320,567	1,828,258	2,897,373	2,845,554
687 Liability Risk Retention Fund	974,466	234,880	1,874,348	2,427,521
Total Internal Service Fund	**14,867,991**	**15,740,616**	**21,603,895**	**25,220,803**
Agency Funds				
342 CFD 86-2 (Woodlake) Fund	1,554,458	1,542,034	-	-
358 CFD 89-1 A (LOBS DW) Fund	1,350,829	1,341,921	1,344,003	-
359 CFD 89-1 B (LOBS Improvement) Fund	1,008,272	1,008,279	1,009,548	-
365 AD 95-1 (Centex) Fund	76,810	77,306	73,072	-
366 AD 96-1, 96 A (MTN Gate) Fund	129,522	132,710	130,430	-
368 AD 96-1, 97 A (Van Daele) Fund	61,076	58,699	61,252	58,922
369 AD 96-1, 97 B (WPH) Fund	134,195	132,725	131,057	134,177
370 Ref CFD 90-1 (South Corona) Fund	3,515,876	3,500,751	3,454,485	-
371 CFD 97-2 (Eagle Glen I) Fund	1,242,736	1,235,470	1,237,272	1,239,059
373 AD 96-1, 99 A (Centex) Fund	202,454	200,710	200,442	201,486
374 CFD 2000-1 (Eagle Glen II) Fund	578,053	5,170,993	590,460	414,074
377 CFD 2001-2 (Cresta-Grande) Fund	294,006	2,634,030	312,945	226,760
378 CFD 2002-1 (Dos Lagos) Fund	1,126,936	1,150,268	1,167,866	1,170,194
381 CFD 2002-4 (Corona Crossings) Fund	602,275	605,518	601,823	601,009
382 CFD 2004-1 (Buchanan Street) Fund	250,356	2,922,194	265,685	198,376
383 CFD 2003-2 (Highlands Collection) Fund	573,165	6,208,309	613,048	436,532
384 CFD 2018-1 Bedford Fund	9,235,155	756,941	504,532	936,993
386 CFD 2018-2 Sierra Bella Debt Service Fund	-	25,642	24,546	24,967
387 CFD 2002-1 (Improvement Area) Fund	534,397	533,568	536,394	531,906
390 CFD 2016-2 (Terrassa Special Tax A) Fund	4,396,516	342,704	342,867	344,769
392 CFD 2017-2 (Valencia Special Tax A) Fund	2,750,718	501,385	252,105	250,886
Total Agency Funds	**29,617,805**	**30,082,157**	**12,853,832**	**6,770,110**
Successor Agency Fund				
417 RDA Successor Agency Fund	3,750,858	7,606,393	5,289,291	3,770,722

Summary of Expenditures by Fund Type

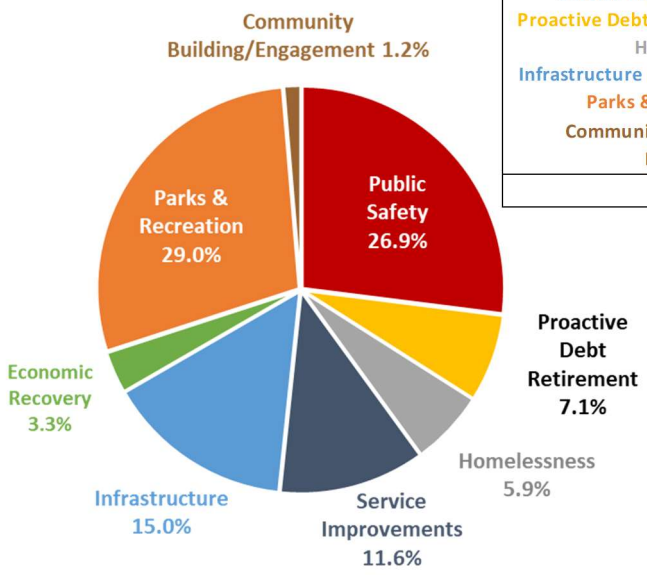
Fund Number/Description	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022
475 Successor Agency Administration Fund	(35,704)	45,314	61,275	150,000
Total Successor Agency Fund	**3,715,154**	**7,651,707**	**5,350,566**	**3,920,722**
Total All Funds	**332,407,134**	**349,034,218**	**343,229,806**	**370,912,820**
Duplicate Debt Service/Agency Items (accounted for in multiple funds)				
391 2016 Lease Revenue Bonds Fund	2,120,750	2,112,350	2,106,250	2,108,150
Total Duplicate Debt Service/Agency Items (accounted for in multiple funds)	**2,120,750**	**2,112,350**	**2,106,250**	**2,108,150**
Total All Funds, Including Duplicate Debt Service Items, for Appropriation Purposes	**334,527,884**	**351,146,568**	**345,336,056**	**373,020,970**

Note: Includes Capital Projects. Excludes Transfers.

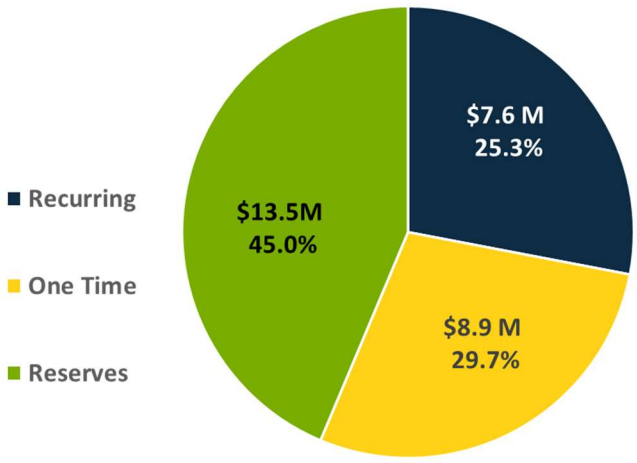
Measure X Allocations

In November 2020, City of Corona voters approved Measure X, a 1% sales tax measure approved in effective in July 2021. The sales tax measure is estimated to generate an additional $30 million in recurring revenues. The allocation of this new funding source was discussed at the budget workshop on April 27, 2021. Please reference the *'Measure X Allocation Plan'* for a full list of operating budget items, capital improvement projects, and estimated reserve contributions. Measure X funds were allocated to the following community priorities:

Category	Recurring	One Time	FY 2022 Funding	Reserves
Economic Recovery	$ 306,148	$ 10,000	$ 316,148	$ 675,000
Public Safety	2,919,196	3,299,228	6,218,424	1,862,343
Service Improvements	570,193	37,270	607,463	2,883,056
Proactive Debt Retirement	126,537	-	126,537	2,000,000
Homelessness	1,761,308	-	1,761,308	-
Infrastructure Investments	339,500	2,353,952	2,693,452	1,797,043
Parks & Recreation	1,408,376	3,020,000	4,428,376	4,256,510
Community Building/ Engagement	224,340	150,000	374,340	-
Total	$ 7,655,598	$ 8,870,450	$ 16,526,048	$ 13,473,952



In addition to discussions about the funding categories, there was a lengthy discussion at the Spring Financial Workshop on March 11, 2021 about balancing recurring and one-time items. Money was also allocated to reserves to be conservative and not overwhelm the new funding stream with recurring costs. This allocation will be reviewed and discussed each year through the budget process. The FY 2022 Measure X funds are allocated as follows: 25.3% recurring, 29.7% one time, and 45.0% reserves.



MEASURE X ALLOCATION PLAN - GENERAL FUND

Note: New Full Time positions have a vacancy factor applied reducing the full budget, due to the lead time for recruitments. The net amount budgeted for FY 2022 is shown below.

Strategic Goal #1 - Financial Stability
Strategic Goal #2 - Strong Economy
Strategic Goal #3 - Sound Infrastructure
Strategic Goal #4 - Safe Community
Strategic Goal #5 - Sense of Place
Strategic Goal #6 - High-Performing Government

Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
Community Building/Engagement							
CM Office	5	**Branding Professional Services** Branding Professional Services will allow the City to grow and reposition the City's logo, brand marks, tag lines, and boost brand loyalty. Aligning with the City's strategic plan, the proposed Branding Professional Services will create, plan, measure, and manage branding strategies for Corona. Creating a Sense of Place is a fundamental element of the City's Strategic Goals. By reimagining the City of Corona's brand, identity, and story, Corona will instill a sense of pride, highlight its unique position, reinforce value, and gain a new perspective for a bright future.	-	$ 100,000	$ -	$ -	$ 100,000
CM Office	5	**Broadcast Technician - Full Time** Corona's Broadcast Technician will assist with the development, coordination, and broadcasting of city meetings, programs, and events. Improving the relationship between the City and residents is a key goal in the City's strategic plan. Corona's Broadcast Technician will support this goal.	1.0	$ -	$ 71,653	$ -	$ 71,653
CM Office	5	**Digital Journalist - Full Time** Corona's Digital Journalist will bring creativity and flair to support the Communications Division in highlighting City of Corona initiatives and reinforcing community pride. Improving the relationship between the City and residents is a key goal in the City's strategic plan. Corona's Digital Journalist will support this goal.	1.0	$ -	$ 77,687	$ -	$ 77,687
CM Office	5	**Digital Outreach** Digital outreach grants the City the ability to deliver promotional content to community members through various online and digital channels. Paid digital outreach leverages mediums such as social media, email, search engines, and websites to show messages to specific audiences supplementing organic reach and boosting digital engagement. Strengthening resident involvement, increasing public trust, and reaching hard-to-reach residents to ensure they have equitable access to City services are all objectives in the City's long-term strategic plan. Digital Outreach will support all of these by fostering efficient communications and engaging community members where they are.	-	$ -	$ 75,000	$ -	$ 75,000
CM Office	5	**Website Redesign** A website redesign will allow the City of Corona to implement excellent visual design, add functionality, enhance navigation, and improve the user experience to better serve the community. Evaluating, updating, and revamping the City's website is a fundamental element in the City's Strategic Goals. By improving the City's website with our residents in mind, Corona can greatly improve our efficiency and effectiveness in providing top-notch services to the community.	-	$ 50,000	$ -	$ -	$ 50,000
Category Total			2.0	$ 150,000	$ 224,340	$ -	$ 374,340
Economic Recovery							
CM Office	2	**New Subscription - GIS Planning 3 year subscription** Site selection data tool providing comprehensive data to new, expanding and relocating businesses. This platform allows for user friendly experience of external and internal data. Economic Development receives a large amount or request for data. Staff currently supplies data from multiple sources. This platform allows for a single point of open data reducing staff time required to answer these requests.	-	$ -	$ 20,800	$ -	$ 20,800
CM Office	2	**Professional Videography, Photography and Media** Economic Development is in need of professional photography for brochures and marketing of City industry sectors.	-	$ 10,000	$ -	$ -	$ 10,000
CM Office	2	**Economic Development Administrator - Two (2) Full Time** Two positions (approved 12/16/2020) to support Corona's business community and industry sectors, business attraction, revitalization, and retention initiatives contributing to Corona's economy and workforce. Upcoming initiatives include a Downtown Revitalization Plan, an Economic Development Strategy, a Manufacturing Assistance Program, and entrepreneurship academies offered in English and Spanish. Implementing these initiatives and marketing strategies to attract businesses to Corona which will enhance and support the growth of industry sectors, provide jobs with competitive wages, create partnerships for workforce trainings and career pathways, grant opportunities for business growth and innovation, connect businesses with government resources to streamline processes.	2.0	$ -	$ 285,348	$ -	$ 285,348
Finance	2	**Economic Recovery Reserve** Reserved for future economic recovery investments.	-	$ -	$ -	$ 675,000	$ 675,000
Category Total			2.0	$ 10,000	$ 306,148	$ 675,000	$ 991,148

MEASURE X ALLOCATION PLAN - GENERAL FUND

Note: New Full Time positions have a vacancy factor applied reducing the full budget, due to the lead time for recruitments. The net amount budgeted for FY 2022 is shown below.

Strategic Goal #1 - Financial Stability
Strategic Goal #2 - Strong Economy
Strategic Goal #3 - Sound Infrastructure
Strategic Goal #4 - Safe Community
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Strategic Goal #6 - High-Performing Government

Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
Homelessness							
Com Svcs	4	**Homeless Encampment Cleanup Santa Ana Riverbed** The Santa Ana riverbed located within Corona boundary is in need of cleanup from homeless encampments. This request is to hire a contractor to remove the debris and hazardous material. The project also requires an environmental monitoring of birds and trees during the abatement. The budget includes hiring a consultant for environmental monitoring.	-	$ -	$ 40,000	$ -	$ 40,000
Maint Svcs	4	**Homeless Encampment Clean-Up** Homeless encampment clean up in right of way. The department recognizes this as a necessary service and is requesting budget specific to this task to ensure it is performed and completed.	-	$ -	$ 25,000	$ -	$ 25,000
Maint Svcs	4	**Homeless Program Support - Building Maintenance** Buidling maintenance support for the homeless programs, including janitorial service, pest control, appliance and HVAC repairs.	-	$ -	$ 122,686	$ -	$ 122,686
Police	4	**Homeless Program Support - HOPE Team** Overtime costs related to the HOPE Team for support of the homeless programs.	-	$ -	$ 104,906	$ -	$ 104,906
CM Office	4	**Homeless Program Operations, including Full Time Administrative Services Manager I** Recurring operating costs for management of the homelessness programs. Costs include one Full Time Administrative Services Manager I (aka Homeless Coordinator, approved 02/03/2021). Total budgeted for program includes $138,081 for salaries-benefits and $1,330,635 for operating costs (primarily contract services).	1.0	$ -	$ 1,468,716	$ -	$ 1,468,716
Category Total			1.0	$ -	$ 1,761,308	$ -	$ 1,761,308
Infrastructure Investments							
CIP	3	**Alleyway Improvements** Design and prepare for construction for alleys within the circle at Grand Boulevard.	-	$ 2,000,000	$ -	$ -	$ 2,000,000
Finance	1	**Asset Management Coordinator - Full Time** The position will be responsible for developing and implementing the City's Asset Management Plan/Program. The program will include condition assessments, lifecycle determinations, and preventative maintenance program for major capital assets, including City buildings, to extend their lifecycle. The position will be instrumental in helping to achieve the strategic goal of building a new Asset Managment Plan.	1.0	$ -	$ 97,327	$ -	$ 97,327
CIP	3	**Building Evaluation and Maintenance Plan** This project will create an inventory of assets and their useful life, which will be used to create a maintenance plan. The project will allow the Building Maintenance team to target asset replacements and more proactively monitor conditions throughout City facilities.	-	$ 150,000	$ -	$ -	$ 150,000
Pub Wks	3	**CIP Manager - Full Time** A CIP Manager would help fulfill the needs with the additional workload and direction of the overall CIP division. Additional sales tax funding will provide more funds to increase project demands; street paving and bridge projects . The CIP-DWP division has management oversight that is separate from the CIP division. CIP currently has no direct management oversight that is vital for projects to complete efficiently.	1.0	$ -	$ 123,702	$ -	$ 123,702
CIP	3	**Fire Station Capital Improvements** Project to make needed improvements to the City's Fire Stations (FS). FS#2 Exterior Ladders: This project would install two exterior safety ladders at Fire Station #2. FS#3 Roof Replacement: The fire station has a roof that leaks badly during the winter wet periods. The resulting damage to the fire station continues to increase the total cost of station repair. Consequently, the resulting mold either displaces Fire Department employees or leads to offsite City-paid dining and other living expenses. FS#7 Repair Sewer Lateral: Fire Station #7 is experiencing sewer lateral issues.	-	$ 54,000	$ -	$ -	$ 54,000
CIP	3	**Historic Civic Center Capital Improvements** This project is dedicated to the maintenance and repair of the Historic Civic Center (HCC). HCC Replace Exterior Auditorium Doors: This project will replace the exterior auditorium door. Community Services notes that these doors do not open properly. HCC Walkway Lighting Improvements: This project will install light poles outside of HCC along the walkway. Project includes running electrical and wiring, new concrete footings, and lighting. As it currently is, there is little exterior lighting. HCC New LED Stage Lights: The HCC is in need of new LED stage lights. The materials are currently on hand, so this request is for labor only. This would result in better lighting and safer conditions. HCC Chiller Replacement: The current chiller is dated and beyond its useful life. Additionally, the current chiller was used to service the entire City Hall building, but it now only services the auditorium. The chiller can be downsized.	-	$ 139,000	$ -	$ -	$ 139,000

MEASURE X ALLOCATION PLAN - GENERAL FUND

Note: New Full Time positions have a vacancy factor applied reducing the full budget, due to the lead time for recruitments. The net amount budgeted for FY 2022 is shown below.

Strategic Goal #1 - Financial Stability
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Strategic Goal #6 - High-Performing Government

Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
Mnt Svcs	**3**	**Street Light Maintenance Technician** In past years streetlight maintenance was performed by staff in the position of Senior Street Maintenance Worker as there is currently no position within the City that specializes in this maintenance activity. As of a year and a half ago the department has no one to fill this role due to a retirement and other factors. Maintenance Services made a conscious effort during the recruitment to fill the vacant Senior Street Maintenance Worker position with a candidate that had the knowledge, skills, and abilities needed to perform this specialized maintenance activity. Unfortunately, none of the candidates were qualified based off the Senior Street Maintenance Worker recruitment flyer and job description as they are both very general in the KSAs needed for this maintenance activity.	**1.0**	**$ 94**	**$ 92,749**	**$ -**	**$ 92,843**
Mnt Svcs	**3**	**Technical Intern - Part Time** Help with data collection for various programs such as asset inventory and condition assessments of buildings, facilities, horizontal utilities and streets.	**0.5**	**$ 10,858**	**$ 25,722**	**$ -**	**$ 36,580**
Finance	**3**	**Infrastructure Reserve** Reserved for future infrastructure investments.	**-**	**$ -**	**$ -**	**$ 1,797,043**	**$ 1,797,043**
Category Total			**3.5**	**$ 2,353,952**	**$ 339,500**	**$ 1,797,043**	**$ 4,490,495**
Parks and Recreation							
Com Svcs	**5**	**Additional Trash Services for Parks** Additional Trash Removal at parks heavily used needing frequent trash removal. The parks several parks that are heavily used needing more frequent trash removal. By adding this budget, parks will be kept clean thus reducing complaints from residents.	**-**	**$ -**	**$ 15,000**	**$ -**	**$ 15,000**
Com Svcs	**5**	**Adopt-A-Park Program** Adopt-A-Park Community Park Clean-ups. The budget is for equipment and supplies for park clean-ups by community organization. This program will enhance parks by working with community volunteers to beautify the parks. This program also allows resident to give back to their community by keeping parks safe and clean.	**-**	**$ -**	**$ 14,000**	**$ -**	**$ 14,000**
CIP	**5**	**City Park Asphalt Remove and Replace** The parking lots at City Park are in desperate need of replacement. Pot holes have been filled, but are more of a temporary fix. The parking lots at City Park have not had extensive replaced in well over 15 years. Staff have only been able to conduct patch repairs due to lack of budget to replace all parking lots. With increased activity programmed at the park, the parking lots need to be removed and replaced to bring them up to good condition.	**-**	**$ 230,000**	**$ -**	**$ -**	**$ 230,000**
CIP	**5**	**Demolition of Armory Building at City Park** The Armory building needs to be demolished as it is aged and unprogrammable. It would be cost prohibitive to repurpose the building. The building is old with asbestos and abating the asbestos would require an enormous amount of funding. The best solution is to completely demo the building.	**-**	**$ 1,100,000**	**$ -**	**$ -**	**$ 1,100,000**
Com Svcs	**5**	**Facilities, Parks and Trails Manager - Full Time** Hire a Full Time Facilities, Parks, and Trails Manger to oversee these programs. This manager oversees several components of the Community Services Department including park, landscape maintenance, fac maintenance, the park ranger program, and the Parks and Trails Planners. This manager will be responsible to work with supervisors in these areas to develop the programs integrated in Community Services Department and design and implemented and oversee the park ranger program. This manager will be a part of the Community Services management team and will contribute to the implementation of directives outlined in the Parks Master Plan, City Park Master Plan, and City Trails Master Plan.	**1.0**	**$ -**	**$ 118,257**	**$ -**	**$ 118,257**
Com Svcs	**5**	**Graffiti Removal Contract Services** Graffiti Removal Contract Service- hire a contractor to remove graffiti throughout the City. Currently, two full time staff are dedicated and responsible for removing all graffiti throughout the City, including in parks. The number of graffiti work orders has significantly increased making it difficult for two staff to complete the work orders in a timely manner. By contracting this service, the two Park Maintenance staff will be reassigned duties such as painting restroom, fixing electrical fixtures, and many other maintenance projects that have been deferred due to lack of resources. With contracted services, the response time for graffiti removal will be shortened, there will be less standing graffiti in the City, and Parks staff can reallocate their time to other maintenance projects in the parks.	**-**	**$ -**	**$ 150,000**	**$ -**	**$ 150,000**

MEASURE X ALLOCATION PLAN - GENERAL FUND

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Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
CIP	**5**	**Master Plan for City Park, Senior and Aquatic Center Designs** Master plan for City Park to include the redesign of the park, aquatic center, and building a new senior center. City Park is the oldest park in the City and desperately needs redesign. A Master Plan will achieve that goal. This budget is to complete a master plan which includes redesigning the use and programming at the park, adding a Senior Center, and Aquatic Center.	**-**	**$ 150,000**	**$ -**	**$ -**	**$ 150,000**
Com Svcs	**5**	**Park Ambassador Program** Develop a new Park Ambassador Program for parks and facilities. The Community Services Department is seeking to create a new Park Ambassador program where community volunteers will be trained as ambassadors and will enhance parks by allowing volunteers to help beautify parks. The volunteers will have an array of duties, including monitoring parks, engage park users on City programs such as "See, Click, Fix", Scoop the Poop program, and beverage container recycling. The ambassadors will be the eyes and ears at the parks and will communicate any park issues to the Parks division. The ambassador program will assist with request for community park clean-up activities. The budget is for training material, equipment and supplies for park clean-ups, marketing material, and volunteer t-shirts. This program will help reduce park complaints from residents, help problem solve issues within parks such as vandalism and illegal activity occurring at parks, reduce the rogue park users, and will be an advocate to the Parks division on park related issues.	**-**	**$ -**	**$ 6,000**	**$ -**	**$ 6,000**
Com Svcs	**5**	**Park Ranger Program - Senior Park Ranger (1 Full Time, 1 Part Time) and Park Rangers (5 Part Time)** Program staffing for a Full Time Senior Park Ranger, a Part Time Senior Park Ranger and five Part Time Park Rangers. The Park Ranger Program will be responsible for monitoring park activity during the afternoons, evening and weekends. They will enforce city park ordinances within the parks and trail systems. With the acquisition of the open space at Skyline, the Park Ranger Program will monitor the trail and provide programming opportunity along the trial. The Sr. Park Ranger would provide scheduling and training in addition to regular Park Ranger duties.	**4.1**	**$ -**	**$ 216,092**	**$ -**	**$ 216,092**
Com Svcs	**5**	**Park Ranger Supervisor - Full Time** Request for new Full Time Park Ranger Supervisor to oversee the Park Ranger program. With acquiring the open space at Skyline trail, Community Services is developing a new Park Ranger Program. With the expansion of programs and services provided to the community, an additional supervisor is needed to oversee these activities.	**1.0**	**$ -**	**$ 110,620**	**$ -**	**$ 110,620**
CIP	**3**	**Parks Amenities Phase I** Replace park amenities identified in years 1-3 from the Parks Facilities and Amenities Inventory. The Parks Facilities and Amenities Inventory will identify parks that need amenities replaced due to surpassing its lifecycle. This includes trash cans, benches, water fountains, picnic structures and more. This budget will be used to install new amenities as a result of deferred maintenance, damaged and/or unsafe amenities. This budget request achieves the City's Strategic Plan goal #3 of providing "Sound Infrastructure" by enhancing parks to better serve residents.	**-**	**$ 1,150,000**	**$ -**	**$ -**	**$ 1,150,000**
CIP	**5**	**Parks Master Plan** The Parks Facilities and Amenities Inventory is almost complete and the next phase is to conduct a Parks Master Plan. The last Parks Master Plan was conducted in 1989 and is well overdue. The Parks Master Plan will be the guiding document to help staff identify and prioritize park projects to be completed due to years of deferred park maintenance. The Parks Master Plan will also be a supplemental document to the Trails Master Plan and the City's Strategic Plan. All three documents go hand in hand and the Parks Master Plan will achieve the City's goal of providing enhanced parks and recreational facilities and a sense of place for the community. In addition the Parks and Recreation Commission is supportive of the completion of the Parks Master Plan.	**-**	**$ 150,000**	**$ -**	**$ -**	**$ 150,000**
Com Svcs	**5**	**Parks Planner - Full Time** Hire a Full Time Park Planner that is responsible to ensure Corona park standards are met in conjunction with the Parks Master Plan. As the City of Corona reviews all of the parks in a Parks Master Plan, this Park Planner will be a forwarding thinking professional contributing to that effort. They will set park standards, plan for unused or underutilized park space, and lead the community effort to become more engaged with parks. They will work with residents to take ownership of their neighborhood parks. The planner will manage current park assets, create an asset replacement schedule, and look for versatile amenities that are responsive to the community's needs.	**1.0**	**$ -**	**$ 90,629**	**$ -**	**$ 90,629**
Com Svcs	**5**	**Pool Vacuuming** Currently, part time staff is responsible for vacuuming two City pools. The workload is a lot of staff to maintain and is cost effective to contract out the service. Commercial Aquatics currently provides pool maintenance and will add vacuuming services to their contract. The pools are used by the City for Aquatics, Contracted Classes, a two swim clubs. The City receives several complaint that the pools or dirty, especially during high winds. Staff is unable to keep up with the vacuum cleaning schedule. By contracting out the service, the pools will be maintained at a higher level and will always be clean for pubic and private use.	**-**	**$ -**	**$ 30,000**	**$ -**	**$ 30,000**

MEASURE X ALLOCATION PLAN - GENERAL FUND

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Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
Com Svcs	**5**	**Program Coordinator - Full Time (Fields, Parks and Sports)** Request for one Full Time Program Coordinator to supervise Fields, Parks, and Sports. To better serve the community and for equitable distribution of workload, Community Services Department is requesting a full time Program Coordinator to oversee field allocations and rentals, programming/activities in the parks, and youth and adult sports. This is a higher level position that will supervise two part time Assistant Recreation Coordinators and 52 part time staff in charge of operating programs in aquatics, youth and adults sports, field allocation, usage, and rentals, and park programming. This new position provides the opportunity for program expansion of services while being creative in generating additional revenue for the programs. There will be improved customer service as programs will be staffed accordingly to produce high quality programs. With the Program Coordinator position being full time and a higher position with more responsibility, this will yield qualified candidates with advanced knowledge and experience in Recreation.	**1.0**	**$ -**	**$ 79,616**	**$ -**	**$ 79,616**
Com Svcs	**5**	**Program Coordinator - Full Time (Kids Club/ Camp Programs)** To better serve the community and for equitable distribution of workload, Community Services Department is requesting a full time Program Coordinator to oversee the operations of the Kids Club/Camp programs. These program is highly successful and generated $1,018,693 in revenue in 2019. There is potential to expand the programs to offer after-school recreation in more schools across the City. By having a full-time Program Coordinator, the program can grow to provide more opportunity for families. This position will supervise one part-time Assistant Recreation Coordinators and 53 part-time staff at 10 school. This new position provides the opportunity for program expansion of services to more schools in the City, yielding revenue to off-set costs. With the Program Coordinator position being full time and a higher position with more responsibility, this will yield qualified candidates with advanced knowledge and experience in Recreation.	**1.0**	**$ -**	**$ 79,616**	**$ -**	**$ 79,616**
Com Svcs	**5**	**Program Coordinator - Full Time (Senior Center)** To better serve the community and for equitable distribution of workload, Community Services Department is requesting a full time Program Coordinator to oversee the operations of the Senior Center. This is a higher level position that will supervise one part-time Assistant Recreation Coordinators and 6 part-time staff in charge of programming and planning events for Seniors. This new position provides the opportunity for program expansion of services to seniors where there are gaps of services in the community. There will be improved customer service as programs will be staffed accordingly resulting in improved quality of programs. With the Program Coordinator position being full time and a higher position with more responsibility, this will yield qualified candidates with advanced knowledge and experience in Recreation.	**1.0**	**$ -**	**$ 79,616**	**$ -**	**$ 79,616**
Com Svcs	**5**	**Program Coordinator - Full Time (Special Events)** The new full time Program Coordinator will plan and oversee the City's Special Events. This position will be responsible for the planning, marketing, and developing public/private partnership for the City's Services Special Events. This position will develop strategies to generate revenue and increase donations. This new position will increase staff retention and develop a succession plan for Community Services staff.	**1.0**	**$ -**	**$ 79,616**	**$ -**	**$ 79,616**
Com Svcs	**5**	**Security Services** Hire a security company to provide evening lockup of 30 parks restroom buildings. City parks restrooms are open during the day and locked up in the evenings. Often times, when the janitors clean the restrooms, there are individual(s) in the restroom that have threatened the janitor staff. This creates an unsafe environment for Parks staff and janitors. By hiring a security company to lock up the restrooms in the evening, they can enforce people to leave the restroom. This contracted service will also reduce vandalism. The Parks Division spends about $100,000 on repairs due to vandalism in parks restrooms. The goal is to see a reduction in expenditures for vandalism due to increased security presence. In the end, this will be a safer environment for City and contracted staff. The security contractor will provide this service 365 days of the year.	**-**	**$ -**	**$ 90,500**	**$ -**	**$ 90,500**
Com Svcs	**5**	**Skyline Trail Weed Abatement** With the acquisition of a portion of Skyline Trail, weed abatement and fuel modification for fire breaks needs to be completed as an ongoing task. The work will be performed by a contracted vendor or Cal Fire.	**-**	**$ -**	**$ 15,000**	**$ -**	**$ 15,000**
Com Svcs	**5**	**Trails Planner - Full Time** Hire a Full Time Trails Planner to oversee the trails system in Corona. As the City of Corona works on both a Trails Master Plan and Implementation Plan, this trails professional will be guiding the effort to cerate the culture in Corona's open space. They will be reviewing current tails and trials heads, they will create connecting footpaths and connectivity throughout Corona's trail systems. They will be designing GIS and virtual maps of Corona's trails so that visitors can connect rails to trails, bicycle to trail and trails to Corona businesses. They will work closing with developers to ensure that Corona has a robust and useful trail system and bring innovation and new ideas around trails utilization.	**1.0**	**$ -**	**$ 90,629**	**$ -**	**$ 90,629**

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Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
Com Svcs	**5**	**Tree Inventory - Year 2**	**-**	**$ 75,000**	**$ -**	**$ -**	**$ 75,000**
		Tree Inventory- year 2 to complete the City trees database. This request is to complete the second year of the City's tree inventory. West Coast Arborist will complete the assessment. The inventory will update the Tree Inventory database that catalogs all City-owned and maintained trees. The update allows staff to be more efficient in processing tree trimming requests which results in improved customer service.					
Com Svcs	**5**	**Tree Pruning Baseline**	**-**	**$ 150,000**	**$ -**	**$ -**	**$ 150,000**
		Pruning overgrown City trees to establish a baseline for a block pruning schedule. In order for a schedule to be established of street trees block pruning, there needs to be a baseline to work off of. Many trees have not been pruned and this project will prune trees so a block pruning schedule can be created. This items has the support of City Council and is important to the Urban Forest Management Plan.					
Com Svcs	**5**	**Utility Vehicle for Park Maintenance**	**-**	**$ 15,000**	**$ -**	**$ -**	**$ 15,000**
		Purchase a Gator Utility Vehicle for field maintenance, Skyline Trail for trash pickup and graffiti removal, and special events. In years past, the Parks Division had two utility vehicles but they were sold. Community Services Department is in need of a utility vehicle as the Department will be operating the Adult Softball Program. Staff will be responsible for dragging and maintaining the fields. This will be a cost saving as it will require less field renovation since fields will be maintained at a high level. The utility vehicle will be used at parks for park inspections, trash and graffiti removal. The utility vehicle will also be used at the Skyline Trail for trash and graffiti removal. Staff twill be able to monitor the trial more effectively thereby keeping the trail pristine and beautiful for the community to enjoy. Staff will also use the utility vehicle at City special events. This will be a cost saving as a utility vehicle is rented for special events.. Adding the utility vehicle to the Parks fleet will increase productivity and result in costs savings.					
Com Svcs	**5**	**Volunteer Coordinator - Full Time**	**1.0**	**$ -**	**$ 79,616**	**$ -**	**$ 79,616**
		Request to hire one full time Volunteer Coordinator to oversee the Community Services Departments and City's volunteer opportunities. The Volunteer Coordinator will be assigned to the Community Services Administrative Division. This position will coordinate the recruitment, orientation, processing, and allocation, and retention of volunteers across the department and other departments with the exception of Police and Fire. Community Services is comprised of four divisions, each of which aims to provide need-determined services to the community. This is supported by a robust team of volunteers. The department currently utilizes 537 active volunteers. In FY20, volunteers logged 16,000 hours in support of a broad range of department services, programs, and events. With the addition of the Parks Maintenance division, a new series of volunteer opportunities will be added to the current list of nearly 40 job descriptions. These include a Park Ambassador program, as well as quarterly park clean up events. The volunteer program for the department is currently coordinated by a staff who has additional program and service responsibilities. The expanded reach of the volunteer program requires a full-time position dedicated to this. The operational plan is to develop department-wide support for consistency in policy, protocols, and practices for the volunteer program. Provide opportunity for positive engagement with the community across all areas of service with the goal of higher event, program, and service participation; strong partnerships; increased revenue; and a thriving sponsorship opportunity.					
Com Svcs	**5**	**Youth Parks Trainee Program**	**2.1**	**$ -**	**$ 63,569**	**$ -**	**$ 63,569**
		Part time staffing hours to hire teen trainees to work a summer parks program to learn park maintenance skills with the end goal of developing a career path in Parks. This program will recruit local youth (16+) and hire as Building Maintenance Tech I to develop and gain skills towards a future career path in the Parks Division and/or the City. This program is valuable to the youth of Corona as it introduces them on an array of skills for a career with the City. Youth will learn skills such as irrigation repairs, painting, restroom repairs and cleanup, water fountain repairs and much more. Parks Staff will teach, mentor, and train the youth on developing maintenance skills. The youth will have the opportunity to participate in "lunch and learns" program. They will shadow staff from different departments such as DWP and Public Works to see how those departments operate. The ultimate goal of this program is to train Corona's youth in hopes they will matriculate as good qualified candidates to work for the City. This program also allows the Community Services Department to recruit qualified candidates.					
Finance	**5**	**Parks and Recreation Reserve**	**-**	**$ -**	**$ -**	**$ 4,256,510**	**$ 4,256,510**
		Reserved for future parks and recreation investments.					
Category Total			**15.2**	**$ 3,020,000**	**$ 1,408,376**	**$ 4,256,510**	**$ 8,684,886**
Proactive Debt Retirement							
Finance	**1**	**PERS Contributions**	**-**	**$ -**	**$ 126,537**	**$ 2,000,000**	**$ 2,126,537**
		Recurring cost in increase in CalPERS contribution as compared to Fiscal Year 2021. Reserves will be set aside to address future unfunded accrued pension liabilities.					
Category Total			**-**	**$ -**	**$ 126,537**	**$ 2,000,000**	**$ 2,126,537**

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Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
Public Safety							
Police	4	**Accounting/Grants Specialist - Full Time** This professional staff member would perform grant and purchasing duties as recommended in the Hillard Heintze Summary, Recommendation #2.1. The Police Department previously had two Accounting / Grants Specialist positions that were eliminated in a restructure of the department in July, 2018. The department is still required to administer and adhere to all the numerous grant requirements to ensure that the department maintains its grants funding. Over the past 5 years the Police Department has been responsible for approximately $2.5 million in grant funding. This position would be responsible for: the quarterly reporting, auditing, environmental and purchasing requirements, billing, maintaining fund balance of these grants, as well as looking for additional grant funding that may be available. Currently, a single Management Analyst manages the department's fiscal and grant matters, which is an overwhelming task for a single individual and may lead to missed opportunities of available grant funding.	**1.0**	**$ -**	**$ 66,715**	**$ -**	**$ 66,715**
Fire	4	**Administrative Battalion Chief - Full Time** The primary responsibilities of this position will be to act as the designated department Safety Officer, Urban Search and Rescue (US&R) program, technical rescue program, swiftwater rescue program, hazardous materials program, fire apparatus program, fire facilities, fire equipment program oversight and increase the depth of daily command and control functions. This position previously existed, but was eliminated due to budget reductions.	**1.0**	**$ 32,608**	**$ 214,104**	**$ -**	**$ 246,712**
Fire	4	**Administrative Fire Captain - Full Time** The primary responsibilities of this position will provide additional support to the Operations section, Urban Search and Rescue (US&R) program, technical rescue program, swiftwater rescue program, hazardous materials program, and increase the depth of command and control functions, incident safety officer and division group supervisor duties. This position previously existed, but was eliminated due to budget reductions.	**1.0**	**$ 12,275**	**$ 172,181**	**$ -**	**$ 184,456**
CIP	4	**Cardiac Monitors** Cardiac monitors are a critical component of patient care, they are used on every medical response. The current monitors are at the end of their life cycle and the warranty has expired. The number of emergency medical responses continues to increase every year further reinforcing the need.	**-**	**$ 400,000**	**$ -**	**$ -**	**$ 400,000**
Com Dev	4	**Code Compliance Supervisor - Full Time** The Code Compliance Supervisor (CCS) position provides supervision, technical assistance and field training to a staff of Code Enforcement Officers and Technician and be responsible for directing day-to-day activities. Duties and responsibilities are carried out with considerable independence within the framework of established policies, procedures and guidelines. The CCS performs more difficult and complex assignments that require more specialized knowledge of code enforcement practices, regulatory standards and supervisory techniques. This position also requires the individual to engage publicly with the general public and with fellow colleagues and shall therefore be able to communicate clearly and concisely to achieve the desired outcome.	**1.0**	**$ 12,640**	**$ 87,988**	**$ -**	**$ 100,628**
Com Dev	4	**Code Enforcement Officer - Two (2) Full Time** Code Enforcement divides the City's 39 square miles into three (3) zones, CDBG Residential & Non-Residential Zone, East Zone, and West Zone. The east and west zone is divided by Main Street, and officers cover both north and south areas east or west of Main Street. The CDBG Zone is comprised of residential, commercial and industrial. This area contains the oldest housing stock. Due to HUD regulation, the CDBG funded officer only enforces residential properties. Therefore, the commercial and industrial area is enforced by the Sr Code Enforcement Officer. Code averages 1550 new cases annually, with an estimated 10-15 new complaints submitted, daily. These averages were gathered from TRAKiT for the past three years, 2018, 2019 and 2020. Staff responds to new complaints within 3-5 businesses days, unless a complaint is life safety priority. In those cases, Code and Building respond same day. On average, Code Enforcement staff handles 930 cases, annually (actual number of cases by officers vary). Case loads include building enforcement complaints. Building cases are transferred to Code when Building Division is unable to gain voluntary compliance. In addition, Code Enforcement staff retrieve thousands of illegally placed signs from the public right of way, and assist the Police Department with street vendor enforcement, Monday through Saturday.	**2.0**	**$ 25,280**	**$ 152,246**	**$ -**	**$ 177,526**
Police	4	**Community Service Officer II - Four (4) Full Time** Two (2) in July, two (2) in January. Recommended in the Hillard Heintze Executive Summary - Recommendation 1.1 and 2.2 "Increase the number of Communnity Service Officer's to assist patrol officers with low-level calls for service, completing crime reports for cold crimes, responding to alarm calls and completing reports for minor traffic accidents". Addtional Community Service Officers will increase officer availability while reducing emergency response times.	**4.0**	**$ -**	**$ 184,654**	**$ -**	**$ 184,654**

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Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
CIP	**4**	**Comprehensive Fire Station Assessment and Rebuild/Remodel** Several of the City's fire stations are over 50 years old and in need of extensive rehabilitation or replacement. In order to evaluate and prioritize the facilities requiring improvement, an outside vendor is required. This vendor will be responsible for conducting a comprehensive assessment and survey of the City's fire facilities.	-	$ 400,000	$ -	$ -	$ 400,000
Police	**4**	**Dispatch Manager** Based on the current organizational structure, Dispatch is managed by the Support Services Division Manager, who manages 51 subordinates in multiple bureaus and locations. Adding a new manager position solely dedicated to oversee the Dispatch Center will allow the department to provide more focus on the Center's specific needs related to operations, staffing, recruitment, training, and administrative functions. Hillard Heintze recommendation 1.7 is partially met with this position, as the span of control for management is lessened.	1.0	$ -	$ 108,057	$ -	$ 108,057
CIP	**4**	**Emergency 911 Phone System** Replacement of the current emergency 911 phone system, voice recording system, public safety dispatch consoles and the EMD certification software.	-	$ 68,000	$ -	$ -	$ 68,000
Fire	**4**	**Emergency Services Assistant - Part Time** Strengthen emergency preparedness. Improve residents' capacity to prepare, respond and recover from a major emergency or natural disaster. Expand the community emergency response team (CERT). Support City functions such as, emergency operations center, responder training, and assist with grant management.	0.5	$ -	$ 28,395	$ -	$ 28,395
Fire	**4**	**Fire Apparatus Replacement** The City does not have an adopted fire apparatus replacement program. The City replaces its fire apparatus based on vehicle age, mileage and type of service. There are 16 total frontline pieces of large fire apparatus, with an individual replacement cost ranging from $200,000 to $1,300,000. Operating without a replacement program creates a significant unfunded financial liability. Developing a 10-year replacement program creates a mechanism to efficiently fund vehicle replacement.	-	$ -	$ 331,097	$ -	$ 331,097
Fire	**4**	**Fire Cadet - Two (2) Part Time** Works under the direction of the Training Officer, EMS Officer, Emergency Services Coordinator, Fire Marshal and Deputy Chief to support a variety of department needs. Additionally this creates an alternate recruitment and mentoring opportunity for future firefighter hiring.	1.0	$ -	$ 37,092	$ -	$ 37,092
CIP	**4**	**Fire Emerging Technology and Equipment** In an increasingly data driven environment the fire service needs innovative equipment to efficiently deliver service. Examples include, situational awareness tools, augmented reality and unmanned aircraft systems (UAS).	-	$ 50,000	$ -	$ -	$ 50,000
Fire	**4**	**Fire Inspector I - Reclassify Part Time to Full Time** Enhance the weed abatement program to provide vegetation management oversight, fuel modification enforcement, and public education. Assist with the implementation and ongoing administration of the Fire Safe Council and Community Wildfire Protection Plan.	0.5	$ 12,275	$ 77,898	$ -	$ 90,173
CIP	**4**	**Fire Radio Replacement Program** Phase II of III. Fire radios are at the end of their life cycle and are no longer supported by their manufacturer. In Phase I, only one radio was purchased per fire apparatus, leaving a need for three additional radios per fire apparatus. The new radios increase interoperability and redundancy across multiple public safety agencies spanning numerous counties.	-	$ 322,000	$ -	$ -	$ 322,000
Fire	**4**	**Firefighter/Paramedic Squad Unit - Equipment** A significant portion of emergency responses in the City are medical in nature. In order to best serve the citizens of Corona, an alternate service delivery platform is necessary. By adding two low-acuity paramedic rescue squads, a smaller vehicle with less personnel will be able to handle non-emergent calls for service. This will simultaneously allow for increased unit availability for more acute emergencies. One time vehicle and equipment costs in FY 2022, with recurring personnel costs (6 Firefighter/Paramedic positions) in FY 2023.	-	$ 913,700	$ -	$ -	$ 913,700
Police	**4**	**Motorcycle - Traffic Officer** The Police Department has a Personnel Service Level Change request in the FY2022 Budget for a Traffic Motor Officer that would work nights and weekends. If the Motor Officer is approved, the position will require a motorcycle. This motor pool request would be contingent on the Motor Officer being approved.	-	$ 43,000	$ 11,995	$ -	$ 54,995
Fire	**4**	**Nurse Educator - Part Time** The majority of emergency responses are medical in nature, mandatory continuing education is critical. Currently, this education is provided by peers and is meeting minimum requirements. However, industry standard is to have continuing education provided by a licensed nurse educator. This position previously existed as a full-time benefited position, but was eliminated due to budget reductions.	0.5	$ -	$ 63,068	$ -	$ 63,068

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Strategic Goal #5 - Sense of Place
Strategic Goal #6 - High-Performing Government

Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
Fire	**4**	**Office Assistant - Part Time**	**0.5**	**$ -**	**$ 18,583**	**$ -**	**$ 18,583**
		To meet the increasing administrative needs in fire headquarters , a part-time Office Assistant position needs to be added. Responsibilities will include items such as, Emergency Medical Service (EMS), Fire Operations, Fire Prevention and Fire Training administrative support, etc.					
CIP	**4**	**Police Body Worn Cameras**	**-**	**$ 35,000**	**$ -**	**$ -**	**$ 35,000**
		Purchase of body worn cameras and related equipment, to document incidents that occur within the community.					
Police	**4**	**Police Cadet - Five (5) Part Time**	**2.4**	**$ -**	**$ 77,531**	**$ -**	**$ 77,531**
		The Police Department is currently budgeted for seven (7) part-time Police Cadets. The addition of 5 new part-time Police Cadets will address staffing vacancies throughout the entire department. The use of Police Cadets to perform some of the duties of sworn and professional staff offers budget conscious solutions to effectively manage workloads for current staff; supplement unfilled positions; supplement vacancies due to leaves of absence; and avoiding the creation of additional full-time, benefitted positions. Police Cadets are also classified as a work-training employee that provides them experience to become candidates for promotional opportunities, thereby addressing current and predicted succession challenges.					
Police	**4**	**Police Corporal - Two (2) Full Time**	**2.0**	**$ -**	**$ 285,964**	**$ -**	**$ 285,964**
		The department is currently budgeted for sixteen (16) police corporals. The addition of 2 corporals in Patrol will be utilized to rotate into detective positions within the Investigative Services Division. This will satisfy the Hillard Heintz analysis recommendation 5.5 and will assist in supplementing detective workload, unfilled vacancies, and task force openings. Additonal corporal positions will allow the department to further develop and train the future leaders of our organization and plan for succession.					
Police	**4**	**Police Detective - Part Time**	**0.3**	**$ -**	**$ 31,535**	**$ -**	**$ 31,535**
		The Detective Bureau currently has a backlog of cold cases without the essential personnel resources to investigate these cases as required by statute. This position would bring back a part-time retired annuitant who would prepare cold cases so they are either turned over to detectives for follow-up or deemed exhausted based on current-day evidence techniques and methods.					
Police	**4**	**Police In Car Video Warranty**	**-**	**$ -**	**$ 23,750**	**$ -**	**$ 23,750**
		The Police Department is requesting funding to purchase extended warranties for the patrol vehicles' In-Car Video Systems. When a patrol vehicle is purchased the In-Car Video System is under warranty for the first year. Maintaining In-Car and Body Worn video is the Gold Standard in the police industry, and the Information Technology department agrees that a warranty on these systems is necessary to ensure that they are working at optimal capacity and can maintain evidential requirements. A warranty is also more cost-effective than a service call by the vendor.					
Police	**4**	**Police Lieutentant - Full Time**	**1.0**	**$ -**	**$ 208,327**	**$ -**	**$ 208,327**
		Traffic operations would be reassigned to the Field Services Division and this Lieutenant would be assigned to oversee these operations as recommended in the Hillard Heintze Executive Summary, Recommendation 1.3 and 1.6. This Lieutenant would oversee Traffic and Special Enforcement Teams, reducing span of control for Patrol Watch Commanders and allowing sergeants to supervise personnel in the field. This position will also create the proper management oversight necessary for special operation units and ensure the details of operations are maintained.					
Police	**4**	**Police Officer II - Full Time**	**1.0**	**$ -**	**$ 127,899**	**$ -**	**$ 127,899**
		Recommended in the Hillard Heintze Executive Summary - Recommendation #1.1 "Phase in the hiring of officers over the next several years." On certain shifts the minimum staffing requirements does not allow leave for an officer without creating overtime. This additional officer position would help reduce the amount of mandatory overtime required to be filled. Responsible growth of officers is necessary to increase officer availability times and combat quality of life crimes.					
Police	**4**	**Police Officer II - Full Time (Traffic)**	**1.0**	**$ -**	**$ 132,796**	**$ -**	**$ 132,796**
		This would be a Traffic Motor Officer that would be assigned to nights and weekends. Traffic is a priority concern for the community and the City. Traffic enforcement of high risk violations during evening hours will aide in the reduction of major injury collisions.					
Police	**4**	**Police Records Technician II - Full Time**	**1.0**	**$ -**	**$ 53,463**	**$ -**	**$ 53,463**
		Due to the passage of legislation in 2018, law enforcement agencies are required to respond to more Public Records Act (PRA) requests, SB1421 - The Right To Know Act, gives the public the right to see certain records related to officer involved shootings, use of force, dishonesty, and sexual assault. AB 748 also requires police departments to release audio and video recordings of critical incidents within 45 days of the incident. Both laws burden police department personnel with additional tasks related to disclosing and redacting cases that fall under either legislation.					

MEASURE X ALLOCATION PLAN - GENERAL FUND

Note: New Full Time positions have a vacancy factor applied reducing the full budget, due to the lead time for recruitments. The net amount budgeted for FY 2022 is shown below.

Strategic Goal #1 - Financial Stability
Strategic Goal #2 - Strong Economy
Strategic Goal #3 - Sound Infrastructure
Strategic Goal #4 - Safe Community
Strategic Goal #5 - Sense of Place
Strategic Goal #6 - High-Performing Government

Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
Police	**4**	**Public Safety Dispatch Call Taker - Two (2) Full Time**	**2.0**	**$ -**	**$ 122,505**	**$ -**	**$ 122,505**
		Currently, personnel assigned to the Dispatch Center are responsible for answering business/9-1-1 lines and multiple channels that provide support to police and fire personnel. This new position in the Dispatch Center is dedicated to receiving calls for service, as well as assisting callers with business and administrative inquiries; this position enhances the department's focus on the emergent and non-emergent needs of the community, and providing quick assistance to those in need. Call-Takers will relieve mandatory Dispatch overtime and improve the overall wellness of Dispatch personnel.					
Police	**4**	**Public Safety Dispatcher II - Four (4) Part Time**	**2.4**	**$ -**	**$ 185,512**	**$ -**	**$ 185,512**
		Currently, personnel assigned to the Dispatch Center are responsible for answering business/9-1-1 lines and multiple channels that provide support to police and fire personnel. This new position in the Dispatch Center is dedicated to receiving calls for service, as well as assisting callers with business and administrative inquiries; this position enhances the department's focus on the emergent and non-emergent needs of the community, and providing quick assistance to those in need. Call-Takers will relieve mandatory Dispatch overtime and improve the overall wellness of Dispatch personnel.					
Info Tech	**4**	**Public Safety Technical Support Engineer - Full Time**	**1.0**	**$ -**	**$ 115,841**	**$ -**	**$ 115,841**
		The majority of Public Safety issues are addressed by a single Public Safety Technical Support Engineer. The majority of IT support requests are generated by Public Safety. The Police Department has requested additional resources be assigned to help improve the response times to their issues and increase the use of technology throughout the department. Position funded in IT, funded through internal service charges to General Fund.					
CIP	**4**	**Replace Fire Microwave Network**	**-**	**$ 150,000**	**$ -**	**$ -**	**$ 150,000**
		This project is needed to ensure reliable operation of the Fire Department network connection to the City. The current system core components are twelve years old and the radios are five years old. Replacing the entire system will increase bandwidth capacity, performance and reliability of the Fire Department Microwave system. The system includes the replacement of antennas, microwave radios, protection circuits, power supplies, battery back up power and upgrading FCC licenses. A new system has an 8 to 10 year life. Project funded in IT, funded through internal service charges to General Fund.					
CIP	**4**	**Self Contained Breathing Apparatus**	**-**	**$ 700,000**	**$ -**	**$ -**	**$ 700,000**
		Phase I of II. The self-contained breathing apparatus are at the end of their life cycle and are no longer supported by their manufacturer. The new equipment will meet the National Fire Protection Association's current standard for 5,500 PSI breathing air capacity, thus increasing firefighter safety and productivity.					
Fire	**4**	**Training for New Hires**	**-**	**$ 122,450**	**$ -**	**$ -**	**$ 122,450**
		Multiple one time training requirements due to attrition and program enhancements. Mandatory driver's training for 14 new hires to include emergency vehicle operations course and tiller operator certification. Office of Emergency Services (OES) mandated hazardous materials technician certification and swiftwater boat operator certification. These are required due to attrition within the organization.					
Finance	**4**	**Public Safety Reserve**	**-**	**$ -**	**$ -**	**$ 1,862,343**	**$ 1,862,343**
		Reserved for future public safety investments.					
Category Total			**28.0**	**$ 3,299,228**	**$ 2,919,196**	**$ 1,862,343**	**$ 8,080,767**
Service Improvements							
CM Office	**6**	**Assistant to the City Manager - Full Time**	**1.0**	**$ -**	**$ 121,409**	**$ -**	**$ 121,409**
		The assistant to the city manager will do real, meaningful work that will help our organization run smoother, accomplish more, and be more successful.					
Com Dev	**6**	**Building Inspector II - Three (3) Full Time**	**3.0**	**$ 35,475**	**$ 23,641**	**$ -**	**$ 59,116**
		Building Inspectors perform inspections of new construction and existing buildings to ensure safety and that the built environment meets minimum codes and standards. They also respond to complaints related to unsafe buildings or unpermitted construction, conduct investigations, respond to emergencies, and respond to general inquiries from the public. The city currently has two (2) city employees in this position and supplements with three (3) additional consultants. The Building Division receives around 60 inspection requests a day, responds to over 30 emergency incidents a year during non-business hours, and opens approximately 14 building investigation cases a month. This is an ongoing service demand and not a temporary situation. Cost will be offset by current consulting contractual services that collectively equate to over 1.3 Million in order to meet the operational needs and service demands of the Department.					

MEASURE X ALLOCATION PLAN - GENERAL FUND

Note: New Full Time positions have a vacancy factor applied reducing the full budget, due to the lead time for recruitments. The net amount budgeted for FY 2022 is shown below.

Strategic Goal #1 - Financial Stability
Strategic Goal #2 - Strong Economy
Strategic Goal #3 - Sound Infrastructure
Strategic Goal #4 - Safe Community
Strategic Goal #5 - Sense of Place
Strategic Goal #6 - High-Performing Government

Dept.	Strategic Goal	Description	FTE	One Time	Recurring	Reserves	Total
Pub Wks	**6**	**Development Services Manager - Full Time** A Development Services Manager in the Land Development Division would help to restore a traditional organizational structure that was abandoned during the last 4 years. Currently, two Senior Engineers share the management responsibilities typically associated with the manager level position, without any offset to their regular assigned duties and responsibilities. Consolation of duties within the division, while proven to be possible, is not ideal in the long-term for an organization like the City of Corona seeking to provide stable, high-quality, community-focused services.	**1.0**	**$ -**	**$ 123,713**	**$ -**	**$ 123,713**
HR	**6**	**Human Resources Supervisor - Full Time** The position was approved 12/16/2020 to support the City's operations in the Human Resources Department. The increased percentage of employee turnover has significantly increased the workload in Human Resources and impacted the level of service provided to internal customers and the community. Human Resources has developed strategies to combat the increased workload since it is critical for Human Resources to run efficiently and promptly implement these initiatives. Adding this position will allow more focus on large projects which will substantially impact the entire organization.	**1.0**	**$ -**	**$ 143,391**	**$ -**	**$ 143,391**
HR	**6**	**Human Resources Technician I - Full Time** The addition of a Technician position is to assist with the demand for new positions for the city and to support the initiatives created from the strategic plan. As the city starts to develop, streamline, and simplify recruiting and hiring new employees to reflect best practices, this position will be instrumental in supporting those initiatives.	**1.0**	**$ -**	**$ 65,935**	**$ -**	**$ 65,935**
HR	**6**	**Organizational/Training Officer - Full Time** This position is needed to support and provide ongoing training opportunities and show the City's commitment to its employee's growth. This position will also effectively support efforts of the strategic plan of establishing career development plans for all staff members and creating a formalized staff training and development program on a wide range of topics, with a focus on increasing management skills for supervisors.	**1.0**	**$ 1,795**	**$ 92,104**	**$ -**	**$ 93,899**
Finance	**6**	**Service Improvements Reserve** Reserved for future service improvement investments.	**-**	**$ -**	**$ -**	**$ 2,883,056**	**$ 2,883,056**
Category Total			**8.0**	**$ 37,270**	**$ 570,193**	**$ 2,883,056**	**$ 3,490,519**
TOTALS			**59.7**	**$ 8,870,450**	**$ 7,655,598**	**$ 13,473,952**	**$ 30,000,000**

Debt Service Obligations



OVERVIEW

The City's annual operating budget includes provisions to ensure the prompt and full payment of annual debt service (i.e. principal and interest), which is incurred upon outstanding debt instruments previously issued by the City. Commonly issued debt instruments include bonds, long-term loans (with the State of California) or small issue, private placement debt. Prior to issuing debt, the City may consult with City Council, expert financial advisors, bond and disclosure counsel, underwriters as well as internal finance and capital planning staff. The '*Guide to City Budget Process'* includes a brief overview of the City's *'Debt Policy'* which is also accessible on the City's website at www.CoronaCA.gov.

The proceeds of debt are typically used to either finance the construction of infrastructure (rather than cash-funding the capital project) or to refinance existing debt at a lower interest rate (if market conditions are favorable). The City is required to pay debt service in accordance to bond covenants and indentures, which generally, may 'pledge' City revenue (and its 'full faith and credit') to guarantee that it fulfills its obligations to investors and provide remedies against the unlikely event of default. Prompt and full payment of annual debt service also ensures that the City maintains favorable bond ratings.

NEW DEBT ISSUANCES

In December 2020, the City issued the Community Facilities District No. 2018-1 (Bedford) (Improvement Area No. 1) 2020 Special Tax Bonds in the amount of $10,240,000. These bonds are authorized pursuant to the Mello-Roos Community Facilities Act of 1982 as amended and are payable from the special taxes levied on parcels within the district. Neither the faith and credit nor taxing power of the City is pledged to the payment of the bonds.

LEGAL DEBT LIMIT

California Government Code, Section 43605 sets the debt limit at 15% of assessed value. As reported in the City's audited Comprehensive Annual Financial Report year ended June 30, 2020, the assessed value was $21.0 billion and the legal debt margin as a percentage of debt limit was 1.140%, which was significantly lower than the State's debt limit.

SUMMARY OF DEBT SERVICE – PRINCIPAL AND INTEREST

General Fund

The source of payment for these obligations comes from General Fund revenue.

Description	Fund	Principal	Interest	Total	Purpose
		Fiscal Year 2022			
2016 Lease Revenue Refunding Bonds	110	$ 1,355,000	$ 753,150	$ 2,108,150	Lease payments for CPFA 2016 Lease Revenue Refunding Bonds.
2012 Refunding Lease	110	1,763,903	371,220	2,135,123	To refund bonds issued to construct City Hall.
Total		**$ 3,118,903**	**$ 1,124,370**	**$ 4,243,273**	

Water & Water Reclamation Utilities

The sources of payment for these obligations come from water and wastewater (water reclamation) capacity fees (charged as a result of new development) as well as water and wastewater (water reclamation) utility ratepayer revenue. The debt obligations were issued by the Corona Utility Authority, which is a component of the City of Corona.

Description	Fund	Principal	Interest	Total	Purpose
		Fiscal Year 2022			
CUA 2013 Wastewater Revenue Bonds	440	$ 243,200	$ 144,362	$ 387,562	Certain improvements and refundings for the Water Reclamation Enterprise.
Joint Venture w/WRCRWA - SRF Loan	440	1,356,272	546,918	1,903,190	Corona's share of annual debt service for the expansion of the WRCRWA Treatment Plant.
TOTAL WASTEWTR CAPACITY FEES		**1,599,472**	**691,280**	**2,290,752**	
CUA 2012 Water Revenue Bonds	507	653,950	469,040	1,122,990	Certain improvements and refundings for the Water Enterprise.
TOTAL WATER CAPACITY FEES		**653,950**	**469,040**	**1,122,990**	
CUA 2012 Water Revenue Bonds	567	223,300	160,160	383,460	Certain improvements and refundings for the Water Enterprise.
State Water Resources Control Board Loan (Recycled)	567	1,719,093	225,903	1,944,996	Financing construction of Recycled Water improvements.
TOTAL RECLAIMED WATER		**1,942,393**	**386,063**	**2,328,456**	
CUA 2012 Water Revenue Bonds	570	717,750	514,800	1,232,550	Certain improvements and refundings for the Water Enterprise.
Brine Line System Discharge	570	398,886	201,114	600,000	To acquire wastewater discharge rights .
TOTAL WATER UTILITY		**1,116,636**	**715,914**	**1,832,550**	
CUA 2013 Wastewater Revenue Bonds	572	396,800	235,538	632,338	Certain improvements and refundings for the Water Reclamation Enterprise.
State Water Resources Control Board Loan (Tertiary Filtration WRF 2)	572	296,774	212,668	509,442	Financing of the Tertiary Filtration Project at Water Reclamation Facility No. 2
TOTAL WATER RECLAMATION		**$ 693,574**	**$ 448,206**	**$ 1,141,780**	

Agency Funds

Assessment Districts

The source of payment comes from assessments levied on parcels located within each district.

Description	Fund	Principal	Interest	Total	Purpose
		Fiscal Year 2022			
AD 96-1 Improvement Bonds, 1997 Series A	368	$ 45,000	$ 2,550	$ 47,550	Improvements in the Mountain Gate West development (Zones 3 & 4).
AD 96-1 Improvement Bonds, 1997 Series B	369	115,000	7,755	122,755	Improvements in the Mountain Gate West development (Zones 6 & 7).
AD 96-1 Improvement Bonds, 1999 Series A	373	155,000	34,400	189,400	Improvements in the Mountain Gate West development (Zones 5, 8 and 9).
TOTAL		**$ 315,000**	**$ 44,705**	**$ 359,705**	

Community Facilities Districts

The source of payment for these obligations comes from special taxes levied on parcels located within each Community Facilities District (CFD).

Description	Fund	Principal	Interest	Total	Purpose
		Fiscal Year 2022			
CFD 97-2 Special Tax Refunding Bond, 2014 Series A	371	$ 1,125,000	$ 92,035	$ 1,217,035	Improvements in Eagle Glen.
CFD 2000-1 Special Tax Bonds	374	300,000	85,560	385,560	Improvements in Eagle Glen.
CFD 2001-2 Special Tax Bonds	377	140,000	45,262	185,262	Improvements in Northeast Corona and South Corona areas.
CFD 2002-1 2017 Special Tax Refunding Bonds	378	625,000	514,150	1,139,150	Improvements in Dos Lagos.
CFD 2002-4 2017 Special Tax Refunding Bonds	381	325,000	254,525	579,525	Improvements in Corona Crossings.
CFD 2004-1 Special Tax Bonds	382	120,000	56,952	176,952	Improvements in Buchanan Street development.
CFD 2003-2 Special Tax Bonds	383	295,000	114,018	409,018	Improvements in Highlands Collection.
CFD 2018-1 Improvement Area 1 Special Tax Bonds	384	40,000	851,050	891,050	Improvements in Bedford development.
CFD 2002-1 2017 Special Tax Refunding Bonds (Improvement Area No. 1)	387	275,000	235,531	510,531	Improvements in Dos Lagos.
CFD 2016-2 2018 Special Tax Bonds	390	115,000	203,731	318,731	Improvements in Terrassa Court development.
CFD 2017-2 2018 Special Tax Bonds	392	70,000	154,869	224,869	Improvements in Valencia/Seville development.
TOTAL		**$ 3,430,000**	**$ 2,607,683**	**$ 6,037,683**	

Successor Agency (of the former Corona Redevelopment Agency)

The source of payment for these obligations comes from pledged tax increment revenues of the former Corona Redevelopment Agency.

Description	Fund	Principal	Interest	Total	Purpose
			Fiscal Year 2022		
2015 Taxable Tax Allocation Revenue Bonds, Series A	417	$ 2,800,000	$ 308,750	$ 3,108,750	Refinanced certain outstanding obligations of the Successor Agency relating to the Merged Project Areas.
2007 Tax Allocation Bonds (Temescal)	417	880,000	550,409	1,430,409	Financed redevelopment activities within the Temescal Canyon Project Area.
2007 Tax Allocation Bonds (Project Area A)	417	685,000	1,356,024	2,041,024	Financed redevelopment activities within the Merged Downtown Project Area A.
TOTAL		**$ 4,365,000**	**$ 2,215,183**	**$ 6,580,183**	

Interfund Loan Payments

The following are inter-fund loan payments of principal and interest. While there is a (cash) transfer which occurs between these funds for the items reported below, these have been shown as a component of 'debt service' (rather than as a transfer) to reflect the nature of the transactions.

With respect to the capital leases of Water and Water Reclamation funds, each fund is required to make payments to the General Fund for the lease (and corresponding use) of the water and water reclamation infrastructure. These are interest only payments through 2055.

Description	Fund	Principal	Interest	Total	Purpose
			Fiscal Year 2022		
LMD 84-1	446/578	$ 263,865	$ 3,530	$ 267,395	Loan payments for LED Street and Safety Light Retrofit project.
Capital Lease Payment (Facilities)	570/110	-	2,571,804	2,571,804	Lease payments to the General Fund for the Water and Water Reclamation facilities.
Capital Lease Payment (Facilities)	572/110	-	1,730,690	1,730,690	Lease payments to the General Fund for the Water and Water Reclamation facilities.
Water Utility Interfund Loan	507/570	-	21,700	21,700	Loan payments for prior year cash advances to fund for capital improvement projects.
Electric Interfund Loan Agreement (with General Fund)	578/110	980,682	156,197	1,136,879	To reimburse General Fund for 2005 Certificates of Participation Advanced Redemption.
Electric Interfund Loan Agreement (with General Fund)	578/110	39,535	38,391	77,926	To reimburse General Fund for portion of the Corporation Yard project costs.
Total		**$ 1,284,082**	**$ 4,522,312**	**$ 5,806,394**	

Interfund Transfers

An interfund transfer occurs between funds and involves the transfer of cash. Interfund transfers for the City of Corona may occur for a variety of reasons. Generally, transfers between funds occur to reimburse for services that occur in one fund on behalf of another fund. For example, the General Fund may need to be reimbursed for debt service incurred on a bond that may be issued on behalf of one or more other non-General Funds (which then receive a benefit with respect to how the bond proceeds are used).

The City does, in the course of its regular business activities, establish interfund loans from time to time between City funds in order to properly allocate shared benefits and costs. To ensure the integrity of these loans, the City maintains 'loan amortization' schedules to ensure full and timely payments between funds, in the same manner that the City maintains debt service schedules to ensure that it fully and timely makes payments of debt service to external entities (such as bondholders) as debt service payments become due. Due to the principal and interest components of these interfund transfers, the City presents these items as a component of 'debt service' to facilitate public understanding of the City budget and report all principal and interest payments by funds in the aggregate. Please refer to the *'Debt Service Obligation'* section for additional details.

DETAILED LISTING OF ESTIMATED FUND TRANSFERS BY FUND

Fund	Description	Transfer In	Transfer Out
110 - General Fund			
	Reimbursement for engineering and project support	1,200,000	(441,557)
Total Fund 110 - General Fund		**1,200,000**	**(441,557)**
222 - Gas Tax Fund			
	Reimbursement for engineering and project support	-	(1,200,000)
Total Fund 222 - Gas Tax Fund		**-**	**(1,200,000)**
260 - Refuse/Recycling Fund			
	Operational support	441,557	-
Total Fund 260 - Refuse/Recycling Fund		**441,557**	**-**
289 - Dwelling Development Tax Fund			
	Loan Payment*	-	(135,816)
Total Fund 289 - Dwelling Development Tax Fund		**-**	**(135,816)**
468 - LMD 84-2, Zone 19 Fund			
	Loan Payment*	135,816	-
Total Fund 468 - LMD 84-2, Zone 19 Fund		**135,816**	**-**
570 - Water Utility Fund			
	Operational/Capital Projects - Loan from Fund 572 **	6,483,224	-
Total Fund 570 - Water Utility Fund		**6,483,224**	**-**
572 - Water Reclamation Utility Fund			
	Operational/Capital Projects - Loan to Fund 570 **	-	(6,483,224)
Total Fund 572 - Water Reclamation Utility Fund		**-**	**(6,483,224)**
Total All Transfers		**$ 8,260,597**	**$ (8,260,597)**

* Anticipated loan from Fund 289 to Fund 468, if needed at fiscal year end (based on actuals).

** Potential loan from Water Reclamation Utility to Water Utility Fund. To be reviewed during FY 2023 budget process.

Cost Allocation Plan (CAP)

A Cost Allocation Plan, or CAP, is used to identify, value, and distribute indirect costs across city services. The CAP sets forth the reimbursement between funds for the indirect costs incurred by other funds. Procedurally, this reimbursement takes place via transfer. In the presentation of the budget, funds *providing* services to other funds receive reimbursements as a component of operating revenue. As such, funds *receiving services* from other funds report the cost of service (to be reimbursed) as a component of operating expense.

The CAP fairly and proportionately allocates the indirect costs that each program, project or activity should bear. It is a ratio of total indirect expenses to a direct cost base. Examples of direct costs include police services, fire services, parks, and recreation services. These examples are considered direct costs because these programs provide a direct benefit to the community.

The CAP assumes that all indirect costs are incurred proportionately to the direct cost base of the activity. These indirect costs are commonly referred to as 'City overhead' or general and administrative expenses. Examples of indirect cost functions are finance, information technology and human resources. All direct City services and programs incur indirect costs.

The City utilizes a consultant to assist the City in the development of the annual CAP to ensure that it coincides with standard practices used by other cities. The City's CAP is a 'total' cost allocation plan, which includes a citywide allocation of legislative costs which are incurred on behalf of all funds. Furthermore, costs have been allocated based upon budgetary assumptions for the forthcoming year.

Admin = Administrative Services Charge, General Indirect Costs
NPDES = National Pollutant Discharge Exchange System Administrative Charges

From Fund		Admin To Fund 110	NPDES To Fund 245	Total
206	Library Facilities and Collection Fee Fund	$ 1,188	-	$ 1,188
207	Fire Wild Land Facilities Fee Fund	1,215	-	1,215
211	Streets, Bridges and Signals Development Fee Fund	38,291	-	38,291
212	Storm Drainage Development Fee Fund	3,536	-	3,536
213	Law Enforcement Development Fee Fund	651	-	651
214	Fire Protection Development Fee Fund	5,970	-	5,970
215	Community Meeting Development Fee Fund	658	-	658
216	Aquatic Center Development Fee Fund	593	-	593
217	Parkland Acquisition and Development Fee Fund	1,881	-	1,881
221	RMRA Fund	70,148	-	70,148
222	Gas Tax Fund	184,159	-	184,159
227	Measure A Fund	115,759	-	115,759

From Fund	Admin To Fund 110	NPDES To Fund 245	Total
245 DRAINAGE QUALITY / NPDES	79,940	-	79,940
247 CFD 2002-2 LMD Fund	1,888	-	1,888
248 CFD 97-1 Landscape Fund	8,868	-	8,868
249 CFD 2001-1 Landscape Fund	16,495	-	16,495
251 CFD/LMD 2002-3 Landscape Fund	1,360	-	1,360
252 LMD 2003-1 Lighting Fund	5,304	-	5,304
253 CFD/LMD 2011-1 Landscape Fund	3,275	-	3,275
255 CFD 2016-2 Terrassa Fund	1,261	-	1,261
257 CFD 2016-3 Zone 2 Boardwalk Fund	634	-	634
258 CFD 2016-3 Zone 3 Dollar Self Fund	301	-	301
259 CFD 2016-3 Zone 4 515 S Promenade Fund	334	-	334
261 So Corona Major Thoroughfares Fund	359	-	359
274 So Corona Landscaping Fund	213	-	213
275 Airport Fund	8,833	-	8,833
440 Water Reclamation Capacity Fund	6,520	-	6,520
446 LMD 84-1 Lighting Fund	62,021	-	62,021
455 LMD 84-2, Zone 2 Fund	2,459	-	2,459
456 LMD 84-2, Zone 4 Fund	2,239	-	2,239
457 LMD 84-2, Zone 6 Fund	8,573	-	8,573
458 LMD 84-2, Zone 7 Fund	2,616	-	2,616
460 LMD 84-2, Zone 10 Fund	29,188	-	29,188
461 LMD 84-2, Zone 14 Fund	9,181	-	9,181
462 LMD 84-2, Zone 15 Fund	1,156	-	1,156
463 LMD 84-2, Zone 17 Fund	1,301	-	1,301
464 LMD 84-2, Zone 18 Fund	1,916	-	1,916
468 LMD 84-2, Zone 19 Fund	13,380	-	13,380
470 LMD 84-2, Zone 20 Fund	17,300	-	17,300
471 LMD 84-2, Zone 1 Fund	412	-	412
473 Eagle Glen HOA Streetlights Fund	1,529	-	1,529
475 Successor Agency Administration Fund	12,145	-	12,145
507 Water Capacity Fund	8,138	-	8,138
567 Reclaimed Water System Fund	155,181	-	155,181
570 Water Utility Fund	2,633,488	-	2,633,488
572 Water Reclamation Utility Fund	1,381,415	112,463	1,493,878
577 Transit Services Fund	35,000	-	35,000
578 Electric Utility Fund	705,506	173,702	879,208
683 Workers' Compensation Fund	72,085	-	72,085
Total Cost Allocation by Fund	**$ 5,715,863**	**$ 286,165**	**$ 6,002,028**

Citywide Positions, Overview

The Schedule of Citywide Positions includes a total of 832.01 FTE positions in the adopted budget for Fiscal Year 2022. This figure includes part time staff, full time staff, and elected officials. With respect to full-time staffing, the adopted budget assumes a total of 722.00 positions for Fiscal Year 2022, including recommended service adjustment changes. Reference the 'Schedule of Positions' for a full listing by department.

Position Type	FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022
Elected Officials	6.00	6.00	6.00	6.00	6.00
Full Time Employees	625.85	634.00	651.00	661.00	722.00
Part Time Employees	90.23	89.87	87.01	87.48	104.01
TOTALS	**722.08**	**729.87**	**744.01**	**754.48**	**832.01**

The Schedule of Positions includes part time employees that assist with City's day-to-day operations and special events. The count of part time employees is calculated as a full time equivalent (FTE) based on actual hours worked or hours budgeted. One FTE equates to 2,080 hours per year (40 hours/week x 52 weeks).

Changes Throughout Fiscal Year 2021

There have been multiple position changes since the Fiscal Year 2021 budget was adopted with 744.01 positions. The change is a net increase of 10.47 positions. Many of the changes throughout the year were department reorganizations, title changes, and new positions approved by City Council. Below is a summary of the changes that impacted the position count, by department:

- The City Manager's Office had a net increase of 2.73 FTE due to the addition of two full time positions, reclassifying the homeless coordinator (Administrative Services Manager I) to full time, and department reorganization.
- Community Development had a net increase of 1.00 FTE related to the Cannabis Program.
- Community Services had a net increase of 12.96 FTE. The increase is largely due to the reallocation of the Parks division. The Parks division moved from Maintenance Services to Community Serivces.
- Finance had a net decrease of 0.48 FTE related to part time hour adjustments.
- Fire had a new decrease of 0.12 FTE related to part time hour adjustments.
- Human Resources had a net increase of 1.00 FTE due to the addition of one full-time position and department reorganization.
- Legal and Risk Management had a net increase of 0.38 FTE related to part time hour adjustments.
- Maintenance Services had a decrease of 12.00 FTE. These positions were reallocated to Community Services.
- The Police Department had a net increase 5.00 FTE. Three Police Officer II positions added based on the COPS Hiring Grant. Two positions added for the Cannabis Program.

With the incorporation of the above changes, the authorized or ending total for Fiscal Year 2021 is 754.48.

Table – Position Changes in Fiscal Year 2021

Department Position	Count	Comments
City Manager's Office		
Administrative Services Manager I	0.25	Department reorganization / PT hours adjustment
Chief Communications Officer	1.00	Department reorganization
Chief Digital Officer	(1.00)	Department reorganization
Communications Coordinator	1.00	Department reorganization
Community Information Specialist II	(1.00)	Department reorganization
Economic Development Administrator	2.00	New Positions
Economic Development Coordinator	(1.00)	Department reorganization
Management Intern	0.48	Department reorganization
Redevelopment Administrator	1.00	Department reorganization
Net Change	**2.73**	
Community Development		
Accounting Manager	0.14	Department reorganization
Associate Planner	1.00	New Position / Cannabis Program
Code Enforcement Officer I	(0.75)	Service Adjustment Update
Code Enforcement Officer II	0.75	Service Adjustment Update
Finance Manager III	(0.14)	Department reorganization
Net Change	**1.00**	
Community Services (formerly Library and Recreation Services)		
Administrative Assistant	1.00	Department reorganization
Community Services Director	1.00	Department reorganization
Lead Parks Services Worker	1.00	Department reorganization
Library and Recreation Services Director	(1.00)	Department reorganization
Library and Recreation Services Leader II	(0.47)	Department reorganization
Library and Recreation Services Leader III	0.47	Department reorganization
Management Analyst II	1.00	New Position
Park Maintenance Assistant II	0.96	Department reorganization

Table – Position Changes in Fiscal Year 2021, Continued

Department Position	Count	Comments
Community Services (formerly Library and Recreation Services), Continued		
Park Services Worker I	4.00	Department reorganization
Park Services Worker II	2.00	Department reorganization
Parks Services Worker III	3.00	Department reorganization
Parks Superintendent	1.00	Department reorganization
Program Coordinator	1.00	Department reorganization
Recreation Coordinator	(1.00)	Department reorganization
Senior Administrative Assistant	(1.00)	Department reorganization
Net Change	**12.96**	
Finance (formerly Administrative Services)		
Accounting Manager	0.86	Department reorganization
Accounting Technician I	(1.00)	Department reorganization
Accounting Technician III	(1.00)	Department reorganization
Customer Service Representative I	1.48	Department reorganization
Data Entry Clerk I	(0.96)	Department reorganization
Finance Manager III	(0.86)	Department reorganization
Office Assistant	(1.11)	Department reorganization
Payroll Technician I	1.00	Department reorganization
Payroll Technician II	1.00	Department reorganization
Payroll Technician III	(1.00)	Department reorganization
Purchasing Specialist I	2.11	Department reorganization
Purchasing Technician	(1.00)	Department reorganization
Net Change	**(0.48)**	
Fire		
Fire Cadet	0.36	Department reorganization
Fire Inspector I	3.48	Department reorganization
Fire Prevention Assistant	(0.96)	Department reorganization
Fire Prevention Program Specialist	(1.00)	Department reorganization
Fire Safety Specialist	(2.00)	Department reorganization
Net Change	**(0.12)**	
Human Resources		
Employee Relations and Talent Supervisor	(1.00)	Department reorganization
Human Resources Analyst	1.00	Department reorganization
Human Resources Assistant	0.48	Department reorganization
Human Resources Supervisor	2.00	Department reorganization / New Position
Office Assistant	(0.48)	Department reorganization
Senior Human Resources Technician	(1.00)	Department reorganization
Net Change	**1.00**	

Table – Position Changes in Fiscal Year 2021, Continued

Department Position	Count	Comments
Legal & Risk Management		
Intern II	0.38	New Part Time Position
Risk Manager	(1.00)	Department reorganization
Workers' Compensation Manager	1.00	Department reorganization
Net Change	**0.38**	
Maintenance Services		
Lead Parks Services Worker	(1.00)	Department reorganization
Park Maintenance Assistant I	(1.00)	Department reorganization
Park Maintenance Assistant II	(1.00)	Department reorganization
Park Services Worker I	(3.00)	Department reorganization
Park Services Worker II	(2.00)	Department reorganization
Parks Services Worker III	(3.00)	Department reorganization
Parks Superintendent	(1.00)	Department reorganization
Recycling and Program Analyst	1.00	Department reorganization
Recycling and Program Specialist III	(1.00)	Department reorganization
Net Change	**(12.00)**	
Police		
Assistant to the Chief of Police	1.00	Department reorganization
Police Detective	1.00	New Position / Cannabis Program
Police Officer II - Contract Funding	3.00	New Positions / COPS Hiring Grant Award
Net Change	**5.00**	
FTE Adopted FY 2021	**744.01**	
FTE Net Changes	**10.47**	
FTE Authorized FY 2021	**754.48**	

Changes in the Adopted FY 2022 Budget

The adopted budget for Fiscal Year 2022 includes a total of 832.01 FTE positions. From the Authorized Fiscal Year 2021 total of 754.48, this is a net increase of 77.53 positions. This includes a net increase of 61 full time positions and a net increase of 16.53 FTE part time positions. The adopted changes are shown in the following table.

Table – Position Changes in the FY 2022 Budget

Department Position	Count	Comments
City Manager's Office		
Assistant to the City Manager	1.00	Service Adjustment
Broadcast Specialist	1.00	Service Adjustment
City Management Fellow	1.00	Service Adjustment
Digital Journalist	1.00	Service Adjustment
Net Change	**4.00**	
Community Development		
Building Inspection Supervisor	1.00	Service Adjustment
Building Inspector II	3.00	Service Adjustment
Building Permit Technician II	1.00	Service Adjustment
Building Permit Technician III	1.00	Service Adjustment
Code Compliance Supervisor	1.00	Service Adjustment
Code Enforcement Officer II	2.25	Service Adjustment / PT hours adjustment
Combination Plans Examiner	1.00	Service Adjustment
Plan Check Engineer	1.00	Service Adjustment
Net Change	**11.25**	
Community Services (formerly Library and Recreation Services)		
Building Maintenance Technician I	2.08	Service Adjustment
Community Services Leader I	2.38	Service Adjustment / PT hours adjustment
Community Services Leader II	0.43	Service Adjustment / PT hours adjustment
Community Services Leader III	0.37	Service Adjustment
Community Volunteer Coordinator	1.00	Service Adjustment
Facilities, Parks, and Trails Manager	1.00	Service Adjustment
Library Assistant	(3.47)	Service Adjustment / PT hours adjustment
Library Specialist	(2.00)	Service Adjustment
Library Specialist I	3.54	Service Adjustment / PT hours adjustment
Library Specialist II	2.00	Service Adjustment
Management Analyst	0.34	Service Adjustment / PT hours adjustment
Office Assistant I	0.52	Service Adjustment
Park Ranger	2.50	Service Adjustment
Park Ranger Supervisor	1.00	Service Adjustment
Parks Planner	1.00	Service Adjustment
Program Coordinator	4.00	Service Adjustment
Senior Park Ranger	1.63	Service Adjustment
Trails Planner	1.00	Service Adjustment
Net Change	**19.32**	

Table – Position Changes in the FY 2022 Budget, Continued

Department Position	Count	Comments
Dept of Water and Power		
DWP Customer Care Representative I	0.48	Service Adjustment
Office Assistant II	1.00	Service Adjustment
Technical Intern	0.50	Service Adjustment
Net Change	**1.98**	
Finance (formerly Administrative Services)		
Accounting Supervisor	1.00	Service Adjustment
Asset Management Coordinator	1.00	Service Adjustment
Budget Manager	1.00	Service Adjustment
Finance Manager III	(1.00)	Service Adjustment
Financial Analyst III	(1.00)	Service Adjustment
Net Change	**1.00**	
Fire		
40-Hour Battalion Chief	1.00	Service Adjustment
40-Hour Fire Captain	1.00	Service Adjustment
Emergency Services Assistant	0.48	Service Adjustment
Fire Cadet	0.96	Service Adjustment
Fire Inspector I	0.52	Service Adjustment / PT hours adjustment
Nurse Educator	0.48	Service Adjustment
Office Assistant	0.48	Service Adjustment / PT hours adjustment
Net Change	**4.92**	
Human Resources		
Human Resources Assistant	0.52	Service Adjustment / PT hours adjustment
Human Resources Technician I	1.00	Service Adjustment
Organizational Training and Development Officer	1.00	Service Adjustment
Safety Analyst	1.00	Service Adjustment
Safety Coordinator	(1.00)	Service Adjustment
Net Change	**2.52**	
Information Technology		
GIS Administrator	1.00	Service Adjustment
Help Desk III	0.48	Service Adjustment
Public Safety Technical Support Engineer	1.00	Service Adjustment
Radio Technician	0.48	Service Adjustment
Senior Business Analyst	1.00	Service Adjustment
System Administrator	1.00	Service Adjustment
Net Change	**4.96**	

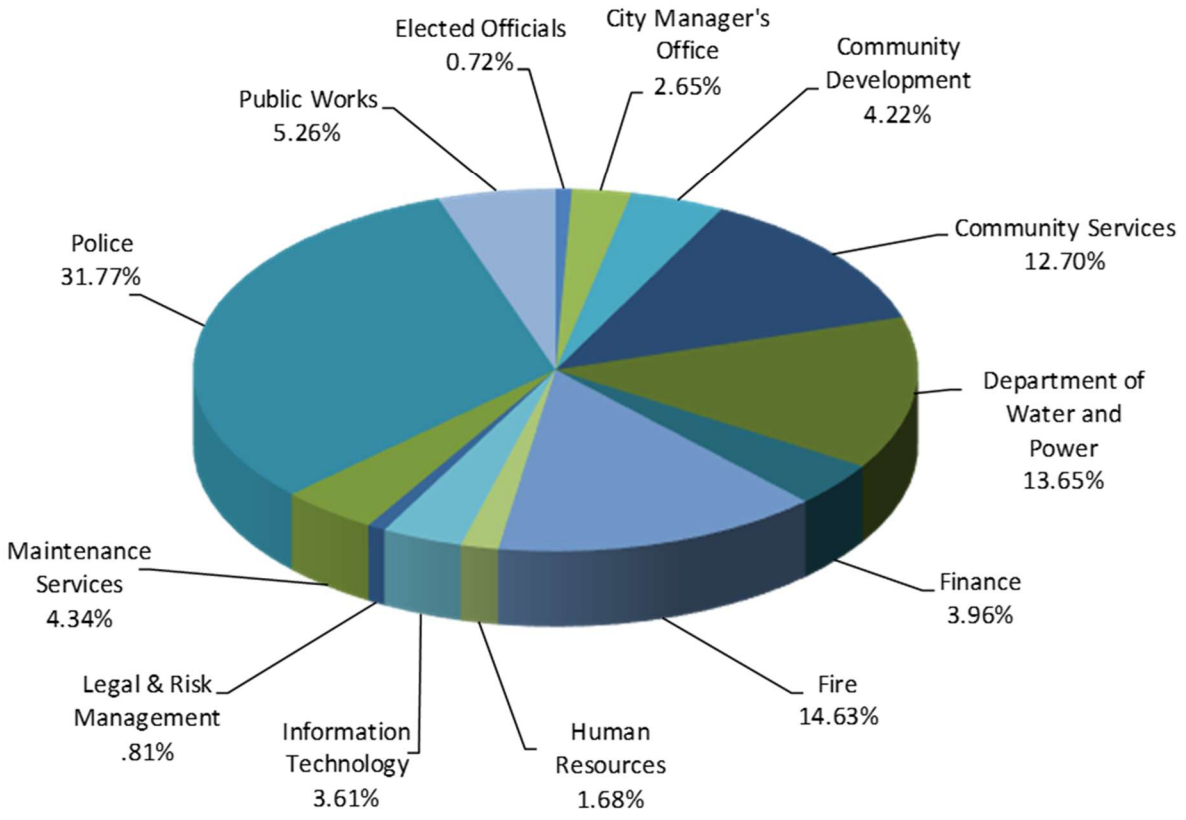
Table – Position Changes in the FY 2022 Budget, Continued

Department Position	Count	Comments
Maintenance Services		
Intern I	0.48	Service Adjustment
Street Light Maintenance Technician	1.00	Service Adjustment
Technical Intern	0.50	Service Adjustment
Net Change	**1.98**	
Police		
Accounting / Grants Specialist	1.00	Service Adjustment / PT hours adjustment
Administrative Assistant	1.00	Service Adjustment
Community Services Officer II	4.00	Service Adjustment
Crime Prevention Assistant	0.52	Service Adjustment / PT hours adjustment
Dispatch Manager	1.00	Service Adjustment
Office Assistant	(1.00)	Service Adjustment
Police Cadet	2.38	Service Adjustment / PT hours adjustment
Police Corporal	2.00	Service Adjustment
Police Detective	0.30	Service Adjustment
Police Lieutenant	1.00	Service Adjustment
Police Officer II	2.00	Service Adjustment
Police Records Technician II	1.00	Service Adjustment
Public Safety Dispatch Call Taker	2.00	Service Adjustment
Public Safety Dispatcher II	2.40	Service Adjustment
Net Change	**19.60**	
Public Works		
Associate Engineer	1.00	Service Adjustment
CIP Manager	1.00	Service Adjustment
CIP Project Manager	1.00	Service Adjustment
Development Services Manager	1.00	Service Adjustment
Public Works Inspector II	1.00	Service Adjustment
Traffic Signal Technician	1.00	Service Adjustment
Net Change	**6.00**	
Total Position Changes for FY 2022	**77.53**	
FTE Adopted FY 2022	**832.01**	

Summary of Citywide Positions

Departments	FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022
Elected Officials	6.00	6.00	6.00	6.00	6.00
City Manager's Office	16.07	15.85	15.34	18.07	22.07
Community Development	22.14	22.14	22.89	23.89	35.14
Community Services	72.74	73.33	73.40	86.36	105.68
Department of Water and Power	110.02	111.63	111.60	111.60	113.58
Finance	31.74	31.74	32.41	31.93	32.93
Fire	114.75	116.27	116.92	116.80	121.72
Human Resources	9.18	9.39	10.48	11.48	14.00
Information Technology	23.99	24.47	25.03	25.03	29.99
Legal & Risk Management	6.19	6.34	6.34	6.72	6.72
Maintenance Services	42.11	42.11	46.15	34.15	36.13
Police	229.40	235.40	239.70	244.70	264.30
Public Works	37.75	37.75	37.75	37.75	43.75
Totals	**722.08**	**732.42**	**744.01**	**754.48**	**832.01**

Department Distribution of Full Time Equivalent (FTE) - FY 2022 Positions



Schedule of Citywide Positions

	FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Elected Officials						
City Council Members	5.00	5.00	5.00	5.00	5.00	800
City Treasurer	1.00	1.00	1.00	1.00	1.00	200
Total Elected Officials	6.00	6.00	6.00	6.00	6.00	
City Manager's Office						
City Manager	1.00	1.00	1.00	1.00	1.00	20,782
Assistant City Manager	1.00	1.00	1.00	1.00	1.00	15,330 - 18,715
Economic Development Director		1.00	1.00	1.00	1.00	11,030 - 13,466
Chief Communications Officer	-	-	-	1.00	1.00	8,639 - 10,546
Chief Digital Officer	-	1.00	1.00	-	-	
Assistant to the City Manager	-	1.00	1.00	1.00	2.00	8,260 - 10,083
Administrative Services Manager I	-	0.48	0.75	1.00	1.00	7,438 - 9,081
Economic Development Mgr/Strategic Partnerships	1.00	-	-	-	-	
City Clerk	1.00	1.00	1.00	1.00	1.00	7,328 - 8,946
Economic Development Administrator	-	-	-	2.00	2.00	7,255 - 8,857
Redevelopment Administrator	-	-	-	1.00	1.00	7,255 - 8,857
Communications Coordinator	-	-	-	1.00	1.00	5,710 - 6,971
Economic Development Coordinator	1.00	1.00	1.00	-	-	
Digital Journalist	-	-	-	-	1.00	4,892 - 5,973
Deputy City Clerk	-	-	1.00	1.00	1.00	4,844 - 5,913
Broadcast Specialist	-	-	-	-	1.00	4,428 - 5,406
Community Information Specialist II	1.00	1.00	1.00	-	-	
Executive Assistant I	1.00	1.00	1.00	1.00	1.00	4,234 - 5,168
City Clerk Services Specialist	1.00	1.00	1.00	1.00	1.00	3,851 - 4,701
Senior Management Services Assistant	1.00	-	-	-	-	
Management Services Assistant I	1.00	1.00	1.00	1.00	1.00	3,555 - 4,340
Community Information Specialist I	1.00	-	-	-	-	
City Clerk Services Technician III	1.00	1.00	-	-	-	
Senior Office Assistant	1.00	-	-	-	-	
City Clerk Services Technician II	1.00	1.00	1.00	1.00	1.00	2,730 - 3,332
Office Assistant I	0.63	0.63	0.63	0.63	0.63	2,520 - 3,077
City Management Fellow	-	-	-	-	1.00	2,495 - 3,046
Management Intern	-	-	-	0.48	0.48	2,495 - 3,046
Receptionist	1.44	1.22	0.96	0.96	0.96	2,281 - 2,785
Total City Manager's Office	16.07	15.33	15.34	18.07	22.07	
Total Full Time FTE, City Manager's Office	14.00	13.00	13.00	16.00	19.00	
Total Part Time FTE, City Manager's Office	2.07	2.33	2.34	2.07	3.07	
Total FTE, City Manager's Office	16.07	15.33	15.34	18.07	22.07	

Schedule of Citywide Positions

	FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Community Development Department						
Community Development Director	1.00	1.00	1.00	1.00	1.00	13,200 - 16,114
Building Official	-	1.00	1.00	1.00	1.00	9,310 - 11,365
Planning Manager	-	1.00	1.00	1.00	1.00	9,310 - 11,365
Accounting Manager	-	-	-	0.14	0.14	8,639 - 10,546
Finance Manager III	0.14	0.14	0.14	-	-	
Administrative Services Manager II	1.00	1.00	1.00	1.00	1.00	8,016 - 9,786
Building Official / Building Inspector Manager	1.00	-	-	-	-	
Deputy Building Official / Plan Check Manager	1.00	1.00	1.00	1.00	1.00	7,328 - 8,946
Building Inspection Supervisor	-	-	-	-	1.00	7,219 - 8,813
Combination Plans Examiner	-	-	-	-	1.00	7,219 - 8,813
Plan Check Engineer	-	-	-	-	1.00	7,219 - 8,813
Senior Planner	1.00	1.00	1.00	1.00	1.00	7,219 - 8,813
Administrative Services Analyst II	1.00	1.00	1.00	1.00	1.00	6,002 - 7,328
Associate Planner	1.00	1.00	1.00	2.00	2.00	5,884 - 7,183
Code Compliance Supervisor	1.00	1.00	1.00	1.00	2.00	5,168 - 6,309
Assistant Planner	1.00	1.00	1.00	1.00	1.00	5,066 - 6,185
Building Inspector II	2.00	2.00	2.00	2.00	5.00	4,255 - 5,194
Building Permit Technician III	-	-	-	-	1.00	4,255 - 5,194
Code Enforcement Officer II	2.00	2.00	2.00	2.00	4.00	4,255 - 5,194
Office Manager	1.00	1.00	1.00	1.00	1.00	4,234 - 5,168
Planning Technician	1.00	1.00	1.00	1.00	1.00	4,048 - 4,941
Building Permit Technician II	2.00	2.00	2.00	2.00	3.00	3,851 - 4,701
Compliance Coordinator	1.00	1.00	1.00	1.00	1.00	3,851 - 4,701
Administrative Assistant	2.00	2.00	2.00	2.00	2.00	3,485 - 4,255
Subtotal Community Development	20.14	21.14	21.14	22.14	33.14	
Community Development Department Special Funding						
Code Enforcement Officer II (Note 1)	1.00	1.00	1.00	1.00	1.00	4,255 - 5,194
Code Enforcement Officer II (Note 2)	-	-	-	0.75	1.00	4,255 - 5,194
Code Enforcement Officer I	1.00	-	0.75	-	-	
Subtotal Special Funding	2.00	1.00	1.75	1.75	2.00	
Total Community Development	22.14	22.14	22.89	23.89	35.14	
Total Full Time FTE, Community Development	22.14	22.14	22.14	23.14	35.14	
Total Part Time FTE, Community Development	-	-	0.75	0.75	-	
Total FTE, Community Development	22.14	22.14	22.89	23.89	35.14	

Community Development Notes:

1 *Position is funded by Community Development Block Grant (CDBG) on a year-to-year basis.*

2 *Position is funded by the Abandoned Vehicle Abatement program.*

Schedule of Citywide Positions

	FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Community Services Department (formerly Library and Recreation Services Department)						
Community Services Director	-	-	-	1.00	1.00	12,558 - 15,330
Library and Recreation Services Director	1.00	1.00	1.00	-	-	
Library & Recreation Services Assistant Director	1.00	1.00	1.00	1.00	1.00	11,030 - 13,466
Recreation Services Manager	1.00	1.00	1.00	1.00	1.00	8,857 - 10,813
Facilities, Parks, and Trails Manager	-	-	-	-	1.00	8,016 - 9,786
Parks Superintendent	-	-	-	1.00	1.00	6,766 - 8,260
Management Analyst II	-	-	-	1.00	1.00	6,002 - 7,328
Parks Planner	-	-	-	-	1.00	5,884 - 7,183
Trails Planner	-	-	-	-	1.00	5,884 - 7,183
Library Supervisor	1.00	1.00	1.00	1.00	1.00	5,433 - 6,632
Park Ranger Supervisor	-	-	-	-	1.00	5,299 - 6,469
Recreation Supervisor	2.00	2.00	2.00	2.00	2.00	5,299 - 6,469
Management Analyst	1.66	1.66	1.66	1.66	2.00	5,117 - 6,247
Community Volunteer Coordinator	-	-	-	-	1.00	5,041 - 6,154
Program Coordinator	-	-	-	1.00	5.00	5,041 - 6,154
Lead Parks Services Worker	-	-	-	1.00	1.00	4,941 - 6,033
Librarian III	1.00	1.00	1.00	1.00	1.00	4,562 - 5,570
Librarian II	3.00	3.00	3.00	3.00	3.00	4,255 - 5,194
Parks Services Worker III	-	-	-	3.00	3.00	4,255 - 5,194
Recreation Coordinator	1.00	1.00	1.00	-	-	
Librarian I	1.00	1.00	1.00	1.00	1.00	3,870 - 4,725
Senior Administrative Assistant	1.00	1.00	1.00	-	-	
Park Services Worker II	-	-	-	2.00	2.00	3,573 - 4,362
Administrative Assistant	-	-	-	1.00	1.00	3,485 - 4,255
Library Specialist II	-	-	-	-	2.00	3,316 - 4,048
Library and Recreation Svcs Patron Svcs Associate III	1.00	1.00	1.00	1.00	1.00	3,218 - 3,928
Library Specialist	2.00	2.00	2.00	2.00	-	
Library Acquisitions Technician	-	0.38	0.40	0.40	0.40	3,170 - 3,870
Purchasing Technician	0.38	-	-	-	-	
Senior Park Ranger	-	-	-	-	1.63	3,266 - 3,988
Assistant Recreation Coordinator	4.32	5.06	5.06	5.06	5.06	3,234 - 3,948
Library Assistant	4.06	4.35	4.54	4.54	1.07	3,001 - 3,663
Library Specialist I	-	-	-	-	3.54	3,001 - 3,663
Park Services Worker I	-	-	-	4.00	4.00	2,927 - 3,573
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00	2,869 - 3,503
Pool Manager	0.39	0.44	0.47	0.47	0.47	2,898 - 3,538
Library and Recreation Services Leader III	5.26	6.27	6.23	6.70	7.07	2,827 - 3,451
Recreation Specialist	1.29	0.61	0.44	0.44	0.44	2,827 - 3,451
Office Assistant I	1.67	1.58	1.58	1.58	2.10	2,520 - 3,077
Library and Recreation Svcs Patron Svcs Associate I	2.46	1.63	1.14	1.14	1.14	2,495 - 3,046
Water Safety Instructor	1.98	1.57	1.57	1.57	1.57	2,689 - 3,283
Library and Recreation Services Leader II	7.21	7.88	7.95	7.48	7.91	2,623 - 3,202
Lifeguard	1.26	1.41	1.45	1.45	1.45	2,558 - 3,123

Schedule of Citywide Positions

	FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Community Services Department (formerly Library and Recreation Services Department), Continued						
Park Ranger	-	-	-	-	2.50	2,558 - 3,123
Park Maintenance Assistant II (Note 1)	-	-	-	0.96	0.96	2,434 - 2,971
Library and Recreation Services Leader I	23.39	22.74	23.49	23.49	25.87	2,434 - 2,971
Office Worker	0.41	0.41	0.42	0.42	0.42	2,434 - 2,971
Building Maintenance Technician I	-	-	-	-	2.08	2,434 - 2,971
Total Community Services	72.74	72.99	73.40	86.36	105.68	
Total Full Time FTE, Community Services	21.00	21.00	21.00	33.00	45.00	
Total Part Time FTE, Community Services	51.74	51.99	52.40	53.36	60.68	
Total FTE, Community Services	72.74	72.99	73.40	86.36	105.68	

Community Services Notes:

1 *Position transferred from Maintenance Services to Community Services.*

Department of Water and Power (DWP)						
General Manager	1.00	1.00	1.00	1.00	1.00	14,584 - 17,805
Assistant General Manager	1.00	1.00	1.00	1.00	1.00	11,711 - 14,296
Administrative Services Manager IV	1.00	1.00	1.00	1.00	1.00	11,030 - 13,466
Business Manager	1.00	1.00	1.00	1.00	1.00	9,310 - 11,365
DWP Operations Manager	1.00	1.00	1.00	1.00	1.00	9,310 - 11,365
Maintenance Manager	1.00	1.00	1.00	1.00	1.00	9,310 - 11,365
Chief Distribution Operator	1.00	1.00	1.00	1.00	1.00	8,857 - 10,813
Chief Reclamations Operator	1.00	1.00	1.00	1.00	1.00	8,857 - 10,813
Chief Water Operator	1.00	1.00	1.00	1.00	1.00	8,857 - 10,813
Utilities Project Manager	1.00	1.00	1.00	1.00	1.00	8,682 - 10,599
Construction Superintendent	2.00	2.00	2.00	2.00	2.00	8,342 - 10,184
Deputy Chief - Water	-	1.00	1.00	1.00	1.00	7,819 - 9,545
Deputy Chief - Water Reclamation	-	1.00	1.00	1.00	1.00	7,819 - 9,545
Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	7,112 - 8,682
DWP Operations Analyst II	1.00	1.00	1.00	1.00	1.00	6,971 - 8,511
Business Supervisor	1.00	1.00	1.00	1.00	1.00	6,766 - 8,260
DWP Customer Care Supervisor	1.00	1.00	1.00	1.00	1.00	6,766 - 8,260
Lead Water Operator	2.00	2.00	2.00	2.00	2.00	6,309 - 7,703
Lead Water Reclamation Operator	1.00	1.00	1.00	1.00	1.00	6,309 - 7,703
Senior Maintenance Technician	1.00	1.00	1.00	1.00	1.00	6,309 - 7,703
Instrumentation & Control Engineer	2.00	2.00	2.00	2.00	2.00	6,123 - 7,475
Water Operator III	6.00	7.00	7.00	7.00	7.00	6,093 - 7,438
Water Reclamations Operator III	7.00	9.00	9.00	9.00	9.00	6,093 - 7,438
Electric Utilities Analyst II	-	-	1.00	1.00	1.00	6,002 - 7,328
Management Analyst II	2.00	2.00	2.00	2.00	2.00	6,002 - 7,328
Regulatory Technician III	3.00	3.00	3.00	3.00	3.00	5,943 - 7,255

Schedule of Citywide Positions

	FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Department of Water and Power (DWP), Continued						
Maintenance Planner	1.00	1.00	1.00	1.00	1.00	5,739 - 7,006
Maintenance Technician III	2.00	2.00	2.00	2.00	2.00	5,739 - 7,006
Lead Customer Services Representative	-	-	1.00	1.00	1.00	5,433 - 6,632
Management Analyst I	0.85	0.85	0.85	0.85	0.85	5,117 - 6,247
Maintenance Technician II	2.00	2.00	4.00	4.00	4.00	5,041 - 6,154
Water Operator II	6.00	6.00	7.00	7.00	7.00	4,991 - 6,093
Water Reclamations Operator II	3.00	1.00	1.00	1.00	1.00	4,991 - 6,093
Water Resources Specialist III	1.00	1.00	1.00	1.00	1.00	4,917 - 6,002
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00	4,796 - 5,855
Utility Service Worker III	6.00	6.00	6.00	6.00	6.00	4,562 - 5,570
Maintenance Technician I	6.00	6.00	4.00	4.00	4.00	4,340 - 5,299
Water Operator I	4.00	4.00	3.00	3.00	3.00	4,088 - 4,991
Water Reclamations Operator I	1.00	1.00	1.00	1.00	1.00	4,088 - 4,991
DWP Customer Care Representative III	3.00	3.00	3.00	3.00	3.00	4,068 - 4,966
Regulatory Technician I	1.00	1.00	1.00	1.00	1.00	3,988 - 4,868
DWP Administrative Secretary	1.00	1.00	1.00	1.00	1.00	3,851 - 4,701
Water Resources Technician II	1.00	1.00	1.00	1.00	1.00	3,663 - 4,472
Utility Service Worker II	5.00	5.00	5.00	5.00	5.00	3,663 - 4,472
Administrative Assistant	2.00	2.00	2.00	2.00	2.00	3,485 - 4,255
DWP Customer Care Representative II	3.00	4.00	4.00	4.00	4.00	3,332 - 4,068
Utility Service Worker I	4.00	4.00	4.00	4.00	4.00	3,332 - 4,068
Water Resources Technician I	2.00	2.00	2.00	2.00	2.00	3,332 - 4,068
Water Resources Specialist I	1.00	1.00	1.00	1.00	1.00	3,299 - 4,028
DWP Customer Care Representative I	8.00	6.00	6.00	6.00	6.48	2,730 - 3,332
Office Assistant II	-	-	-	-	1.00	2,716 - 3,316
Office Assistant	-	-	2.00	2.00	2.00	2,520 - 3,077
Water Operator In Training	2.00	-	-	-	-	
Intern II	1.17	0.75	-	-	-	
Technical Intern	-	-	-	-	0.50	2,495 - 3,046
DWP Administrative Clerk	2.00	2.00	-	-	-	
Intern I	-	-	0.75	0.75	0.75	2,434 - 2,971
Total Department of Water and Power	110.02	109.60	111.60	111.60	113.58	
Total Full Time FTE, Department of Water and Power	108.85	108.85	110.85	110.85	111.85	
Total Part Time FTE, Department of Water and Power	1.17	0.75	0.75	0.75	1.73	
Total FTE, Department of Water and Power	110.02	109.60	111.60	111.60	113.58	
Finance Department (formerly Administrative Services Department)						
Assistant City Manager / Administrative Svcs Director	1.00	1.00	1.00	1.00	1.00	15,330 - 18,715
Accounting Manager	-	-	-	0.86	0.86	8,639 - 10,546
Budget Manager				-	1.00	8,639 - 10,546
Finance Manager III	1.86	1.86	1.86	1.00	-	

Schedule of Citywide Positions

		FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Finance Department (formerly Administrative Services Department), Continued							
Purchasing Manager		1.00	1.00	1.00	1.00	1.00	7,741 - 9,450
Asset Management Coordinator		-	-	-	-	1.00	6,405 - 7,819
Accounting Supervisor		1.00	1.00	1.00	1.00	2.00	6,309 - 7,703
Financial Analyst III		2.00	2.00	2.00	2.00	1.00	6,002 - 7,328
Financial Analyst II		3.00	2.00	2.00	2.00	2.00	5,570 - 6,800
Purchasing Specialist V		2.00	2.00	2.00	2.00	2.00	5,220 - 6,373
Business Systems Analyst I		1.00	1.00	1.00	1.00	1.00	5,168 - 6,309
Financial Analyst I		2.00	3.00	3.00	3.00	3.00	5,168 - 6,309
Purchasing Specialist IV		1.00	-	-	-	-	
Payroll Technician III		1.00	1.00	1.00	-	-	
Payroll Technician II		-	-	-	1.00	1.00	4,297 - 5,246
Purchasing Specialist III		-	2.00	2.00	2.00	2.00	4,255 - 5,194
Payroll Technician I		-	-	-	1.00	1.00	3,988 - 4,868
Accounting Technician III		4.00	4.00	4.00	3.00	3.00	3,851 - 4,701
Purchasing Specialist II		2.00	-	-	-	-	
Accounting Technician II		2.00	2.00	2.00	2.00	2.00	3,485 - 4,255
Purchasing Specialist I		1.00	2.00	2.00	4.11	4.11	3,485 - 4,255
Purchasing Technician		1.00	1.00	1.00	-	-	
Accounting Technician I		3.00	3.00	3.00	2.00	2.00	3,154 - 3,851
Accounting Assistant		-	-	-	-	1.48	2,730 - 3,332
Customer Service Representative I		-	-	-	1.48	-	
Office Assistant		-	0.48	1.11	-	-	
Intern II		0.48	-	-	-	-	
Data Entry Clerk I		1.40	1.40	1.44	0.48	0.48	2,434 - 2,971
Total Finance		31.74	31.74	32.41	31.93	32.93	
Total Full Time FTE, Finance		29.86	29.86	29.86	29.86	30.86	
Total Part Time FTE, Finance		1.88	1.88	2.55	2.07	2.07	
Total FTE, Finance		31.74	31.74	32.41	31.93	32.93	
Fire Department							
Fire Chief	s	1.00	1.00	1.00	1.00	1.00	11,947 - 17,805
Deputy Fire Chief	s	1.00	1.00	1.00	1.00	1.00	9,983 - 14,878
40-Hour Battalion Chief	s	-	-	-	-	1.00	9,593 - 14,296
Battalion Chief	s	3.00	3.00	3.00	3.00	3.00	8,260 - 12,310
40-Hour Fire Captain	s	2.00	2.00	2.00	2.00	3.00	7,550 - 11,253
Fire Marshal	s	1.00	1.00	1.00	1.00	1.00	7,041 - 10,494
Nurse Educator		-	-	-	-	0.48	7,006 - 10,442
Fire Captain	s	24.00	24.00	24.00	24.00	24.00	6,501 - 9,689
Firefighter / Paramedic	s	24.00	24.00	24.00	24.00	24.00	5,016 - 7,858
Fire Engineer	s	24.00	24.00	24.00	24.00	24.00	5,016 - 7,858

Schedule of Citywide Positions

		FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Fire Department, Continued							
Emergency Services Coordinator	s	1.00	1.00	1.00	1.00	1.00	5,168 - 7,703
Deputy Fire Marshal	s	1.00	1.00	1.00	1.00	1.00	4,941 - 7,364
Management Analyst II		-	-	1.00	1.00	1.00	4,917 - 7,328
Firefighter	s	24.00	24.00	24.00	24.00	24.00	4,428 - 6,937
Fire Inspector I	s	1.00	2.00	2.00	5.48	6.48	3,851 - 5,739
Fire Inspector I (Non-Investigation)		0.96	0.96	0.48	0.48	-	
Emergency Services Assistant		-	-	-	-	0.48	3,154 - 4,701
Fire Safety Specialist		-	1.00	2.00	-	-	
Senior Administrative Assistant		-	1.00	1.00	1.00	1.00	3,154 - 4,701
Fire Prevention Program Specialist		1.00	1.00	1.00	-	-	
Administrative Assistant		1.00	-	-	-	-	
Fire Prevention Technician II		-	0.48	-	-	-	
Senior Office Assistant		-	1.00	1.00	1.00	1.00	2,350 - 3,503
Fire Prevention Technician I		1.00	-	-	-	-	
Office Assistant		1.45	1.84	1.48	1.48	1.96	2,064 - 3,077
Fire Prevention Assistant		0.90	0.48	0.96	-	-	
Fire Cadet		-	-	-	0.36	1.32	1,994 - 2,971
Office Worker		0.96	-	-	-	-	
Intern I		0.48	-	-	-	-	
Total Fire		114.75	115.76	116.92	116.80	121.72	
s = Sworn Public Safety		107.00	108.00	108.00	111.48	114.48	
Total Full Time FTE, Fire		111.00	113.00	115.00	115.00	118.00	
Total Part Time FTE, Fire		3.75	2.76	1.92	1.80	3.72	
Total FTE, Fire		114.75	115.76	116.92	116.80	121.72	
Human Resources Department							
Chief Talent Officer		-	1.00	1.00	1.00	1.00	11,030 - 13,466
Human Resources Manager III		1.00	-	-	-	-	
Occupational Health and Safety Manager		-	-	-	-	1.00	7,438 - 9,081
Occupational Health & Safety Safety Manager		1.00	1.00	1.00	1.00	-	
Human Resources Supervisor		-	-	-	2.00	2.00	7,401 - 9,035
Employee Relations and Talent Supervisor		-	-	1.00	-	-	
Organizational Training and Development Officer		-	-	-	-	1.00	6,002 - 7,328
Human Resources Analyst		1.00	1.00	1.00	2.00	2.00	5,168 - 6,309
Safety Analyst		-	-	-	-	1.00	5,168 - 6,309
Senior Human Resources Technician		2.00	2.00	2.00	1.00	1.00	4,631 - 5,654
Safety Coordinator		1.00	1.00	1.00	1.00	-	
Human Resources Technician I		2.00	2.00	2.00	2.00	3.00	3,988 - 4,868

Schedule of Citywide Positions

	FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Human Resources Department, Continued						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	3,485 - 4,255
Human Resources Assistant	-	-	-	0.48	1.00	2,520 - 3,077
Office Assistant	0.18	0.39	0.48	-	-	
Total Human Resources	9.18	9.39	10.48	11.48	14.00	
Total Full Time FTE, Human Resources	9.00	9.00	10.00	11.00	14.00	
Total Part Time FTE, Human Resources	0.18	0.39	0.48	0.48	-	
Total FTE, Human Resources	9.18	9.39	10.48	11.48	14.00	
Information Technology Department						
Chief Information Officer	1.00	1.00	1.00	1.00	1.00	13,200 - 16,114
Deputy Chief Information Officer	1.00	1.00	1.00	1.00	1.00	11,947 - 14,584
Senior Network Architect	1.00	1.00	1.00	1.00	1.00	9,545 - 11,652
Senior Software Architect	1.00	1.00	1.00	1.00	1.00	9,545 - 11,652
Data Scientist	1.00	1.00	1.00	1.00	1.00	7,780 - 9,498
Software Developer	1.00	1.00	1.00	1.00	1.00	6,566 - 8,016
GIS Data Analyst	-	-	1.00	1.00	1.00	6,405 - 7,819
Web and Digital Media Manager	1.00	1.00	-	-	-	
Senior Business Analyst	-	-	-	-	1.00	6,278 - 7,664
System Administrator	-	-	-	-	1.00	6,278 - 7,664
Network Analyst	1.00	1.00	1.00	1.00	1.00	5,797 - 7,076
Public Safety Technical Support Engineer	-	-	1.00	1.00	2.00	5,797 - 7,076
Senior Systems Engineer	1.00	1.00	1.00	1.00	1.00	5,797 - 7,076
GIS Administrator	-	-	-	-	1.00	5,598 - 6,834
Public Safety Emerg. Comm. Support Specialist	-	-	1.00	1.00	1.00	5,272 - 6,437
GIS Analyst	2.00	2.00	2.96	2.96	2.96	5,168 - 6,309
Help Desk Manager	1.00	1.00	1.00	1.00	1.00	5,168 - 6,309
Business Systems Analyst	2.00	2.00	2.00	2.00	2.00	5,117 - 6,247
Junior Network Analyst	1.00	1.00	1.00	1.00	1.00	5,117 - 6,247
Systems Engineer	1.00	1.00	1.00	1.00	1.00	5,117 - 6,247
Communications Technician III	1.00	1.00	-	-	-	
Broadcast Systems Operator	0.48	0.96	0.96	0.96	0.96	3,627 - 4,428
Help Desk III	-	-	-	-	0.48	3,627 - 4,428
Radio Technician	-	-	-	-	0.48	3,627 - 4,428
GIS Intern	0.48	0.48	-	-	-	
Help Desk II	3.15	3.15	4.15	4.15	4.15	3,250 - 3,968
Office Assistant II	-	-	0.48	0.48	0.48	2,662 - 3,250
Help Desk I	2.88	2.88	0.48	0.48	0.48	2,884 - 3,520
Total Information Technology	23.99	24.47	25.03	25.03	29.99	
Total Full Time FTE, Information Technology	17.00	17.00	19.00	19.00	23.00	
Total Part Time FTE, Information Technology	6.99	7.47	6.03	6.03	6.99	
Total FTE, Information Technology	23.99	24.47	25.03	25.03	29.99	

Schedule of Citywide Positions

	FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Legal & Risk Management Department						
City Attorney / Legal & Risk Management Director	1.00	1.00	1.00	1.00	1.00	20,169
Assistant City Attorney	1.00	1.00	1.00	1.00	1.00	15,254 - 18,622
Chief Deputy City Attorney	0.85	1.00	1.00	1.00	1.00	12,433 - 15,178
Risk Manager	1.00	1.00	1.00	-	-	
Senior Paralegal / Claims Manager	1.00	1.00	1.00	1.00	1.00	7,438 - 9,081
Workers' Compensation Manager	-	-	-	1.00	1.00	7,438 - 9,081
Risk Management Specialist	1.00	1.00	1.00	1.00	1.00	4,631 - 5,654
Intern II	0.34	0.34	0.34	0.72	0.72	2,495 - 3,046
Total Legal & Risk Management	6.19	6.34	6.34	6.72	6.72	
Total Full Time FTE, Legal & Risk Management	5.85	6.00	6.00	6.00	6.00	
Total Part Time FTE, Legal & Risk Management	0.34	0.34	0.34	0.72	0.72	
Total FTE, Legal & Risk Management	6.19	6.34	6.34	6.72	6.72	
Maintenance Services Department						
Parks Superintendent	1.00	1.00	1.00	-	-	
Fleet Services Superintendent	1.00	1.00	1.00	1.00	1.00	6,185 - 7,550
Fleet Services Supervisor	1.00	1.00	1.00	1.00	1.00	6,002 - 7,328
Environmental Compliance Supervisor	1.00	1.00	1.00	1.00	1.00	5,710 - 6,971
Management Analyst I	0.15	0.15	0.15	0.15	0.15	5,117 - 6,247
Lead Parks Services Worker	1.00	1.00	1.00	-	-	
Recycling and Program Analyst	-	-	-	1.00	1.00	4,917 - 6,002
Recycling and Program Specialist III	-	-	1.00	-	-	
Storm Water inspector	1.00	1.00	1.00	1.00	1.00	4,917 - 6,002
Lead Building Maintenance Technician	1.00	1.00	1.00	1.00	1.00	4,701 - 5,739
Lead Fleet Services Technician	1.00	1.00	1.00	1.00	1.00	4,472 - 5,460
Street Maintenance Crew Leader	2.00	2.00	2.00	2.00	2.00	4,472 - 5,460
Parks Services Worker III	3.00	3.00	3.00	-	-	
Street Light Maintenance Technician	-	-	-	-	1.00	4,234 - 5,168
Fleet Technician III	3.00	3.00	3.00	3.00	3.00	4,109 - 5,016
Senior Street Maintenance Worker	5.00	5.00	4.00	4.00	4.00	4,048 - 4,941
Building / Facilities Maintenance Technician	4.00	4.00	5.00	5.00	5.00	3,682 - 4,495
Traffic Maintenance Technician	1.00	1.00	1.00	1.00	1.00	3,682 - 4,495
Park Services Worker II	2.00	2.00	2.00	-	-	
Street Maintenance Worker	3.00	3.00	3.00	3.00	3.00	3,503 - 4,276
Fleet Technician II	3.00	3.00	3.00	3.00	3.00	3,366 - 4,109
Lead Inventory Control Technician	1.00	1.00	1.00	1.00	1.00	3,170 - 3,870
Inventory Control Specialist	1.00	1.00	1.00	1.00	1.00	3,016 - 3,682
Park Services Worker I	2.00	2.00	3.00	-	-	
Fleet Technician I	1.00	1.00	1.00	1.00	1.00	2,757 - 3,366
Technical Intern	-	-	-	-	0.50	2,495 - 3,046
Park Maintenance Assistant II	1.00	1.00	1.00	-	-	

Schedule of Citywide Positions

		FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Maintenance Services Department, Continued							
Park Maintenance Assistant I		1.00	1.00	1.00	-	-	
Street Maintenance Worker in Training		-	-	3.00	3.00	3.00	2,258 - 2,757
Intern I						0.48	1,994 - 2,434
General Services Worker I		0.96	0.96	-	-	-	
Total Maintenance Services		42.11	42.11	46.15	34.15	36.13	
Total Full Time FTE, Maintenance Services		41.15	41.15	46.15	34.15	35.15	
Total Part Time FTE, Maintenance Services		0.96	0.96	-	-	0.98	
Total FTE, Maintenance Services		42.11	42.11	46.15	34.15	36.13	
Police Department							
Chief of Police	s	1.00	1.00	1.00	1.00	1.00	11,947 - 17,805
Police Captain	s	3.00	3.00	3.00	3.00	3.00	10,134 - 15,875
Police Lieutenant	s	5.00	5.00	5.00	5.00	6.00	8,639 - 13,533
Police Sergeant	s	21.00	22.00	22.00	22.00	22.00	7,076 - 11,086
Support Services Manager		1.00	1.00	1.00	1.00	1.00	6,405 - 9,545
Police Detective	s	21.00	21.00	21.00	22.00	22.30	5,626 - 8,813
Dispatch Manager		-	-	-	-	1.00	5,797 - 8,639
Police Corporal	s	15.00	14.00	15.00	15.00	17.00	5,487 - 8,596
Police Officer II	s	69.00	81.00	81.00	81.00	83.00	5,220 - 8,178
Management Analyst II		1.00	1.00	1.00	1.00	1.00	4,917 - 7,328
Police Officer I	s	8.00	-	-	-	-	
Public Safety Dispatch Supervisor		4.00	4.00	4.00	4.00	4.00	4,748 - 7,076
Animal Control Supervisor		1.00	1.00	1.00	1.00	1.00	4,297 - 6,405
Police Records Supervisor		1.00	1.00	1.00	1.00	1.00	4,297 - 6,405
Crime Analyst		2.00	2.00	2.00	2.00	2.00	4,150 - 6,185
Senior Public Safety Dispatcher		6.00	6.00	6.00	6.00	6.00	3,948 - 5,884
Public Safety Dispatcher II		13.08	15.60	17.49	17.49	19.89	3,756 - 5,598
Forensic Technician II		2.00	2.00	2.00	2.00	2.00	3,645 - 5,433
Range Master		1.00	1.00	1.00	1.00	1.00	3,468 - 5,168
Senior Personnel & Training Technician		0.62	0.95	0.95	0.95	0.95	3,468 - 5,168
Accounting / Grants Specialist		-	-	-	-	1.00	3,316 - 4,941
Assistant to the Chief of Police		-	-	-	1.00	1.00	3,218 - 4,796
Jailer		6.00	6.00	6.00	6.00	6.00	3,016 - 4,495
Public Safety Dispatcher I		3.00	-	-	-	-	
Animal Control Officer II		4.00	4.00	4.00	4.00	4.00	3,001 - 4,472
Public Safety Dispatch Call Taker		-	-	-	-	2.00	2,971 - 4,428
Administrative Assistant		3.00	3.00	3.00	3.00	4.00	2,855 - 4,255
Animal Control Officer I		3.00	3.00	3.00	3.00	3.00	2,597 - 3,870
Community Services Officer II		2.00	2.00	4.00	4.00	8.00	2,597 - 3,870
Property Administrator		2.00	2.00	2.00	2.00	2.00	2,597 - 3,870
Police Records Technician II		8.00	8.00	8.00	8.00	9.00	2,470 - 3,682

Schedule of Citywide Positions

		FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Police Department, Continued							
Senior Office Assistant		1.00	1.00	1.00	1.00	1.00	2,350 - 3,503
Community Services Officer I		-	2.00	2.00	2.00	2.00	2,236 - 3,332
Crime Prevention Assistant		0.96	0.96	0.96	0.96	1.48	2,170 - 3,234
Parking Enforcement Officer		0.48	0.48	0.48	0.48	0.48	2,170 - 3,234
Janitor		1.59	1.59	1.59	1.59	1.59	2,117 - 3,154
Office Assistant		1.00	1.00	1.00	1.00	-	
Animal Care Attendant		1.92	1.92	1.92	1.92	1.92	2,044 - 3,046
Data Entry Clerk I		1.44	1.44	-	-	-	
Police Cadet		3.36	3.36	3.36	3.36	5.74	1,850 - 2,757
Police Department General Assistant		4.95	4.95	4.95	4.95	4.95	1,850 - 2,757
Subtotal Police		223.40	229.25	232.70	234.70	254.30	
Police Department Special Funding							
Police Sergeant - Contract Funding (Note 3)	s	1.00	1.00	1.00	1.00	1.00	7,076 - 11,086
Police Corporal - Contract Funding (Note 1)	s	1.00	1.00	1.00	1.00	1.00	5,487 - 8,596
Police Officer II - Contract Funding (Note 2, 5)	s	4.00	4.00	4.00	7.00	7.00	5,220 - 8,178
Community Services Officer I (Note 4)		-	1.00	1.00	1.00	1.00	2,236 - 3,332
Subtotal Special Funding		6.00	7.00	7.00	10.00	10.00	
Total Police		229.40	236.25	239.70	244.70	264.30	
s = Sworn Public Safety		149.00	153.00	154.00	158.00	163.30	
Total Full Time FTE, Police		213.00	220.00	225.00	230.00	245.00	
Total Part Time FTE, Police		16.40	16.25	14.70	14.70	19.30	
Total FTE, Police		229.40	236.25	239.70	244.70	264.30	

Police Notes:

1 *Police Corporal position - Post-Release Accountability and Compliance Team (PACT). Agreement with Riverside County Probation Department.*

2 *Corona-Norco Unified School District agreement (School Resource Officers) - four Police Officer I/II positions assigned to high schools. (City pays for 1.5, CNUSD pays for 1.5)*

3 *Police Sergeant position - MOU Agreement with CalPERS. (City pays 25%, CalPERS pays 75%)*

4 *Community Service Officer 1 position - Corona-Norco Unified School district 3 year agreement for Proposition 47 Grant Program, ending May 15, 2023.*

5 *COPS Hiring Grant Award July 1, 2020 thru July 1, 2013 - Three new Police Officer II positions.*

Public Works Department							
Public Works Director		1.00	1.00	1.00	1.00	1.00	13,200 - 16,114
Assistant Public Works Director / City Engineer		1.00	1.00	1.00	1.00	1.00	12,371 - 15,103
District Engineer		1.00	1.00	1.00	1.00	1.00	9,310 - 11,365
CIP Manager		-	-	-	-	1.00	8,426 - 10,286
Development Services Manager		-	-	-	-	1.00	8,426 - 10,286

Schedule of Citywide Positions

	FTE Authorized FY 2019	FTE Authorized FY 2020	FTE Adopted FY 2021	FTE Authorized FY 2021	FTE Adopted FY 2022	Monthly Salaries $
Public Works Department, Continued						
City Traffic Engineer	-	1.00	1.00	1.00	1.00	7,937 - 9,689
Public Works Inspection Superintendent	1.00	1.00	1.00	1.00	1.00	7,255 - 8,857
Public Works Program Manager	1.00	-	-	-	-	
Senior Engineer	4.00	4.00	4.00	4.00	4.00	7,219 - 8,813
Senior Engineer - Traffic	1.00	1.00	1.00	1.00	1.00	7,219 - 8,813
Transportation Planning Supervisor	1.00	1.00	1.00	1.00	1.00	7,219 - 8,813
Utility Engineer III	1.00	1.00	1.00	1.00	1.00	6,766 - 8,260
Associate Engineer	3.00	3.00	3.00	3.00	4.00	6,123 - 7,475
Associate Engineer - Traffic	1.00	1.00	1.00	-	-	
CIP Project Manager	-	-	-	-	1.00	6,123 - 7,475
Assistant Engineer - Traffic	-	-	-	1.00	1.00	5,739 - 7,006
Utility Engineer I	3.00	3.00	3.00	3.00	3.00	5,739 - 7,006
Traffic Signal Coordinator	1.00	1.00	1.00	1.00	1.00	5,682 - 6,937
Public Works Program Specialist	1.00	1.00	1.00	1.00	1.00	5,066 - 6,185
Executive Assistant II	1.00	1.00	1.00	1.00	1.00	4,562 - 5,570
Public Works Inspector II	2.00	2.00	2.00	3.00	4.00	4,562 - 5,570
Traffic Signal Technician	1.00	1.00	1.00	1.00	2.00	4,472 - 5,460
Public Works Inspector I	1.00	1.00	1.00	-	-	
Engineering Technician	1.00	1.00	1.00	1.00	1.00	4,048 - 4,941
Traffic Management Center Technician I	1.00	1.00	1.00	1.00	1.00	4,048 - 4,941
Public Works Permit Technician II	1.00	1.00	2.00	2.00	2.00	3,851 - 4,701
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	3,485 - 4,255
Public Works Permit Technician I	1.00	1.00	-	-	-	
Senior Office Assistant	2.00	2.00	2.00	2.00	2.00	2,869 - 3,503
Engineering Intern	0.95	0.95	0.95	0.95	0.95	2,757 - 3,366
Intern II	3.80	3.80	3.80	3.80	3.80	2,446 - 2,986
Total Public Works	37.75	37.75	37.75	37.75	43.75	
Total Full Time FTE, Public Works	33.00	33.00	33.00	33.00	39.00	
Total Part Time FTE, Public Works	4.75	4.75	4.75	4.75	4.75	
Total FTE, Public Works	37.75	37.75	37.75	37.75	43.75	
GRAND TOTAL	722.08	729.87	744.01	754.48	832.01	
Total Elected Officials	6.00	6.00	6.00	6.00	6.00	
Total Full Time Employees	625.85	634.00	651.00	661.00	722.00	
Total Part Time Employees	90.23	89.87	87.01	87.48	104.01	
Total Employees	722.08	729.87	744.01	754.48	832.01	
s = Sworn Public Safety	256.00	261.00	262.00	269.48	277.78	



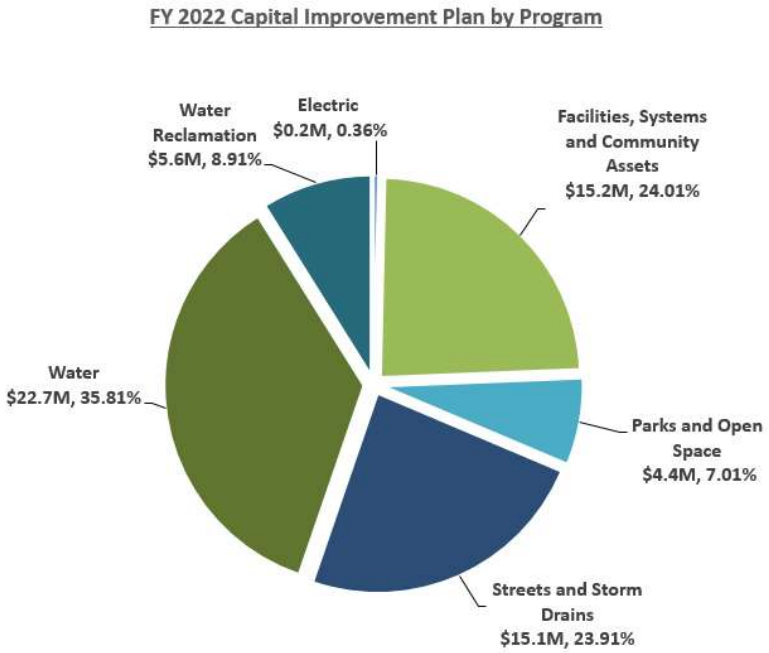
CAPITAL IMPROVEMENT PLAN

Capital Improvement Plan Overview

Funding by Program

The Capital Improvement Plan (CIP) is a comprehensive list of numerous projects across the organization. Specifically, the Fiscal Year 2022 budget recommends a total investment of $63.2 million, a $20.2 million increase (46.9%), over Fiscal Year 2021. All programs with the exception of Water Reclamation increased over last year's investment. The largest dollar increase ($8.2 million) is in the Facilities, Systems and Community Assets program with projects such as the Electronic Document Management System, Fire Radios Replacement Program, Airport Facilities Improvements, Vehicle Procurement, Comprehensive Fire Station Assessment and Rebuild, Community Center Facilities Capital Improvements, and the Building Evaluation and Maintenance Plan. The second largest dollar increase ($5.0 million) is in the Streets and Storm Drains program, which includes projects such as the Annual Street Rehabilitation Project, Oak Avenue Street Widening, and the River Road Median Landscape Improvement. The Parks and Open Space budget also recommends an increase over last year in the amount of $3.4 million. Projects within this program include: The Parks Master Plan, City Park Asphalt Remove and Replace, Demolition of the Armory Building at City Park, and the Park Amenities Replacement Phase I.

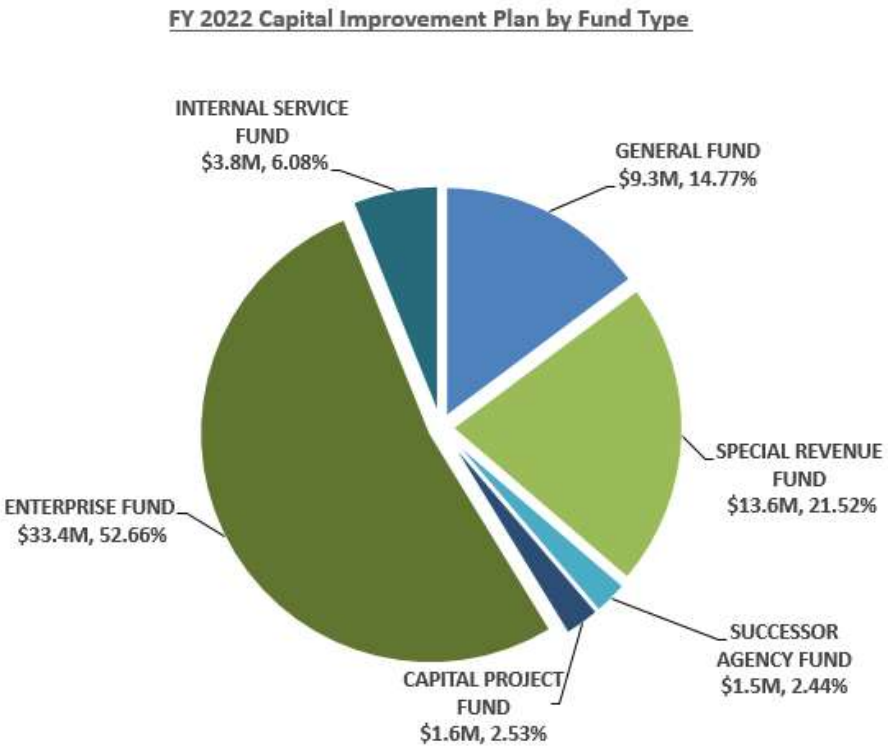
New CIP funding for Fiscal Year 2022 totals $63,158,956 in the programs shown below.



	FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN						
PROGRAM NAME	ESTIMATED CARRYOVER FUNDING	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL FUNDING
Electric	1,104,934	225,500	200,000	400,000	400,000	400,000	2,730,434
Facilities, Systems and Community Assets	17,196,142	15,161,488	5,330,666	2,353,434	2,313,209	1,297,032	43,651,971
Parks and Open Space	8,218,355	4,426,000	1,000,000	1,000,000	-	-	14,644,355
Streets and Storm Drains	98,743,583	15,098,798	6,672,000	2,069,440	1,367,332	1,190,676	125,141,829
Water	34,680,894	22,620,003	23,753,720	16,489,109	6,212,174	3,129,478	106,885,378
Water Reclamation	18,835,989	5,627,167	5,457,204	466,348	475,675	485,189	31,347,572
TOTAL	$178,779,897	$63,158,956	$42,413,590	$22,778,331	$10,768,390	$6,502,375	$324,401,539

Funding by Funding Source

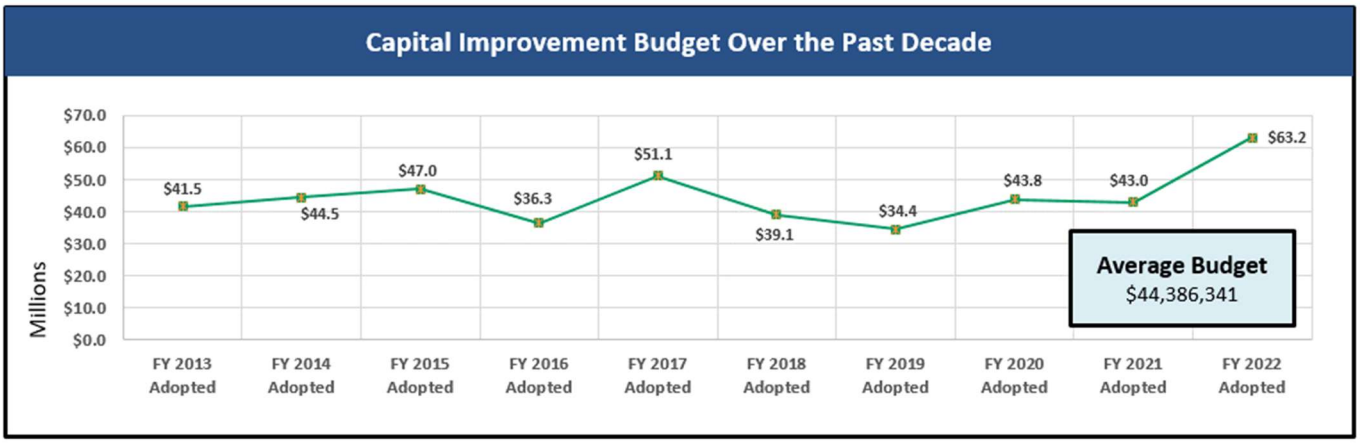
The City utilizes multiple funding sources for its CIP program, including those that are legislatively set aside and committed to specific capital improvement projects, as well as other sources such as the General Fund and utility rates. The following is a summary of new funding (in millions) for Adopted Fiscal Year 2022.



		FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN					
FUND TYPE / FUND NAME	ESTIMATED CARRYOVER FUNDING	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL FUNDING
GENERAL FUND							
110 - GENERAL FUND	11,276,952	9,191,052	3,585,349	1,308,800	812,283	329,486	26,503,922
232 - CIVIC CENTER FUND	255,421	139,000	215,000	-	-	-	609,421
GENERAL FUND TOTAL	$11,532,373	$9,330,052	$3,800,349	$1,308,800	$812,283	$329,486	$27,113,343
SPECIAL REVENUE FUND							
206 - LIBRARY FACILITIES FEE FUND	92,941	-	-	-	-	-	92,941
207 - FIRE WILD LAND MITIGATION FUND	15,311	14,409	-	-	-	-	29,720
208 - TC POLICE FACILITIES FUND	14,950	-	-	-	-	-	14,950
209 - TC FIRE FACILITIES FUND	66,442	-	-	-	-	-	66,442
211 - STREET AND TRAFFIC SIGNALS FUND	9,172,855	1,175,000	1,000,000	-	-	-	11,347,855
212 - DRAINAGE FEE FUND	583,463	683,000	-	-	-	-	1,266,463
213 - POLICE FACILITIES FUND	95,566	71,990	-	-	-	-	167,556
214 - FIRE FACILITIES FUND	418,573	107,675	-	-	-	-	526,248
215 - PUBLIC MEETING FACILITIES FUND	25,894	-	-	-	-	-	25,894
216 - AQUATICS CENTER FUND	106,963	-	-	-	-	-	106,963
218 - CORONA MALL BUSINESS IMPROVEMENT DISTRICT FUND	463,132	-	-	-	-	-	463,132
221 - RMRA FUND	2,680,049	3,285,482	-	-	-	-	5,965,531
222 - GAS TAX (2105-2106-PROP 42) FUND	1,812,783	865,000	2,426,000	887,220	783,666	595,338	7,370,007
227 - MEASURE A FUND	13,262,896	7,090,316	3,246,000	1,182,220	583,666	595,338	25,960,436
247 - CFD 2002-2 LMD FUND	385	-	-	-	-	-	385
249 - CFD 2001-1 LANDSCAPE FUND	435,236	-	-	-	-	-	435,236

FUND TYPE / FUND NAME	ESTIMATED CARRYOVER FUNDING	FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL FUNDING
251 - CFD/LMD 2002-3 LANDSCAPE FUND	46	-	-	-	-	-	46
252 - LMD 2003-1 LIGHTING FUND	171,280	-	-	-	-	-	171,280
253 - CFD/LMD 2011-1 FUND	527	-	-	-	-	-	527
274 - SOUTH CORONA LANDSCAPING FUND	798,536	-	-	-	-	-	798,536
289 - DWELLING DEVELOPMENT TAX FUND	279,731	-	-	-	-	-	279,731
446 - LMD 84-1 LIGHTING FUND	7,376	-	-	-	-	-	7,376
460 - LMD 84-2 ZONE 10 FUND	792,465	-	-	-	-	-	792,465
461 - LMD 84-2 ZONE 14 FUND	120,707	-	-	-	-	-	120,707
SPECIAL REVENUE FUND TOTAL	**$35,174,897**	**$13,588,872**	**$6,672,000**	**$2,069,440**	**$1,367,332**	**$1,190,676**	**$60,063,217**
SUCCESSOR AGENCY FUND							
417 - RDA SUCCESSOR AGENCY FUND	167,239	1,543,939	1,092,600	1,105,452	1,118,561	681,933	5,709,724
SUCCESSOR AGENCY FUND TOTAL	**$167,239**	**$1,543,939**	**$1,092,600**	**$1,105,452**	**$1,118,561**	**$681,933**	**$5,709,724**
CAPITAL PROJECT FUND							
243 - PUBLIC WORKS CAPITAL GRANTS FUND	68,728,783	-	-	-	-	-	68,728,783
245 - COUNTY SERVICE AREA 152 (NPDES) FUND	122,571	160,775	156,060	159,182	162,365	165,613	926,566
431 - COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND	869,545	992,879	-	-	-	-	1,862,424
432 - HOME INVESTMENT PARTNERSHIP PROGRAM FUND	1,108,973	447,381	-	-	-	-	1,556,354
479 - TUMF - WRCOG FUND	668,839	-	-	-	-	-	668,839
480 - REIMBURSEMENT GRANTS FUND	606,340	-	-	-	-	-	606,340
CAPITAL PROJECT FUND TOTAL	**$72,105,051**	**$1,601,035**	**$156,060**	**$159,182**	**$162,365**	**$165,613**	**$74,349,306**
ENTERPRISE FUND							
275 - AIRPORT FUND	222,317	450,000	-	-	-	-	672,317
440 - WATER RECLAMATION CAPACITY FUND	95,191	50,000	-	-	-	-	145,191
453 - 2012 WATER REVENUE BONDS - PROJECT FUND	2,736,704	-	-	-	-	-	2,736,704
567 - RECLAIMED WATER SYSTEM FUND	2,375,984	1,820,552	2,956,550	830,689	2,300,825	61,320	10,345,920
571 - WATER UTILITY GRANT/AGRMT FUND	3,138,704	1,260,365	999,450	290,700	370,334	-	6,059,553
572 - WATER RECLAMATION UTILITY FUND	21,131,836	6,500,254	6,146,767	834,567	915,084	722,373	36,250,881
573 - WATER RECLAMATION GRANT/AGRMT FUND	24,348	-	-	-	-	-	24,348
577 - TRANSIT SERVICES FUND	-	3,422,822	-	-	-	-	3,422,822
578 - ELECTRIC UTILITY FUND	948,161	297,344	203,067	400,000	450,000	400,000	2,698,572
ENTERPRISE FUND TOTAL	**$55,151,432**	**$33,257,483**	**$29,487,581**	**$17,355,457**	**$7,087,849**	**$4,014,667**	**$146,354,469**
INTERNAL SERVICE FUND							
680 - WAREHOUSE SERVICES FUND	16	35,000	-	-	-	-	35,016
682 - FLEET OPERATIONS FUND	3,541,121	2,643,319	285,000	10,000	-	-	6,479,440
INTERNAL SERVICE FUND TOTAL	**$4,648,904**	**$3,837,575**	**$1,205,000**	**$780,000**	**$220,000**	**$120,000**	**$10,811,479**
GRAND TOTAL	**$178,779,897**	**$63,158,956**	**$42,413,590**	**$22,778,331**	**$10,768,390**	**$6,502,375**	**$324,401,539**

Ten-Year History



Significant Capital Improvements

The following project summaries describe a few of the significant capital improvement projects approved for Fiscal Year 2022.

PROJECT NUMBER 72780 — **1220 - ZONE BOOSTER PUMP STATION**

PROGRAM Water

ADMINISTERING DEPARTMENT DEPT OF WATER AND POWER

PROGRAM CATEGORY Water - Quality, Supply and Storage

LOCATION Mabey Canyon Road

STRATEGIC PLAN GOAL Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

DESCRIPTION

This project will construct 1220-Zone Booster Pump Station in Mabey Canyon Road in the vicinity of the Avenida del Vista potable water storage tank. In addition, it will remove from service and abandon the existing Mabey Canyon Booster Pump Station.

JUSTIFICATION

Currently, 1380-Zone potable water is delivered from the southeast side of Corona, creating significant head losses across the distribution system. A booster pump station is needed to pump water directly from the 1220-Zone distribution main in Foothill Parkway to serve the Skyline Development and fill a future 1380-Zone storage tank.

CURRENT STATUS

This project is planned for future years. This project will not begin work until the Skyline development begins.

OPERATING BUDGET IMPACT

This is not an existing facility within the City. The Department will begin to incur new operational and maintenance costs for the booster pump station. Typical maintenance costs include mechanical/electrical supplies and equipment, tank inspection and cleaning, etc.

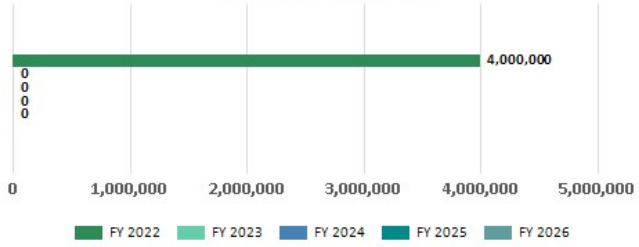
GRANT AND OTHER FUNDING OPPORTUNITIES

There are no known grants or other funding opportunities.

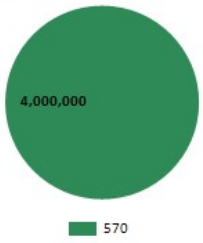
FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN

FUNDING SOURCE	EST. CARRYOVER FUNDING	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL
570 - WATER UTILITY	500,000	4,000,000	-	-	-	-	4,500,000
TOTAL	**500,000**	**4,000,000**	-	-	-	-	**4,500,000**

FUNDING, BY FISCAL YEAR



FY 2022 FUNDING, BY FUND



Significant Capital Improvements (continued)

PROJECT NUMBER AUTO - 751 **BORDER AND FAIRVIEW PARK PLAYGROUND EQUIPMENT**

PROGRAM Parks and Open Space

ADMINISTERING DEPARTMENT COMMUNITY SERVICES

PROGRAM CATEGORY Playgrounds, Fencing, and Lighting

LOCATION Border and Fairview Parks

STRATEGIC PLAN GOAL Sense of Place: Build community through celebrating our rich heritage, increasing access to recreational and cultural activities, and improving the relationship between the City and residents.

DESCRIPTION

Demo existing playground equipment and install a new playground structure at Border and Fairview park.

JUSTIFICATION

The existing playgrounds have exceeded their lifecycle and in need of replacement. Funding in FY 22 is a priority as the parks will have ADA improvements completed in FY 22 and good opportunity to install new playground equipment with ADA compliant surfacing.

CURRENT STATUS

New project for FY 2022.

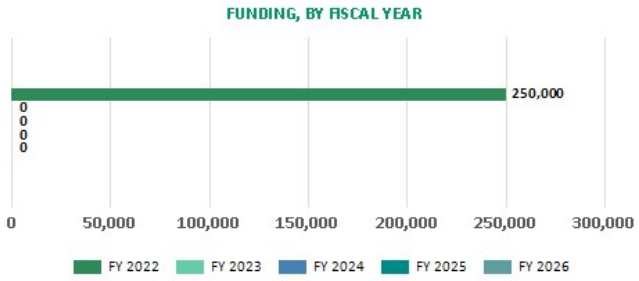
OPERATING BUDGET IMPACT

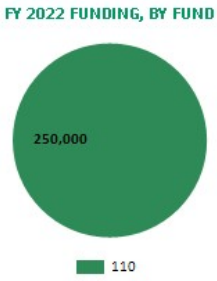
No operating budget impact associated with this project.

GRANT AND OTHER FUNDING OPPORTUNITIES

No grants or other funding opportunities for this project.

		FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN					
FUNDING SOURCE	EST. CARRYOVER FUNDING	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL
110 - GENERAL FUND	-	250,000	-	-	-	-	250,000
TOTAL	-	250,000	-	-	-	-	250,000





Significant Capital Improvements (continued)

PROJECT NUMBER 62400 — **CITY FIRE STATIONS CAPITAL IMPROVEMENTS**

PROGRAM Facilities, Systems and Community Assets

ADMINISTERING DEPARTMENT MAINTENANCE SERVICES

PROGRAM CATEGORY City Facility Improvements and Upgrades

LOCATION Fire Station #1, #2, #3, #4, #5, #6, #7

STRATEGIC PLAN GOAL Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

DESCRIPTION

A Capital Improvement Project (CIP) dedicated to the maintenance and repair of Fire Stations throughout the City. FS#2 Exterior Ladders: This project would install two exterior safety ladders at Fire Station #2. FS#3 Roof Replacement: The fire station has a roof that leaks badly during the winter wet periods. The resulting damage to the fire station continues to increase the total cost of station repair. Consequently, the resulting mold either displaces Fire Department employees or leads to offsite City-paid dining and other living expenses. FS#7 Repair Sewer Lateral: Fire Station #7 is experiencing sewer lateral issues.

JUSTIFICATION

This project ensures that the various Fire Stations throughout the City are kept in good condition. If maintenance projects are deferred, the City may incur larger maintenance projects. FS#2 Exterior Ladders: This is a safety concern for staff and contractors. FS#3 Roof Replacement: Continued damage to recently repaired or station improvements. In many cases, the leaks have gone undetected for years, and the resulting mold problem leads to costly repairs, crew displacements, extended response times to emergency incidents and potential health risks to our city employees. FS#7 Repair Sewer Lateral: There are excessive call outs to repair sewer lateral due to back ups.

CURRENT STATUS

The currently approved project is the FS#1, #2, and #3 main door replacement. Work on this project to begin in January 2021.

OPERATING BUDGET IMPACT

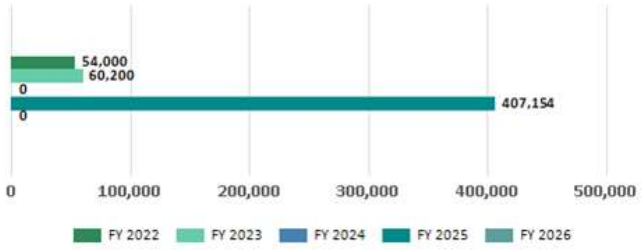
Completing these projects will reduce the number of high costing maintenance projects. FS#3 Roof Replacement: If this project is not completed, the City may incur significant maintenance costs in the future. However, if completed, corrective maintenance costs for roof repairs may decrease. FS#7 Repair Sewer Lateral: Staff would spend less time addressing FS#7 sewer lateral calls and can address other issues.

GRANT AND OTHER FUNDING OPPORTUNITIES

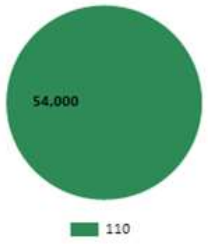
No grants or other funding opportunities.

		FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN					
FUNDING SOURCE	**EST. CARRYOVER FUNDING**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**TOTAL**
110 - GENERAL FUND	121,608	54,000	60,200	-	407,154	-	642,962
TOTAL	**121,608**	**54,000**	**60,200**	-	**407,154**	-	**642,962**

FUNDING, BY FISCAL YEAR



FY 2022 FUNDING, BY FUND



Significant Capital Improvements (continued)

PROJECT NUMBER AUTO - 796 **COMPREHENSIVE FIRE STATION ASSESSMENT & REBUILD/REMODEL**

PROGRAM Facilities, Systems and Community Assets

ADMINISTERING DEPARTMENT FIRE

PROGRAM CATEGORY City Facility Improvements and Upgrades

LOCATION Citywide

STRATEGIC PLAN GOAL Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

DESCRIPTION

Comprehensive Fire Station Assessment & Rebuild/Remodel Plan

JUSTIFICATION

Several of the City's fire stations are over 50 years old and in need of extensive rehabilitation or replacement. In order to evaluate and prioritize the facilities requiring improvement, an outside vendor is required. This vendor will be responsible for conducting a comprehensive assessment and survey of the City's fire facilities.

CURRENT STATUS

New project beginning in 2022.

OPERATING BUDGET IMPACT

No operating budget impact. This project is an assessment of the fire stations and will determine the future costs to rebuild/remodel stations.

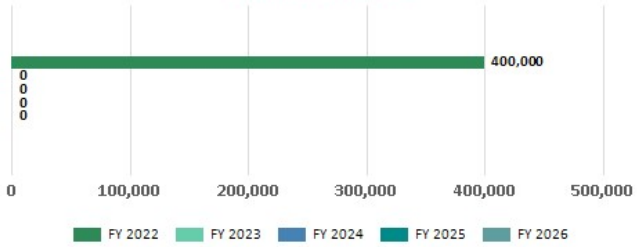
GRANT AND OTHER FUNDING OPPORTUNITIES

No grants or other funding opportunities.

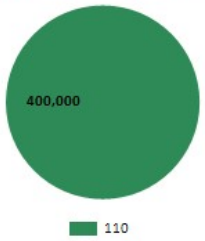
FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN

FUNDING SOURCE	EST. CARRYOVER FUNDING	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL
110 - GENERAL FUND	-	400,000	-	-	-	-	400,000
TOTAL	-	400,000	-	-	-	-	400,000

FUNDING, BY FISCAL YEAR



FY 2022 FUNDING, BY FUND



Significant Capital Improvements (continued)

PROJECT NUMBER AUTO - 793 **SELF-CONTAINED BREATHING APPARATUS (SCBA)**

PROGRAM Facilities, Systems and Community Assets

ADMINISTERING DEPARTMENT FIRE

PROGRAM CATEGORY Community Assets and Programmatic Projects

LOCATION Citywide

STRATEGIC PLAN GOAL Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

DESCRIPTION

Self-Contained Breathing Apparatus (SCBA) replacement program (Phase I of II).

JUSTIFICATION

The self-contained breathing apparatus are at the end of their life cycle and are no longer supported by their manufacturer. The new equipment will meet the National Fire Protection Association's current standard for 5,500 PSI breathing air capacity, thus increasing firefighter safety and productivity.

CURRENT STATUS

New Project. Funding requested in prior year and deferred for one year. Phase I will be completed in FY 2022. Phase II will be completed in FY 2023.

OPERATING BUDGET IMPACT

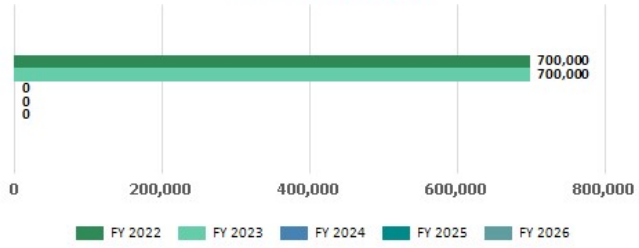
The purchase of new replacement SCBA equipment will not impact the fire department's operating budget. This project is replacing existing equipment and will not require additional operating and maintenance costs beyond what is currently expended on equipment. Currently, the department is incurring large repairs and maintenance costs for aged and obsolete equipment. New SCBA equipment will be covered under a manufacturer's warranty.

GRANT AND OTHER FUNDING OPPORTUNITIES

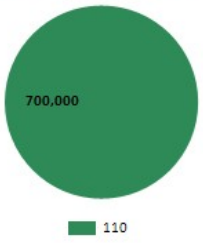
No grants or other funding opportunities.

		FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN					
FUNDING SOURCE	**EST. CARRYOVER FUNDING**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**TOTAL**
110 - GENERAL FUND	-	700,000	700,000	-	-	-	1,400,000
TOTAL	-	**700,000**	**700,000**	-	-	-	**1,400,000**

FUNDING, BY FISCAL YEAR



FY 2022 FUNDING, BY FUND



Significant Capital Improvements (continued)

PROJECT NUMBER 66110 — **SE GRAND QUADRANT WATERLINE REPLACEMENT**

PROGRAM Water

ADMINISTERING DEPARTMENT DEPT OF WATER AND POWER

PROGRAM CATEGORY Water - Transmission and Distribution Pipelines

LOCATION Southeast Grand Quadrant

STRATEGIC PLAN GOAL Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

DESCRIPTION

This project will design and construct potable water pipelines to replace existing small diameter waterlines in alleys serving portion of East Grand Boulevard, Eighth Street, Ninth Street, Tenth Street, Howard Street, Victoria Avenue and Joy Street.

JUSTIFICATION

The project will design and construct new potable water lines to replace small diameter lines in the SE portion of the circle. Waterlines within the circle are aging, undersized, in poor condition, and located in alleys with poor access and minimal separation from sanitary sewers. Replacement is necessary to modernize the distribution system and improve emergency fire flow capabilities.

CURRENT STATUS

The design of this project will begin when the design of the Southwest Quadrant is complete.

OPERATING BUDGET IMPACT

When the aging lines are removed, there may be a decrease in maintenance costs. When the new lines are placed, maintenance costs may be minimal; however, as the years progress and the lines begin to deteriorate, there may be an increase in maintenance costs.

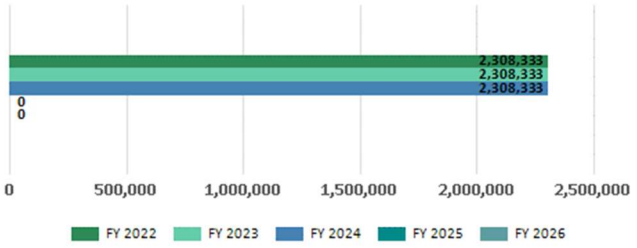
GRANT AND OTHER FUNDING OPPORTUNITIES

There are no known grants or other funding opportunities.

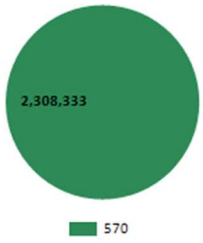
FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN

FUNDING SOURCE	EST. CARRYOVER FUNDING	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL
570 - WATER UTILITY	-	2,308,333	2,308,333	2,308,333	-	-	6,924,999
TOTAL	-	2,308,333	2,308,333	2,308,333	-	-	6,924,999

FUNDING, BY FISCAL YEAR



FY 2022 FUNDING, BY FUND



Significant Capital Improvements (continued)

PROJECT NUMBER 72530 — **POLICE DEPARTMENT FACILITY IMPROVEMENTS**

PROGRAM Facilities, Systems and Community Assets

ADMINISTERING DEPARTMENT MAINTENANCE SERVICES

PROGRAM CATEGORY City Facility Improvements and Upgrades

LOCATION Corona Police Department

STRATEGIC PLAN GOAL Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

DESCRIPTION

A Capital Improvement Project (CIP) dedicated to the maintenance and repair of the City's Police Department. PD Shooting Range: Repair Roof Near AC Units - Roof repair around AC units; roof is aging and is currently leaking. PD Replace Shooting Range Lighting with LED: Lighting fixtures have been severely damaged over the years of usage and replacing the ballast costs the same as upgrading the lighting to more efficient LED lighting. Several lights do not work causing poorly lit conditions in the range.

JUSTIFICATION

This project ensures that the Police Department is kept in good condition. If maintenance projects are deferred, the City may incur larger maintenance projects. PD Shooting Range Repair Roof Near AC Units: The facility is rented out to external agencies. Because of the leaking roof, it poses a safety hazard (slipping) for users of the Police Department's shooting range, including City of Corona officers and the external agencies that rent the facility. PD Replace Shooting Range Lighting with LED: This poses a hazard and safety issues for employees and police officers. In addition, the Police Department rents this facility out to other agencies.

CURRENT STATUS

PD awning cover project is in quoting process.

OPERATING BUDGET IMPACT

Completing these projects will reduce the number of high costing maintenance projects. PD Shooting Range Repair Roof Near AC Units: Completing this project proactively would prevent more significant corrective maintenance and operating impact. PD Replace Shooting Range Lighting with LED: The new lighting would be energy efficient, which would result in a decrease in electricity costs. Additionally, with the new lighting fixtures, more agencies may rent out the area.

GRANT AND OTHER FUNDING OPPORTUNITIES

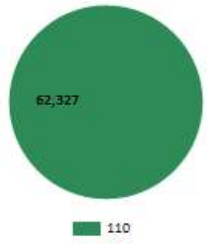
No grants or other funding opportunities.

		FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN					
FUNDING SOURCE	**EST. CARRYOVER FUNDING**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**TOTAL**
110 - GENERAL FUND	37,000	62,327	67,260	45,000	201,829	45,000	458,416
TOTAL	**37,000**	**62,327**	**67,260**	**45,000**	**201,829**	**45,000**	**458,416**

FUNDING, BY FISCAL YEAR



FY 2022 FUNDING, BY FUND



Significant Capital Improvements (continued)

PROJECT NUMBER AUTO - 755 — **PARK AMENITIES REPLACEMENT PHASE I**

PROGRAM Parks and Open Space

ADMINISTERING DEPARTMENT COMMUNITY SERVICES

PROGRAM CATEGORY General Safety, Maintenance and Other Improvements

LOCATION Citywide

STRATEGIC PLAN GOAL Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

DESCRIPTION

Replace park amenities identified in years 1-3 from the Parks Facilities and Amenities Inventory.

JUSTIFICATION

The Parks Facilities and Amenities Inventory will identify parks that need amenities replaced due to surpassing its lifecycle. This includes trash cans, benches, water fountains, picnic structures and more. This budget will be used to install new amenities as a result of deferred maintenance, damaged and/or unsafe amenities. This budget request achieves the City's Strategic Plan goal #3 of providing "Sound Infrastructure" by enhancing parks to better serve residents.

CURRENT STATUS

New FY 2022 project.

OPERATING BUDGET IMPACT

No operating budget impact associated with this project.

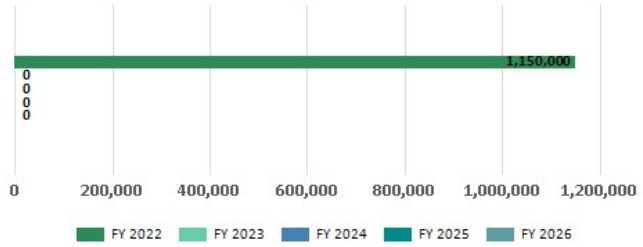
GRANT AND OTHER FUNDING OPPORTUNITIES

No grants or other funding opportunities for this project.

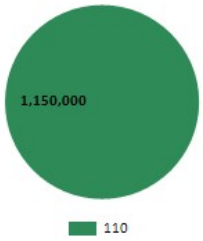
FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN

FUNDING SOURCE	EST. CARRYOVER FUNDING	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL
110 - GENERAL FUND	-	1,150,000	-	-	-	-	1,150,000
TOTAL	-	**1,150,000**	-	-	-	-	**1,150,000**

FUNDING, BY FISCAL YEAR



FY 2022 FUNDING, BY FUND



Significant Capital Improvements (continued)

PROJECT NUMBER AUTO - 753 **MOUNTAIN GATE PARK SHADE STRUCTURE FOR BALLFIELD PLAZA**

PROGRAM Parks and Open Space

ADMINISTERING DEPARTMENT COMMUNITY SERVICES

PROGRAM CATEGORY General Safety, Maintenance and Other Improvements

LOCATION Mountain Gate Park

STRATEGIC PLAN GOAL Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

DESCRIPTION

Install new shade sails at the ballfield plaza which will provide shade for the bleachers and plaza area.

JUSTIFICATION

The ballfield plaza at the park does not have any shade structure or shade trees. This area includes bleachers, picnic tables, snack bar, and open space located amongst three ballfields. This is a high priority project as there is no shade structures or trees and the area gets extremely hot and uncomfortable for spectators and park users. The park is heavily used with youth sports groups using the fields. This project will install shade sails in the center area of the plaza that will cover the bleachers at the three ballfields.

CURRENT STATUS

New project for FY 2022.

OPERATING BUDGET IMPACT

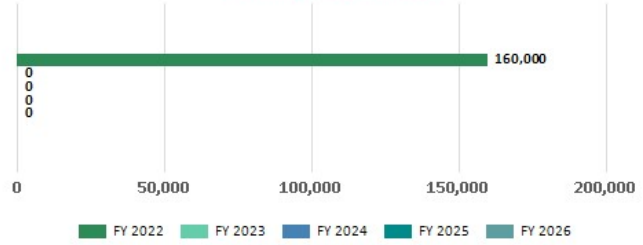
There will be no immediate operating budget impact. In the future, the sails will need to be maintained.

GRANT AND OTHER FUNDING OPPORTUNITIES

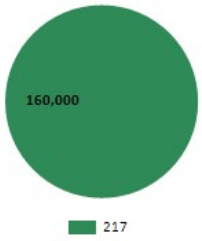
There is no grant or other funding opportunities available for this project.

		FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN					
FUNDING SOURCE	**EST. CARRYOVER FUNDING**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**TOTAL**
217 - AB1600 PARK IMPROVEMT/DEV FEE	-	160,000	-	-	-	-	160,000
TOTAL	-	**160,000**	-	-	-	-	**160,000**

FUNDING, BY FISCAL YEAR



FY 2022 FUNDING, BY FUND



Significant Capital Improvements (continued)

PROJECT NUMBER 75090 — **EMERGENCY OPERATIONS CENTER UPGRADE**

PROGRAM Facilities, Systems and Community Assets

ADMINISTERING DEPARTMENT INFORMATION TECHNOLOGY

PROGRAM CATEGORY City Facility Improvements and Upgrades

LOCATION Emergency Operations Center

STRATEGIC PLAN GOAL Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

DESCRIPTION

Updating of the Emergency Operations Center (EOC) audio and video equipment and adding the capability to broadcast from the EOC in case of emergency or disaster.

JUSTIFICATION

The Emergency Operations Center (EOC) audio and video equipment is outdated and unable to fulfill the needs of staff during an emergency. The addition of updated audio-visual equipment and broadcasting capabilities will be utilized in an emergency or disaster situation. Funding will not come from the general fund but PEG funds.

CURRENT STATUS

RFP has been drafted to hire a consultant to design the requirements needed for the updated EOC.

OPERATING BUDGET IMPACT

No operating budget impact associated with this project.

GRANT AND OTHER FUNDING OPPORTUNITIES

Use of PEG (Public, Educational, or Governmental) Funds.

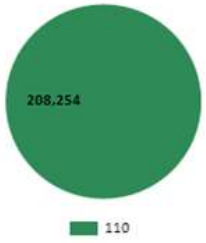
FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN

FUNDING SOURCE	EST. CARRYOVER FUNDING	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL
110 - GENERAL FUND	400,009	208,254	-	-	-	-	608,263
TOTAL	400,009	208,254	-	-	-	-	608,263

FUNDING, BY FISCAL YEAR



FY 2022 FUNDING, BY FUND



Significant Capital Improvements (continued)

PROJECT NUMBER AUTO - 828 **DEMOLITION OF THE ARMORY BUILDING AT CITY PARK**

PROGRAM Parks and Open Space

ADMINISTERING DEPARTMENT COMMUNITY SERVICES

PROGRAM CATEGORY General Safety, Maintenance and Other Improvements

LOCATION CITY PARK

STRATEGIC PLAN GOAL Sound Infrastructure: Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.

DESCRIPTION

The Armory building needs to be demolished as it is aged and unprogrammable. It would be cost prohibitive to repurpose the building.

JUSTIFICATION

The building is old with asbestos and abating the asbestos would require an enormous amount of funding. The best solution is to completely demo the building.

CURRENT STATUS

New project for FY 2022.

OPERATING BUDGET IMPACT

No operating budget impact identified at this time.

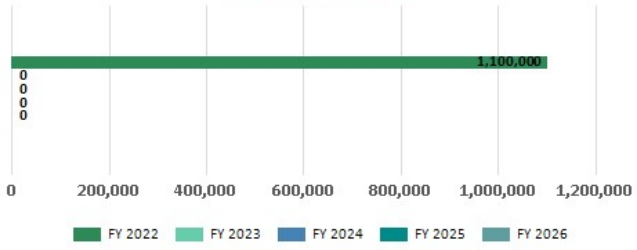
GRANT AND OTHER FUNDING OPPORTUNITIES

No grants or other funding opportunities for this project.

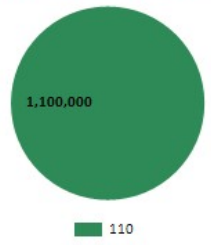
FY 2022 - 2026 CAPITAL IMPROVEMENT PLAN

FUNDING SOURCE	EST. CARRYOVER FUNDING	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL
110 - GENERAL FUND	-	1,100,000	-	-	-	-	1,100,000
TOTAL	-	**1,100,000**	-	-	-	-	**1,100,000**

FUNDING, BY FISCAL YEAR



FY 2022 FUNDING, BY FUND



Summary of Funding by Program Category

There are six major programs within the CIP, with various categories consisting of a variety of projects. Funding levels are summarized below.

PROGRAM NAME / PROGRAM CATEGORY	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
Electric			
Electric Distribution Upgrades	502,448	225,500	727,948
General Safety, Maintenance and Other Improvements	602,487	-	602,487
Electric Total	**$1,104,934**	**$225,500**	**$1,330,434**
Facilities, Systems and Community Assets			
City Facility Improvements and Upgrades	3,023,526	1,723,581	4,747,107
City Systems and Controls	4,734,627	613,000	5,347,627
Community Assets and Programmatic Projects	9,297,655	12,474,907	21,772,562
General Safety, Maintenance and Other Improvements	140,334	350,000	490,334
Facilities, Systems and Community Assets Total	**$17,196,142**	**$15,161,488**	**$32,357,630**
Parks and Open Space			
General Safety, Maintenance and Other Improvements	6,524,404	4,140,000	10,664,404
Parks Paving, Courts, and Pathways	1,426,806	36,000	1,462,806
Playgrounds, Fencing, and Lighting	267,146	250,000	517,146
Parks and Open Space Total	**$8,218,355**	**$4,426,000**	**$12,644,355**
Streets and Storm Drains			
Bridges, Railroads, and Freeways	74,267,706	662,000	74,929,706
Paving and Striping	12,756,952	8,196,798	20,953,750
Planning and Studies	301,584	2,130,000	2,431,584
Sidewalk, Curb and Gutters	3,094,970	3,000,000	6,094,970
Storm Drains, Culverts, Creeks, and Flood Control	1,353,795	320,000	1,673,795
Traffic Signals	6,968,576	790,000	7,758,576
Streets and Storm Drains Total	**$98,743,583**	**$15,098,798**	**$113,842,381**
Water			
Reclaimed Water - Pump Stations	-	1,130,000	1,130,000
Reclaimed Water - Transmission and Distribution Pipelines	4,985,335	1,833,516	6,818,851
Water - General Safety, Maintenance and Other Improvements	6,883,733	3,538,070	10,421,803
Water - Planning and Studies	1,444,443	305,000	1,749,443
Water - Pump Stations	600,000	618,000	1,218,000
Water - Quality, Supply and Storage	15,637,647	7,096,976	22,734,623
Water - Supervisory Control and Data Acquisition (SCADA)	887,902	740,000	1,627,902
Water - Transmission and Distribution Pipelines	4,241,834	7,358,441	11,600,275
Water Total	**$34,680,894**	**$22,620,003**	**$57,300,897**
Water Reclamation			
General Safety, Maintenance and Other Improvements	1,755,380	103,000	1,858,380
Pump Stations and Lift Stations	6,354,938	500,000	6,854,938
Sewer Main Rehabilitation	1,844,609	448,239	2,292,848
Supervisory Control and Data Acquisition (SCADA)	512,746	75,928	588,674
Treatment	8,368,316	4,500,000	12,868,316
Water Reclamation Total	**$18,835,989**	**$5,627,167**	**$24,463,156**
GRAND TOTAL	**$178,779,897**	**$63,158,956**	**$241,938,853**

Capital Improvement Plan, Schedule of Estimated Carryover and New Funding (by Fund)

FUND	PROJECT NO.	PROGRAM NAME	PROJECT TITLE	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
GENERAL FUND						
110	60310	FCLTS	LIBRARY SKYLIGHTS REPLACEMENT	40,000	-	40,000
110	60320	FCLTS	HVAC PNEUMATIC CONTROLS	82,152	-	82,152
110	60350	FCLTS	JAIL CONTROL SYSTEM AND PHONES	80,000	-	80,000
110	60360	WATER	WATER METER DOWNSIZING	182,691	-	182,691
110	61490	FCLTS	CITY HALL FACILITY CAPITAL IMPROVEMENTS	11,387	-	11,387
110	61690	FCLTS	CIVIC CENTER GYMNASIUM	20,000	-	20,000
110	62400	FCLTS	CITY FIRE STATIONS CAPITAL IMPROVEMENTS	121,608	54,000	175,608
110	62950	FCLTS	LIBRARY FACILITIES CAPITAL IMPROVEMENTS	311,888	-	311,888
110	63800	FCLTS	COMMUNITY EVENTS - CO-SPONSORED	51,968	-	51,968
110	63901	FCLTS	LIBRARY MATERIALS - ADOPT-A-BOOK FRIENDS	2,909	-	2,909
110	68340	FCLTS	VEHICLE PROCUREMENT	31,141	766,471	797,612
110	68690	PARKS	CITYWIDE ADA IMPROVEMENTS	1,580,348	1,000,000	2,580,348
110	68920	FCLTS	CORPORATION YARD FACILITY CAPITAL IMPROVEMENTS	169	40,000	40,169
110	69060	FCLTS	GENERAL PLAN/CLIMATE ACTION PLAN UPDATE	237,322	-	237,322
110	69120	FCLTS	CITY UNIFIED CAMERA PROJECT	462,537	-	462,537
110	69500	STRTS	CAJALCO / I-15 INTERCHANGE IMPROVEMENTS	5,908	-	5,908
110	70100	FCLTS	EMERGENCY 911 PHONE SYSTEM	3,673	68,000	71,673
110	70110	FCLTS	PUBLIC SAFETY ENTERPRISE COMMUNICATION (PSEC) RADIO INTEROPERABILITY	2,754	-	2,754
110	70130	FCLTS	TECHNOLOGY ENHANCEMENTS	53,179	-	53,179
110	70150	FCLTS	CITY UNIFIED CAMERA PROJECT, PHASE II	27,982	-	27,982
110	71150	STRTS	AUTO CENTER DRIVE/BURLINGTON NORTHERN SANTA FE RAILROAD GRADE SEPARATION	1,163,876	-	1,163,876
110	71630	FCLTS	POLICE BODY WORN CAMERAS	1,171	35,000	36,171
110	71650	FCLTS	CITY HALL SECURITY IMPROVEMENTS	767,989	-	767,989
110	71660	FCLTS	FIRE STATION ALERTING SYSTEMS	233,436	65,000	298,436
110	71670	FCLTS	POLICE CAD/RMS SYSTEM	550,032	-	550,032
110	71700	FCLTS	CORONA INNOVATION CENTER	120,578	-	120,578
110	71710	FCLTS	AUTO CENTER SIGN	150,000	-	150,000
110	71720	PARKS	GRIFFIN PARK ENHANCEMENTS	4,484	-	4,484
110	71990	FCLTS	HOUSEHOLD HAZARDOUS WASTE FACILITY	265,000	-	265,000
110	72050	WATER	ALCOA DIKE POTABLE WATER NON-COMPENSABLE	15,000	-	15,000
110	72051	WATER	ALCOA DIKE ADMINISTRATION	312,812	-	312,812
110	72070	FCLTS	ANIMAL CONTROL FACILITY CAPITAL IMPROVEMENTS	-	45,000	45,000
110	72080	FCLTS	COMMUNITY CENTER FACILITIES CAPITAL IMPROVEMENTS	152,921	70,000	222,921
110	72330	FCLTS	TIMEKEEPING SYSTEM	331,016	-	331,016
110	72520	FCLTS	NEW VHF RADIO SIMULCAST AND BACKHAUL SYSTEM	1,956,661	-	1,956,661
110	72530	FCLTS	POLICE DEPARTMENT FACILITY IMPROVEMENTS	37,000	62,327	99,327
110	72540	FCLTS	REPLACE MICROWAVE LINKS TO FIRE STATION	39,126	-	39,126
110	72820	WATER	GRAPE HILL TELECOMMUNICATIONS TOWER NO. 2	18,993	-	18,993
110	73790	FCLTS	CITY HALL WHOLE BUILDING ENERGY EFFICIENCY PROJECT	213,352	-	213,352
110	73800	PARKS	MOUNTAIN GATE PARK IMPROVEMENTS	52,222	-	52,222
110	73801	PARKS	MOUNTAIN GATE PARK ADA IMPROVEMENTS	41,736	-	41,736
110	73820	PARKS	TRAILS MASTER PLAN	36,910	-	36,910
110	73840	PARKS	PARKS FACILITIES AND AMENITIES INVENTORY	36,367	-	36,367
110	73851	PARKS	LINCOLN PARK ADA IMPROVEMENTS	44,269	-	44,269
110	74121	PARKS	CRESTA VERDE PARK ADA IMPROVEMENTS	53,305	-	53,305
110	74131	PARKS	ONTARIO PARK ADA IMPROVEMENTS	52,616	-	52,616
110	74141	PARKS	PROMENADE PARK ADA IMPROVEMENT	54,345	-	54,345
110	74151	PARKS	RIDGELINE PARK ADA IMPROVEMENTS	71,153	-	71,153
110	74161	PARKS	RIVER ROAD PARK ADA IMPROVEMENTS	40,000	-	40,000
110	74171	PARKS	TEHACHAPI PARK ADA IMPROVEMENT	40,000	-	40,000
110	74181	PARKS	VICTORIA PARK ADA IMPROVEMENTS	61,771	-	61,771
110	75090	FCLTS	EMERGENCY OPERATIONS CENTER UPGRADE	400,009	208,254	608,263

Capital Improvement Plan, Schedule of Estimated Carryover and New Funding (by Fund)

FUND	PROJECT NO.	PROGRAM NAME	PROJECT TITLE	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
110	76150	FCLTS	COMPREHENSIVE FIRE STATION ASSESSMENT & REBUILD/REMODEL	-	400,000	400,000
110	76160	FCLTS	FIRE EMERGING TECHNOLOGY/EQUIPMENT	-	50,000	50,000
110	76170	FCLTS	SELF-CONTAINED BREATHING APPARATUS (SCBA)	-	700,000	700,000
110	76180	FCLTS	FIRE RADIOS REPLACEMENT PROGRAM	-	322,000	322,000
110	76190	STRTS	ALLEY IMPROVEMENTS	-	2,000,000	2,000,000
110	76360	PARKS	LINCOLN PARK NEW FITNESS EQUIPMENT	-	100,000	100,000
110	76370	PARKS	DEMOLITION OF THE ARMORY BUILDING AT CITY PARK	-	1,100,000	1,100,000
110	76380	PARKS	CITY PARK ASPHALT REMOVE AND REPLACE	-	230,000	230,000
110	76390	PARKS	MASTER PLAN FOR CITY PARK, SENIOR AND AQUATIC CENTER DESIGNS	-	150,000	150,000
110	76400	PARKS	PARK AMENITIES REPLACEMENT PHASE I	-	1,150,000	1,150,000
110	76430	PARKS	BORDER AND FAIRVIEW PARK PLAYGROUND EQUIPMENT	-	250,000	250,000
110	76440	FCLTS	RIVER ROAD PARK NEW ROOF FOR BUILDING	-	25,000	25,000
110	76450	PARKS	PARKS MASTER PLAN	-	150,000	150,000
110	77090	FCLTS	CORONA MALL BID ESTABLISHMENT	132,040	-	132,040
110	78150	FCLTS	BUILDING EVALUATION & MAINTENANCE PLAN	50,000	150,000	200,000
110	79030	WATER	EAGLE GLEN RADIO TOWER ACCESS	28,776		28,776
110	84480	STRTS	SHERBORN STREET IMPROVEMENTS	438,374	-	438,374
			GENERAL FUND TOTAL	**$11,276,952**	**$9,191,052**	**$20,468,004**
LIBRARY FACILITIES FEE FUND						
206	63900	FCLTS	LIBRARY MATERIALS	86,109	-	86,109
206	86900	FCLTS	CITYWIDE FACILITIES INVENTORY	4,000	-	4,000
206	86910	FCLTS	CITYWIDE DEVELOPMENT IMPACT FEE REVIEW	2,832	-	2,832
			LIBRARY FACILITIES FEE FUND TOTAL	**$92,941**	**-**	**$92,941**
FIRE WILD LAND MITIGATION FUND						
207	62900	FCLTS	FIRE EQUIPMENT ACQUISITION	15,311	14,409	29,720
			FIRE WILD LAND MITIGATION FUND TOTAL	**$15,311**	**$14,409**	**$29,720**
TC POLICE FACILITIES FUND						
208	76020	FCLTS	LICENSE PLATE READER PROJECT	8,118	-	8,118
208	86900	FCLTS	CITYWIDE FACILITIES INVENTORY	4,000	-	4,000
208	86910	FCLTS	CITYWIDE DEVELOPMENT IMPACT FEE REVIEW	2,832	-	2,832
			TC POLICE FACILITIES FUND TOTAL	**$14,950**	**-**	**$14,950**
TC FIRE FACILITIES FUND						
209	62900	FCLTS	FIRE EQUIPMENT ACQUISITION	59,610	-	59,610
209	86900	FCLTS	CITYWIDE FACILITIES INVENTORY	4,000	-	4,000
209	86910	FCLTS	CITYWIDE DEVELOPMENT IMPACT FEE REVIEW	2,832	-	2,832
			TC FIRE FACILITIES FUND TOTAL	**$66,442**	**-**	**$66,442**
STREET AND TRAFFIC SIGNALS FUND						
211	62410	STRTS	MAGNOLIA AVENUE WIDENING	1,256,321	-	1,256,321
211	69500	STRTS	CAJALCO / I-15 INTERCHANGE IMPROVEMENTS	135,260	-	135,260
211	69510	STRTS	CITYWIDE MASTER PLAN STREET IMPROVEMENTS	1,587,748	-	1,587,748
211	70630	STRTS	CITYWIDE TRAFFIC SIGNALS	2,620,664	-	2,620,664
211	71800	STRTS	ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) PHASE III AND ATMS MASTER PLAN UPDATE	1,735,264	300,000	2,035,264
211	71840	STRTS	TRAFFIC SIGNAL MAINTENANCE FACILITY	230,000	-	230,000
211	72100	STRTS	ONTARIO AVENUE WIDENING	687,691	-	687,691
211	76200	STRTS	CITYWIDE ADA CURB RAMP IMPROVEMENTS	-	350,000	350,000
211	76210	STRTS	TRAFFIC SIGNAL ADA ENHANCEMENTS	-	75,000	75,000
211	76220	STRTS	FOOTHILL PARKWAY INTERCONNECT SIGNAL SYSTEM OPTIMIZATION	-	200,000	200,000
211	76230	STRTS	TRAFFIC MONITORING CCTV SYSTEM REPAIRS AND UPGRADES	-	100,000	100,000
211	76240	STRTS	IN-PAVEMENT ILLUMINATION CROSSWALK	-	150,000	150,000
211	77010	STRTS	TRAFFIC SIGNAL AT MASTERS DRIVE AND CALIFORNIA AVE	800,000	-	800,000
211	80020	STRTS	SOUTH CORONA MASTER PLANNED STREETS	100,000	-	100,000
211	86900	FCLTS	CITYWIDE FACILITIES INVENTORY	9,900	-	9,900
211	86910	FCLTS	CITYWIDE DEVELOPMENT IMPACT FEE REVIEW	10,007	-	10,007

Capital Improvement Plan, Schedule of Estimated Carryover and New Funding (by Fund)

FUND	PROJECT NO.	PROGRAM NAME	PROJECT TITLE	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
			STREET AND TRAFFIC SIGNALS FUND TOTAL	**$9,172,855**	**$1,175,000**	$10,347,855
DRAINAGE FEE FUND						
212	62920	STRTS	EAST GRAND BOULEVARD STORM DRAIN	241,181	320,000	561,181
212	73860	STRTS	INFRA SR-91 CORRIDOR	-	363,000	363,000
212	86050	STRTS	CHASE DRIVE IMPROVEMENTS - PHASE III	90,906	-	90,906
212	86900	FCLTS	CITYWIDE FACILITIES INVENTORY	47,297	-	47,297
212	86910	FCLTS	CITYWIDE DEVELOPMENT IMPACT FEE REVIEW	5,382	-	5,382
212	86920	STRTS	REIMBURSEMENT AGREEMENT PAYMENTS - DRAINAGE	198,697	-	198,697
			DRAINAGE FEE FUND TOTAL	**$583,463**	**$683,000**	**$1,266,463**
POLICE FACILITIES FUND						
213	69120	FCLTS	CITY UNIFIED CAMERA PROJECT	1,289	-	1,289
213	70110	FCLTS	PUBLIC SAFETY ENTERPRISE COMMUNICATION (PSEC) RADIO INTEROPERABILITY	21,300	-	21,300
213	86450	FCLTS	POLICE EQUIPMENT ACQUISITION	66,145	71,990	138,135
213	86900	FCLTS	CITYWIDE FACILITIES INVENTORY	4,000	-	4,000
213	86910	FCLTS	CITYWIDE DEVELOPMENT IMPACT FEE REVIEW	2,832	-	2,832
			POLICE FACILITIES FUND TOTAL	**$95,566**	**$71,990**	**$167,556**
FIRE FACILITIES FUND						
214	62900	FCLTS	FIRE EQUIPMENT ACQUISITION	176,786	22,675	199,461
214	71660	FCLTS	FIRE STATION ALERTING SYSTEMS	234,999	85,000	319,999
214	86900	FCLTS	CITYWIDE FACILITIES INVENTORY	3,956	-	3,956
214	86910	FCLTS	CITYWIDE DEVELOPMENT IMPACT FEE REVIEW	2,832	-	2,832
			FIRE FACILITIES FUND TOTAL	**$418,573**	**$107,675**	**$526,248**
PUBLIC MEETING FACILITIES FUND						
215	71640	FCLTS	VICENTIA ACTIVITY CENTER	17,236	-	17,236
215	73840	PARKS	PARKS FACILITIES AND AMENITIES INVENTORY	1,826	-	1,826
215	86900	FCLTS	CITYWIDE FACILITIES INVENTORY	4,000	-	4,000
215	86910	FCLTS	CITYWIDE DEVELOPMENT IMPACT FEE REVIEW	2,832	-	2,832
			PUBLIC MEETING FACILITIES FUND TOTAL	**$25,894**	**-**	**$25,894**
AQUATICS CENTER FUND						
216	69630	PARKS	AQUATIC IMPROVEMENTS	100,236	-	100,236
216	86900	FCLTS	CITYWIDE FACILITIES INVENTORY	5,645	-	5,645
216	86910	FCLTS	CITYWIDE DEVELOPMENT IMPACT FEE REVIEW	1,082	-	1,082
			AQUATICS CENTER FUND TOTAL	**$106,963**	**-**	**$106,963**
PARKS AND OPEN SPACE FUND						
217	71720	PARKS	GRIFFIN PARK ENHANCEMENTS	135,462	-	135,462
217	72600	PARKS	AUBURNDALE AMENITIES IMPROVEMENTS	630,640	-	630,640
217	73800	PARKS	MOUNTAIN GATE PARK IMPROVEMENTS	30,533	-	30,533
217	73840	PARKS	PARKS FACILITIES AND AMENITIES INVENTORY	2,020	-	2,020
217	73851	PARKS	LINCOLN PARK ADA IMPROVEMENTS	2	-	2
217	76410	PARKS	BUTTERFIELD PARK - DESIGN WEST PARKING LOT	-	36,000	36,000
217	76420	PARKS	MOUNTAIN GATE PARK SHADE STRUCTURE FOR BALLFIELD PLAZA	-	160,000	160,000
217	76450	PARKS	PARKS MASTER PLAN	-	100,000	100,000
217	77130	PARKS	SKYLINE TRAIL	55,000		55,000
217	79020	PARKS	PARKS IMPROVEMENTS	2,898,035		2,898,035
			PARKS AND OPEN SPACE FUND TOTAL	**$3,751,691**	**$296,000**	**$4,047,691**
CORONA MALL BUSINESS IMPROVEMENT DISTRICT FUND						
218	79000	FCLTS	CORONA MALL BREEZEWAY & PARKING LOT REHABILITATION	131,608	-	131,608
218	84220	FCLTS	CORONA MALL BUSINESS IMPROVEMENT DISTRICT	331,524	-	331,524
			CORONA MALL BUSINESS IMPROVEMENT DISTRICT FUND TOTAL	**$463,132**	**-**	**$463,132**
RMRA FUND						
221	69210	STRTS	ANNUAL STREET PAVEMENT REHABILITATION	2,680,049	3,285,482	5,965,531
			RMRA FUND TOTAL	**$2,680,049**	**$3,285,482**	**$5,965,531**
GAS TAX (2105-2106-PROP 42) FUND						
222	62410	STRTS	MAGNOLIA AVENUE WIDENING	100,000	100,000	200,000

Capital Improvement Plan, Schedule of Estimated Carryover and New Funding (by Fund)

FUND	PROJECT NO.	PROGRAM NAME	PROJECT TITLE	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
222	68860	STRTS	CITYWIDE BENCHMARK UPDATE	190,000	-	190,000
222	69210	STRTS	ANNUAL STREET PAVEMENT REHABILITATION	18,644	-	18,644
222	69220	STRTS	PAVEMENT MAINTENANCE AND RESURFACING	63,428	150,000	213,428
222	69370	STRTS	MCKINLEY GRADE SEPARATION	12,052	-	12,052
222	69500	STRTS	CAJALCO / I-15 INTERCHANGE IMPROVEMENTS	238,179	-	238,179
222	70730	STRTS	SIDEWALK, CURB AND GUTTER REPAIR/REPLACEMENT/MAINTENANCE	-	400,000	400,000
222	70940	STRTS	MISCELLANEOUS REPAIR AND REPLACEMENT OF TRAFFIC SIGNALS	196,859	200,000	396,859
222	71820	STRTS	TRAFFIC SIGNAL INSTALLATION AT AUTO CENTER DRIVE / METROLINK STATION	50,000	-	50,000
222	71830	STRTS	TRAFFIC SIGNALS LIGHTING UPGRADE	88,086	-	88,086
222	72160	STRTS	CITYWIDE TRAFFIC SIGNS	29,595	15,000	44,595
222	72620	STRTS	BUTTERFIELD DRIVE ROAD RELOCATION	149,898	-	149,898
222	72630	STRTS	MAGNOLIA MEDIAN REHABILITATION	46,637	-	46,637
222	72920	STRTS	STRIPING REHABILITATION	90,988	-	90,988
222	73540	STRTS	OVERLOOK ROAD MAINTENANCE	38,417	-	38,417
222	73870	STRTS	WEST RINCON STREET IMPROVEMENTS	500,000	-	500,000
			GAS TAX (2105-2106-PROP 42) FUND TOTAL	**$1,812,783**	**$865,000**	**$2,677,783**
MEASURE A FUND						
227	60300	STRTS	REMOVE DEBRIS FROM BEDFORD WASH UNDER TEMESCAL CANYON	233,568	-	233,568
227	62410	STRTS	MAGNOLIA AVENUE WIDENING	924,477	199,000	1,123,477
227	62920	STRTS	EAST GRAND BOULEVARD STORM DRAIN	500,000	-	500,000
227	68860	STRTS	CITYWIDE BENCHMARK UPDATE	40,000	-	40,000
227	69210	STRTS	ANNUAL STREET PAVEMENT REHABILITATION	2,249,622	3,786,316	6,035,938
227	69220	STRTS	PAVEMENT MAINTENANCE AND RESURFACING	24,290	150,000	174,290
227	69370	STRTS	MCKINLEY GRADE SEPARATION	1,997,593	-	1,997,593
227	70690	STRTS	PAVEMENT MANAGEMENT STUDY	71,584	30,000	101,584
227	70730	STRTS	SIDEWALK, CURB AND GUTTER REPAIR/REPLACEMENT/MAINTENANCE	19,057	400,000	419,057
227	70940	STRTS	MISCELLANEOUS REPAIR AND REPLACEMENT OF TRAFFIC SIGNALS	9,826	-	9,826
227	71150	STRTS	AUTO CENTER DRIVE/BURLINGTON NORTHERN SANTA FE RAILROAD GRADE SEPARATION	277,150	-	277,150
227	71790	STRTS	BRIDGE EVALUATION	374,522	-	374,522
227	71830	STRTS	TRAFFIC SIGNALS LIGHTING UPGRADE	252,186	-	252,186
227	71840	STRTS	TRAFFIC SIGNAL MAINTENANCE FACILITY	30,000	-	30,000
227	72050	WATER	ALCOA DIKE POTABLE WATER NON-COMPENSABLE	15,000	-	15,000
227	72100	STRTS	ONTARIO AVENUE WIDENING	1,420,720	350,000	1,770,720
227	72160	STRTS	CITYWIDE TRAFFIC SIGNS	10,062	-	10,062
227	72210	STRTS	CITYWIDE SIDEWALK AND ADA IMPROVEMENTS - PHASE II	1,291,791	350,000	1,641,791
227	72220	STRTS	CHANGEABLE TRAFFIC MESSAGE SIGN REPLACEMENT	32,395	-	32,395
227	72620	STRTS	BUTTERFIELD DRIVE ROAD RELOCATION	1,850,000	-	1,850,000
227	72630	STRTS	MAGNOLIA MEDIAN REHABILITATION	104,175	-	104,175
227	72680	STRTS	RIVER ROAD MEDIAN LANDSCAPE IMPROVEMENTS	1,500	500,000	501,500
227	72920	STRTS	STRIPING REHABILITATION	238,609	325,000	563,609
227	73540	STRTS	OVERLOOK ROAD MAINTENANCE	9,508	-	9,508
227	73870	STRTS	WEST RINCON STREET IMPROVEMENTS	500,000	350,000	850,000
227	76030	STRTS	OAK AVENUE STREET WIDENING	497,199	650,000	1,147,199
227	78000	STRTS	FY2019 CDBG SIDEWALK IMPROVEMENTS	9,923	-	9,923
227	78060	STRTS	ROCK VISTA DRIVE SUBDRAIN	278,140	-	278,140
			MEASURE A FUND TOTAL	**$13,262,896**	**$7,090,316**	**$20,353,212**
CIVIC CENTER FUND						
232	60330	FCLTS	HISTORIC CIVIC CENTER BREEZEWAY REBUILD	240,000	-	240,000
232	70140	FCLTS	HISTORIC CIVIC CENTER FACILITY CAPITAL IMPROVEMENTS	15,421	139,000	154,421
			CIVIC CENTER FUND TOTAL	**$255,421**	**$139,000**	**$394,421**

Capital Improvement Plan, Schedule of Estimated Carryover and New Funding (by Fund)

FUND	PROJECT NO.	PROGRAM NAME	PROJECT TITLE	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
PUBLIC WORKS CAPITAL GRANTS FUND						
243	62411	STRTS	MAGNOLIA AVENUE WIDENING	37,545	-	37,545
243	69370	STRTS	MCKINLEY GRADE SEPARATION	57,099,575	-	57,099,575
243	69372	STRTS	MCKINLEY / SANTA FE GRADE SEPARATION	2,000,000	-	2,000,000
243	69500	STRTS	CAJALCO / I-15 INTERCHANGE IMPROVEMENTS	565,095	-	565,095
243	69501	STRTS	CAJALCO / I-15 INTERCHANGE IMPROVEMENTS	3,633,362	-	3,633,362
243	71150	STRTS	AUTO CENTER DRIVE/BURLINGTON NORTHERN SANTA FE RAILROAD GRADE SEPARATION	3,239,578	-	3,239,578
243	71820	STRTS	TRAFFIC SIGNAL INSTALLATION AT AUTO CENTER DRIVE / METROLINK STATION	235,685	-	235,685
243	72100	STRTS	ONTARIO AVENUE WIDENING	1,448,644	-	1,448,644
243	72900	STRTS	TRAFFIC SIGNAL INSTALLATION AT BEDFORD CANYON / GEORGETOWN	469,300	-	469,300
			PUBLIC WORKS CAPITAL GRANTS FUND TOTAL	**$68,728,783**	**-**	**$68,728,783**
COUNTY SERVICE AREA 152 (NPDES) FUND						
245	68340	FCLTS	VEHICLE PROCUREMENT	-	10,775	10,775
245	71990	FCLTS	HOUSEHOLD HAZARDOUS WASTE FACILITY	32,237	-	32,237
245	78140	FCLTS	STORM DRAIN CATCH BASIN FILTERS	90,334	150,000	240,334
			COUNTY SERVICE AREA 152 (NPDES) FUND TOTAL	**$122,571**	**$160,775**	**$283,346**
CFD 2002-2 LMD FUND						
247	73310	PARKS	CFD 10-YEAR PLAN	385	-	385
			CFD 2002-2 LMD FUND TOTAL	**$385**	**-**	**$385**
CFD 97-1 LANDSCAPE FUND						
248	73310	PARKS	CFD 10-YEAR PLAN	5,098	-	5,098
			CFD 97-1 LANDSCAPE FUND TOTAL	**$5,098**	**-**	**$5,098**
CFD 2001-1 LANDSCAPE FUND						
249	70460	PARKS	LANDSCAPE RETROFIT PROJECT	393,223	-	393,223
249	73310	PARKS	CFD 10-YEAR PLAN	42,013	-	42,013
			CFD 2001-1 LANDSCAPE FUND TOTAL	**$435,236**	**-**	**$435,236**
CFD/LMD 2002-3 LANDSCAPE FUND						
251	73310	PARKS	CFD 10-YEAR PLAN	46	-	46
			CFD/LMD 2002-3 LANDSCAPE FUND TOTAL	**$46**	**-**	**$46**
LMD 2003-1 LIGHTING FUND						
252	72710	STRTS	DOS LAGOS TRAFFIC SIGNAL IMPROVEMENTS	171,280	-	171,280
			LMD 2003-1 LIGHTING FUND TOTAL	**$171,280**	**-**	**$171,280**
CFD/LMD 2011-1 FUND						
253	73310	PARKS	CFD 10-YEAR PLAN	527	-	527
			CFD/LMD 2011-1 FUND TOTAL	**$527**	**-**	**$527**
SOUTH CORONA LANDSCAPING FUND						
274	80080	PARKS	SOUTH CORONA MASTER PLANNED LANDSCAPE	796,166	-	796,166
274	86900	FCLTS	CITYWIDE FACILITIES INVENTORY	2,370	-	2,370
			SOUTH CORONA LANDSCAPING FUND TOTAL	**$798,536**	**-**	**$798,536**
AIRPORT FUND						
275	69890	FCLTS	AIRPORT FACILITIES IMPROVEMENT	222,317	450,000	672,317
			AIRPORT FUND TOTAL	**$222,317**	**$450,000**	**$672,317**
DWELLING DEVELOPMENT TAX FUND						
289	75020	FCLTS	CITY OF CORONA: HOMELESS SHELTER REHABILITATION	237,311	-	237,311
289	75025	FCLTS	CITY OF CORONA: HOMELESS SHELTER REHABILITATION PHASE II	42,420		42,420
			DWELLING DEVELOPMENT TAX FUND TOTAL	**$279,731**	**-**	**$279,731**
RDA SUCCESSOR AGENCY FUND						
417	65810	FCLTS	SKYPARK OPA	895	80,000	80,895
417	68530	FCLTS	TEMESCAL CANYON/ DOS LAGOS OWNER PARTICIPATION AGREEMENT	1	463,939	463,940

Capital Improvement Plan, Schedule of Estimated Carryover and New Funding (by Fund)

FUND	PROJECT NO.	PROGRAM NAME	PROJECT TITLE	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
417	68630	FCLTS	CORONA N MAIN DEVELOPMENT OWNER PARTICIPATION AGREEMENT	166,344	550,000	716,344
417	68700	FCLTS	CASA DE LA VILLA	-	450,000	450,000
			RDA SUCCESSOR AGENCY FUND TOTAL	**$167,239**	**$1,543,939**	**$1,711,178**
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND						
431	63462	FCLTS	CITY OF CORONA: CODE ENFORCEMENT	-	100,000	100,000
431	67133	FCLTS	RESIDENTIAL REHABILITATION PROGRAM	370,288	-	370,288
431	72792	FCLTS	BIG BROTHERS BIG SISTERS: BIGS WITH BADGES MENTORING PROGRAM	-	25,000	25,000
431	72852	FCLTS	PEPPERMINT RIDGE: NURSING SERVICES	-	25,000	25,000
431	72882	FCLTS	CITY OF CORONA: PUBLIC FACILITIES AND INFRASTRUCTURE	-	714,229	714,229
431	75000	FCLTS	CITY OF CORONA EMERGENCY-RELATED ACTIVITIES	176,000	-	176,000
431	75010	FCLTS	CDBG-CV PROGRAM PLANNING, ADMINISTRATION, AND MONITORING	185,721	-	185,721
431	75020	FCLTS	CITY OF CORONA: HOMELESS SHELTER REHABILITATION	12,848	-	12,848
431	76462	FCLTS	ABC HOPES, INC.: (DIS)ABILITIES FITNESS + LIFE SKILL SUPPORT	-	25,000	25,000
431	76472	FCLTS	ASSISTANCE LEAGUE OF RIVERSIDE: OPERATION SCHOOL BELL	-	25,000	25,000
431	76482	FCLTS	STARTING OVER, INC.: PATH TO SEED	-	25,000	25,000
431	76492	FCLTS	VOICES FOR CHILDREN: COURT-APPOINTED SPECIAL ADVOCATE PROGRAM	-	25,000	25,000
431	78000	STRTS	FY2019 CDBG SIDEWALK IMPROVEMENTS	124,689	-	124,689
431	89052	FCLTS	FAIR HOUSING COUNCIL OF RIVERSIDE COUNTY: FAIR HOUSING	-	28,650	28,650
			COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND TOTAL	**$869,545**	**$992,879**	**$1,862,424**
HOME INVESTMENT PARTNERSHIP PROGRAM FUND						
432	67133	FCLTS	RESIDENTIAL REHABILITATION PROGRAM	508,556	-	508,556
432	71698	FCLTS	COMMUNITY HOUSING DEVELOPMENT ORGANIZATION	44,548	74,564	119,112
432	75030	FCLTS	TENANT-BASED RENTAL ASSISTANCE	355,869	372,817	728,686
432	75040	FCLTS	AFFORDABLE / PERMANENT SUPPORTIVE HOUSING DEVELOPMENT	200,000	-	200,000
			HOME INVESTMENT PARTNERSHIP PROGRAM FUND TOTAL	**$1,108,973**	**$447,381**	**$1,556,354**
WATER RECLAMATION CAPACITY FUND						
440	76330	WATER	CAPACITY FEE STUDY	-	50,000	50,000
440	77080	WRCLM	GALLOWAY SEWER EXTENSION	95,191	-	95,191
			WATER RECLAMATION CAPACITY FUND TOTAL	**$95,191**	**$50,000**	**$145,191**
LMD 84-1 LIGHTING FUND						
446	70940	STRTS	MISCELLANEOUS REPAIR AND REPLACEMENT OF TRAFFIC SIGNALS	7,376	-	7,376
			LMD 84-1 LIGHTING FUND TOTAL	**$7,376**	**-**	**$7,376**
2012 WATER REVENUE BONDS - PROJECT FUND						
453	65890	WATER	MANGULAR BLENDING FACILITY	2,736,704	-	2,736,704
			2012 WATER REVENUE BONDS - PROJECT FUND TOTAL	**$2,736,704**	**-**	**$2,736,704**
LMD 84-2 ZONE 10 FUND						
460	70440	PARKS	LMD 84-2, ZONE 10 LANDSCAPE RETROFIT/SLOPE STUDY	16,956	-	16,956
460	71620	PARKS	LMD 84-2, ZONE 10 SLOPE IMPROVEMENT/STABILIZATION	700,091	-	700,091
460	77060	PARKS	1559/1563 DOMINGUEZ RANCH SLOPE	75,418	-	75,418
			LMD 84-2 ZONE 10 FUND TOTAL	**$792,465**	**-**	**$792,465**
LMD 84-2 ZONE 14 FUND						
461	70460	PARKS	LANDSCAPE RETROFIT PROJECT	120,707	-	120,707
			LMD 84-2 ZONE 14 FUND TOTAL	**$120,707**	**-**	**$120,707**
TUMF - WRCOG FUND						
479	69370	STRTS	MCKINLEY GRADE SEPARATION	481,102	-	481,102
479	71150	STRTS	AUTO CENTER DRIVE/BURLINGTON NORTHERN SANTA FE RAILROAD GRADE SEPARATION	187,736	-	187,736
			TUMF - WRCOG FUND TOTAL	**$668,839**	**-**	**$668,839**
REIMBURSEMENT GRANTS FUND						
480	70114	FCLTS	FY19 HSGP PSEC BASE RADIO	53,323	-	53,323
480	71990	FCLTS	HOUSEHOLD HAZARDOUS WASTE FACILITY	250,000	-	250,000

Capital Improvement Plan, Schedule of Estimated Carryover and New Funding (by Fund)

FUND	PROJECT NO.	PROGRAM NAME	PROJECT TITLE	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
480	72050	WATER	ALCOA DIKE POTABLE WATER NON-COMPENSABLE	5,000	-	5,000
480	72051	WATER	ALCOA DIKE ADMINISTRATION	5,000	-	5,000
480	72052	STRTS	AUBURNDALE SOUTH DRAIN LINE - ALCOA	5,000	-	5,000
480	72053	STRTS	RINCON 20X40 SOUTH DRAIN LINE - ALCOA	5,000	-	5,000
480	73330	PARKS	PROP 68 PER CAPITA PLAYGROUND REPLACEMENT	44,445	-	44,445
480	79010	ELECT	POWER RESILIENCY RISK AND NEEDS ASSESSMENT	238,572		238,572
			REIMBURSEMENT GRANTS FUND TOTAL	**$606,340**	**-**	**$606,340**
WATER CAPACITY FUND						
507	68520	WATER	KEITH WATER STORAGE TANK	1,255,657	-	1,255,657
507	69770	WATER	1380 - ZONE WATER STORAGE TANK	84,662	-	84,662
507	76330	WATER	CAPACITY FEE STUDY	-	50,000	50,000
			WATER CAPACITY FUND TOTAL	**$1,340,319**	**$50,000**	**$1,390,319**
RECLAIMED WATER SYSTEM FUND						
567	68340	FCLTS	VEHICLE PROCUREMENT	10,354	12,830	23,184
567	69710	WATER	WESTERN RIVERSIDE COUNTY REGIONAL WASTEWATER AUTHORITY (WRCRWA) RECLAIMED WATERLINE	1,255,778	-	1,255,778
567	69820	WATER	SCADA PANEL REPLACEMENT	32,886	-	32,886
567	70370	WATER	OLD TEMESCAL ROAD RECLAIMED WATERLINE	14,706	832,451	847,157
567	70390	WATER	SCADA BACKBONE LICENSED RADIO INSTALLATION	1,458	-	1,458
567	71500	WATER	LINCOLN AVENUE RECLAIMED WATERLINE - RAILROAD TO SR-91	17,689	-	17,689
567	72310	WATER	DEVELOPMENT METERS	6,247	2,788	9,035
567	72750	FCLTS	BUSINESS PROCESS MANAGEMENT	8,250	-	8,250
567	72760	WATER	WESTERN RIVERSIDE COUNTY REGIONAL WASTE WATER AUTHORITY (WRCRWA) FLOW CONTROL IMPROVEMENTS	936,793	-	936,793
567	72820	WATER	GRAPE HILL TELECOMMUNICATIONS TOWER NO. 2	7,323	-	7,323
567	73900	WATER	RECLAIMED WATERLINE INFRASTRUCTURE	63,680	56,650	120,330
567	76000	WATER	FLOW METER UPGRADE	-	50,000	50,000
567	76270	WATER	WRCRWA BOOSTER PUMP STATION	-	847,500	847,500
567	76280	WATER	ARC FLASH STUDY	-	15,000	15,000
567	77050	WRCLM	WATER RECLAMATION FACILITY #3 COMMUNICATIONS TOWER	16,504	3,333	19,837
567	79030	WATER	EAGLE GLEN RADIO TOWER ACCESS	4,316		4,316
			RECLAIMED WATER SYSTEM FUND TOTAL	**$2,375,984**	**$1,820,552**	**$4,196,536**
WATER UTILITY FUND						
570	65310	WATER	EMERGENCY GENERATORS	552,014	510,000	1,062,014
570	65890	WATER	MANGULAR BLENDING FACILITY	6,432,999	-	6,432,999
570	66080	WATER	SW QUADRANT WATERLINE REPLACEMENT - PHASE I	3,114,416	-	3,114,416
570	66110	WATER	SE GRAND QUADRANT WATERLINE REPLACEMENT	-	2,308,333	2,308,333
570	68180	WATER	LESTER POST DISINFECTION STATION	284,158	-	284,158
570	68260	WATER	WELL 14 RELOCATION	2,869,828	-	2,869,828
570	68270	WATER	WELL 15 RELOCATION	984,041	2,015,959	3,000,000
570	68280	WATER	REPIPE WELL 22	97,077	678,992	776,069
570	68340	FCLTS	VEHICLE PROCUREMENT	207,722	640,925	848,647
570	68680	WATER	WELL REHABILITATION	708,175	816,000	1,524,175
570	68683	WATER	WELL 29 REHABILITATION	41,192	-	41,192
570	68684	WATER	WELL 31 REHABILITATION	3,427	-	3,427
570	69720	WATER	ARCADIA/MINNESOTA WATERLINE REPLACEMENT	687,228	1,000,000	1,687,228
570	69820	WATER	SCADA PANEL REPLACEMENT	373,849	332,000	705,849
570	69980	WATER	RESIDENTIAL TURF REMOVAL REBATE PROJECT	917,414	-	917,414
570	70150	FCLTS	CITY UNIFIED CAMERA PROJECT, PHASE II	63,284	-	63,284
570	70390	WATER	SCADA BACKBONE LICENSED RADIO INSTALLATION	49,870	-	49,870
570	71870	WATER	METER REPLACEMENT	944,757	927,000	1,871,757
570	71930	WATER	WATERLINE INFRASTRUCTURE	340,014	1,250,108	1,590,122
570	71990	FCLTS	HOUSEHOLD HAZARDOUS WASTE FACILITY	305,279	-	305,279
570	72050	WATER	ALCOA DIKE POTABLE WATER NON-COMPENSABLE	27,199	-	27,199
570	72310	WATER	DEVELOPMENT METERS	385,440	169,203	554,643

Capital Improvement Plan, Schedule of Estimated Carryover and New Funding (by Fund)

FUND	PROJECT NO.	PROGRAM NAME	PROJECT TITLE	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
570	72470	WATER	R-3 POTABLE TANK PAVEMENT REPAIR	133,078	-	133,078
570	72750	FCLTS	BUSINESS PROCESS MANAGEMENT	151,250	-	151,250
570	72780	WATER	1220 - ZONE BOOSTER PUMP STATION	500,000	4,000,000	4,500,000
570	72800	WATER	SDO TREATMENT PLANT LANDSCAPE REPAIR	179,808	-	179,808
570	72820	WATER	GRAPE HILL TELECOMMUNICATIONS TOWER NO. 2	14,207	-	14,207
570	73040	WATER	BOOSTER STATION REHABILITATION	600,000	618,000	1,218,000
570	73290	WATER	TEMESCAL CANYON ROAD WIDENING PROJECT, TEMESCAL VALLEY, UTILITIES RELOCATION	100,177	1,000,000	1,100,177
570	73890	WATER	ADJACENT IRRIGATION CONVERSION	100,350	100,350	200,700
570	73910	WATER	GENERATOR DPF AT WELL 22 AND LESTER WTP	700,000	-	700,000
570	73930	WATER	SUSTAINABLE GROUNDWATER PLAN GRANT	30,402	55,000	85,402
570	75060	WATER	DESALTER MEMBRANE REPLACEMENTS	20,963	134,817	155,780
570	76000	WATER	FLOW METER UPGRADE	140	103,000	103,140
570	76010	WATER	LESTER BACKWASH BASIN	25,842	-	25,842
570	76280	WATER	ARC FLASH STUDY	-	67,500	67,500
570	76290	WATER	PUBLIC SAFETY POWER SHUTOFF SOP MODIFICATIONS	-	78,000	78,000
570	76300	WATER	PAINT/COAT ABOVE GROUND WATER STORAGE TANKS	-	20,000	20,000
570	76310	WATER	WATER TANK MIXER INSTALLATIONS	-	130,200	130,200
570	76340	WATER	AMI METER REPLACEMENT PROJECT	-	500,000	500,000
570	76350	WATER	CHEMICAL TANK REPLACEMENTS	-	120,756	120,756
570	76590	WATER	LIBERTY AVENUE WATERLINE REPLACEMENT	-	1,800,000	1,800,000
570	77050	WRCLM	WATER RECLAMATION FACILITY #3 COMMUNICATIONS TOWER	148,529	30,003	178,532
570	77070	WATER	POTBLE WATER MP UPD PGRM EIR	1,024,317	-	1,024,317
570	79030	WATER	EAGLE GLEN RADIO TOWER ACCESS	19,424		19,424
			WATER UTILITY FUND TOTAL	**$23,137,869**	**$19,406,146**	**$42,544,015**
WATER UTILITY GRANT/AGRMT FUND						
571	69710	WATER	WESTERN RIVERSIDE COUNTY REGIONAL WASTEWATER AUTHORITY (WRCRWA) RECLAIMED WATERLINE	914,701	-	914,701
571	69711	WATER	WESTERN RIVERSIDE COUNTY REGIONAL WASTEWATER AUTHORITY (WRCRWA) RECLAIMED WATERLINE - RCFC	1,458,953	-	1,458,953
571	70370	WATER	OLD TEMESCAL ROAD RECLAIMED WATERLINE	4,637	444,415	449,052
571	70371	WATER	OLD TEMESCAL ROAD RECLAIMED WATERLINE (RCFC)	-	500,000	500,000
571	71500	WATER	LINCOLN AVENUE RECLAIMED WATERLINE - RAILROAD TO SR-91	5,897	-	5,897
571	72054	WRCLM	CROSS DIKE	18,842	-	18,842
571	72760	WATER	WESTERN RIVERSIDE COUNTY REGIONAL WASTE WATER AUTHORITY (WRCRWA) FLOW CONTROL IMPROVEMENTS	312,500	-	312,500
571	73890	WATER	ADJACENT IRRIGATION CONVERSION	33,450	33,450	66,900
571	73930	WATER	SUSTAINABLE GROUNDWATER PLAN GRANT	389,723	-	389,723
571	76270	WATER	WRCRWA BOOSTER PUMP STATION	-	282,500	282,500
			WATER UTILITY GRANT/AGRMT FUND TOTAL	**$3,138,704**	**$1,260,365**	**$4,399,069**
WATER RECLAMATION UTILITY FUND						
572	60140	WRCLM	WATER RECLAMATION FACILITY #1B ENERGY EFFICIENCY UPGRADES	474,728	-	474,728
572	68310	WRCLM	WATER RECLAMATION FACILITY #1 BIOSOLIDS PROCESSING UPGRADE	390,000	-	390,000
572	68340	FCLTS	VEHICLE PROCUREMENT	154,668	228,981	383,649
572	68400	WRCLM	RESEARCH/RAILROAD SEWER LINE REPLACEMENT	550,000	-	550,000
572	68710	WRCLM	SIERRA DEL ORO LIFT STATION AND PIPELINES	247,574	500,000	747,574
572	69120	FCLTS	CITY UNIFIED CAMERA PROJECT	18,715	-	18,715
572	69820	WATER	SCADA PANEL REPLACEMENT	317,728	408,000	725,728
572	69840	WRCLM	WATER RECLAMATION FACILITY #1 SECONDARY CLARIFIER	1,057,252	-	1,057,252
572	69880	WRCLM	WATER RECLAMATION FACILITY #3 DECOMMISSIONING - LIFT STATION	6,107,363	-	6,107,363
572	70150	FCLTS	CITY UNIFIED CAMERA PROJECT, PHASE II	148,375	-	148,375
572	70390	WATER	SCADA BACKBONE LICENSED RADIO INSTALLATION	50,227	-	50,227
572	71950	WRCLM	SEWER LINE INFRASTRUCTURE	60,720	448,239	508,959

Capital Improvement Plan, Schedule of Estimated Carryover and New Funding (by Fund)

FUND	PROJECT NO.	PROGRAM NAME	PROJECT TITLE	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
572	72020	WRCLM	WARDLOW ROAD SEWER RELOCATION PROJECT	1,138,699	-	1,138,699
572	72050	WATER	ALCOA DIKE POTABLE WATER NON-COMPENSABLE	15,000	-	15,000
572	72051	WATER	ALCOA DIKE ADMINISTRATION	349,135	-	349,135
572	72720	WATER	ALCOA RECLAIMED WATER EFFLUENT RELOCATION AND PIPE REMOVAL	1,399,503	-	1,399,503
572	72750	FCLTS	BUSINESS PROCESS MANAGEMENT	85,250	-	85,250
572	72820	WATER	GRAPE HILL TELECOMMUNICATIONS TOWER NO. 2	19,524	-	19,524
572	73050	WRCLM	CENTRIFUGE INSTALLATION AT WATER RECLAMATION FACILITY #1	471,064	-	471,064
572	73940	WRCLM	AUTOMATIC TRANSFER SWITCH CHANGE OUTS	193,500	103,000	296,500
572	73950	WRCLM	GREEN RIVER LIFT STATION FLOWMETER AND VAULT	50,000	-	50,000
572	73960	WRCLM	SDO LIFT STATION SANCON COATING	99,999	-	99,999
572	73980	WRCLM	WATER RECLAMATION FACILITY #1 SECONDARY GALLERY	43,004	-	43,004
572	73990	WRCLM	WATER RECLAMATION FACILITY #2 EQUALIZATION BASIN REPLACEMENT	5,448,118	-	5,448,118
572	74080	WRCLM	WATER RECLAMATION FACILITY #1 DRYER REBUILD	383,886	4,200,000	4,583,886
572	75050	WRCLM	BELT PRESS CONVEYORS	50,000	-	50,000
572	75070	WRCLM	DIGESTER 3 REHABILITATION AT WATER RECLAMATION FACILITY #1	396,100	-	396,100
572	76000	WATER	FLOW METER UPGRADE	121,526	153,000	274,526
572	76050	WRCLM	PLANT 1A SECONDARY CLARIFIER CONCRETE DECKS	99,250	-	99,250
572	76280	WATER	ARC FLASH STUDY	-	67,500	67,500
572	76350	WATER	CHEMICAL TANK REPLACEMENTS	-	61,531	61,531
572	77020	WRCLM	WATER RECLAMATION FACILITY #1 AERATION DIFFUSER REPLACEMENT	93,269	300,000	393,269
572	77030	WRCLM	WATER RECLAMATION FACILITY #2 ASPHALT ROADWAY PAVING	830,336	-	830,336
572	77040	WRCLM	WATER RECLAMATION FACILITY #2 MCC INSTALLATION - SUNKIST AND AERATION	99,370	-	99,370
572	77050	WRCLM	WATER RECLAMATION FACILITY #3 COMMUNICATIONS TOWER	148,529	30,003	178,532
572	79030	WATER	EAGLE GLEN RADIO TOWER ACCESS	19,424		19,424
			WATER RECLAMATION UTILITY FUND TOTAL	**$21,131,836**	**$6,500,254**	**$27,632,090**
WATER RECLAMATION GRANT/AGRMT FUND						
573	72054	WRCLM	CROSS DIKE	24,348	-	24,348
			WATER RECLAMATION GRANT/AGRMT FUND TOTAL	**$24,348**	**-**	**$24,348**
TRANSIT SERVICES FUND						
577	76530	FCLTS	INTELLIGENT TRANSPORTATION SYSTEM	-	1,300,000	1,300,000
577	76540	FCLTS	BUS STOP IMPROVEMENTS	-	564,974	564,974
577	76550	FCLTS	DIGITAL LAND MOBILE RADIO	-	135,000	135,000
577	76560	FCLTS	ADA ACCESSIBLE VAN	-	96,237	96,237
577	76570	FCLTS	ROUTE DEVELOPMENT BUSES	-	1,020,281	1,020,281
577	76580	FCLTS	REPLACEMENT OF BUSES	-	306,330	306,330
			TRANSIT SERVICES FUND TOTAL	**-**	**$3,422,822**	**$3,422,822**
ELECTRIC UTILITY FUND						
578	65750	ELECT	PAD MOUNTED ENCLOSURE (PME) SWITCHES UPGRADE	447,271	-	447,271
578	68340	FCLTS	VEHICLE PROCUREMENT	29,061	38,511	67,572
578	69960	ELECT	PLUG IN VEHICLE (PEV) READINESS PLAN	189,007	-	189,007
578	71870	WATER	METER REPLACEMENT	862	20,000	20,862
578	72310	WATER	DEVELOPMENT METERS	3,290	10,000	13,290
578	72750	FCLTS	BUSINESS PROCESS MANAGEMENT	30,250	-	30,250
578	72820	WATER	GRAPE HILL TELECOMMUNICATIONS TOWER NO. 2	1,833	-	1,833
578	74010	ELECT	ELECTRICAL INFRASTRUCTURE IMPROVEMENTS	55,177	25,500	80,677
578	74020	ELECT	ELECTRIC DISTRIBUTION SYSTEM INVENTORY CONDITION AND ASSESSMENT	174,907	-	174,907
578	76320	ELECT	TRANSFORMER LIFECYCLE REPLACEMENTS	-	200,000	200,000
578	77050	WRCLM	WATER RECLAMATION FACILITY #3 COMMUNICATIONS TOWER	16,504	3,333	19,837
			ELECTRIC UTILITY FUND TOTAL	**$948,161**	**$297,344**	**$1,245,505**

Capital Improvement Plan, Schedule of Estimated Carryover and New Funding (by Fund)

FUND	PROJECT NO.	PROGRAM NAME	PROJECT TITLE	ESTIMATED CARRYOVER FUNDING	FY 2022	TOTAL AVAILABLE
WAREHOUSE SERVICES FUND						
680	68340	FCLTS	VEHICLE PROCUREMENT	16	-	16
680	68920	FCLTS	CORPORATION YARD FACILITY CAPITAL IMPROVEMENTS	-	35,000	35,000
			WAREHOUSE SERVICES FUND TOTAL	**$16**	**$35,000**	**$35,016**
INFORMATION TECHNOLOGY FUND						
681	72750	FCLTS	BUSINESS PROCESS MANAGEMENT	150,000	-	150,000
681	72820	WATER	GRAPE HILL TELECOMMUNICATIONS TOWER NO. 2	3	-	3
681	73090	FCLTS	CNG STATION FUEL MASTER SOFTWARE UPGRADE	25,000	-	25,000
681	74040	FCLTS	VOIP PHONE SERVICE	299,454	-	299,454
681	74050	FCLTS	ENTERPRISE POWER BACKUP AND STORAGE	150,000	-	150,000
681	75080	FCLTS	ELECTRONIC DOCUMENT MANAGEMENT SYSTEM (EDMS)	100,000	600,000	700,000
681	76040	FCLTS	PENETRATION (PEN) TESTING	100,000	100,000	200,000
681	76090	FCLTS	SD-WAN SOLUTION	50,000	50,000	100,000
681	77000	FCLTS	SECURITY SOLUTION TO IDENTIFY NEFARIOUS MOVEMENT	150,000	-	150,000
681	77050	WRCLM	WATER RECLAMATION FACILITY #3 COMMUNICATIONS TOWER	83,310	9,256	92,566
681	79040	FCLTS	DEVICE COMPLIANCE - SECURITY REMEDIATION	-	120,000	120,000
681	79060	FCLTS	MICROWAVE LINK FROM POLICE TO FIRE HEADQUARTERS	-	40,000	40,000
681	79070	FCLTS	UPGRADE BADGE ACCESS SYSTEM	-	50,000	50,000
681	79080	FCLTS	REPLACE FIRE MICROWAVE NETWORK	-	150,000	150,000
681	79090	FCLTS	MICROWAVE LINK FROM CITY HALL TO WRF1	-	40,000	40,000
			INFORMATION TECHNOLOGY FUND TOTAL	**$1,107,767**	**$1,159,256**	**$2,267,023**
FLEET OPERATIONS FUND						
682	68340	FCLTS	VEHICLE PROCUREMENT	3,433,119	2,423,319	5,856,438
682	68920	FCLTS	CORPORATION YARD FACILITY CAPITAL IMPROVEMENTS	77,500	30,000	107,500
682	70150	FCLTS	CITY UNIFIED CAMERA PROJECT, PHASE II	30,502	-	30,502
682	76250	FCLTS	CNG COMPRESSOR REMEDIATION	-	150,000	150,000
682	76260	FCLTS	AUTOMOTIVE LIFT UPGRADES	-	40,000	40,000
			FLEET OPERATIONS FUND TOTAL	**$3,541,121**	**$2,643,319**	**$6,184,440**
			GRAND TOTAL	**$178,779,897**	**$63,158,956**	**$241,938,853**

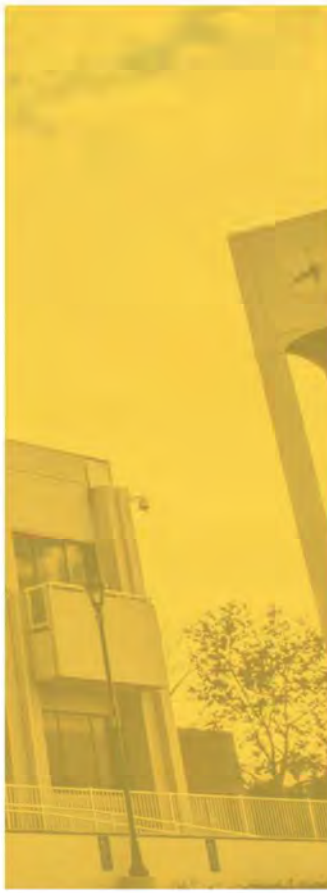


DEPARTMENT SUMMARIES

CITY MANAGER'S OFFICE

The mission of the City Manager's office is to ensure implementation and administration of policies and programs as adopted and directed by the City Council. The City Clerk is responsible for the care and custody of all official records and the City and for conducting all municipal elections. Economic Development is responsible for maintaining the economic vitality and vibrancy of the community, which includes attracting new and retaining current businesses. The Communications Division is responsible for outbound communications between the City and its residents.





City Manager's Office Budget Detail



What do we do?

The City Manager's Office provides overall citywide administrative direction in pursuit of goals and policies established by the City Council. The City Manager's Office also oversees the City Clerk, Communications, Economic Development and the Homeless Solutions Program.

Performance Measures

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
Public Records Request	900	742	800	900
Subpoenas	106	112	115	85
Duplication of Plans	16	23	25	-
Claim for Damages	139	146	150	100
Business workshops or events (in person or virtual)	60	45	50	50
New businesses	1,079	1,046	1,050	1,050
Inner Circle News Posts	647	490	500	510
Social Media Engagements	2,600,581	1,909,818	2,000,000	2,100,000

What does it cost?

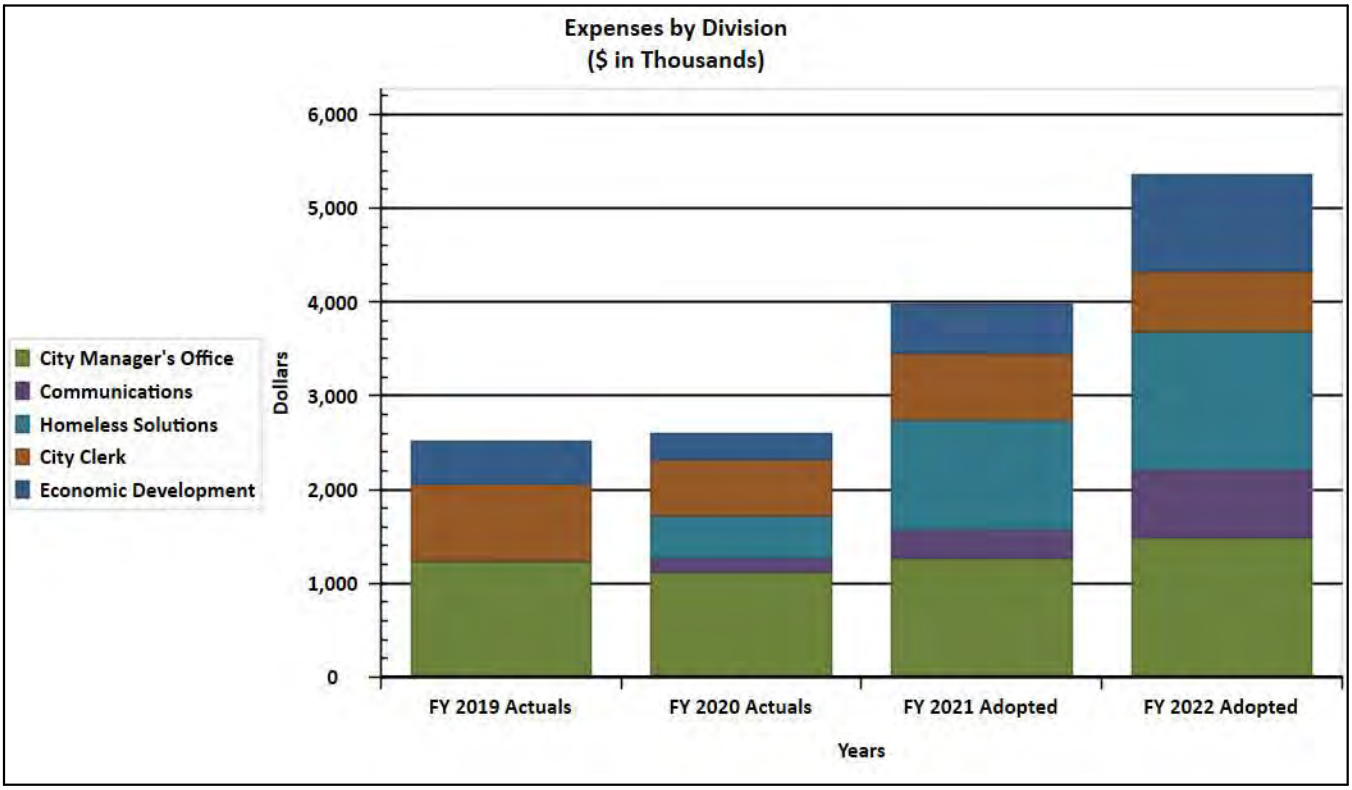
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 2,508,571	$ 2,590,336	$ 3,970,199	$ 5,352,872	$ 1,382,673	34.8%
Enterprise Fund	1,722	2,618	2,797	2,926	129	4.6%
Total Expenses	**$ 2,510,293**	**$ 2,592,954**	**$ 3,972,996**	**$ 5,355,798**	**$ 1,382,802**	**34.8%**

City Manager's Office Budget Detail

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
City Manager's Office	$ 1,239,162	$ 1,118,204	$ 1,266,218	$ 1,491,274	$ 225,056	17.8%
Communications	-	149,393	305,608	726,548	420,940	137.7%
Homeless Solutions	-	447,699	1,169,321	1,468,716	299,395	25.6%
City Clerk	821,796	613,002	715,759	649,433	(66,326)	(9.3)%
Economic Development	449,335	264,656	516,090	1,019,827	503,737	97.6%
Total Expenses	**$ 2,510,293**	**$ 2,592,954**	**$ 3,972,996**	**$ 5,355,798**	**$ 1,382,802**	**53.3%**



City Manager's Office Organization Chart

Jacob Ellis, City Manager

City Manager's Office

1.00 FTE – City Manager
1.00 FTE – Assistant City Manager
2.00 FTE – Assistant to the City Manager
1.00 FTE – Executive Assistant I
1.00 FTE – Management Services Assistant I

6.00 FTE City Manager's Office Subtotal

Communications

1.00 FTE – Chief Communications Officer
1.00 FTE – Communications Coordinator
1.00 FTE – Digital Journalist
1.00 FTE – Broadcast Technician

4.00 FTE Communications Subtotal

Homeless Solutions

1.00 FTE – Administrative Services Manager I

1.00 FTE Homeless Solutions Subtotal

City Clerk

1.00 FTE – City Clerk
1.00 FTE – Deputy City Clerk
1.00 FTE – City Clerk Services Specialist
1.00 FTE – City Clerk Services Technician II

4.00 FTE City Clerk Subtotal

Economic Development

1.00 FTE – Economic Development Director
2.00 FTE – Economic Development Administrator
1.00 FTE – Redevelopment Administrator

4.00 FTE Economic Development Subtotal

FY 2022 Position Totals

19.00 – Full-Time FTE
3.07 – Part-Time FTE (not reflected above)
22.07 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

City Manager's Office Budget Detail

What do we do?

The City Manager's Office is responsible for the implementation and administration of goals, policies, procedures, and programs adopted by the City Council. This requires ongoing planning, organization, direction, and evaluation of the City's programs and resources. The City Manager's Office researches issues and prepares recommendations for consideration by the City Council. This group is also responsible for implementing of the City's Strategic Plan.

What did we do in Fiscal Year 2021?

- Developed and adopted the City's 5 year Strategic Plan.
- Updated the City's Mission, Vision, and Values.
- Coordinated the placement of two ballot measures before the electorate: Measures X and Y.
- Initiated the process to issue Pension Obligation Bonds to stabilize and address the City's unfunded pension obligations.
- Acquired nearly 292 acres of land in the Skyline Trail area for preservation and enjoyment by the community.
- Restructured City Departments and Council Committees to more effectively serve the community.
- Held the first Newly Elected Officials' Orientation for the Corona City Council.
- Completed a comprehensive review of the city's purchasing division to improve efficiency and streamlines processes.
- Enhanced the City's legislative advocacy with the hiring of a contract state lobbyist, and significantly increased submitted testimony on legislative matters being considered by the California State Legislature and Federal Government to better advocate for Corona's interests.
- Completed negotiations with Verizon Wireless to bring 5G to Corona.

What do we plan to do in Fiscal Year 2022?

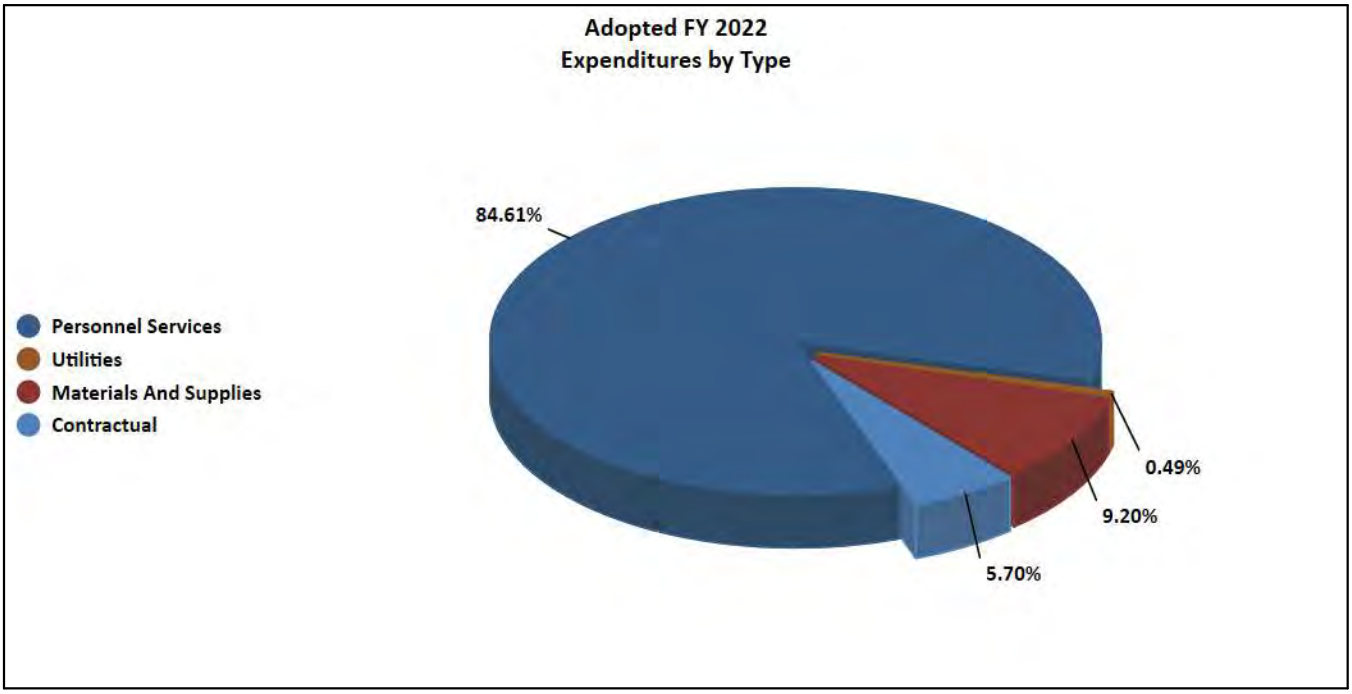
- Continue building a high-performing team with Council and City management.
- Track Strategic Plan goals using established performance indicators to provide a framework for budget decisions. Establish regular community satisfaction surveys to gather statistically significant data, track residential concerns over time, and ensure that services and service levels are consistent with community needs and wants.
- Pursue meaningful award and certification opportunities to evaluate municipal services and better demonstrate the talent, commitment, and outcomes achieved by the City for its residents.
- Review and restructure City departments as needed to improve efficiency and achieve organizational objectives.

City Manager's Office Budget Detail

- Develop a management cycle calendar to ensure effective, efficient sequencing of key annual organizational processes.
- Increase accountability by establishing standard annual performance reporting to Council.
- Continued to improve and maintain the agenda process for meetings of the City Council and Commissions.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,130,540	$ 901,863	$ 1,148,018	$ 1,261,774	$ 113,756	9.9%
Materials And Supplies	77,052	155,744	92,000	137,200	45,200	49.1%
Contractual	30,377	59,935	25,000	85,000	60,000	240.0%
Utilities	1,193	662	1,200	7,300	6,100	508.3%
Total	**$ 1,239,162**	**$ 1,118,204**	**$ 1,266,218**	**$ 1,491,274**	**$ 225,056**	**17.8%**



City Manager's Office Budget Detail

Service Adjustment Changes (Operating Budget)

Description	Amount
New Assistant to the City Manager Position	$161,866
Two (2) New PT City Management Fellow Positions	$42,474
Computer Equipment and Software	$7,700
Public Outreach, Advertising, Cell Phones, and Program Expenditures	$11,900
Memberships and Dues, Conference, Travel and Training	$27,000

Communications Budget Detail

What do we do?

The Communications Office is dedicated to strengthening the relationship between the City of Corona and its residents. This team is responsible for outbound communications to the City's 170,000+ residents through press releases, the Inner Circle e-newsletter, and social media channels. The group also maintains and manages the City's website and live broadcasts. The Communications Office keeps residents informed about what is going on in their City through engaging, transparent, and timely distribution of accurate and relevant information.

What did we do in Fiscal Year 2021?

- Imagined, created, and delivered COVID-19 communications across digital and print platforms.
- Delivered the City's first Digital State of the City.
- Successfully promoted the 2020 Decennial Census.
- Elevated the City's visual storytelling.

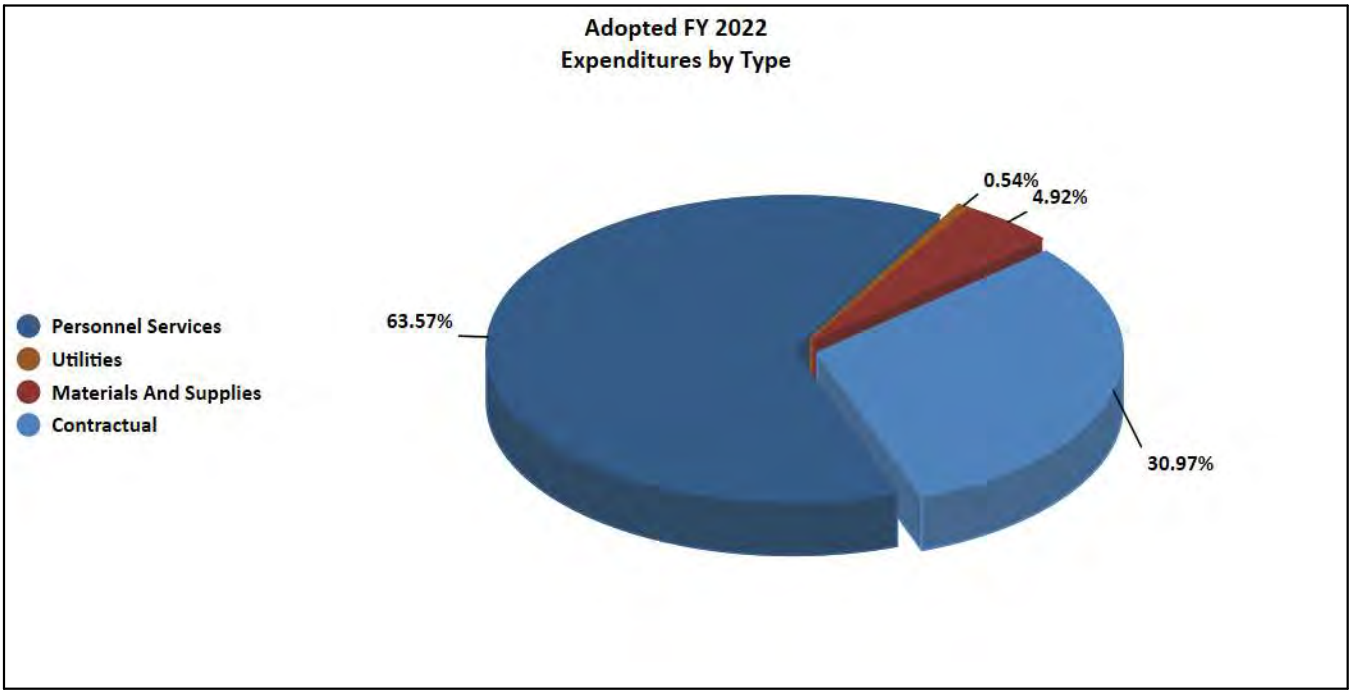
What do we plan to do in Fiscal Year 2022?

- Reimagine the City of Corona's brand, identity, and story.
- Improve the City's website for ease of use.
- Boost digital engagement via strategic media campaigns.
- Improve broadcast capabilities and viewer experience.
- Expand multicultural/bilingual communications outreach.
- Grow the City of Corona's reach.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ -	$ 132,790	$ 287,039	$ 461,855	$ 174,816	60.9%
Materials And Supplies	-	16,603	17,575	35,773	18,198	103.5%
Contractual	-	-	-	225,000	225,000	-%
Utilities	-	-	994	3,920	2,926	294.4%
Total	**$ -**	**$ 149,393**	**$ 305,608**	**$ 726,548**	**$ 420,940**	**137.7%**

Communications Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New Digital Journalist Position	$103,563
New Broadcast Technician Position	$95,520
Digital Outreach, Brand Asset Management Software and Website Redesign	$234,000

Homeless Solutions Budget Detail

What do we do?

Homelessness is currently one of the most urgent and significant issues facing local government. Without effective solutions, homelessness impacts the quality of life for everyone and results in expensive cost impacts to taxpayers. The Homeless Solutions Program was created to strategically address homelessness in the City of Corona. Critical to the success of this Program is the successful implementation of the City's Homeless Strategic Plan. The Plan focuses on preventing homelessness and reducing chronic and situational homelessness through a comprehensive system of services that includes outreach and engagement, emergency shelter, a wide range of multi-disciplinary services, permanent housing, public/private partnerships, advocacy, and data tracking to measure system performance. The Homeless Solutions Program staff manages implementation of the Plan through contract administration, grant writing, partnership development, and collaboration with County Agencies, the Continuum of Care, and many other partners.

What did we do in Fiscal Year 2021?

- Adopted the Homeless Strategic Plan and launched Phase I implementation efforts which included $3.4 million to develop a system of services for expanded outreach, emergency shelter, supportive services, and permanent housing resources.
- In collaboration with multiple City Departments, completed a $1 million renovation of the Harrison Emergency Shelter/Navigation Center.
- Executed State PLHA Grant Agreement of $582,003 that will provide 59% of shelter/navigation center operating costs in FY 2022 and approximately $3.4 million for Harrison emergency shelter services over the five-year grant period.
- Launched the Make-It-Cozy Warehouse partnership with City Net and Corona community partners to use a city-owned building to provide warehouse space for donated furniture, move-in kits and other supplies for homeless clients graduating from shelter to permanent housing.
- Developed a partnership with the Veterans Housing Alliance to support Corona's homeless veterans with permanent housing move-in costs such as security deposits and first and last month's rent.
- Developed a partnership with Corona Regional Medical Center to establish a recuperative care program for homeless clients in need of post-hospital medical respite.
- Developed a partnership with the Centro Medico Community Clinic to provide medical, behavioral health, and dental services for Corona's emergency shelter clients.
- Provided over 7,000 bed nights, case management, and wrap around services through Corona's Motel Emergency Shelter Program.
- Established a sub-regional funding partnership with the City of Norco to expand outreach, engagement, and motel emergency shelter services to serve Norco's homeless neighbors in their City of residence.

Homeless Solutions Budget Detail

- Collaborated with the County and Continuum of Care to develop regional initiatives including Good Neighbor Community Policies for homeless facilities, Santa Ana Riverbed Homeless Encampment Response Plan, Continuum of Care gaps analysis, and the new Policy/Advocacy Committee.

What do we plan to do in Fiscal Year 2022?

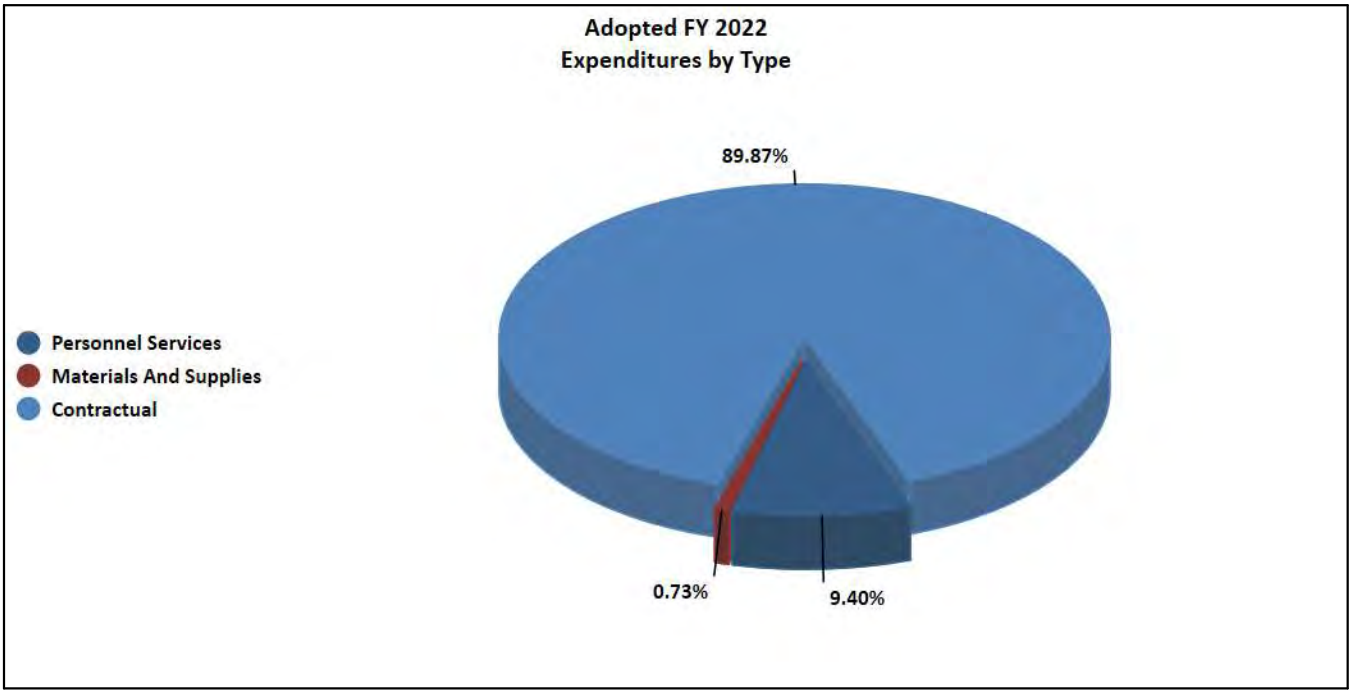
- Open the Harrison Emergency Shelter/Navigation Center.
- To support re-activation of City Park, launch a pilot transportation/meal service program at the Harrison Emergency Shelter/Navigation Center.
- To facilitate permanent housing placements for chronically homeless neighbors in Corona, launch operation of the Permanent Supportive Housing Program using city-owned housing units on 5th Street.
- To facilitate permanent housing placements from the Harrison and Motel Shelters, launch operation of the Tenant-Based Rental Assistance Program.
- Finalize operational protocols and requirements to launch the partnership with Centro Medico Community Clinic for provision of medical, behavioral health, and dental services at the Harrison Emergency Shelter/Navigation Center.
- Finalize operational protocols and requirements to launch the partnership with Corona Regional Medical Center for provision a post-hospital recuperative care program at the Harrison Emergency Shelter/Navigation Center.
- Evaluate performance outcomes and develop MOU renewal options for collaborative homeless services with the City of Norco and create additional sub-regional partnerships with neighboring cities.
- Launch campaign to expand faith-based partnerships to support initiatives in the Homeless Strategic Plan.
- Launch campaign to expand partnerships with businesses and the private sector to support initiatives in the Homeless Strategic Plan.
- Develop data tracking system to evaluate system performance for client measures such as length of homelessness, number of first time homeless, street exit destinations, length of shelter stay, housing placements, and housing retention rates.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ -	$ 106,849	$ 90,946	$ 138,081	$ 47,135	51.8%
Materials And Supplies	-	150	62,892	10,700	(52,192)	(83.0)%

Homeless Solutions Budget Detail

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Contractual	-	340,700	1,015,483	1,319,935	304,452	30.0%
Total	**$ -**	**$ 447,699**	**$ 1,169,321**	**$ 1,468,716**	**$ 299,395**	**25.6%**



City Clerk Budget Detail

What do we do?

The City Clerk is the custodian of records for the City of Corona. The mission of the City Clerk's Office is to ensure transparency to the public in the decision-making process, to accurately record all proceedings of the City Council, to preserve vital and historical records of the City, and to serve as a source of information for all City Departments and the public. The Office of the City Clerk is committed to providing these services in an efficient, professional, ethical, and courteous manner. The City Clerk also serves as the City's election official, responsible for all general municipal and special elections. The Office of the City Clerk is responsible for the preparation and distribution of City Council agendas and minutes; performs centralized processing of all legal notices; coordinates appointments to City Boards and Commissions, issues and administers oaths of office; maintains campaign and economic interest statement filings in accordance with the Political Reform Act; manages the retention and retrieval of all official City Council actions; and maintains and administers the Corona Municipal Code.

What did we do in Fiscal Year 2021?

- Conducted a successful 2020 District election for two City Council district seats, the City Treasurer and two ballot measures during the November 3, 2020 General Municipal Election.
- Continued to improve and maintain the electronic agenda process to allow the public to more easily access meeting details by posting the agenda packet on the City's website.
- Continued to evaluate Electronic Document Management Solutions to facilitate transparency and staff efficiency.
- Conducted the biennial Conflict of Interest Code in 2020 pursuant to the Political Reform Act of 1974 and implemented that all employees in all designated positions shall continue to comply as required by AB 1234 Training requirements.
- Continued to evaluate, coordinate, and facilitate the records destruction program.
- Implemented Dynamics Customer Relations Management Subpoena portal to streamline the Subpoena process. The Dynamics 311 portal was launched in February 2021.

What do we plan to do in Fiscal Year 2022?

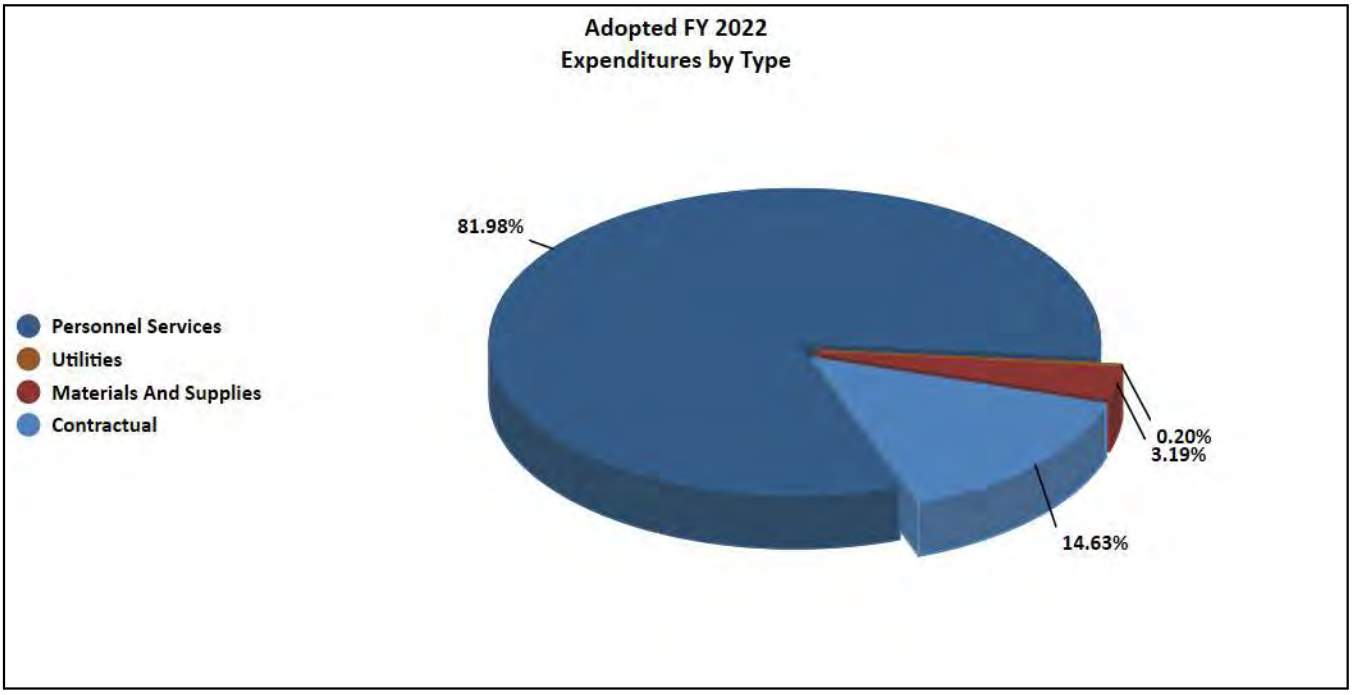
- Continue to improve and maintain the electronic agenda process to allow the public to more easily access meeting details.
- Continue to evaluate Electronic Document Management Solutions to facilitate transparency and staff efficiency.
- Continue to evaluate, coordinate, and facilitate the records destruction program.
- Continue to improve the Claims process by streamlining for staff efficiency.

City Clerk Budget Detail

- Continue working with City Departments to find ways to assist the public with accessing public records on the City's website.
- Complete the local redistricting in collaboration with the City Departments and demographer consultant.
- Prepare Ordinance for approval of electronic signature and submission of electronic filing of campaign statements in order to maintain public trust and support of the political process.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 680,429	$ 578,756	$ 565,459	$ 532,433	$ (33,026)	(5.8)%
Materials And Supplies	31,350	25,690	23,900	20,700	(3,200)	(13.4)%
Contractual	109,228	7,666	125,000	95,000	(30,000)	(24.0)%
Utilities	789	890	1,400	1,300	(100)	(7.1)%
Total	**$ 821,796**	**$ 613,002**	**$ 715,759**	**$ 649,433**	**$ (66,326)**	**(9.3)%**



Economic Development Budget Detail

What do we do?

The Office of Economic Development is responsible for business attraction, development, retention, and expansion, resulting in economic prosperity in Corona. Through a concerted approach and partnerships with the business community, government resource agencies and local colleges, the Office of Economic Development strategically aligns business resources that empower Corona businesses and foster economic growth. The Office of Economic Development implements City Council economic development priorities through internal citywide collaboration and stakeholder engagement that catalyzes prompt business location and expansion. The vision of the Office of Economic Development is to foster and form strategic partnerships that encourage investment in the community, support Corona's businesses, promote entrepreneurship opportunities among Corona's various demographic sectors, and enhance the quality of life for all Coronans.

What did we do in Fiscal Year 2021?

- Strengthened the Office of Economic Development with three new lines of service supporting Business Attraction & Development, Retention & Expansion, and Redevelopment, to support Corona's varied industries and revitalization efforts and connect businesses and residents Development, with robust offerings through partnerships with local, state, and federal resource agencies.
- Enhanced business marketing and promotion through the launch of the Office of Economic Development's "At the CORE of Economic Prosperity" brand and a dedicated monthly business newsletter, sent to more than 14,000 email addresses each month and promoting Corona businesses and providing timely information on available business resource and financing opportunities.
- Reactivated the inter-departmental Team Corona model to support Corona's business community, holding more than 15 Team Corona meetings with City staff and businesses to help facilitate business attraction, expansion, and retention.
- Initiated the Economic Development Strategic Plan with outreach to the community via surveys, workshops, and one-on-one conversations with business owners, key industry sectors, property managers, and commercial brokers to assess business needs and identify resources and partnerships to support Corona companies.
- Initiated the Downtown Revitalization Plan effort to enhance and revitalize Corona's Downtown and create a cohesive for the Downtown through informed dialogue with the community and key stakeholders and evaluation of historical, land use and circulation elements that can shape the Plan development.
- Facilitated ongoing support of Downtown revitalization efforts for the Corona Mall through coordinated meetings between the developer and inter-departmental staff.

Economic Development Budget Detail

- Hosted and cohosted more than 40 events (Coffee with an Entrepreneur, Emprendedor@s, Entrepreneurial and Business Leadership Series, Manufacturing Roundtable, Corona Regional Fast Pitch Competition, Restaurant Recovery Workshop, Social Media Marketing Seminar, Workplace Safety Webinar, and How to Launch a Successful Business Webinar) to facilitate business development and prosperity.
- Developed and hosted entrepreneurship programs (Emprendedor@s and Entrepreneurial and Business Leadership Series) in partnership with resource agencies and offered in English and Spanish to foster entrepreneurial growth across Corona's diverse community.
- Developed and implemented the Corona Manufacturing Assistance Program, a multi-agency collaborative program, including educational and workforce partnerships, serving more than 400 manufacturing companies in Corona and connecting them with technical, hiring, and financial assistance.
- Launched LocateinCorona.com a site selection tool for business attraction and expansion, providing access to for sale/lease commercial properties and identifying best potential sites with local GIS layers, consumer expenditure data, and demographic information to allow businesses to make prompt, informed site selection decisions.

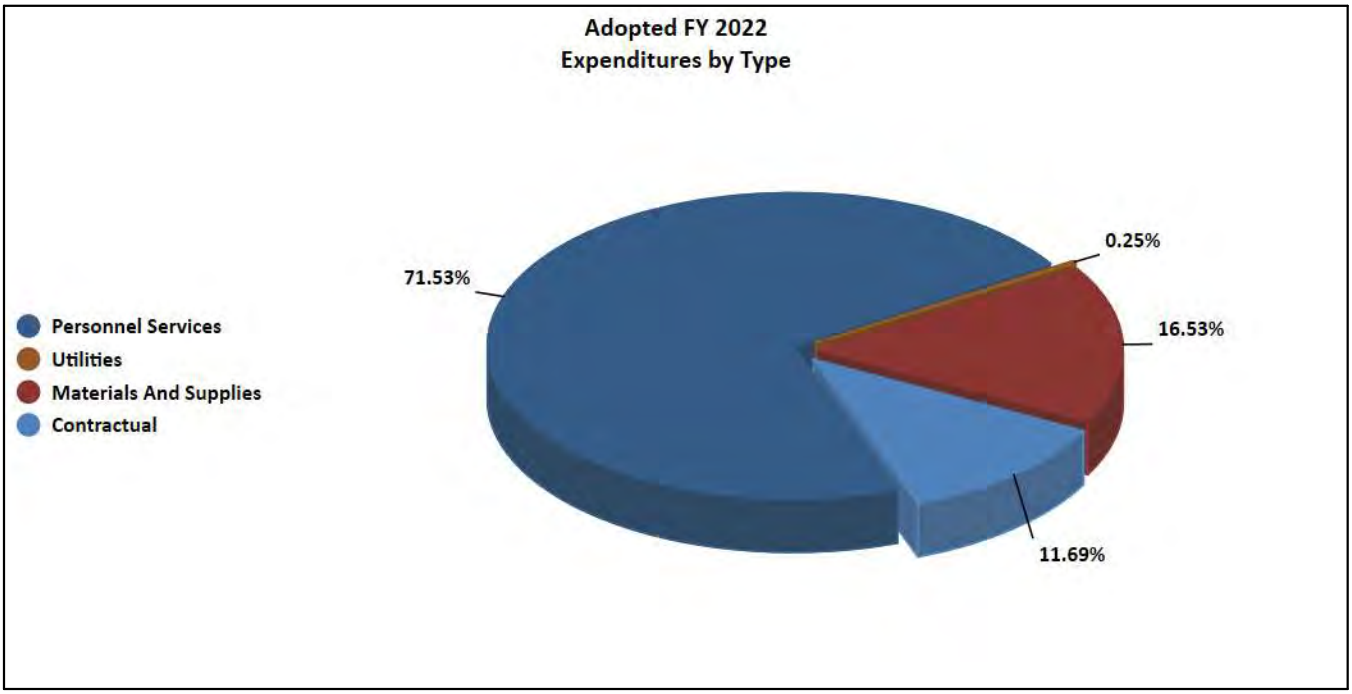
What do we plan to do in Fiscal Year 2022?

- Develop and launch Office of Economic Development social media accounts and dedicated subsite to enhance business outreach and further engage with existing and potential new businesses.
- Host quarterly industry roundtables focusing on the City's largest industries (e.g., Construction, Manufacturing, Health Care, and Retail Services) to better understand business needs and provide support in partnership with government resource agencies.
- Develop and implement Shop | Dine | Hire Corona program to build a strong and resilient local economy through encouraging support of local businesses and creating a sense of pride in shopping and dining locally.
- As part of the Shop | Dine | Hire Corona program, develop a Live | Work Corona campaign to encourage local hiring opportunities and better connect Corona residents with local job opportunities with Corona's top industry sectors.
- Finalize the citywide Economic Development Strategic Plan and implement economic development priorities and strategies identified in the plan as informed by key industry data and the needs of the business community.
- Finalize the Downtown Revitalization Plan and implement identified strategies to enhance Corona's Downtown, celebrate the area's history, enhance circulation, and attract future investment that can promote the area as a thriving community and regional destination.
- Further the Corona mall rehabilitation by coordinating disposition of properties with LAB Inc. and facilitate meetings with City to staff to advance LAB's plans for rehabilitation that further complement the vision for the Downtown District revitalization.

Economic Development Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 328,470	$ 172,708	$ 387,810	$ 729,467	$ 341,657	88.1%
Materials And Supplies	45,842	35,160	50,780	168,560	117,780	231.9%
Contractual	74,170	55,942	76,200	119,200	43,000	56.4%
Utilities	853	846	1,300	2,600	1,300	100.0%
Total	**$ 449,335**	**$ 264,656**	**$ 516,090**	**$ 1,019,827**	**$ 503,737**	**97.6%**



Service Adjustment Changes (Operating Budget)

Description	Amount
GIS Site Selection Data Tool and Costar Software Subsriptions	$24,800
Minor Equipment, Computer Equipment and Public Outreach	$13,500
Office Supplies, Memberships and Dues, Conferences, and Professional Services	$23,970

COMMUNITY DEVELOPMENT

The mission of the Community Development Department is promoting quality development, sustaining the quality of existing neighborhoods, accommodating affordable housing, and ensuring that new development and miscellaneous improvements to properties are constructed in accordance with the highest standards of safety.





Community Development Budget Detail



What do we do?

Within the Community Development service area, the Community Development Department provides a variety of services which directly impact living and economic conditions throughout the City, with specific emphasis to building construction and modifications, property maintenance, land use and affordable housing.

Performance Measures

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
Number of Permits Issued	4,251	3,814	3,900	4,200
Number of Citations Issued	109	230	150	200
Residents Assisted: Residential Rehabilitation Program	18	4	6	5
Residents Assisted: Emergency Housing Needs Assistance Program (temporary COVID program)	N/A	N/A	79 Renter Assisted	30 Mortgage
PPE Business Grant Assistance	N/A	N/A	7 Assisted	25

What does it cost?

Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 4,692,570	$ 4,823,157	$ 5,246,387	$ 5,661,301	$ 414,914	7.9%
Special Revenue Fund	69,705	93,146	-	99,047	99,047	-%
Capital Project Fund	536,184	426,558	438,634	379,561	(59,073)	(13.5)%
Successor Agency Fund	(35,702)	45,315	61,275	150,001	88,726	144.8%

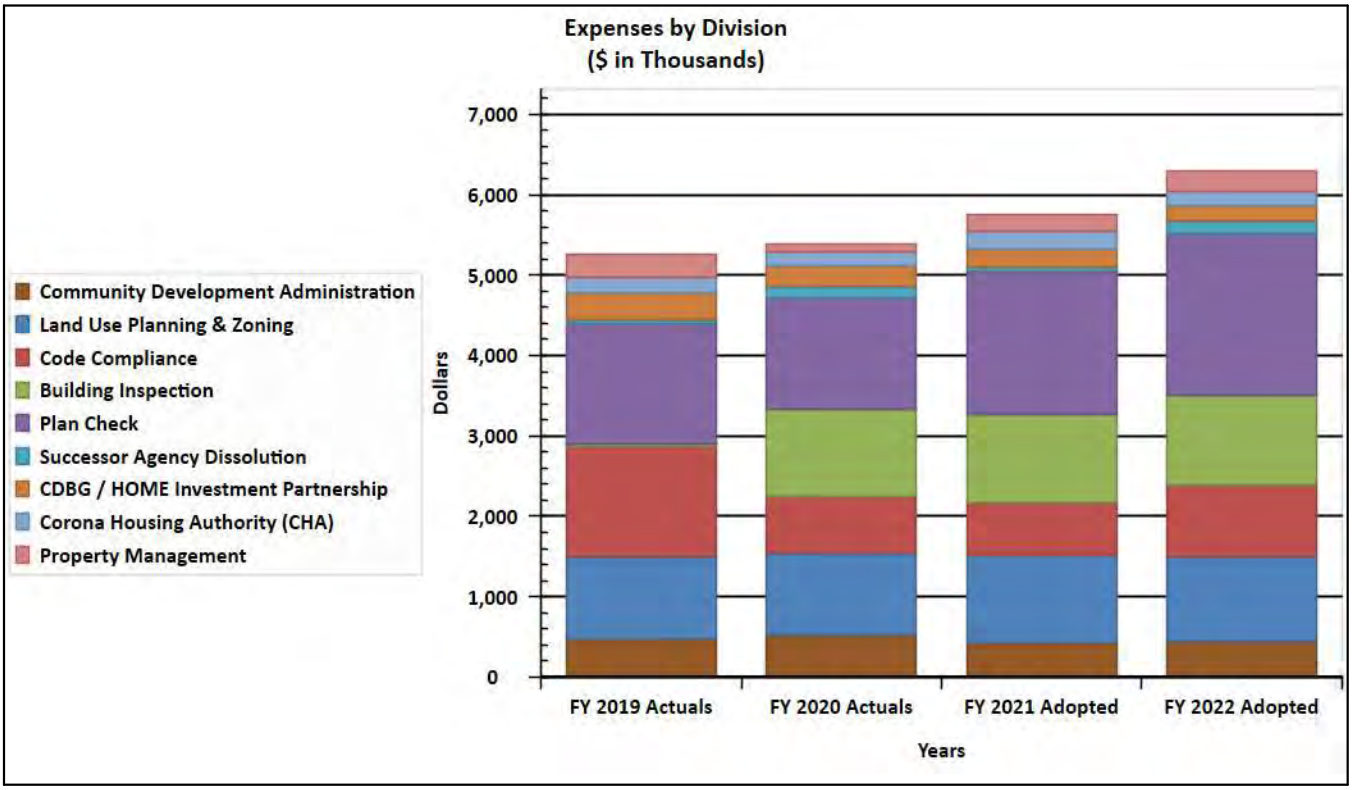
Community Development Budget Detail

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Total Expenses	**$ 5,262,757**	**$ 5,388,176**	**$ 5,746,296**	**$ 6,289,910**	**$ 543,614**	**9.5%**

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Community Development	$ -	$ (402)	$ -	$ -	$ -	-%
Community Development Administration	479,485	531,352	434,462	449,042	14,580	3.4%
Land Use Planning & Zoning	1,014,144	1,012,805	1,078,770	1,053,476	(25,294)	(2.3)%
Code Compliance	1,376,147	709,453	655,743	881,136	225,393	34.4%
Building Inspection	34,616	1,085,486	1,090,157	1,123,573	33,416	3.1%
Plan Check	1,502,345	1,382,728	1,785,682	2,010,534	224,852	12.6%
Successor Agency Dissolution	34,003	138,461	61,275	150,001	88,726	144.8%
CDBG / HOME Investment Partnership	340,353	250,793	209,737	204,226	(5,511)	(2.6)%
Corona Housing Authority (CHA)	195,831	175,765	228,897	175,335	(53,562)	(23.4)%
Property Management	285,833	101,735	201,573	242,587	41,014	20.3%
Total Expenses	**$ 5,262,757**	**$ 5,388,176**	**$ 5,746,296**	**$ 6,289,910**	**$ 543,614**	**10.1%**

Community Development Budget Detail



Community Development Organization Chart

Joanne Coletta, Community Development Director

Administration

0.88 FTE – Community Development Director
1.00 FTE – Office Manager

1.88 FTE Administration Subtotal

Land Use Planning and Zoning

1.00 FTE – Planning Manager
1.00 FTE – Senior Planner
2.00 FTE – Associate Planner
1.00 FTE – Assistant Planner
1.00 FTE – Planning Technician
1.40 FTE – Administrative Assistant

7.40 FTE Land Use Planning and Zoning Subtotal

Code Compliance

0.37 FTE – Administrative Services Manager II
2.00 FTE – Code Compliance Supervisor
6.00 FTE – Code Enforcement Officer II
0.80 FTE – Compliance Coordinator
0.10 FTE – Administrative Services Analyst II

9.27 FTE Code Compliance Subtotal

Building and Property Inspection

1.00 FTE – Building Official
1.00 FTE – Building Inspection Supervisor
5.00 FTE – Building Inspector II
0.60 FTE – Administrative Assistant

7.60 FTE Building and Property Inspection Subtotal

Building and Plan Checks

1.00 FTE – Deputy Building Official/Plan Check Manager
1.00 FTE – Combination Plans Examiner
0.20 FTE – Compliance Coordinator
1.00 FTE – Plan Check Engineer
1.00 FTE – Building Permit Technician III
3.00 FTE – Building Permit Technician II

7.20 FTE Building and Plan Checks Subtotal

Property Management

0.33 FTE – Administrative Services Manager II
0.90 FTE – Administrative Services Analyst II

1.23 FTE Property Management Subtotal

Successor Agency Dissolution

0.14 FTE – Accounting Manager

0.14 FTE Successor Agency Distribution Subtotal

Community Development Block Grant (CDBG)

0.05 FTE – Administrative Services Manager II

0.05 FTE CDBG Subtotal

Corona Housing Authority (CHA)

0.12 FTE – Community Development Director
0.25 FTE – Administrative Services Manager II

0.37 FTE CHA Subtotal

FY 2022 Position Totals

35.14 – Full-Time FTE
0.00 – Part-Time FTE
35.14 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Community Development Administration Budget Detail

What do we do?

Community Development Administration is responsible for managing the Planning and Housing Commission agenda, the scheduling and preparation of City Council agenda reports, the postings for public hearings, the processing of budget related requests and the payment of department invoices, the receiving of phone calls to the department, the coordination with other departments on the preparation of resolutions, ordinances, and the processing of environmental postings, manages the preparation of the department's fiscal year budget, manages the recruitment process for new positions, and manages the efficiency of the department's office equipment. The department director also provides direction and leadership to the department's division managers, ensures staff completes mandatory safety training, evaluates the overall operation of the department for efficiency, and assist the City Manager's Office with City Council inquires related to Community Development.

What did we do in Fiscal Year 2021?

- Hired a Planning Manager after a long vacancy.
- Completed dashboards measuring the department's efficiency on plan check reviews.
- Completed customer survey questionnaire to measure the department's service to the public.

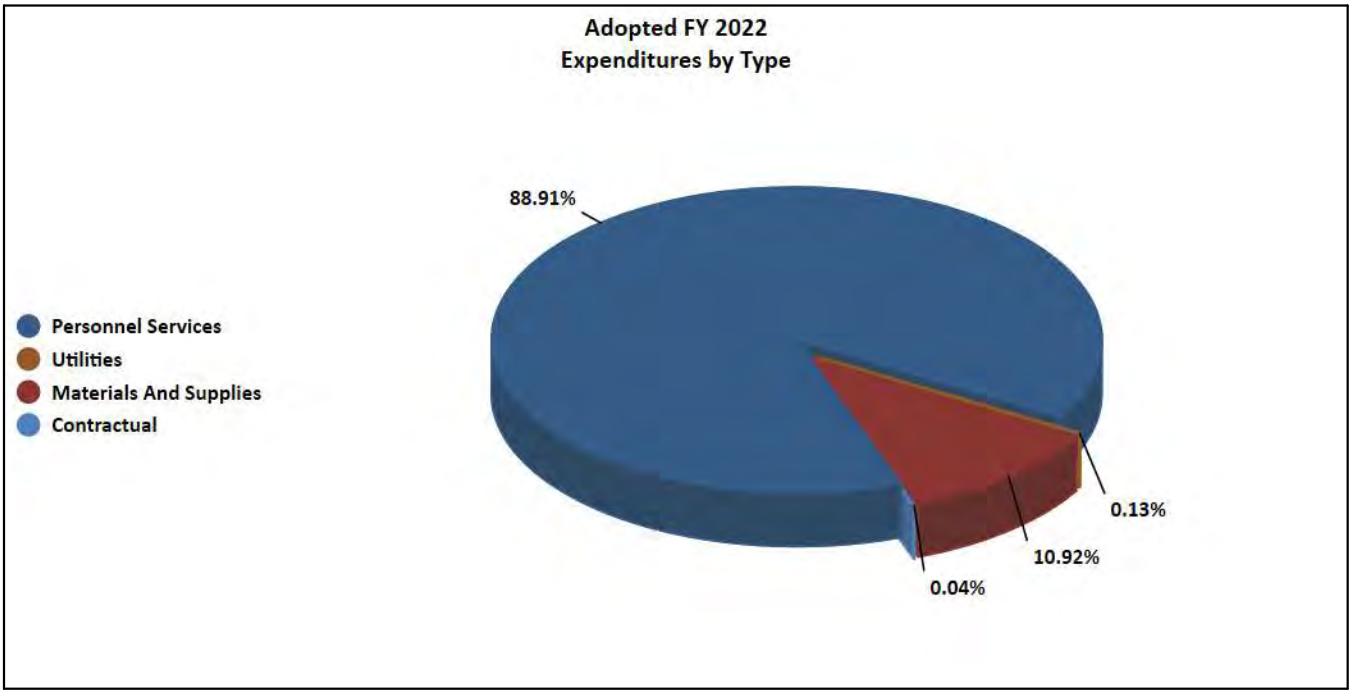
What do we plan to do in Fiscal Year 2022?

- Recruit approved personnel changes in the FY 2022 budget which includes positions for building inspectors, building permit technicians, plan checkers, and code enforcement.
- Implement operational changes to improve efficiency in the building plan check process.
- Implement the City's reorganization plan as it affects Community Development.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 445,996	$ 484,161	$ 394,208	$ 399,228	$ 5,020	1.3%
Materials And Supplies	33,459	47,150	39,888	49,034	9,146	22.9%
Contractual	30	41	66	180	114	172.7%
Utilities	-	-	300	600	300	100.0%
Total	**$ 479,485**	**$ 531,352**	**$ 434,462**	**$ 449,042**	**$ 14,580**	**3.4%**

Community Development Administration Budget Detail



Land Use Planning & Zoning Budget Detail

What do we do?

Land Use Planning and Zoning is primarily responsible for the following daily operations: managing the public counter for zoning information, development related permits, and project application submittals; reviewing proposed use permits and development projects for conformity with the City's municipal codes, policies, and General Plan; ensuring that projects comply with the provisions of the California Environmental Quality Act; administering the Development Plan Review and Project/Environmental Review Committee packets; providing staff support for the Zoning Administrator, the Board of Zoning Adjustment, and Planning and Housing Commission; coordinating landscape and certificate of occupancy inspections with the City's landscape consultants; reviewing business licenses for conformity with the Zoning Ordinance; coordinating and distributing plan check development plans to planners; responding to telephone inquiries and electronic mail; and conducting field inspections on newly constructed projects. This division also oversees long range development plans that include updating the City's General Plan and Housing Element, processing new specific plans, reviewing and processing annexations, monitors and responds to legislative changes, compiles demographic data for the City, prepares future population and housing estimates for the City, coordinates and distributes information provided from the U.S. Census, and implements the City's Historic Preservation Program.

What did we do in Fiscal Year 2021?

- Initiated the work on the City's General Plan Housing Element Update for Planning Period 2021-2029.
- Initiated work on the City's Parking Ordinance Comprehensive update.
- Initiated work on the City's Commercial Cannabis Program, adopted ordinances, and started accepting commercial cannabis applications.
- Processed applications for land use entitlements for review and approval by the Planning and Housing Commission and City Council.

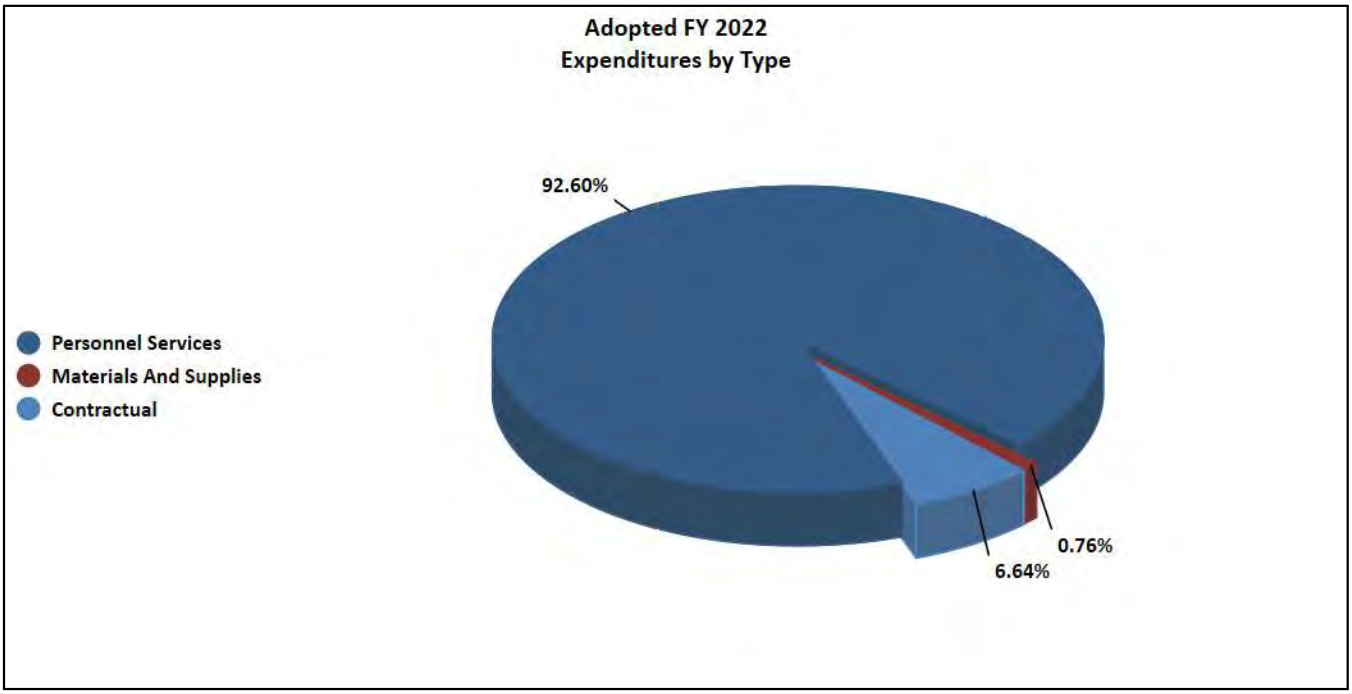
What do we plan to do in Fiscal Year 2022?

- Complete the City's General Plan Housing Element Update for Planning Period 2021-2029.
- Complete the City's Parking Ordinance Comprehensive Update.
- Manage and monitor the City's Commercial Cannabis businesses.

Land Use Planning & Zoning Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 893,900	$ 820,495	$ 902,327	$ 975,506	$ 73,179	8.1%
Materials And Supplies	5,572	6,416	4,140	7,970	3,830	92.5%
Contractual	114,672	185,894	172,303	70,000	(102,303)	(59.4)%
Total	**$ 1,014,144**	**$ 1,012,805**	**$ 1,078,770**	**$ 1,053,476**	**$ (25,294)**	**(2.3)%**



Service Adjustment Changes (Operating Budget)

Description	Amount
Bilingual Pay for Administrative Assistant	$2,647

Code Compliance Budget Detail

What do we do?

Code Enforcement is responsible for the enforcement of city's zoning ordinance on private property including the inspections of certain health and safety regulations on private property to correct substandard living conditions and enforce the maintenance of property; provides zoning information to the business community and residents through the distribution of city pamphlets; check street vendors to ensure vendors are operating with required permits; implements the City's inoperative vehicle abatement program, and manages a volunteer program which assists in the removal of signs in the public rights-of-way. This division also collaborates with various City departments in the interpretation and enforcement of various municipal codes.

What did we do in Fiscal Year 2021?

- Enforced California health and safety codes, property maintenance violations and zoning code violations, and assisted the Building Division with enforcement cases resulting in 1500 opened cases and 1800 closed cases.
- Collaborated with PD, Fire and Building on enforcing 15 residential cannabis cultivation violations.
- Retrieved 3,400 signs in the public rights-of-way.
- Collaborate with Building Division to create uniformity in the complaint in-take system, and inspection documentation. This activity will carry forward in FY2022.
- Work with Management Services to implement informational responses on the City's public portal for See Click Fix.
- Enforced the AVA municipal code.
- Abated 230 vehicles under the City's Abandoned Vehicle Abatement program.
- Hired a parttime staffer focused on AVA compliance.

What do we plan to do in Fiscal Year 2022?

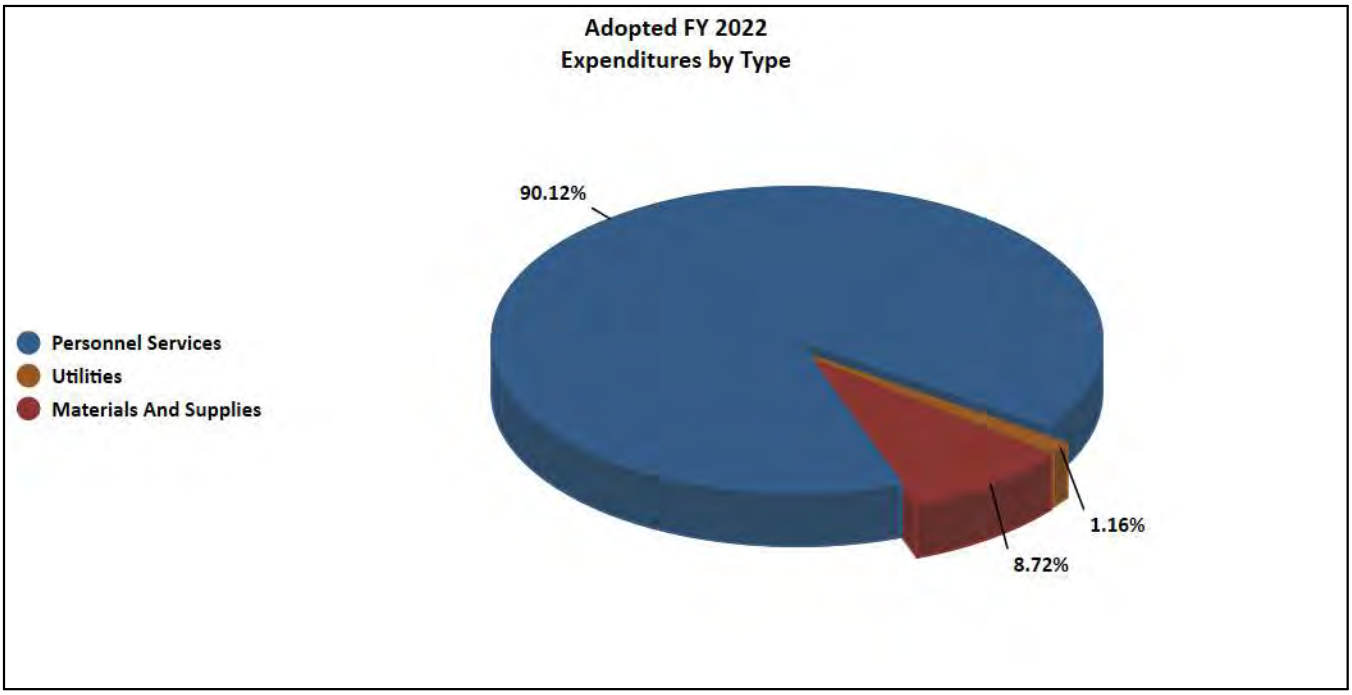
- Assess new standards and procedures created for Code and Building complaint in-take and inspection documentation.
- Retrieve illegal signs that are placed in the City's public right-of-way beyond the time allowed by the City's ordinance.
- Respond to incoming complaints concerning land use and zoning violations, property maintenance violations and educate the public on the City's regulations adopted by the Corona Municipal Code.
- Continue to educate the public on the City's Abandoned Vehicle Abatement program and abate 200 vehicles.
- Enforced the AVA municipal code.

Code Compliance Budget Detail

- Convert parttime staffer into fulltime to focus on AVA compliance.
- Continue to participate in the County AVA Board meetings.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 818,692	$ 581,288	$ 593,251	$ 794,083	$ 200,832	33.9%
Materials And Supplies	58,710	54,958	58,072	76,829	18,757	32.3%
Contractual	489,270	67,157	-	-	-	-%
Utilities	9,475	6,050	4,420	10,224	5,804	131.3%
Total	**$ 1,376,147**	**$ 709,453**	**$ 655,743**	**$ 881,136**	**$ 225,393**	**34.4%**



Code Compliance Budget Detail

Service Adjustment Changes (Operating Budget)

Description	Amount
New Code Compliance Supervisor Position	$108,521
Two (2) New Code Enforcement Officer II Positions	$185,394
Computer Equipment and Uniforms	$5,595
Field Electronics, Motor Pool, Training, and Memberships and Dues	$26,395
Reclassify PT Code Enforcement Officer II to FT Code Enforcement Officer II	$41,805

Building Inspection Budget Detail

What do we do?

Building Inspection includes the activities performed by the city's building inspectors. The building inspectors are responsible for providing inspections of all construction activities. The inspectors check for compliance with Title 24, California Code of Regulations; California Building Standards Code, selected California Health and Safety Laws, the Uniform Housing Code, and the Corona Municipal Code. This section also investigates complaints concerning violations of those regulations, and of illegal and unsafe construction practices. In the event of an emergency or disaster, it is the responsibility of the inspectors to perform safety assessments for all structures. Other duties include assisting with plan reviews, permit issuance, answering questions from design professionals, contractors and the public, record keeping, and preparing reports and correspondence for enforcement procedures.

What did we do in Fiscal Year 2021?

- Responded to 16,516 building inspection requests associated with new residential, commercial and industrial construction, tenant improvements to existing buildings, single family room additions, and other miscellaneous improvements.
- Responded to approximately 36 emergency incidents.
- Investigated approximately 170 complaints of unpermitted construction or unsafe building conditions.

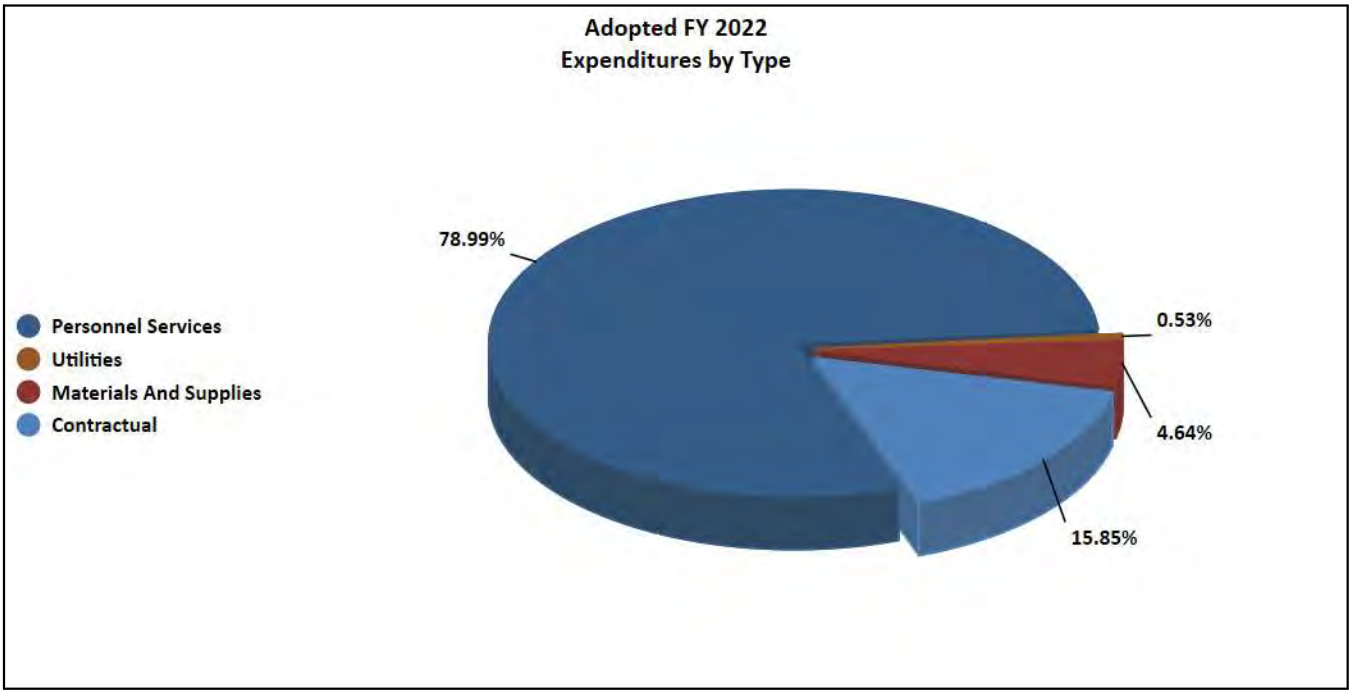
What do we plan to do in Fiscal Year 2022?

- Implement user-friendly virtual inspection software.
- Continue to enhance mobile inspection software and capabilities.
- Continue to provide inspections within one business day.
- Continue to respond to a high volume of requests for investigation and emergency incidents.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ -	$ 391,449	$ 480,027	$ 887,473	$ 407,446	84.9%
Materials And Supplies	375	12,387	6,818	52,139	45,321	664.7%
Contractual	34,241	679,290	600,000	178,049	(421,951)	(70.3)%
Utilities	-	2,360	3,312	5,912	2,600	78.5%
Total	**$ 34,616**	**$ 1,085,486**	**$ 1,090,157**	**$ 1,123,573**	**$ 33,416**	**3.1%**

Building Inspection Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New Building Inspection Supervisor Position	$143,860
Three (3) New Building Inspector II Positions	$278,091
Uniforms, Computer Equipment, Program Expenditures, and Cell Phones	$8,800
Motor Pool, Training, and Membership and Dues	$20,850
Reduction in Contracted Services	$(421,951)

Plan Check Budget Detail

What do we do?

The Plan Check section performs reviews of plans to verify compliance of the California Building, Plumbing, Mechanical, and Electrical Codes, Residential Code, Green Building Code, structural calculations, state disabled access codes and energy requirements. The Plan Check section oversees the City's third-party plan check contracts, is responsible for coordinating the routing of plans throughout the City, collects fees, issues permits, provides technical support for the professional community and inspectors, participates in the City's Development Plan Review process, provides technical assistance at the counter and provides over-the-counter plan check services. The staff prepares correspondence, builder's advisories, and researches and generates construction standards for the public use. The staff also responds to a high volume of correspondence and permit requests electronically via the use of online permit and plan check software and was responsible for ensuring developers could stay active during the COVID-19 pandemic and subsequent City Hall shutdown

What did we do in Fiscal Year 2021?

- Assisted approximately 6,500 customers at the public counter for various permits, information, application submittals and plan check submittals; and a high volume of electronic mail customer requests during the COVID-19 City Hall shutdown.
- Issued approximately 3,900 building permits with approximately 212 permits devoted to new residential, commercial and industrial construction.
- Created training handouts and videos to assist the public with navigating the electronic permitting and plan review systems.
- Implemented plan check service surveys to collect feedback and data about the city's software and processes.
- Created department dashboards to provide data and information to the public and city leadership.

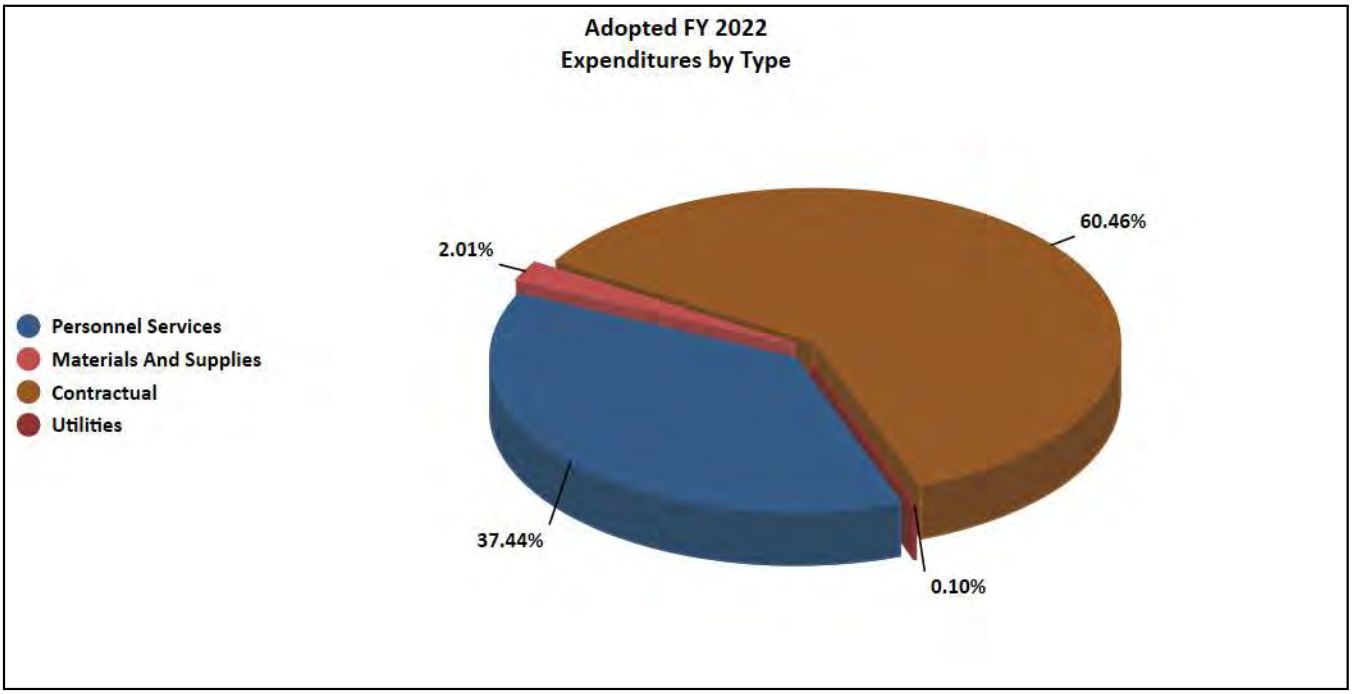
What do we plan to do in Fiscal Year 2022?

- Work collaboratively with Information Technology to refine the use of Project Dox to encourage more customers to use the city's electronic plan check submittal program.
- Work collaboratively with consultants and IT Department to establish systems to meet plan review timelines 90% of the time.
- Implement electronic permitting guide on city's website to assist home owners and business owners with planning improvements.
- Implement quality control review for the City's plan check reviews.

Plan Check Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 491,388	$ 294,007	$ 391,871	$ 752,710	$ 360,839	92.1%
Materials And Supplies	21,888	32,257	42,547	40,320	(2,227)	(5.2)%
Contractual	989,069	1,056,464	1,350,614	1,215,554	(135,060)	(10.0)%
Utilities	-	-	650	1,950	1,300	200.0%
Total	**$ 1,502,345**	**$ 1,382,728**	**$ 1,785,682**	**$ 2,010,534**	**$ 224,852**	**12.6%**



Service Adjustment Changes (Operating Budget)

Description	Amount
New Plan Check Engineer Position	$143,860
New Combination Plans Examiner Position	$143,860
Two (2) New Building Permit Technician II Flex Positions	$171,058
Reclassifty Building Permit Technician II Flex to Building Permit Technician III Flex	$6,993
Bilingual Pay, Computer Equipment, Cell Phones, and Trainings	$14,096
Reduction in Contracted Services	$(135,060)

Successor Agency Dissolution Budget Detail

What do we do?

The Successor Agency is responsible for implementing all legal processes and wind-down activities as outlined in AB X126 and AB 1484 for the elimination of redevelopment agencies and activities.

What did we do in Fiscal Year 2021?

- Prepared Annual Recognized Obligation Payment Schedule (ROPS) and submitted to the County Oversight Board and State Department of Finance to receive a Redevelopment Property Tax Trust Fund (RPTTF) remittance to pay for redevelopment debt.

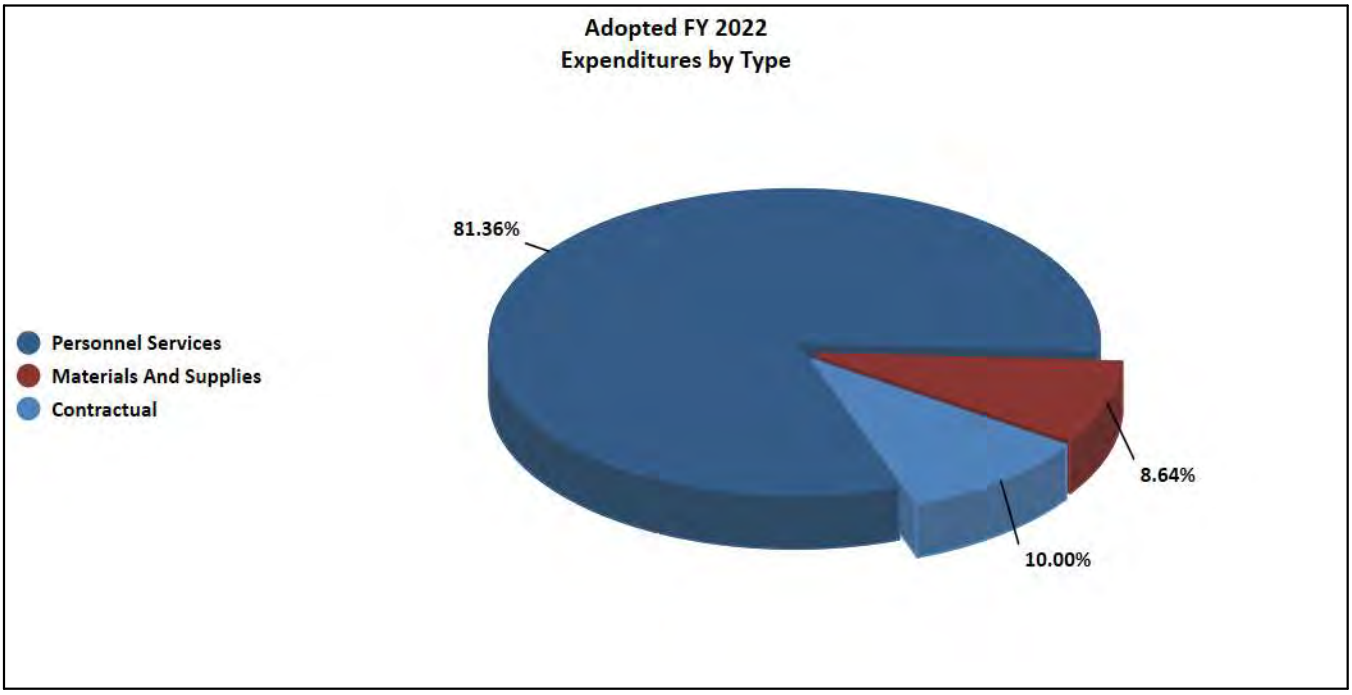
What do we plan to do in Fiscal Year 2022?

- Prepare and submit an Annual Recognized Obligation Payment Schedule (ROPS) to the County Oversight Board and State Department of Finance in order to receive a Redevelopment Property Tax Trust Fund (RPTTF) remittance to pay for redevelopment debt.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ (61,014)	$ 28,803	$ 33,475	$ 122,046	$ 88,571	264.6%
Materials And Supplies	65,951	78,351	12,800	12,955	155	1.2%
Contractual	22,775	24,104	15,000	15,000	-	-%
Utilities	6,291	7,203	-	-	-	-%
Total	**$ 34,003**	**$ 138,461**	**$ 61,275**	**$ 150,001**	**$ 88,726**	**144.8%**

Successor Agency Dissolution Budget Detail



CDBG / HOME Investment Partnership Budget Detail

What do we do?

The City of Corona receives federal funding from Housing and Urban Development under the Community Development Block Grant and HOME Investment Partnership Grant Programs. CDBG funds are utilized for low and moderate income housing, economic development activities and community improvements that alleviate blighted conditions within eligible CDBG areas. HOME funds are used to preserve the City's affordable housing stock and tenant based rental assistance. The Community Development Department is responsible for administering these programs in compliance with federal requirements.

What did we do in Fiscal Year 2021?

- Created and advertised three (3) CARES Act funded COVID programs that included Emergency Housing Needs Assistance Program for Renters, Emergency Housing Needs Assistance Program for Mortgage (Home Owners), and Personal Protective Equipment Grants for Businesses.
- Advertised Notice of Funding Availability for new Service Providers and Capital Projects for the upcoming fiscal year.
- Prepared and processed the annual Action Plan for FY2022.
- Collaborated and supported Phase I efforts for the rehabilitation of the Harrison Homeless Shelter.
- Collaborated and supported Phase II efforts for medical use improvements at the Harrison Homeless Shelter.
- Support and assist the homelessness programming efforts to implement Tenant Based Rental Assistance (TBRA), Permanent Supportive Housing, and selection of a homeless program service provider.
- Partnered with the Fair Housing Council of Riverside County to disseminate federal and state COVID protection information and fair housing guidance, and co-hosted 2 virtual townhall meetings.

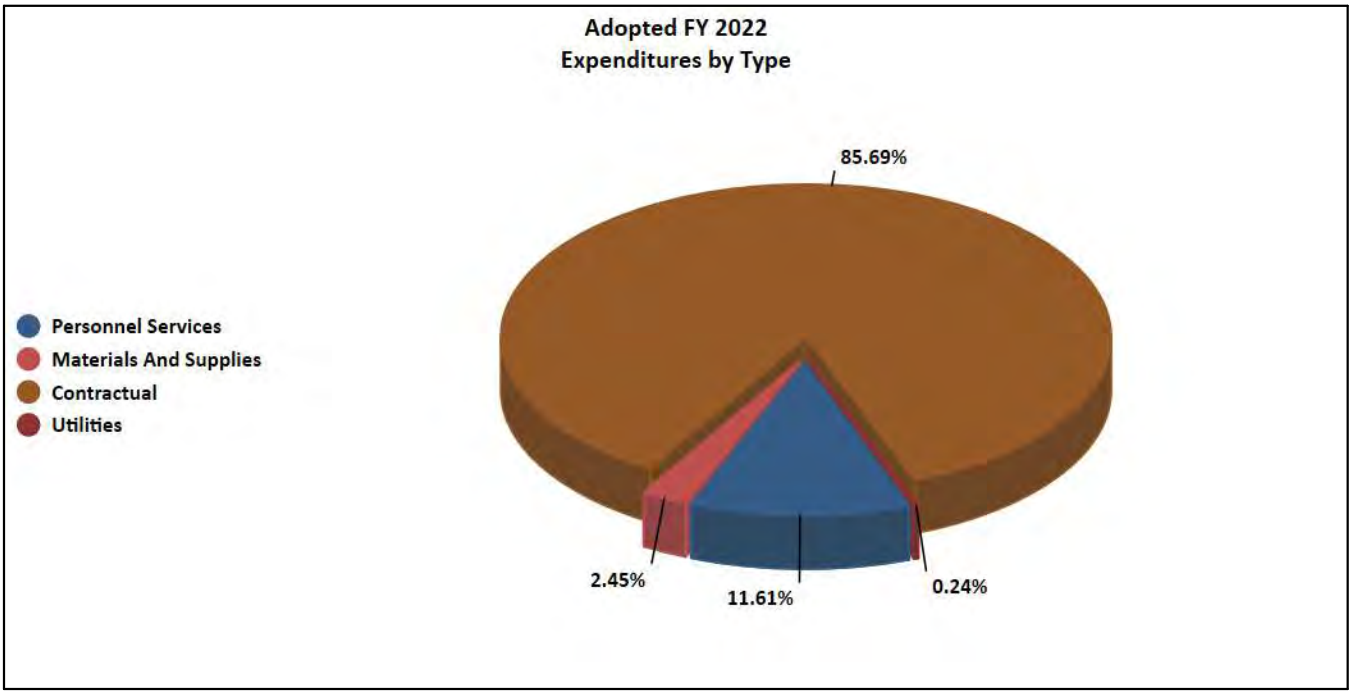
What do we plan to do in Fiscal Year 2022?

- Audit Service Providers receiving funding in FY18, 19 and 20, and close out files.
- Audit Capital Project activities for Phase I Harrison Homeless Shelter Rehabilitation Project and Code Enforcement Program, and close out files.
- Complete HUD audit.
- Oversight and monitoring of all CDBG and HOME funded activities.
- Provide technical assistance to new service providers and city staff.
- Support Phase II Harrison Homeless Shelter efforts for medical use improvements.

CDBG / HOME Investment Partnership Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 71,674	$ 55,142	$ 64,753	$ 23,717	$ (41,036)	(63.4)%
Materials And Supplies	104,341	19,883	3,304	5,009	1,705	51.6%
Contractual	164,294	170,796	141,580	175,000	33,420	23.6%
Utilities	44	4,972	100	500	400	400.0%
Total	**$ 340,353**	**$ 250,793**	**$ 209,737**	**$ 204,226**	**$ (5,511)**	**(2.6)%**



Corona Housing Authority (CHA) Budget Detail

What do we do?

The Corona Housing Authority, or CHA, is responsible for administering all low and moderate-income housing functions and assets. CHA is responsible for increasing and preserving the City's affordable housing stock and for developing and implementing affordable housing programs and projects which meet state requirements and support our local Housing Element.

What did we do in Fiscal Year 2021?

- Assist National CORE, owner and operator of Corona del Rey and Corona de Oro (aka Las Coronas) in their effort to obtain tax credit and bond financing for a major rehabilitation.
- Advertised a Request for Proposal and Qualifications to solicit development proposals for the new construction of affordable housing and permanent supportive housing on CHA's vacant lot located at the southwest corner of Buena Vista and Second Street.
- Received five (5) applications and assisted three (3) income qualified homeowners with repairs under the Residential Rehabilitation Program.
- Prepared annual compliance reports and submitted them into the CA State HCD.
- Conducted monitoring activities of existing housing assets.

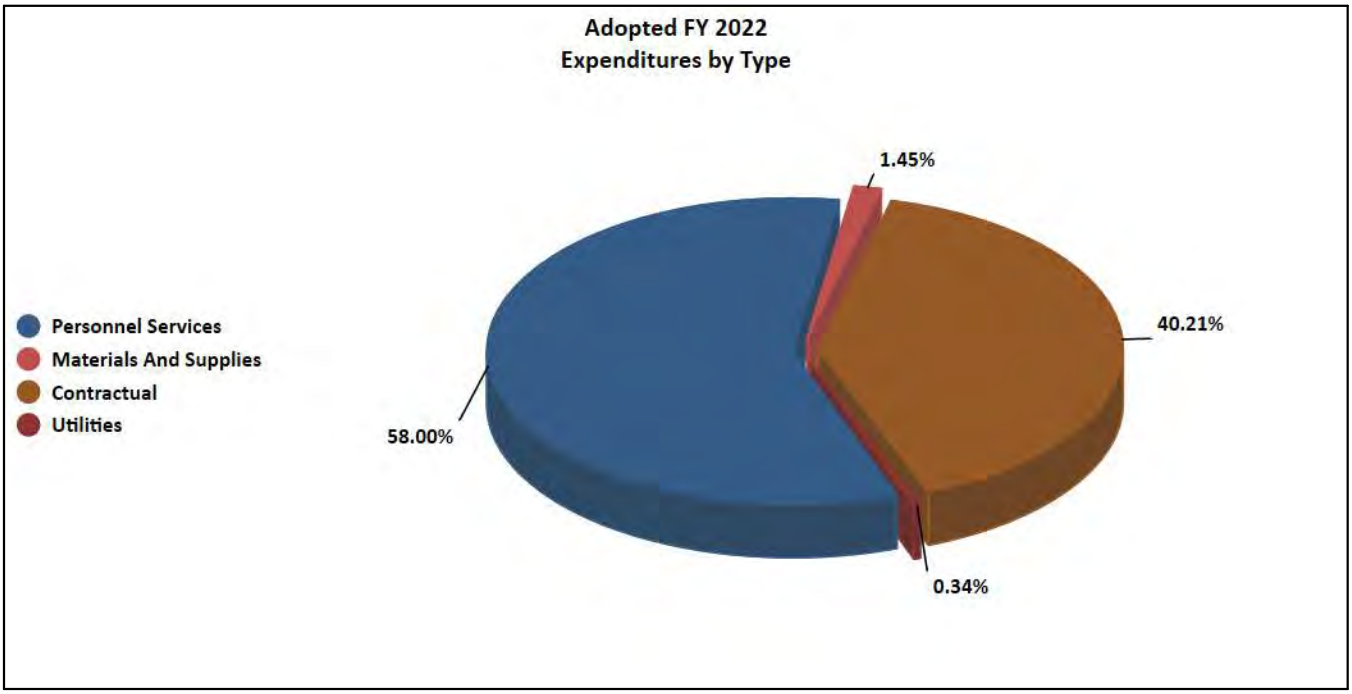
What do we plan to do in Fiscal Year 2022?

- Assist National CORE in efforts to obtain state/federal financing for major rehabilitation activities at two existing affordable housing projects in the City.
- Select an affordable housing developer for the development of affordable housing on the Corona Housing Authority's owned property located at the southwest corner of Buena Vista and Second Street.
- Assist income qualified homeowners with health, safety and code violation repairs under the Residential Rehabilitation Program.
- Prepare annual compliance reports due to the CA State HCD.
- Finalize a request from Steadfast River Run, LP, in a change in ownership of the existing senior affordable housing located on River Road, which has a regulatory agreement with the CHA.
- Assist housing trusts with requests to acquire multifamily properties to create moderate income housing.
- Monitor activities of existing housing assets.
- Assist homelessness program efforts on permanent supportive housing opportunities.

Corona Housing Authority (CHA) Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 118,479	$ 108,881	$ 104,428	$ 101,686	$ (2,742)	(2.6)%
Materials And Supplies	61,227	54,442	749	2,549	1,800	240.3%
Contractual	15,896	12,157	123,020	70,500	(52,520)	(42.7)%
Utilities	229	285	700	600	(100)	(14.3)%
Total	**$ 195,831**	**$ 175,765**	**$ 228,897**	**$ 175,335**	**$ (53,562)**	**(23.4)%**



Property Management Budget Detail

What do we do?

Property Management oversees leasable real property at the Historic Civic Center and Mission Apartments (affordable housing units) owned by the City. Responsibilities include lease activities, tenant relations, needs assessment/capital improvements, and related activities needed to operate quasi-public/private facilities seamlessly for the tenants and community. Property and asset management activities shall increase as the City moves towards a centralized City asset management framework.

What did we do in Fiscal Year 2021?

- Negotiated a new lease for a Historic Civic Center (HCC) tenant and completed one lease extension.
- Coordinated with Maintenance Services to increase the maintenance on HCC grounds.
- Conducted a myriad of property management and maintenance activities at the Mission Apartments, addressing tenant complaints and enforcing lease terms.

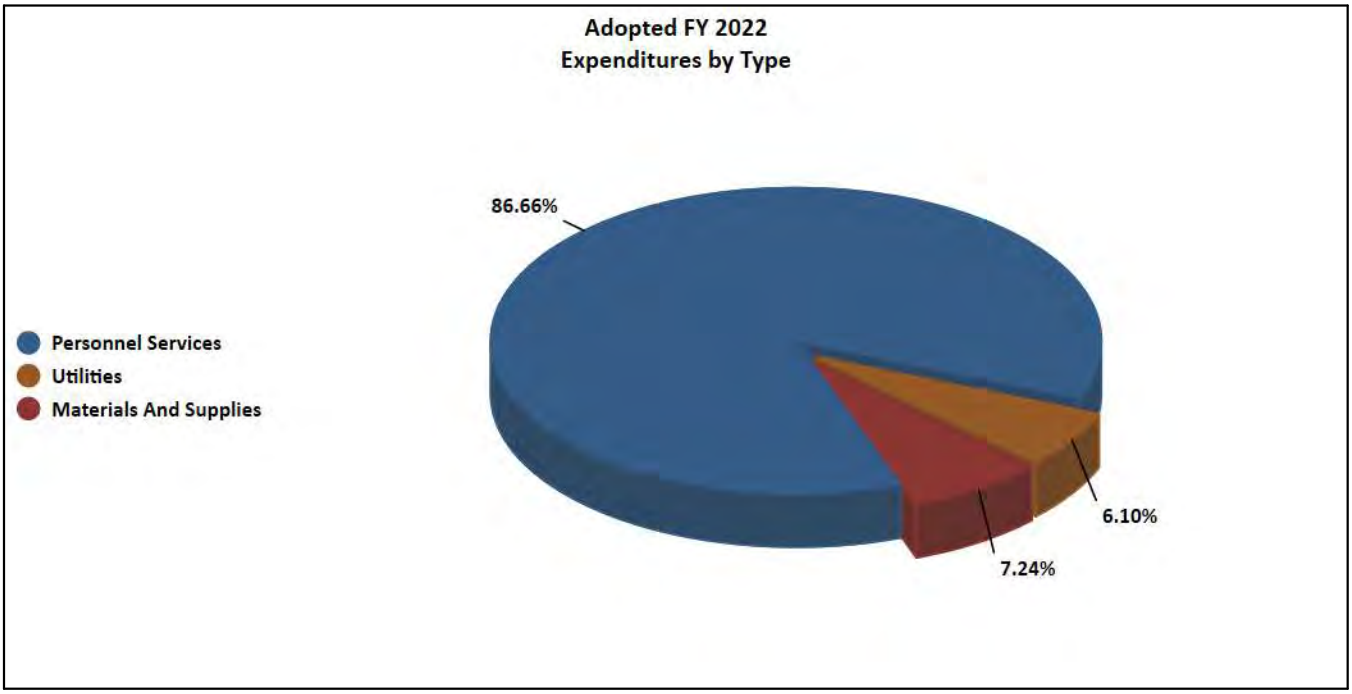
What do we plan to do in Fiscal Year 2022?

- Negotiate with HCC tenants on new leases.
- Conduct facility space use audit of YMCA/Fender suites.
- Analyze HCC common area expenses.
- Assess HCC grounds keeping and related efforts with city staff.
- Manage Mission Apartments until an operator is assigned to the complex.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 265,319	$ 79,478	$ 201,515	$ 210,229	$ 8,714	4.3%
Materials And Supplies	13,665	13,492	58	17,558	17,500	30,172.4%
Utilities	6,849	8,765	-	14,800	14,800	-%
Total	**$ 285,833**	**$ 101,735**	**$ 201,573**	**$ 242,587**	**$ 41,014**	**20.3%**

Property Management Budget Detail



COMMUNITY SERVICES DEPARTMENT

Welcome to Community Services: Creating Community in Corona. Community Services includes Parks, Recreation, Library, and Administrative services. We are your special events coordinator, your access to programs for all ages, your maintainer of the beautiful open spaces of our City, and we want to community with you. Our vision is for Corona to be an engaged, healthy, and enriched community!



Community Services Budget Detail



What do we do?

The Community Services Department, formerly known as the Library and Recreation Services, includes Parks, Recreation, Library, and Administrative services. Community Services is about creating Community in Corona. We are your special events coordinator, your access to programs for all ages, your maintainer of the beautiful open spaces of our City, and we want to community with you. Our vision is for Corona to be an engaged, healthy, and enriched community!

Within the Leisure & Culture service area, the Community Services Department enriches the lives of adults, seniors, youth and their families through creative recreational programming and the promotion of reading and learning activities through the Corona Public Library. We engage the community in Corona's parks and trails and through the Park Ranger Program, Park Ambassador Program, and Adopt-A-Park. These services strive to keep parks and open spaces a clean and safe place to enjoy the outdoors. We also relish in the abundance of urban trees we care for and are committed to maintaining a rich Urban Forest in Corona.

Performance Measures

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
Average Patrons (daily)	1,203	1,168	295	1,200
Number of Library Items Borrowed	342,509	284,375	141,513	340,000
E-book Checkout	22,751	26,251	30,147	30,000
Number of items added to Collection	10,936	8,384	5,540	10,000
Passports Processed	10,866	6,052	2	11,000
Passport Photos Processed	7,825	4,720	-	8,000
Library Events/Programs Participation	57,108	38,575	8,112	57,000
Virtual Engagement during closure	N/A	Library - 12,354; Recreation - 9,238	Library - 21,430	15,000
Citywide Events attendance	45,043	54,800	10,000	70,000
Kids Club Children Served (avg. per week)	422	490	400	475

Community Services Budget Detail

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
Number of Registered Participants in City Youth Sports Leagues (new measure)	N/A	745	575	750
Number of Registered Participants in City Adult Sports Leagues (new measure)	N/A	2,260	2,200	2,500
Number of Contract Class registrants	5,408	3,604	3,500	5,500
Number of Registered Participants in Aquatic Swim Lessons (new measure)	N/A	887	904	900
Number of Kids Club After School Sites	9	10	10	10
Number of Contract Classes Offered a trimester	375	370	260	375
Number of Facility Reservation Permits: Centers, Sports fields, and Picnic shelters (permits can be up to a 1-year duration)/ Revenue	1,396 - $443,913	1,100 - $327,144	1,050 - $320,000	1,500 - $500,000
Average Number of Days to Respond to Tree Maintenance Service Requests (Standard is 45 days)	32	35	30	30
Number of Tree Service Requests Completed	N/A	7,166	12,000	13,000
Number of Graffiti Requests Completed per square feet	89,270	89,726	120,000	130,000

What does it cost?

Dollars by Funding Source

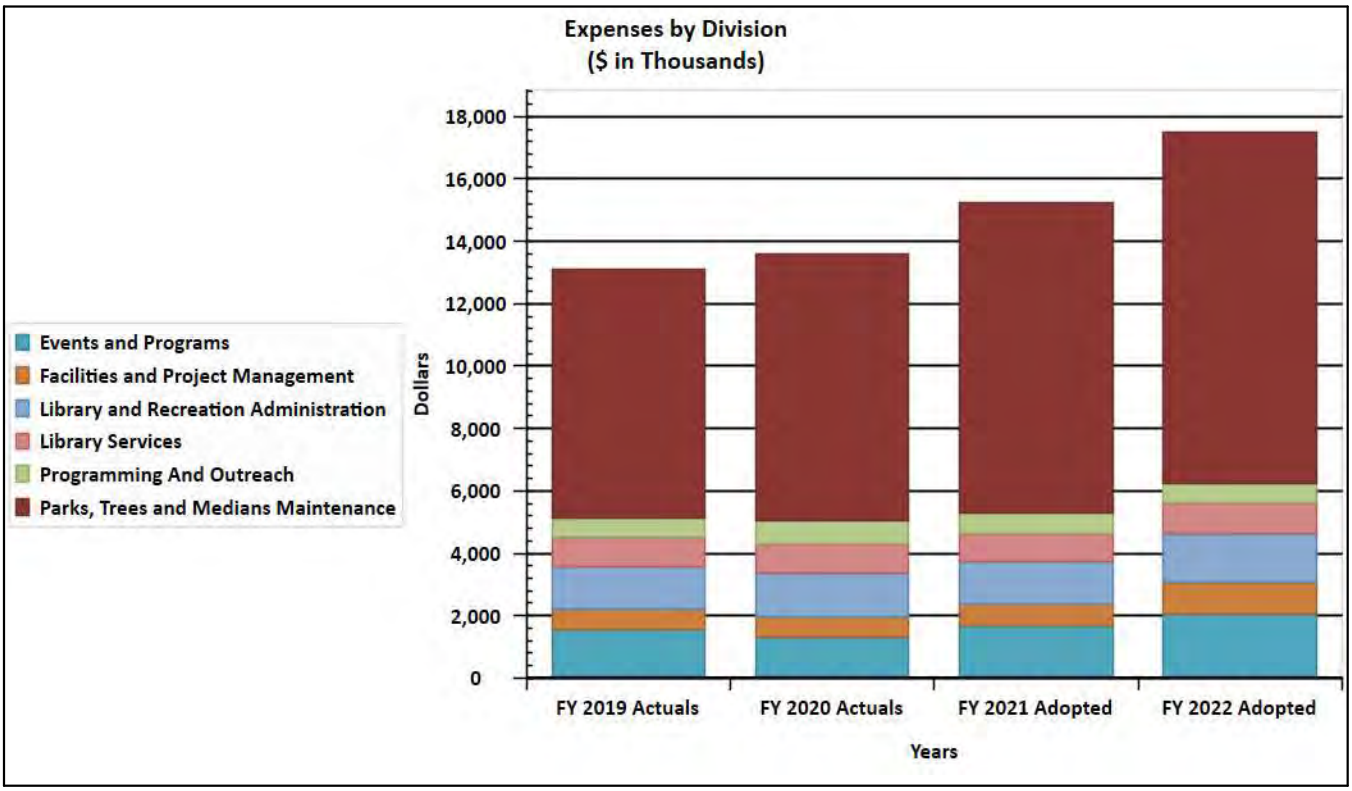
	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 8,859,939	$ 9,193,760	$ 10,125,799	$ 12,281,084	$ 2,155,285	21.3%
Special Revenue Fund	4,210,807	4,369,706	5,113,636	5,215,700	102,064	2.0%
Capital Project Fund	20,498	47,652	-	-	-	-%
Total Expenses	**$ 13,091,244**	**$ 13,611,118**	**$ 15,239,435**	**$ 17,496,784**	**$ 2,257,349**	**14.8%**

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Events and Programs	$ 1,575,165	$ 1,297,988	$ 1,675,881	$ 2,032,877	$ 356,996	21.3%
Facilities and Project Management	626,070	670,330	682,953	1,025,350	342,397	50.1%

Community Services Budget Detail

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Library and Recreation Administration	1,379,428	1,385,230	1,360,269	1,585,654	225,385	16.6%
Library Services	931,065	967,720	934,753	970,341	35,588	3.8%
Programming And Outreach	629,272	736,937	638,082	638,504	422	0.1%
Parks, Trees and Medians Maintenance	7,950,244	8,552,913	9,947,497	11,244,058	1,296,561	13.0%
Total Expenses	**$ 13,091,244**	**$ 13,611,118**	**$ 15,239,435**	**$ 17,496,784**	**$ 2,257,349**	**16.6%**



Community Services Organization Chart

Dr. Anne Turner, Community Services Director

Administration

1.00 FTE – Community Services Director
1.00 FTE – Library and Recreation Services Assistant Director
1.00 FTE – Recreation Services Manager
1.00 FTE – Management Analyst II
2.00 FTE – Management Analyst
1.00 FTE – Community Volunteer Coordinator
1.00 FTE – Administrative Assistant
2.00 FTE – Office Assistant I

10.00 FTE Administration Subtotal

Events and Programs

1.00 FTE – Recreation Supervisor
3.00 FTE – Program Coordinator

4.00 FTE Events and Programs Subtotal

Facilities and Project Management

1.00 FTE – Recreation Supervisor
1.00 FTE – LRS Patron Services Associate III
0.75 FTE – Park Ranger Supervisor
0.50 FTE – Senior Park Ranger
2.00 FTE – Program Coordinator

5.25 FTE Facilities and Project Management Subtotal

Library Services

1.00 FTE – Library Supervisor
3.00 FTE – Librarian II
1.00 FTE – Senior Office Assistant

5.00 FTE Library Services Subtotal

Programming and Outreach

1.00 FTE – Librarian III
1.00 FTE – Librarian I
2.00 FTE – Library Specialist II
2.00 FTE – Library Specialist I

6.00 FTE Programming and Outreach Subtotal

Parks, Trees and Medians Maintenance

1.00 FTE – Parks Superintendent
1.00 FTE – Facilities, Parks and Trails Manager
1.00 FTE – Parks Planner
1.00 FTE – Trails Planner
0.25 FTE – Park Ranger Supervisor
0.50 FTE – Senior Park Ranger
1.00 FTE – Lead Parks Services Worker
3.00 FTE – Park Services Worker III
2.00 FTE – Park Services Worker II
4.00 FTE – Park Services Worker I

14.75 FTE Parks, Trees and Medians Maintenance Subtotal

FY 2022 Position Totals

45.00 – Full-Time FTE
60.68 – Part-Time FTE (not reflected above)
105.68 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Events and Programs Budget Detail

What do we do?

The Events and Programs Division provides a variety of programs and services to Corona residents including citywide special events, a full-range of aquatics programming, coordination with contract instructors for hundreds of recreational classes, youth and adult sports, after-school recreation, summer camps, youth, and extensive services and activities designed for Corona's senior population.

What did we do in Fiscal Year 2021?

- Programs across the division produced virtual video content with a staggering compilation of 315,122 in the amount of likes, shares, and views of social media engagement through YouTube and social media.
- Executed two drive-thru events, Halloweekend and Letters to Santa, in collaboration with community partners with over 3,000 residence attending safely in their cars per COVID-19 protocols.
- Participated in monthly Food Distributions to the community servicing 7,395 residents.
- Provided the Kids Club Remote Learning Camp to an average of 40 families a week.
- Offered private and semi-private year-round swim lessons.
- Presented a Virtual 4th of July Celebration with seven patriotic videos viewed by 53,310 residents.Coordinated with community stakeholders for COVID-related response events.
- Completed 7,057 Senior Phone Assurance Line (PAL) calls to seniors and provided resources, referrals, and comfort during the pandemic.

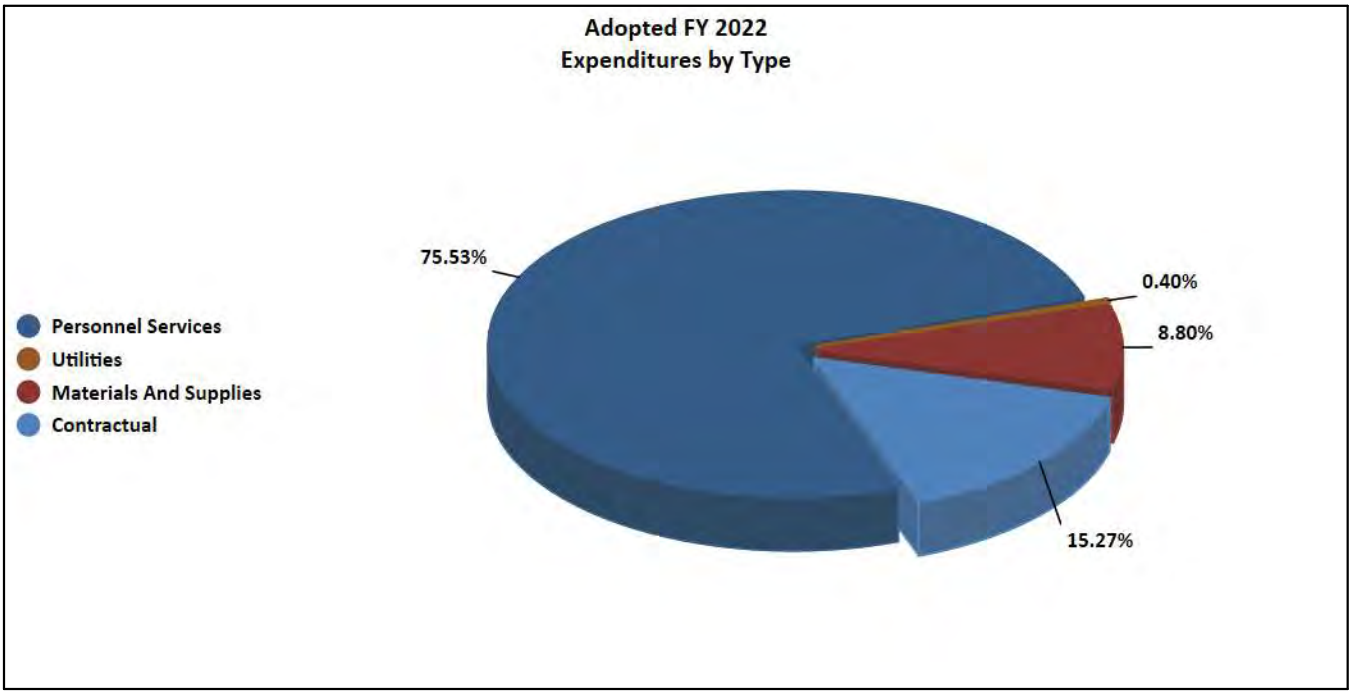
What do we plan to do in Fiscal Year 2022?

- Hire a Special Events Program Coordinator to expand City-wide events.
- Introduce a new outdoor community event "Savor the City" showcasing local restaurants culinary craft.
- Host "The Wall That Heals" Vietnam Memorial in the fall of 2022 for the community to experience a three-quarter scale replica of the Vietnam Veterans Memorial along with a mobile Education Center.
- Launch a City-operated Adult Softball League with direct community engagement, improved field conditions, and expansion in the number of leagues through marketing and outreach.
- Re-activate City facilities for programming and services as the community centers, theaters, and gyms begin to reopen for public use.

Events and Programs Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,003,529	$ 813,602	$ 1,165,835	$ 1,535,493	$ 369,658	31.7%
Materials And Supplies	132,102	158,076	149,158	178,852	29,694	19.9%
Contractual	431,075	316,344	353,920	310,460	(43,460)	(12.3)%
Utilities	8,459	9,966	6,968	8,072	1,104	15.8%
Total	**$ 1,575,165**	**$ 1,297,988**	**$ 1,675,881**	**$ 2,032,877**	**$ 356,996**	**21.3%**



Service Adjustment Changes (Operating Budget)

Description	Amount
Three (3) New Program Coordinator Positions	$318,411
PT Staffing for Adult Softball and 5th Summer Concert	$40,405
Computer Equipment, iPhones, Program Expenditures and Contracted Services	$50,614

Facilities and Project Management Budget Detail

What do we do?

The Facilities and Projects Management Team oversees the use of Library and Recreation facilities including the Circle City Center, the Historic Civic Center including operation of Corona's historic theater, Vicentia Activity Center, and Victoria Park and Auburndale Community Centers. They also supervise use of picnic shelters at Corona parks—ensuring they are available for use by residents. The team also coordinates use of the City's ballfields and gymnasiums by youth sports groups, residents, and others.

What did we do in Fiscal Year 2021?

- Provided daily Porter Service of sanitizing City buildings for staff and residents during COVID-19.
- Completed facility improvements of painting at the Circle City and Senior Centers.
- Installed a new energy efficient pool pump and heater at City Park Pool, reducing electricity costs and keeping the pool clean for residents.
- Completed safety improvements at City Park and City Park Pool by installing additional area lighting, windscreen at the pool, extending concrete at the entrance of the pool, and performed an a pool assessment.
- Established Joint Use Agreement with Corona Norco Unified School District allowing the City to offer programming at school sites and use of fields.

What do we plan to do in Fiscal Year 2022?

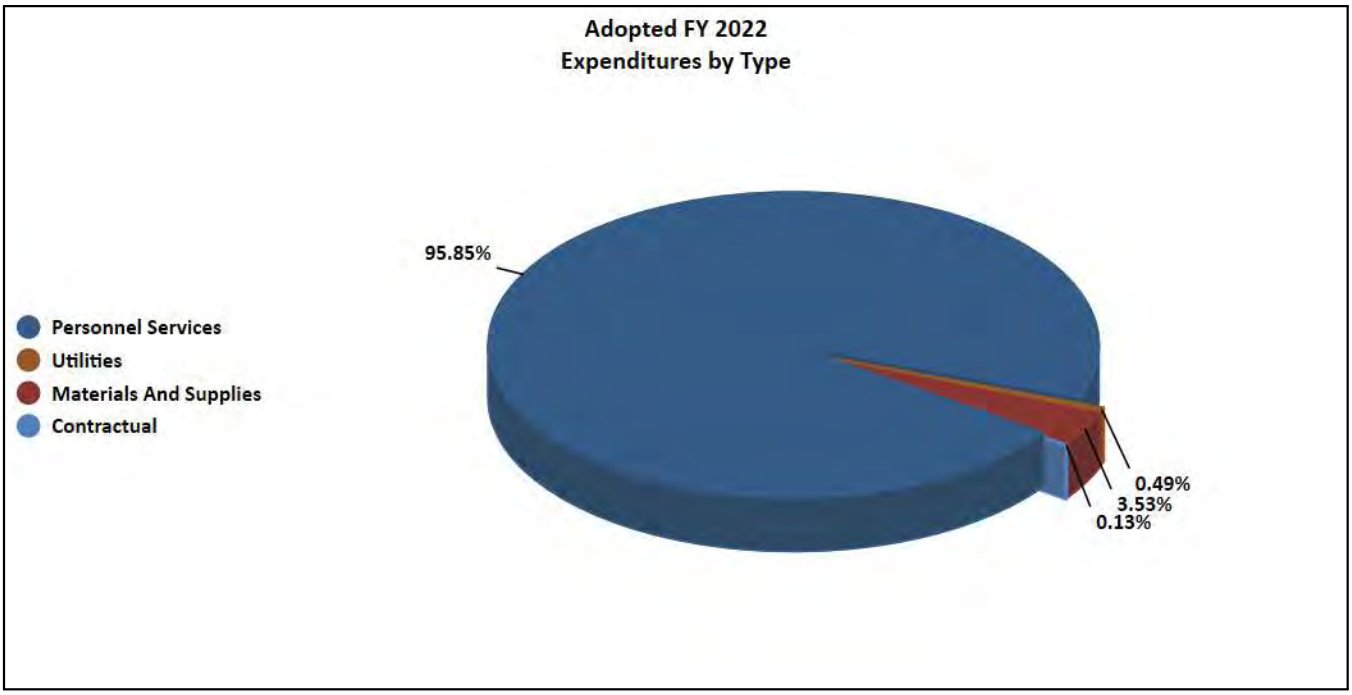
- Develop and implement a Corona Standard for upkeep, care, and service delivery at City facilities.
- Re-open all City facilities to the public for programming, activity and rentals space for gatherings.
- Revisit consecutive use policies and facility availability at parks and indoor facilities.
- Coordinate the City Co-Sponsorship Program by working with local non-profit organization that seek to hosting events at City parks and facilities.
- Introduce the online park and picnic reservation system through CivicRec recreation management software.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 593,918	$ 645,459	$ 644,173	$ 982,747	$ 338,574	52.6%

Facilities and Project Management Budget Detail

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Materials And Supplies	28,392	20,642	34,280	36,230	1,950	5.7%
Contractual	275	382	700	1,321	621	88.7%
Utilities	3,485	3,847	3,800	5,052	1,252	32.9%
Total	**$ 626,070**	**$ 670,330**	**$ 682,953**	**$ 1,025,350**	**$ 342,397**	**50.1%**



Service Adjustment Changes (Operating Budget)

Description	Amount
New Program Coordinator Position	$106,137
Reclassify Recreation Coordinator to Program Coordinator	$15,434
New Recreation Supervisor Position	$82,948
New Senior Park Ranger Position	$45,144
PT Staffing for Park Ranger Program	$61,802
Computer Equipment, Uniforms, iPhone and Contracted Services	$3,003

Library and Recreation Administration Budget Detail

What do we do?

Administration The Community Services Department's Administrative Team sets the vision for creating a sense of place in the City of Corona through celebrating our community, developing programs to increase access to arts, culture, and recreational activities, and ultimately improving the quality of life in Corona. The Administration division also streamlines department functions including but not limited to providing frontline customer service, maintaining payroll and personnel records, overseeing department accounting operations, preparing and managing purchase requisitions, purchasing and contracts, and supervising capital projects. The department also conducts training for the department's registration/reservation software and ensure the accuracy of all transactions. The team also works with the Library Trustees and Parks and Recreation Commission on departmental policies, procedures, and programs.

What did we do in Fiscal Year 2021?

- Implemented CivicRec recreation management software with 10,000 resident user accounts.
- Contracted with a new vendor for the Corona Connection redesign and created an Arts and Culture, STEM, and Health and Fitness section showcasing a variety class offerings while also yielding a cost saving for the City.
- Redefined Administration as its own division to support the Department and provide exceptional customer service and implemented systems and assignments to improve work efficiency and production.
- Assisted residents with COVID-19 related questions, processed refunds, and rescheduling of classes and programs while City Hall was closed to the public.
- Eighteen Community Services staff worked the City's COVID-19 Information Hotline providing residents with 24/7 support and assistance with answering questions, provide support, and referrals.

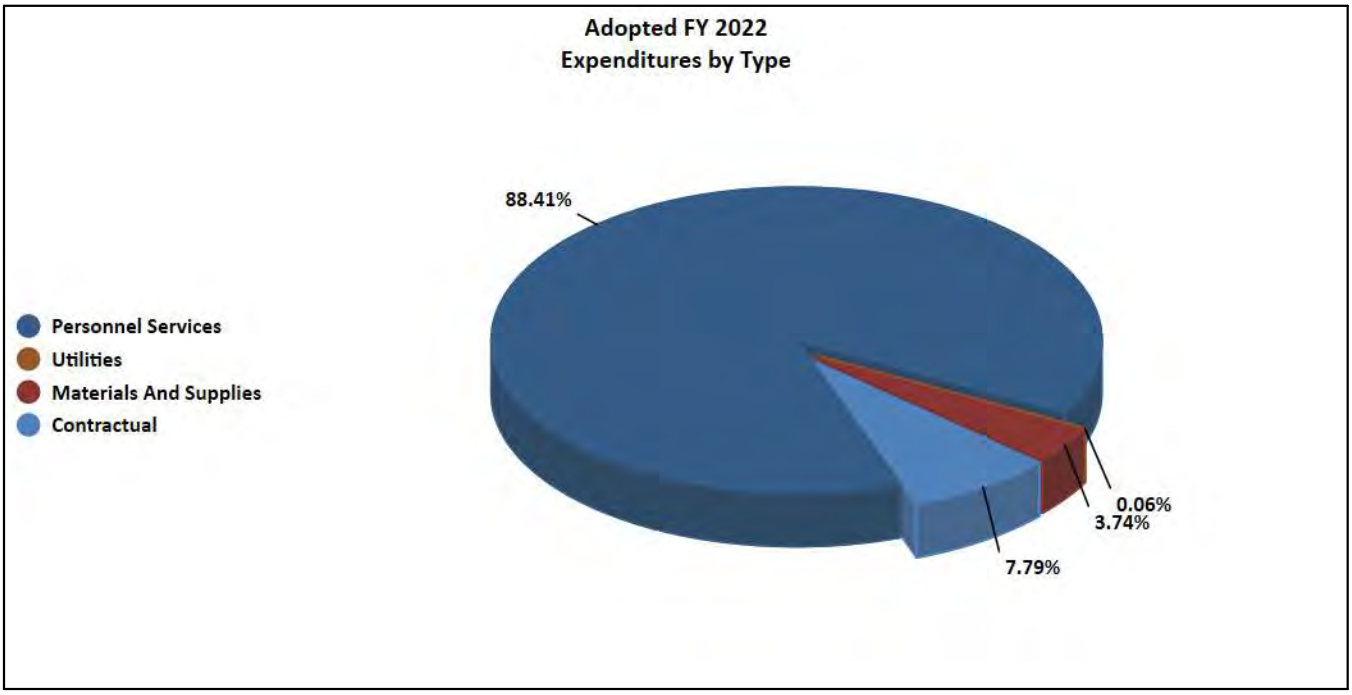
What do we plan to do in Fiscal Year 2022?

- Create Standard Operating Procedures (SOPs) for administrative support across all divisions for consistency and continuity.
- Bringing Administrative Policies and Municipal Code sections in-line with responsibilities falling under the Community Services Department.
- Further refining implementation of CivicRec recreation management software.
- Introducing an annual joint meeting between Parks and Recreation Commission and Library Trustees.

Library and Recreation Administration Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,193,100	$ 1,196,704	$ 1,177,344	$ 1,401,832	$ 224,488	19.1%
Materials And Supplies	52,743	49,043	50,085	59,369	9,284	18.5%
Contractual	133,585	139,319	132,390	123,553	(8,837)	(6.7)%
Utilities	-	164	450	900	450	100.0%
Total	**$ 1,379,428**	**$ 1,385,230**	**$ 1,360,269**	**$ 1,585,654**	**$ 225,385**	**16.6%**



Service Adjustment Changes (Operating Budget)

Description	Amount
Reclassify PT Management Analyst and PT Office Assistant to Full-Time Positions	$95,678
New Community Volunteer Coordinator Position	$106,137
Computer Equipment, Memberships and Dues, and Training	$9,315

Library Services Budget Detail

What do we do?

Library Services has two major functions. Library Collection Services provides research assistance to the public, maintains the Integrated Library System, evaluates, as well as selects and processes print and electronic materials. The division also supervises operations and patron use of an extensive collection of local history resources and artifacts in the Heritage Room. The Account Services team oversees all activities related to materials circulation, patron accounts, and passport services.

What did we do in Fiscal Year 2021?

- Installed an Automated Materials Handling (AMH) system to check-in and sorts books resulting in staff cost savings.
- Introduction of MyLibro app for Click, Park, Pick-up and resident services during COVID-19 response (7,500).
- Revamped children's wing with new furniture funded by grant funds and support from the Friends of the Corona Public Library.
- Implemented books by mail program for homebound individuals as a response to COVID.
- Digitized 100 Video Home System (VHS) videos through California Revealed Project documenting early life in Corona.
- Launched Open+ system for early hours access for Corona residents thereby expanding hours to access the Library.
- Inventoried approximately 10,000 collection items.

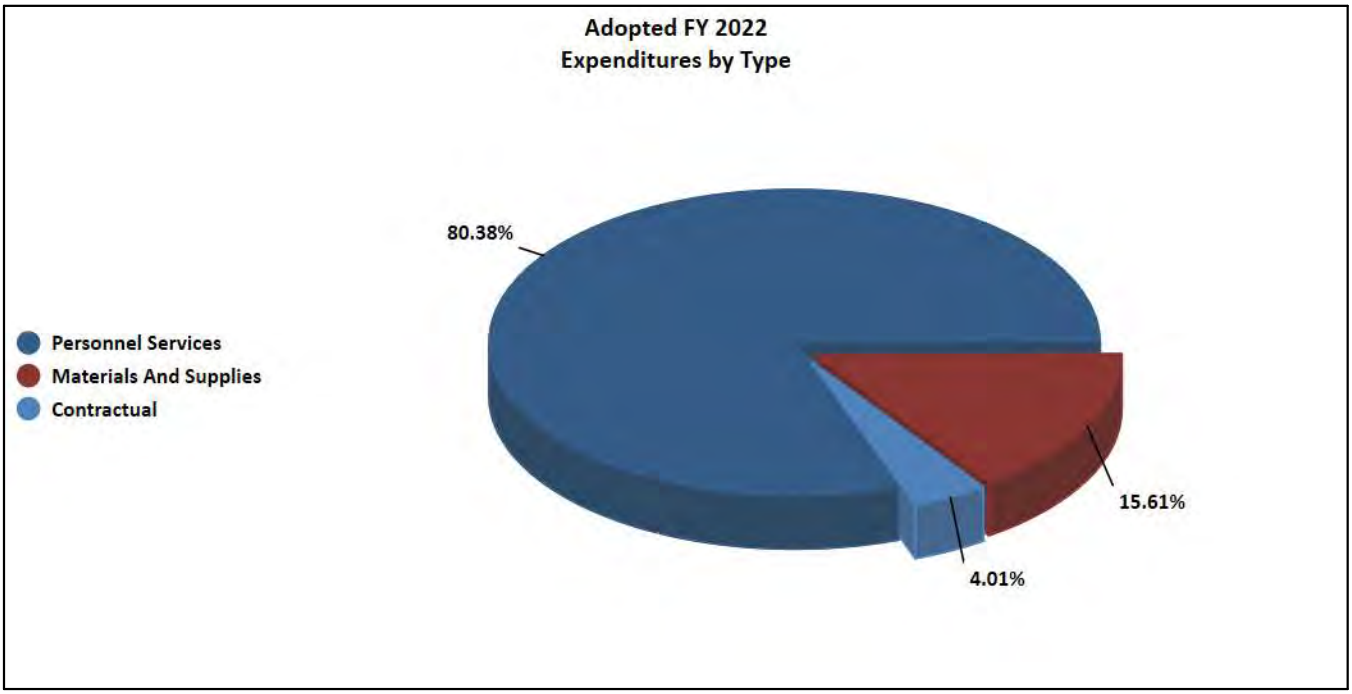
What do we plan to do in Fiscal Year 2022?

- Fully re-open Library hours, services, and programs to pre-pandemic levels with increased programming and services.
- Expand Spanish language services through collection development and engagement of bilingual staff.
- Create personalized reader program for adults and teens.
- Complete a work plan and needs assessment for Heritage Room.
- Expand children's backpack book kit collection in partnership with Corona Norco Unified School District.

Library Services Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 736,910	$ 783,668	$ 756,638	$ 779,941	$ 23,303	3.1%
Materials And Supplies	165,256	151,753	144,565	151,503	6,938	4.8%
Contractual	28,899	32,299	33,550	38,897	5,347	15.9%
Total	**$ 931,065**	**$ 967,720**	**$ 934,753**	**$ 970,341**	**$ 35,588**	**3.8%**



Service Adjustment Changes (Operating Budget)

Description	Amount
Contracted Services, Memberships and Dues, and Training	$12,285

Programming And Outreach Budget Detail

What do we do?

The Programming and Outreach Team is responsible for the development of children, teen, adult library programs, activities and special events, and administer the volunteer and adult reading assistance programs. The team also coordinates with local businesses, community organizations, and area agencies to develop partnerships, garner program sponsorships, and communicate department activities to residents. The division also plans and coordinates Adaptive Recreation activities for the Community, and coordinates On-the-Go to provide activities spanning the library and recreation divisions of the department. This includes, though is not limited to, library card and program registration throughout the community.

What did we do in Fiscal Year 2021?

- Completed Summer At Your Library virtual programming by distributing of activity kits, served 4,802 event participants and 612 Summer Reading Challenge participants.
- Awarded a total of $122,391 in grants to support Adult and Family Literacy, Veterans Connect at the Library, Workforce and Innovation Services, Shared Vision On the Go Lesson Boxes, DÍA, Stay and Play, Virtual Programming, and Lunch at the Library.
- Continued Early Literacy Storytimes and Homework Center virtually for 6,268 viewers and participants, provided 249 book kits to CNUSD 4th and 5th grade students to support virtual learning, and posted 708 Bilingual Storytimes online in Spanish and Arabic.
- Adult Services included 6 Adult Reading Assistance Program tutor-learner pairs, 11 CNUSD Adult School English Literacy class enrollees, 95 Fiction Book Club Attendees, 34 Diverse Perspective Book Club attendees, 60 Inlandia Creative Writing Workshop participants, and 5 graduated of Career Online High School with 3 currently working on the program.
- Implemented a new volunteer management software and onboarded 31 new volunteers and reintegrated volunteer opportunities for shelf readers, junior pages, occupancy room monitors, book cleaners, outreach assistants, Adult Reading Assistance tutors, and Maker Exchange assistants that contributed 10,332 volunteer hours. An additional 262 single-day volunteers contributed to community events.
- The Corona Adaptive Program for teens and adults with special needs served 934 participants through the design and implementation of a new virtual book club, had 208 viewers of virtual storytime, and distributed 1,574 activity kits.
- On the Go outreach hosted 84 individual park events, serving 995 participants. Additionally, outreach participated in 3 special events serving 2,451 attendees.
- Maker Exchange makerspace staff established a video library of a year's worth of training videos for digital die cutting, art, 3-D design, and video editing. Additional videos were created by volunteers sharing their skills in origami, drawing, and digital design. Total views on YouTube and Instagram were 5,460.

Programming And Outreach Budget Detail

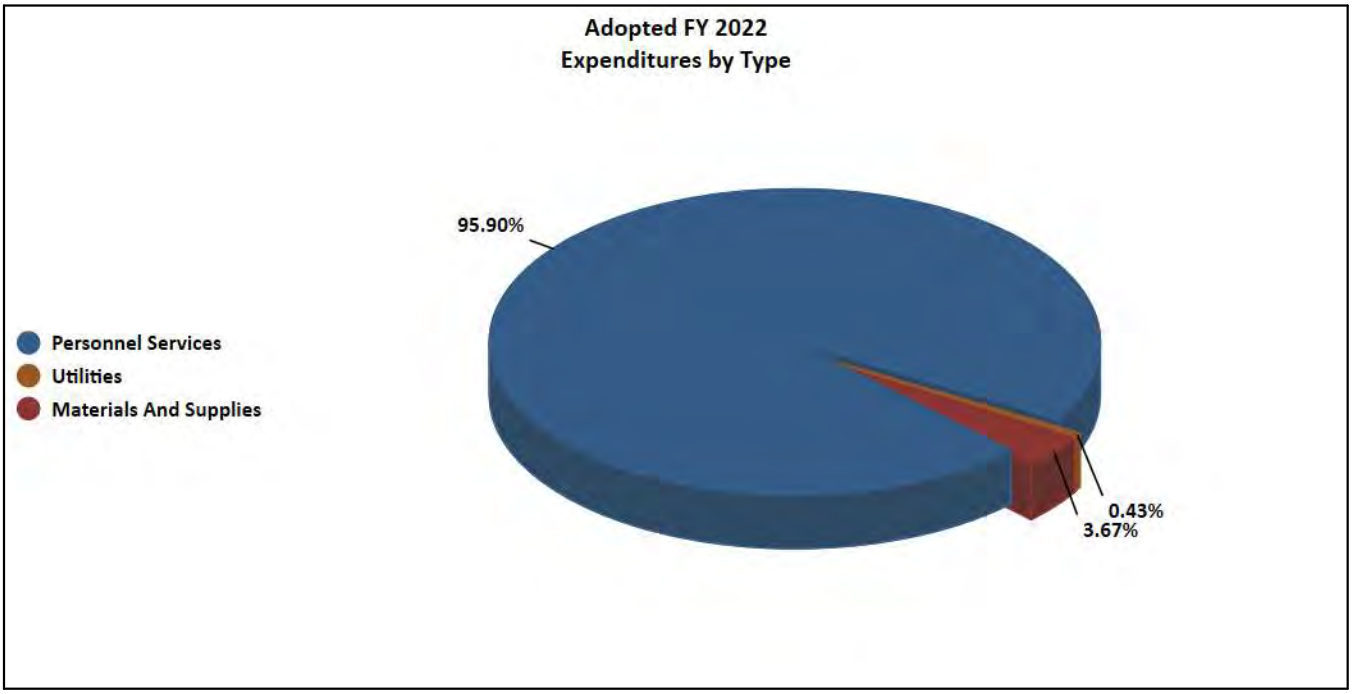
What do we plan to do in Fiscal Year 2022?

- Strengthen and expand new COVID-era programming processes that blend in-person experiences with interactive, online content in collaboration with divisional and departmental communications teams.
- Reintroduce traditional events including Early Literacy Storytimes and Maker Exchange open hours. Develop and implement new offerings including Stay and Play community connection programming, Workforce and Innovation Services, and Spanish language outreach and events.
- Encourage and support at least 10 tutor-learner pairs in the Adult Reading Assistance Program to participate in sessions and returning classes including Phonics, Conversations, and CNUSD classes.
- Continue Corona Adaptive's Emerging Readers Book Club, return to in-person programming, and expand offerings to children with special needs and their families.
- Reopen the Veterans Connect at the Library office and provide three events to the public to promote veteran services and honor their contributions to our society.
- Upgrade volunteer software service level to allow for more volunteer coordinators, document storage, and additional kiosks.
- On the Go to complete the Shared Vision/Bringing the Library to You grant by incorporating lesson boxes that focus on social emotional learning and will expand services to Senior Services.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 513,371	$ 612,550	$ 615,682	$ 612,344	$ (3,338)	(0.5)%
Materials And Supplies	98,694	119,217	20,075	23,435	3,360	16.7%
Contractual	16,525	4,781	-	-	-	-%
Utilities	682	389	2,325	2,725	400	17.2%
Total	**$ 629,272**	**$ 736,937**	**$ 638,082**	**$ 638,504**	**$ 422**	**0.1%**

Programming And Outreach Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
Reclassify Library Assistant to Library Specialist I with Bilingual Pay	$5,296
Reclassify Library Specialist I to Library Specialist II	$6,052
Memberships and Dues, and Training	$3,760

Parks, Trees and Medians Maintenance Budget Detail

What do we do?

The Park and Trees Maintenance Program provides maintenance for all developed and underdeveloped parkland. This includes the maintenance of recreation and community buildings, playgrounds, and four aquatic facilities. This division is also responsible for the management of City trees and ongoing maintenance for safety, tree health, and aesthetics, as well as response to storm and emergencies related to City trees. The Parks and Trees Maintenance Program also administers the contracted landscape maintenance of Community Facilities Districts (CFDs) and Landscape Maintenance Districts (LMDs). The Graffiti Removal Program is responsible for the removal of graffiti from all public property and private property when permission is granted. The program includes education and outreach components to accomplish the program's objectives. This division also includes the Park Ranger Program and the Park Ambassador program.

What did we do in Fiscal Year 2021?

- Adopted the Urban Forest Management Plan introducing grid pruning and reforestation elements.
- Contracted supplemental graffiti abatement services to decrease response times, provide education, and mitigate future impacts.
- Received approval to launch Park Ranger program providing education and enforcement elements to park and trail use.
- Increased frequency of City Park cleanups to reactivate public access.
- Working with consultant to complete the Trails Master Plan Phase 1.
- Conducted multiple homeless encampment cleanups throughout the City.
- Supported Corona Fire in debris mitigation in both Skyline and Airport fires.
- Supported completion of Capital Improvement Projects including Lincoln and Santana Parks inclusive playground and the reopening of Griffin Park.
- Installed new dugout shades at Mountain Gate Park.
- Completed Phase 1 of Butterfield Lighting Relocation to retain light fixtures as a result of the of the Alcoa Dike project.

What do we plan to do in Fiscal Year 2022?

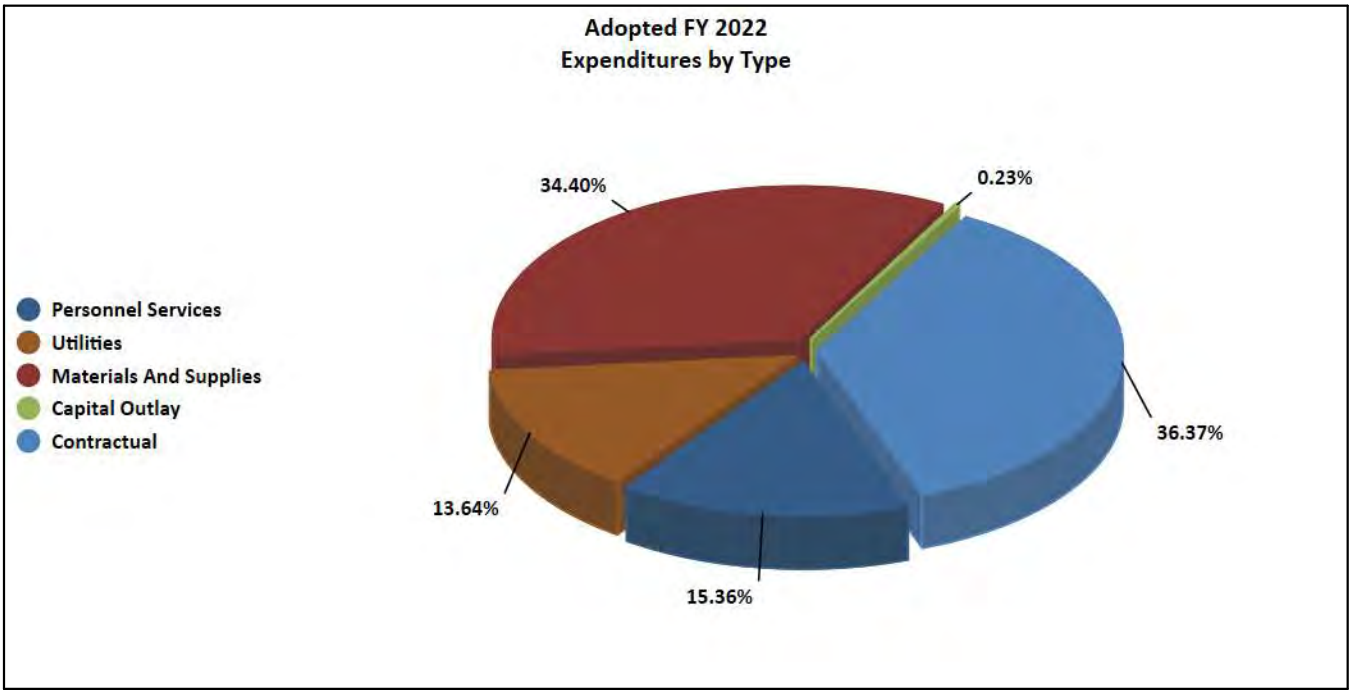
- Implement the new Park Ranger and Park Ambassador programs.
- Implement a new seasonal youth trainee program.
- Continued improvements and planning for reactivation of City Park.
- Regularly scheduled community cleanup events for both parks and trails.
- Community events for tree planting, education, Arbor Day, and March Mulch Madness.

Parks, Trees and Medians Maintenance Budget Detail

- Planting over 3,000 trees as part of reforestation efforts.
- Standardizing landscape for coronas streetscape and landscape medians.
- Initiating grid pruning schedule with the immediate trimming of over 1,700 trees.
- Beginning work toward the creation of Parks Master Plan.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,102,486	$ 1,140,437	$ 1,307,914	$ 1,726,884	$ 418,970	32.0%
Materials And Supplies	3,226,811	3,068,307	3,292,101	3,867,727	575,626	17.5%
Contractual	2,604,145	3,117,498	3,803,702	4,089,587	285,885	7.5%
Utilities	1,016,802	1,226,671	1,533,005	1,534,085	1,080	0.1%
Capital Outlay	-	-	10,775	25,775	15,000	139.2%
Total	**$ 7,950,244**	**$ 8,552,913**	**$ 9,947,497**	**$ 11,244,058**	**$ 1,296,561**	**13.0%**



Parks, Trees and Medians Maintenance Budget Detail

Service Adjustment Changes (Operating Budget)

Description	Amount
New Recreation Supervisor Position	$27,649
New Senior Park Ranger Position	$45,144
New Facilities, Parks and Trails Manager Position	$118,268
New Park Planner Position	$120,853
New Trails Planner Position	$120,853
PT Staffing for Park Ranger Program	$61,802
PT Staffing for Youth Parks Trainee Program	$63,624
Parks Ranger Program Uniforms	$1,250
Park Ambassador Program Supplies	$6,000
Adopt-A-Park Program	$14,000

DEPARTMENT OF WATER & POWER

The mission of the Department of Water and Power is to serve City of Corona customers with professionalism and respect, while protecting public health by providing the highest quality water, reclaimed water, electric, and water reclamation services.





Department of Water and Power Budget Detail



What do we do?

The Department of Water and Power provides water, reclaimed water (recycled water), water reclamation (sewer), and electric utility services.

Performance Measures

Performance Metrics	Calendar Year 2020	Goal
Utility Billing Response Time	4 minutes, 28 secs	1 minute, 30 seconds
*The **Utility Billing Response Time** is the average amount of time a customer will wait in the queue until a Department of Water and Power (DWP) Customer Care Representative is available. DWP aims to keep this number in the projected path as to provide the best customer service possible.*		
Percentage of Efficient Water Usage	90.18%	95.00%
The Percentage of Efficient Water Usage aims to measure efficient use of water billed at both Tier 1 and Tier 2. Of the 9.7 million units of water consumed in calendar year 2020, 7.04% occurred in Tier 3, 1.69% occurred in Tier 4, and 1.08% occurred in Tier 5. The increase in Tier 3 charges can be attributed to the revisions of the rate structure in the recent rate study.		
Percentage of Electric Operations Online	99.5% online	99.9% online
*The **Percentage of Electric Operations Online** is the amount of time that the electricity is available. Of the 0.50% of the year where electric operations were offline, 59% of these interruptions were due to unforeseen circumstances. In the coming year, DWP aims to keep all electric operations online 99.9% of the time. This will be facilitated by the addition of the new Southern California Edison (SCE) Porphyry Line interconnection to the Crossings and Dos Lagos Wholesale Distribution Access Tariffs (WDATs), which was completed in February 2021. This will greatly reduce the downtime of outages in this area, as SCE will have the ability to switch to alternative circuits within minutes.*		
Total Annual Operation and Maintenance Cost per Acre Foot	$1,491.20 / AF	$1,039.00* / AF
The Total Annual Operation and Maintenance Cost per Acre Foot is a ratio of the costs to operate the Water Utility to the acre footage produced and treated within the system. Operation and Maintenance costs, as defined by American Water Works Association (AWWA), includes costs for salaries, direct benefits, and all costs necessary to support utility services. Government Accounting Standards Board (GASB) 68 and GASB 75 pension expenses have been eliminated from this figure. Additional contributions to the City's unfunded liability has been excluded.		

Department of Water and Power Budget Detail

Performance Metrics	Calendar Year 2020	Goal
Number of Sewer Sanitary Overflows (SSO)	1	0
*A Sewer Sanitary Overflow is the release of raw or partially treated sewage from the municipal sewer system. The **Number of Sewer Sanitary Overflows (SSO)** is the number of public SSO events within the City of Corona in 2020.*		
Total Annual Operation and Maintenance Costs per Million Gallons	$4,634.93 / MG	$5,289.00* / MG
*The **Total Annual Operation and Maintenance Costs per Million Gallons** is the ratio of the costs to operate the Wastewater Utility within the department to the amount of sewage treated within the municipal system. Operation and Maintenance costs, as defined by AWWA, includes costs for salaries, direct benefits, and all costs necessary to support utility services. Government Accounting Standards Board (GASB) 68 and GASB 75 pension expenses have been eliminated from this figure. Additional contributions to the City's unfunded liability has been excluded.*		

*These are the median standards provided by American Waterworks Association's calendar year 2019 utility benchmarking publication. Data is specific to Region V members, which includes the City of Corona.

What does it cost?

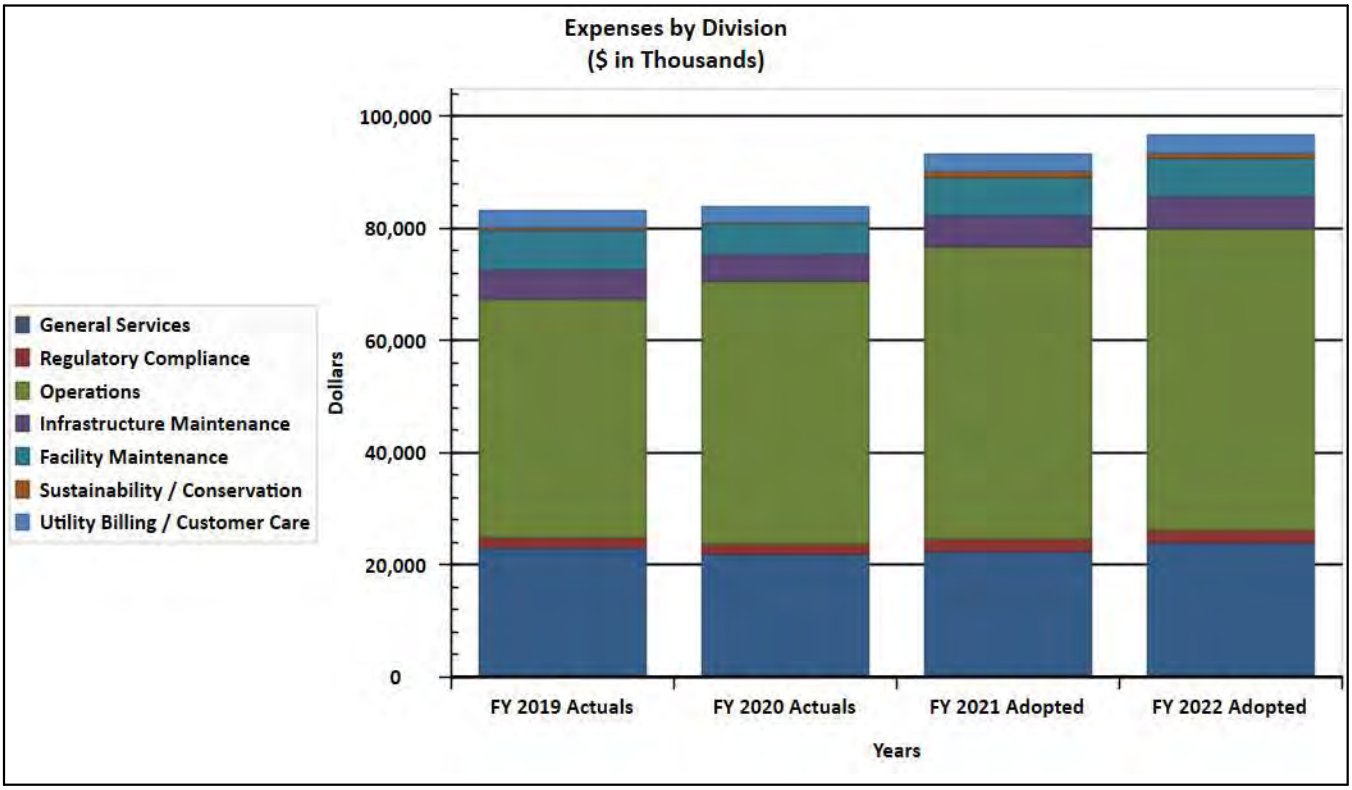
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Enterprise Fund	$ 83,184,989	$ 83,849,656	$ 93,312,707	$ 96,695,100	$ 3,382,393	3.6%
Total Expenses	**$ 83,184,989**	**$ 83,849,656**	**$ 93,312,707**	**$ 96,695,100**	**$ 3,382,393**	**3.6%**

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Services	$ 23,081,372	$ 21,943,371	$ 22,422,926	$ 24,068,247	$ 1,645,321	7.3%
Regulatory Compliance	1,903,496	1,881,401	2,148,064	2,137,383	(10,681)	(0.5)%
Operations	42,349,003	46,672,435	52,185,380	53,840,289	1,654,909	3.2%
Infrastructure Maintenance	5,345,365	4,800,942	5,501,162	5,628,247	127,085	2.3%
Facility Maintenance	7,128,339	5,533,398	6,943,807	6,896,300	(47,507)	(0.7)%
Sustainability / Conservation	441,567	361,531	965,446	944,279	(21,167)	(2.2)%
Utility Billing / Customer Care	2,935,847	2,656,578	3,145,922	3,180,355	34,433	1.1%
Total Expenses	**$ 83,184,989**	**$ 83,849,656**	**$ 93,312,707**	**$ 96,695,100**	**$ 3,382,393**	**4.0%**

Department of Water and Power Budget Detail



Department of Water and Power Department Organization Chart

Tom Moody, General Manager

Water
61.53 FTE Subtotal

Water Reclamation
32.05 FTE Subtotal

Electric
11.90 FTE Subtotal

Reclaimed Water
3.12 FTE Subtotal

Maintenance Admin
3.25 FTE Subtotal

1.00 FTE – General Manager
1.00 FTE – Assistant General Manager
1.00 FTE – Administrative Services Manager IV
1.00 FTE – DWP Operations Manager
1.00 FTE – Maintenance Manager
1.00 FTE – Business Manager
1.00 FTE – Utilities Project Manager
1.00 FTE – Chief Distribution Operator
2.00 FTE – Construction Superintendent
1.00 FTE – Deputy Chief – Water
1.00 FTE – Deputy Chief – Water Reclamation
1.00 FTE – Chief Reclamations Operator
1.00 FTE – Chief Water Operator
1.00 FTE – Maintenance Supervisor
1.00 FTE – DWP Operations Analyst II
1.00 FTE – Business Supervisor
1.00 FTE – DWP Customer Care Supervisor
2.00 FTE – Lead Water Operator
1.00 FTE – Lead Water Reclamation Operator
1.00 FTE – Senior Maintenance Technician

2.00 FTE – Instrumentation and Control Engineer
2.00 FTE – Management Analyst II
0.85 FTE – Management Analyst I
4.00 FTE – Regulatory Technician I/II/III
1.00 FTE – Electric Utilities Analyst II
1.00 FTE – Maintenance Planner
10.00 FTE – Maintenance Technician I/II/III
17.00 FTE – Water Operator I/II/III
11.00 FTE – Water Reclamations Operator I/II/III
1.00 FTE – Administrative Supervisor
1.00 FTE – Lead Customer Care Rep
1.00 FTE – DWP Administrative Secretary
2.00 FTE – Water Resources Specialist I/II/III
15.00 FTE – Utility Service Worker I/II/III
13.00 FTE – DWP Customer Care Representative I/II/III
3.00 FTE – Water Resources Technician I/II
2.00 FTE – Administrative Assistant
1.00 FTE – Office Assistant II
2.00 FTE – Office Assistant

FY 2022
Position Totals
111.85 – Full-Time FTE
1.73 – Part Time FTE (not reflected above)
113.58 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

General Services Budget Detail

What do we do?

The General Services Program provides leadership, policy, support, and planning for the effective and efficient operation of the utilities. The division provides support to all divisions within the department and works collaboratively with the Finance and Purchasing departments to provide budgetary, purchasing, financial, and analytical information that is required of our department.

What did we do in Fiscal Year 2021?

- Provided leadership and overall management of all utility activities.
- Provided support to all utility divisions with development and management of budgetary items, purchasing requests, and policies and procedures.
- Coordinated with the Finance Department to manage all financial activities for the utility, including but not limited to, operating and capital expenditures, revenues, asset management, and grants.
- Coordinated with the Human Resources division to manage all personnel activities for the utility.
- Assisted with customer questions and requests through SeeClickFix, over the phone and via e-mail.
- Applied for and managed various grants for the utility; awarded $243,182 in Fiscal Year (FY) 2021 for the Community Power Resiliency grant for a Power Resiliency Needs and Risk Assessment for critical facilities Citywide.
- Reviewed department policies and procedures to increase efficiency and ensure that all required controls are in place. Some of the procedures improved in FY 2021 include: internal purchasing procedures, vendor pricing audits, records destruction process, capital improvement project budgeting and tracking, and revenue projections.
- Participated in an operational, organizational and financial audit of the Department of Water and Power.

What do we plan to do in Fiscal Year 2022?

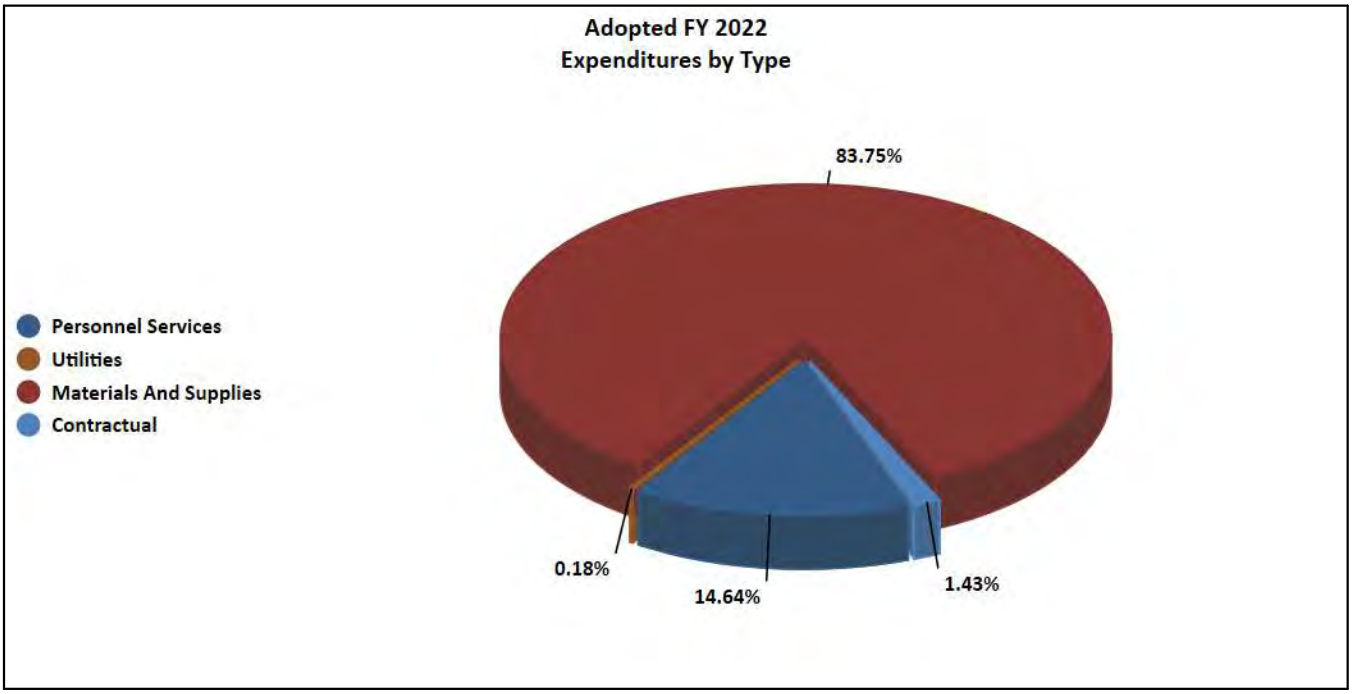
- Continue to provide leadership, management, and support of all utility activities.
- Continue to review policies and procedures to improve efficiencies and controls.
- Continue to provide excellent customer service at all times.
- Complete a fee study of all utility fees to be incorporated into the general Citywide fee schedule. The study will update fee amounts as needed and include any new fees.
- Continue to apply for new grants and manage existing grants. Planned applications for FY 2022 include: Proposition 1 Groundwater Grant for future Granular Activated Carbon (GAC) treatment facilities for per- and polyfluoroalkyl substances (PFAS) treatment/remediation and Water Energy Efficiency Grant for installation of Advanced Metering Infrastructure (AMI) meters.

General Services Budget Detail

- Begin implementation of operational, organizational and financial audit recommendations.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 3,358,277	$ 3,452,346	$ 3,530,044	$ 3,524,244	$ (5,800)	(0.2)%
Materials And Supplies	19,306,622	17,848,503	18,540,195	20,157,949	1,617,754	8.7%
Contractual	356,160	322,995	300,793	343,455	42,662	14.2%
Utilities	43,335	41,055	51,894	42,599	(9,295)	(17.9)%
Capital Outlay	16,978	278,472	-	-	-	-%
Total	**$ 23,081,372**	**$ 21,943,371**	**$ 22,422,926**	**$ 24,068,247**	**$ 1,645,321**	**7.3%**



Service Adjustment Changes (Operating Budget)

Description	Amount
New Office Assistant II Position	$65,865

Regulatory Compliance Budget Detail

What do we do?

The Regulatory Compliance division ensures that the production and distribution of services pertaining to water, sewer, reclaimed water, and electricity operate in compliance with all applicable state and federal quality, safety, and operational regulations.

What did we do in Fiscal Year 2021?

- Completed and submitted all State required reports on time.
- Coordinated with the Human Resources division to hire two Regulatory Technicians to assist the Department of Water & Power in achieving regulatory compliance.
- Planned and began developing the Temescal Sub-basin Groundwater Sustainability Plan (GSP) and Bedford Coldwater GSP.
- Updated and managed all data and submissions for Department of Water & Power sites in the California Environmental Reporting System.
- Assist in the planning and development of the City's Urban Water Management Plan (UWMP).
- Continued to sample and monitor per- and polyfluoroalkyl substances (PFAS) in drinking water per the State Water Resources Control Board (SWRCB) Order and implemented PFAS sampling and monitoring at all Water Reclamation Facilities.

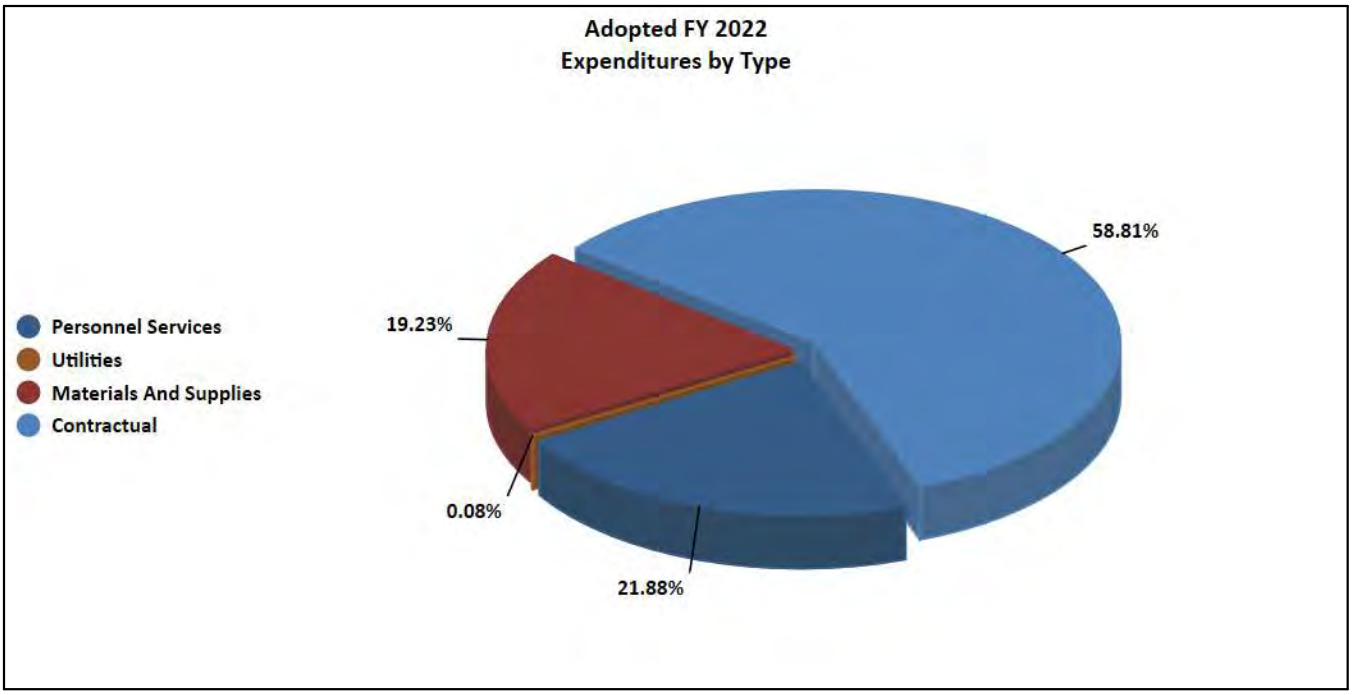
What do we plan to do in Fiscal Year 2022?

- Continue to plan and implement the Temescal Sub-basin Groundwater Sustainability Plan (GSP) and Bedford Coldwater GSP.
- Continue to update and manage all data and submissions for DWP sites in CERS as needed.
- Continue to draft and manage standard operating procedures for the Regulatory Compliance division.
- Consider the Tesla Megapack Project for Water Reclamation Facility #1.
- Continue to complete and submit all State required reports on time.
- Continue to monitor PFAS in drinking water and at all water reclamation facilities per SWRCB Order.
- Continue to monitor upcoming regulatory and legislative changes.

Regulatory Compliance Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 602,857	$ 410,682	$ 528,875	$ 467,573	$ (61,302)	(11.6)%
Materials And Supplies	315,042	359,513	395,039	410,961	15,922	4.0%
Contractual	984,866	1,109,739	1,223,324	1,257,044	33,720	2.8%
Utilities	731	1,467	826	1,805	979	118.5%
Total	**$ 1,903,496**	**$ 1,881,401**	**$ 2,148,064**	**$ 2,137,383**	**$ (10,681)**	**(0.5)%**



Operations Budget Detail

What do we do?

The Operations division is composed of four different groups focusing on varying activities. The Water Operations division ensures the production and distribution of safe, clean, and reliable drinking water to the City of Corona residents. The Water Operations division oversees 4 water treatment plants, 16 potable water storage tanks, 21 potable wells, 44 potable pressure reducing stations, 18 potable booster stations, and 8 monitoring wells. Under the Water Reclamations Operation division, the team focuses their efforts on the facilitation of proper and efficient collection, treatment, and reclamation of all sewer flows within the City of Corona's service area. The Water Reclamation Operations division oversees 3 water reclamation facilities and 14 lift stations. The Reclaimed Water Operations division is responsible for the distribution of reclaimed water to approved customers and landscape areas. The Reclaimed Water Operations division oversees 3 reclaimed water storage tanks, 5 reclaim booster stations, 4 reclaim pressure reducing stations, and 2 non-potable wells. Lastly, the Electric Operations division ensures the safe, affordable, and uninterrupted distribution of electric power to the City of Corona's service area. The Electric Operations division oversees 5 Wholesale Distribution Access Tariffs and 243 transformers and pad mounted enclosure switches.

What did we do in Fiscal Year 2021?

- Extracted, treated, and/or distributed a total of over 6 billion gallons of well water and raw surface water and 1 billion gallons of reclaimed water.
- Rehabilitated several wells throughout the City, including Well 26, Well 29, and Well 31, resulting in increased well efficiency.
- Completed several water utility projects, including the installation of a mixer at Border Potable Water Storage Tank, membrane replacements at the Desalter Train 1 and Train 4, collection of over 4,900 water samples, and managed the maintenance of 21 wells, 44 Cla-Vals, and 10 water storage tanks.
- Began construction of the Mangular Blending Facility. The Mangular Blend Facility is a potable water blending facility with pumping and disinfection facilities to enable the use of groundwater from the Temescal Groundwater Basin.
- Completed construction of the Keith 2.5 million-gallon (MG) Potable Water Storage Tank at Nelson Street and Keith Street.
- Treated approximately 5,795 million gallons of influent water and produced approximately 2,651 metric tons of biosolids.
- Continued the construction of the Water Reclamation Facility #1 Sludge Storage Tank, which will replace decaying steel within the existing tank.
- Began construction of the Water Reclamation Facility #3 Sewer Lift Station.
- Completed the construction of the Water Reclamation Facility #1 Telecommunications Tower and the Grape Hill Telecommunications Tower #2.

Operations Budget Detail

- Completed the Southern California Edison Porphyry Line Extension interconnection, which brings reliable energy capacity and redundant line feeds to the Crossings and Dos Lagos service areas and secured a Power Purchasing Agreement for the Alta Mesa Wind Energy Center with AM Wind Repower LLC for Renewable Energy consisting of 11MW of solar power.

What do we plan to do in Fiscal Year 2022?

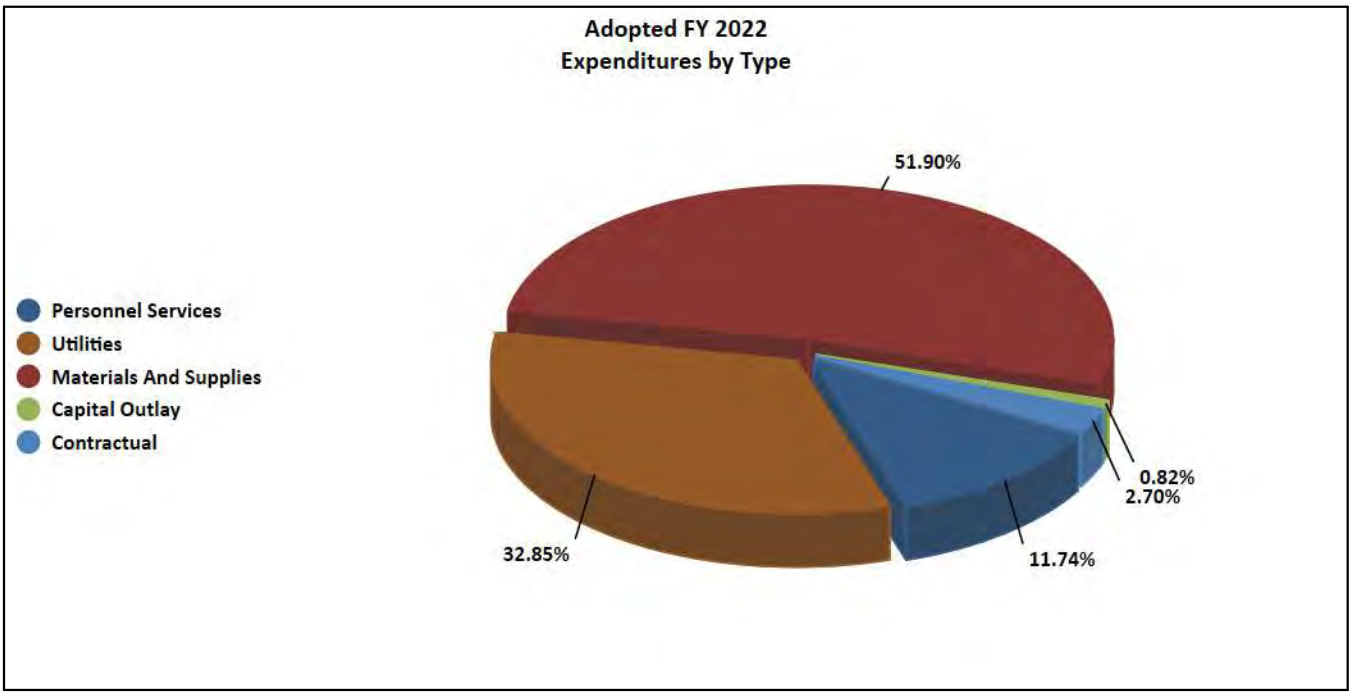
- Continue to provide safe, clean, and reliable drinking water that meets and exceeds all state and federal regulations, as well as continue to distribute reclaimed water to meet user demands.
- Rehabilitate several wells throughout the City, including Well 8, Well 22, and Well 25, resulting in increased well efficiency.
- Complete the design, bid, award, and construct the Western Riverside County Regional Wastewater Authority (WRCRWA) 20-inch Reclaimed Waterline, which will deliver reclaimed water from the WRCRWA plant to the City reclaimed water system.
- Continue the Well Site Emergency Generator Backup Power Program.
- Perform several projects to support the Water Utility: upgrade the Lester Water Treatment Plant post disinfection, installation of water storage tank mixers, assist with the commissioning and testing of the new Mangular Blend Station upgrades, perform membrane replacements at the Desalter, and procure professional services for above-ground water storage tank painting.
- Begin design of the Water Reclamation Facility #3 Telecommunications Tower.
- Select a contractor-engineer design-build team and begin construction of the Water Reclamation Facility #2 Equalization Basin and Odor Control Project.
- Conduct Phase II upgrade of underground Burd transformers to reduce equipment loading and accommodate additional residential loading.
- Compose, bid, and award a Master Electric Utility Equipment Replacement Contract to expedite restocking and project-based orders.
- Secure a Power Purchasing Agreement for the Gaskell West-2 solar filed with Recurrent Energy for Renewable Energy consisting of 11MW of solar with 8MW of battery storage.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 5,666,815	$ 7,706,266	$ 6,640,758	$ 6,319,701	$ (321,057)	(4.8)%
Materials And Supplies	19,333,396	22,488,922	25,929,566	27,942,267	2,012,701	7.8%
Contractual	1,374,248	1,120,402	1,342,448	1,452,121	109,673	8.2%
Utilities	15,969,544	15,356,845	18,272,608	17,686,910	(585,698)	(3.2)%

Operations Budget Detail

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Claims Expense	5,000	-	-	-	-	-%
Capital Outlay	-	-	-	439,290	439,290	-%
Total	**$ 42,349,003**	**$ 46,672,435**	**$ 52,185,380**	**$ 53,840,289**	**$ 1,654,909**	**3.2%**



Service Adjustment Changes (Operating Budget)

Description	Amount
Motor Pool First Year Lease Payments	$39,659
Replacement Forklift in WRF1	$49,790
Replacement for Yard Tractor in WRF1	$389,500

Infrastructure Maintenance Budget Detail

What do we do?

The Infrastructure & System Maintenance division is crucial in the safe and functional delivery and distribution of water, sewer, and reclaimed water. The division responds to reported water leaks, watermain breaks, and sewer overflows throughout the City and ensures the appropriate and proper responses are conducted. Additionally, the team is vital in the preventative maintenance of City-owned infrastructure related assets, such as water meters, fire hydrants, and air vacuum controls.

What did we do in Fiscal Year 2021?

- Responded to approximately 1,926 residential work order requests pertaining to water and sewer line infrastructure.
- Replaced approximately 596 water meters as part of the meter replacement program.
- Performed sewer cleaning and Closed-Circuit Television (CCTV) inspection activities on approximately 400,000 linear feet of sewer main.
- Responded to and performed repairs on approximately 30 water main leaks and contained and mitigated 1 public sewer overflow.
- Repaired or replaced approximately 111 leaking water service lines.
- Perform cockroach control activities in 5,000 manholes and 50,000 linear feet of sewer mains.

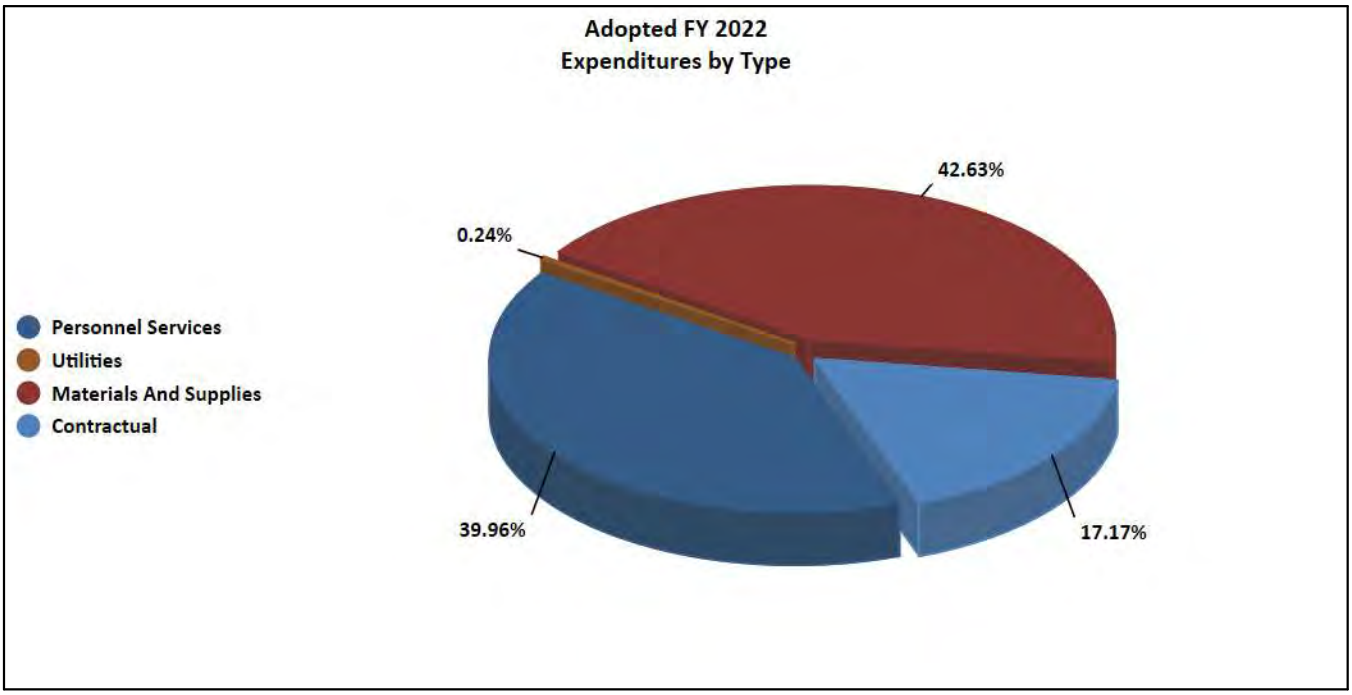
What do we plan to do in Fiscal Year 2022?

- Perform cathodic protection for corrosion control that extends the useful life of pipelines.
- Identify and coat deteriorated manholes on high flow sewer mains with a protective coating to prevent further deterioration and extend useful life.
- Identify and evaluate the condition of water main and hydrant valves within the distribution system.
- Respond to all watermain leaks and watermain breaks promptly and ensure there is minimal or no disruption to water service.
- Perform repairs on City-maintained portions of customer laterals that are reported by residents.
- Perform annual cleaning of the sewer collection system and conduct video inspections on 400,000 linear feet of sewer mains to identify and repair deficiencies.
- Perform cockroach control activities in 5,000 manholes and 50,000 linear feet of sewer mains.

Infrastructure Maintenance Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 2,489,093	$ 2,291,935	$ 2,423,173	$ 2,249,100	$ (174,073)	(7.2)%
Materials And Supplies	2,081,641	1,693,860	2,236,758	2,399,064	162,306	7.3%
Contractual	577,160	804,073	652,930	966,502	313,572	48.0%
Utilities	7,865	11,074	10,189	13,581	3,392	33.3%
Capital Outlay	189,606	-	178,112	-	(178,112)	(100.0)%
Total	**$ 5,345,365**	**$ 4,800,942**	**$ 5,501,162**	**$ 5,628,247**	**$ 127,085**	**2.3%**



Facility Maintenance Budget Detail

What do we do?

The Facilities Maintenance division is responsible for the maintenance of all programs pertaining to water, water reclamation, and reclaimed water facilities, as well as electrical infrastructure. The Facilities Maintenance division oversees 21 potable wells, 44 potable pressure reducing stations, 18 potable booster stations, 8 monitor wells, 3 reclaimed water storage tanks, 5 reclaimed booster stations, 4 reclaimed pressure reducing stations, 2 non-potable wells, 14 lift stations, 3 water reclamation facilities, 5 Wholesale Distribution Access Tariffs (WDAT) and 243 transformers and pad mounted enclosure switches. This division maximizes the utilization, reliability, and serviceable life of all facility related assets within each respective system as to ensure that resources are applied to their maximum potential.

What did we do in Fiscal Year 2021?

- Completed approximately 1,955 preventive maintenance and approximately 760 corrective maintenance work orders.
- Replaced and upgraded flow meters at various Water Treatment Plants and Water Reclamation Facilities.
- Replaced automatic transfer switches at Water Reclamation Facility #1A and #1B, Sierra Del Oro Water Treatment Plant, and four lift stations.
- Installed an additional pump at Lester Zone 5 Booster station to meet the increased volume demand.
- Began the Water Reclamation Facility #1 Digester #3 cleaning, resulting in additional storage capacity and efficiency/longevity of downstream equipment.
- Rehabilitated Bedford Canyon Flow Control Station by moving it from a below ground facility to an above ground station.
- Completed several pump replacements, including the installation of a new backwash pump at Sierra Del Oro Water Treatment Plant and the replacement of a potable water pump at Border Booster Station.
- Completed the installation of a new roof at Water Reclamation Facility #2 control room building and Well 17.
- Replaced air-conditioning units at Water Reclamation Facility #1 and #2.
- Replaced and upgraded various Pad Mounted Enclosures and transformers throughout the City's electric distribution.

Facility Maintenance Budget Detail

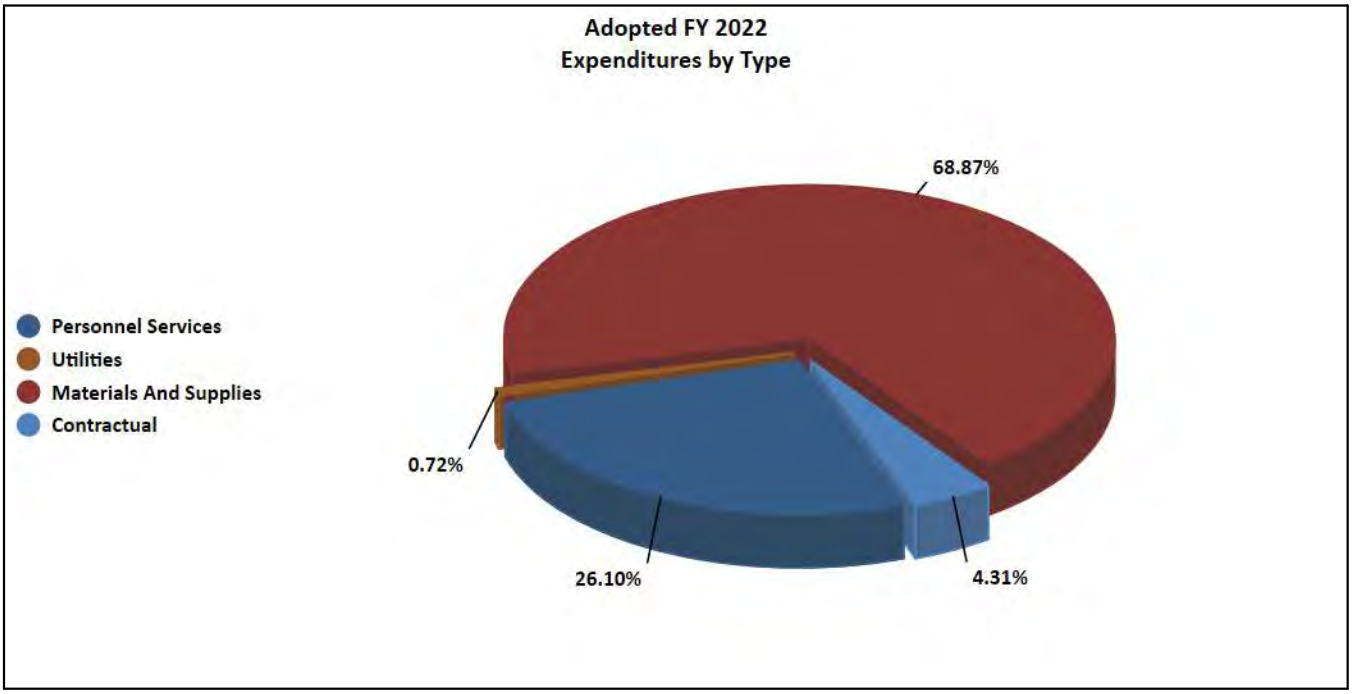
What do we plan to do in Fiscal Year 2022?

- Address and remedy rusting structural steel at Water Reclamation Facility #1A secondary clarifiers concrete decks and complete the secondary clarifiers rehabilitation project.
- Perform an Arc Flash Study, which will establish safety protocols for qualified electrical personnel to work on electrical equipment and circuit parts that cannot be placed in an electrically safe work environment.
- Continue the flow meter replacement program at various water treatment plants, water reclamation facilities, and reclaimed water facilities.
- Replace several chemical tanks at various water treatment plants and water reclamation facilities, which will increase safety and proactively eliminate chemical tank leaks.
- Complete the design and begin the replacement of the Motor Control Center at Water Reclamation Facility #2.
- Design, bid, award, and construct pavement rehabilitation and drainage improvements at Water Reclamation Facility #2.
- Complete several projects to support the Water Reclamation Utility: at Water Reclamation Facility #1 replace the diffuser panels, upgrade filter screens, and install a second centrifuge to replace an existing belt press.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,936,313	$ 1,761,276	$ 1,851,058	$ 1,800,078	$ (50,980)	(2.8)%
Materials And Supplies	4,048,120	3,259,997	4,724,106	4,749,347	25,241	0.5%
Contractual	292,630	122,635	153,185	296,955	143,770	93.9%
Utilities	11,312	24,131	44,458	49,920	5,462	12.3%
Capital Outlay	839,964	365,359	171,000	-	(171,000)	(100.0)%
Total	**$ 7,128,339**	**$ 5,533,398**	**$ 6,943,807**	**$ 6,896,300**	**$ (47,507)**	**(0.7)%**

Facility Maintenance Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New PT Technical Intern Position	$21,017
Motor Pool First Year Lease Payments	$1,945
Tools, iPad, Uniforms, and Motor Pool	$13,517

Sustainability / Conservation Budget Detail

What do we do?

The Sustainability & Conservation division manages various programs and outreach efforts that aim to promote the efficient use of potable water, provide incentive programs and educational classes, and host community events and campaigns. The team's efforts are concentrated in potable water conservation and leak detection and bringing awareness to safe water disposal through anti-contamination programs and campaigns that promote the health and efficient operation of the sewer system.

What did we do in Fiscal Year 2021?

- Performed 968 water conservation site visits.
- Handled 135 water pressure and water quality inquiries.
- Issued 441 water conservation residential rebates, totaling $59,135.
- Issued 408 water conservation commercial rebates, totaling $29,485.

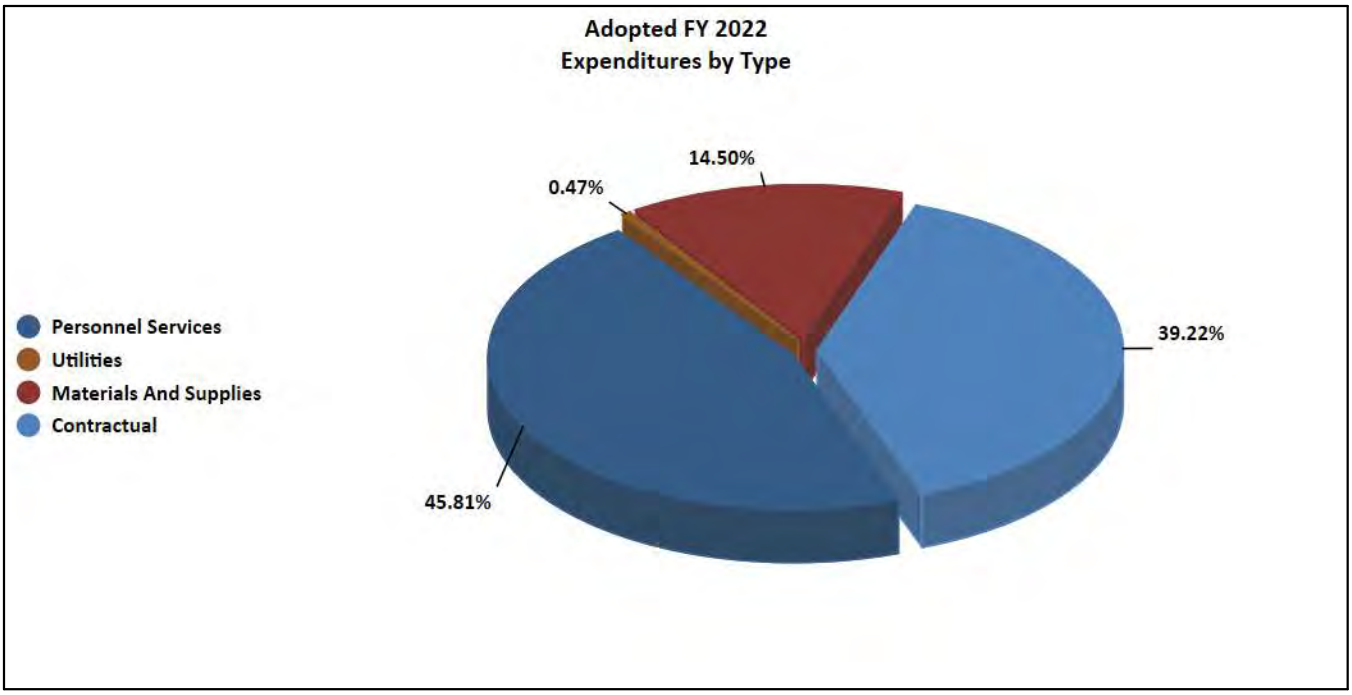
What do we plan to do in Fiscal Year 2022?

- Continue to perform water conservation site visits.
- Continue to assist customers with water pressure and water quality inquiries.
- Continue to issue residential and commercial water conservation rebates.
- Hold a Garden Festival for local garden enthusiasts and other interested parties to better educate the public how to responsibly garden in Southern California by utilizing water conservation practices. The festival is a large-scale event, which takes place at the City Hall parking lot and has educational booths and activities for children.
- Administer a water conservation poster contest for children from local schools to showcase their talents and learn more about resource management.
- Offer two landscape classes for businesses and individuals interested in learning more about landscaping in a water-conscious manner.
- Initiate an expanded Water Use Efficiency Campaign. The Water Resources Team will utilize utility bill inserts, bus shelter advertisements, street banners, and social media to help educate the public regarding the importance of water use efficiency.
- Provide facility tours to give residents the opportunity to learn more about DWP's treatment plants and overall operations.

Sustainability / Conservation Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 349,633	$ 283,688	$ 476,163	$ 432,578	$ (43,585)	(9.2)%
Materials And Supplies	59,553	44,170	110,687	136,884	26,197	23.7%
Contractual	27,183	30,908	375,192	370,387	(4,805)	(1.3)%
Utilities	5,198	2,765	3,404	4,430	1,026	30.1%
Total	**$ 441,567**	**$ 361,531**	**$ 965,446**	**$ 944,279**	**$ (21,167)**	**(2.2)%**



Utility Billing / Customer Care Budget Detail

What do we do?

The Utility Billing and Customer Care division serves customers with professionalism and respect while providing accurate billing and support related to water, sewer, reclaimed water, and electric consumption and services.

What did we do in Fiscal Year 2021?

- Handled 39,765 incoming customer calls.
- Achieved the department's fastest average speed of answer for customer calls of 1 minute and 10 seconds during the month of March 2021.
- Achieved the department's best abandoned call rate for customer calls of only 5% in the month of March 2021.
- Generated 532,590 utility bills for water, sewer, and electric services to residential and commercial customers.
- Processed 461,300 payments, totaling $102,266,650.
- Enrolled 649 customers in electronic utility bill (eBill) in FY 2021 for a total of 4,159 eBill customers.
- Enrolled 578 customers in the automatic payment program (AutoPay) during FY2021 for a total of 10,794 customers enrolled in AutoPay.

What do we plan to do in Fiscal Year 2022?

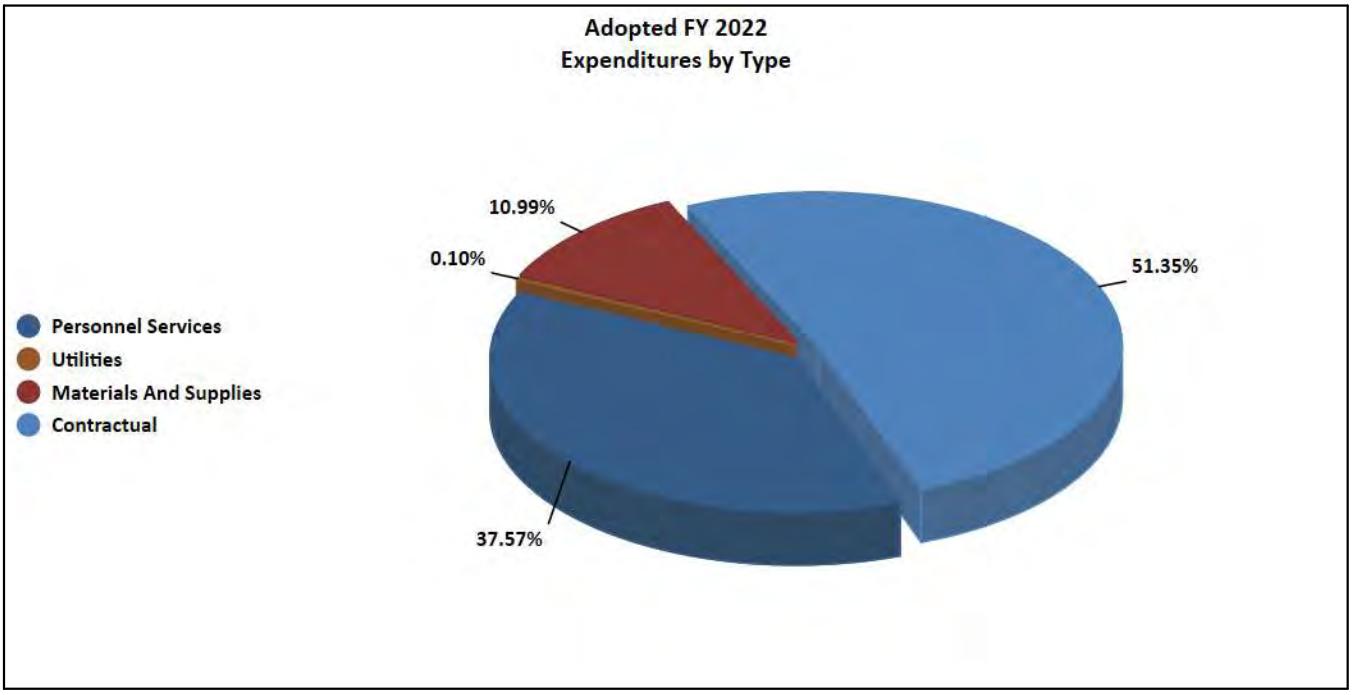
- Maintain a monthly average speed of answer of 1 minute and 30 seconds or less.
- Maintain a monthly abandoned call rate of 8% or less.
- Increase the number of enrollments in eBill by 10% (715 customers) from FY 2021 enrollment number.
- Increase the number of enrollments in AutoPay by 10% (635 customers) from FY 2021 enrollment number.
- Add a payment kiosk at the utility billing public counter at City Hall to increase convenience for customers making in-person payments and reduce impacts for over-the-phone customers by reducing the need to move Customer Care representatives from the phone to assist at the payment counter.
- Issue an RFP for a new customer information system (CIS, also referred to as utility billing software) and a new customer web portal. The new system and web portal will modernize operations and increase convenience and ease-of-use for customers.

Utility Billing / Customer Care Budget Detail

- Issue an RFP for our citywide water advanced metering infrastructure (AMI) project. Completion of this project will result in real time data of water use helping customers and the Department identify leaks and water conservation efforts.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,143,459	$ 1,055,930	$ 1,277,329	$ 1,194,792	$ (82,537)	(6.5)%
Materials And Supplies	306,819	256,178	295,691	349,365	53,674	18.2%
Contractual	1,482,871	1,342,159	1,545,034	1,633,150	88,116	5.7%
Utilities	2,698	2,311	4,368	3,048	(1,320)	(30.2)%
Capital Outlay	-	-	23,500	-	(23,500)	(100.0)%
Total	**$ 2,935,847**	**$ 2,656,578**	**$ 3,145,922**	**$ 3,180,355**	**$ 34,433**	**1.1%**

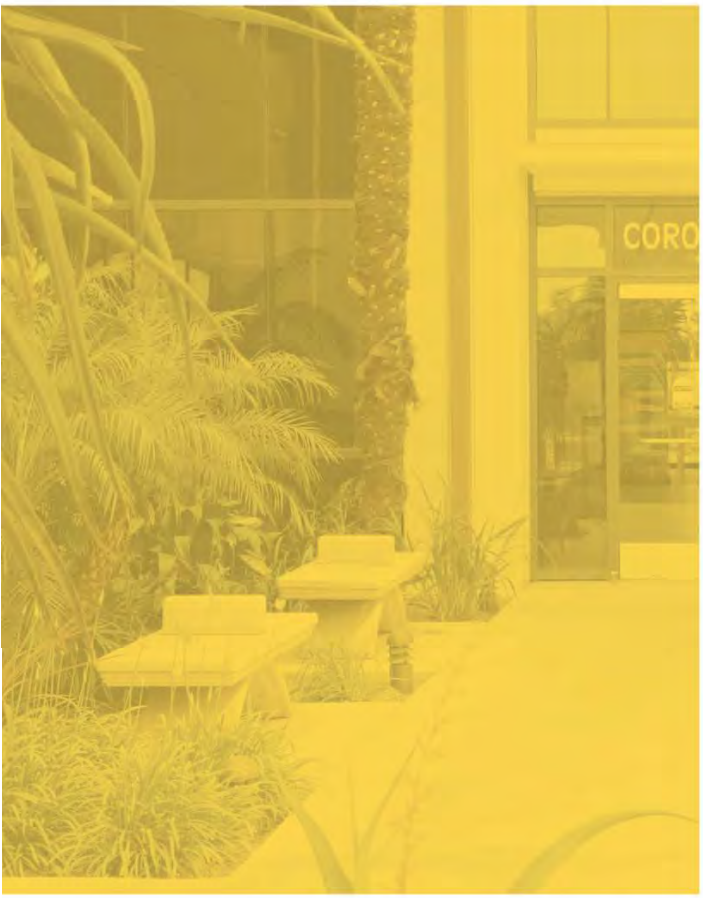


Service Adjustment Changes (Operating Budget)

Description	Amount
New PT DWP Customer Care Representative I Position	$20,127

ELECTED OFFICIALS

The mission of the City Council is to receive input from the community and formulate policy upon which all City services shall be developed and implemented. The City Council holds regularly scheduled meetings to represent the public on issues brought to its attention. The City Treasurer enhances the economic status of the City while protecting its assets and maximizing the City's funds through prudent investment.





Elected Officials Budget Detail



What do we do?

The City of Corona's Elected Officials represent residents in their legislative duties. The City Council acts as the legislative body for the City and set citywide policies for efficient and effective governance.

What does it cost?

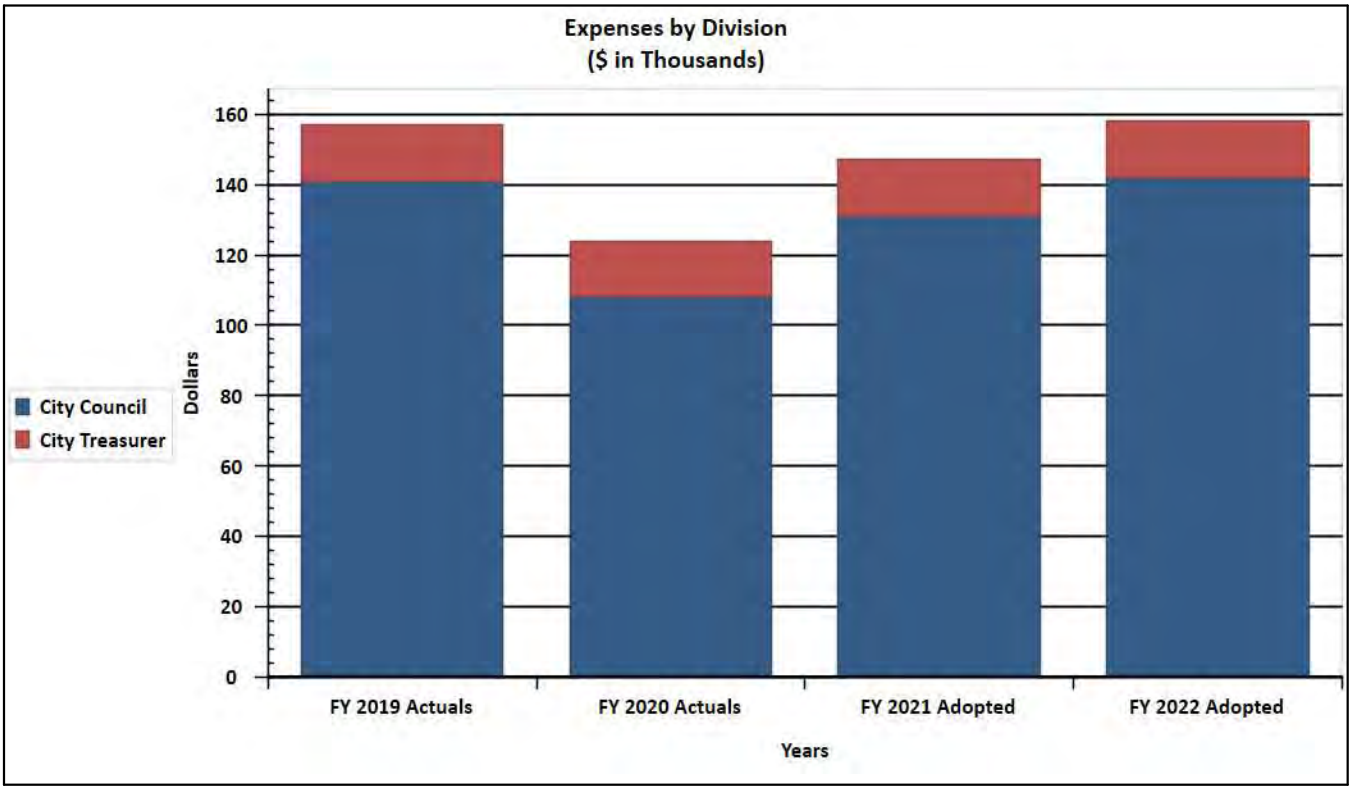
Dollars by Funding Source

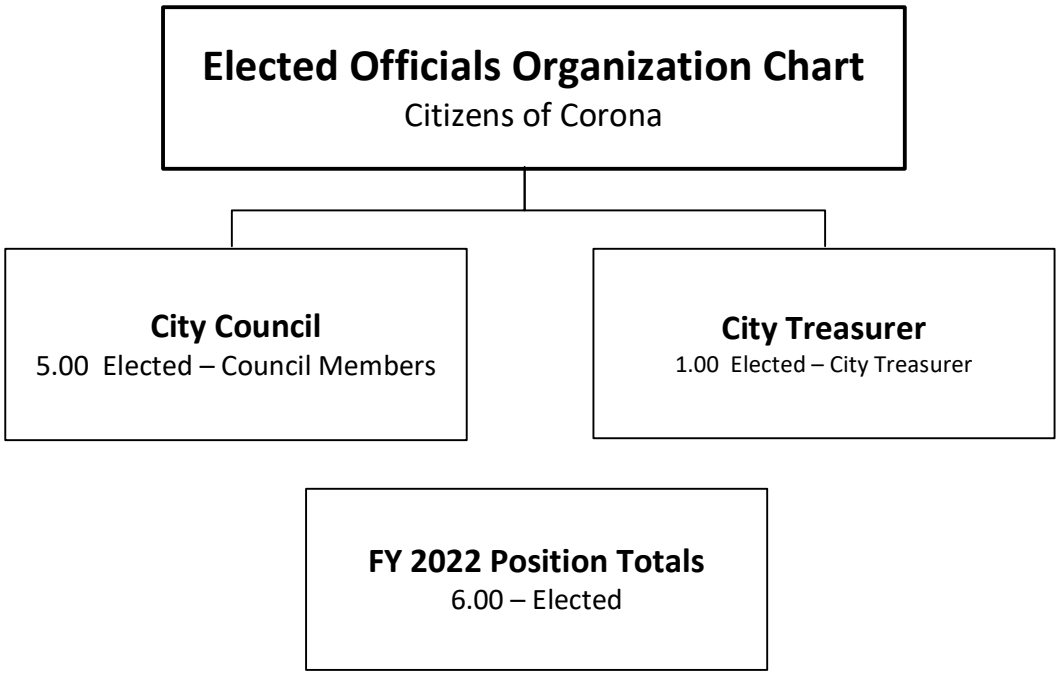
	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 157,424	$ 124,421	$ 146,705	$ 157,807	$ 11,102	7.6%
Total Expenses	**$ 157,424**	**$ 124,421**	**$ 146,705**	**$ 157,807**	**$ 11,102**	**7.6%**

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
City Council	$ 141,445	$ 108,479	$ 130,806	$ 142,125	$ 11,319	8.7%
City Treasurer	15,979	15,942	15,899	15,682	(217)	(1.4)%
Total Expenses	**$ 157,424**	**$ 124,421**	**$ 146,705**	**$ 157,807**	**$ 11,102**	**8.9%**

Elected Officials Budget Detail




Elected Officials Organization Chart
Citizens of Corona
City Council
5.00 Elected – Council Members
City Treasurer
1.00 Elected – City Treasurer
FY 2022 Position Totals
6.00 – Elected

City Council Budget Detail

What do we do?

The City Council provides policy direction, upon which all City actions, programs, and priorities are based. The Council relies on the input from committees, commissions, and resident input on issues under consideration, to assist in public discussion upon which policy is formulated. City Council extends its influence through review and comments on proposed federal and state legislation, and through participation in regionally-oriented governing bodies.

What did we do in Fiscal Year 2021?

- Successfully recognized outstanding Corona residents through recognitions and proclamations.
- Represented the City on various regional boards and intergovernmental agencies and supported regional activities.
- Continued to encourage community involvement through the appointment of citizens to City commissions, boards, and committees.
- Promoted public safety by protecting residents and businesses.
- Served as liaisons between the City and the business community.
- Adopted policies to continue to enhance the quality of life in Corona.
- Assured compliance with all federal, state, and local laws governing investments.
- Adopted the City of Corona Strategic Plan.
- Adopted the 2021 Legislative Platform and Financial Priorities.
- Participated in the first Newly Elected Officials' Orientation.

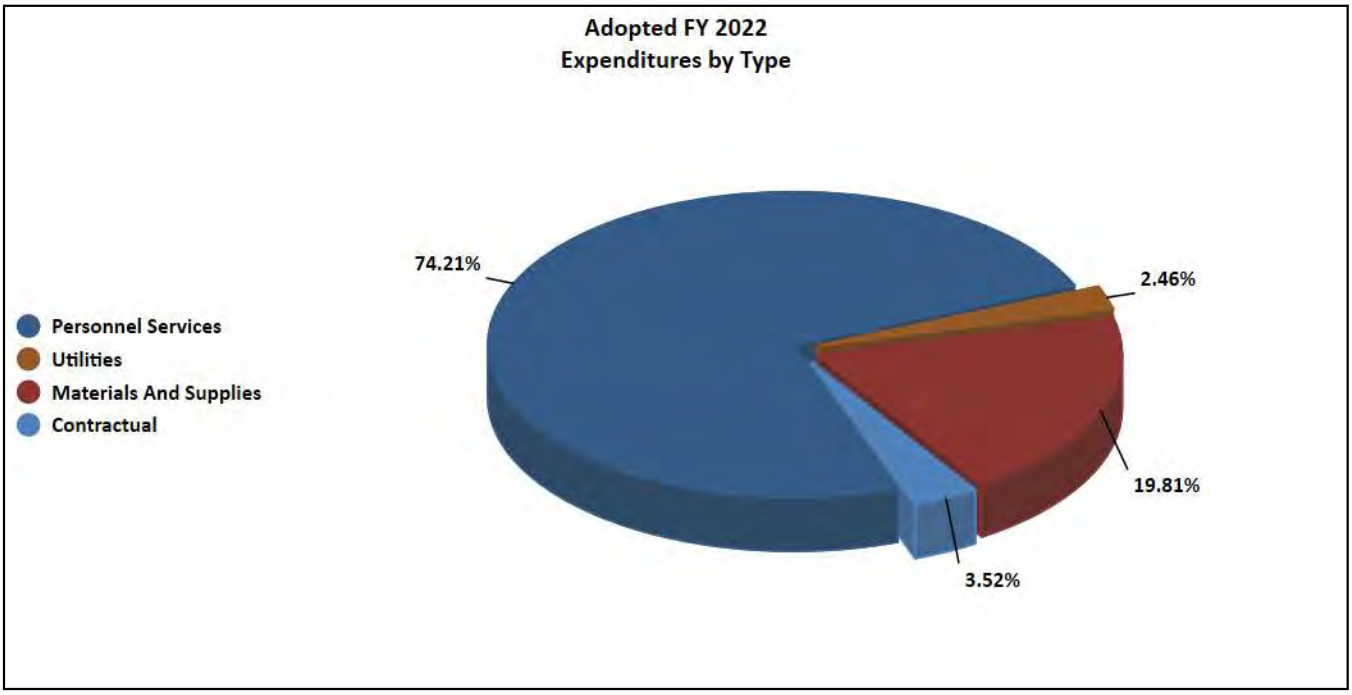
What do we plan to do in Fiscal Year 2022?

- Adopt a balanced Budget for Fiscal Year 2022 with projections for Fiscal Year 2023.
- Provide policy direction to City staff.
- Provide City staff direction on a Strategic Plan to set strategic direction and determine priorities for the City.
- Continue to promote Corona as a business-friendly community.
- Continue to receive input from the community.
- Represent the City's interest on intergovernmental agencies and boards.
- Represent the citizens of Corona fairly and with integrity.
- Advocate for the City on state and federal levels.
- Create policies to continue a high quality of life in Corona.
- Continue to enhance Economic Development.

City Council Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 120,304	$ 95,395	$ 102,456	$ 105,475	$ 3,019	2.9%
Materials And Supplies	19,640	11,357	21,850	28,150	6,300	28.8%
Contractual	-	670	5,000	5,000	-	-%
Utilities	1,501	1,057	1,500	3,500	2,000	133.3%
Total	**$ 141,445**	**$ 108,479**	**$ 130,806**	**$ 142,125**	**$ 11,319**	**8.7%**



Service Adjustment Changes (Operating Budget)

Description	Amount
Office Supplies, Memberships and Dues	$1,000

City Treasurer Budget Detail

What do we do?

The City Treasurer is an elected position and is responsible for overseeing the custody and safekeeping of all City funds. Furthermore, the Treasurer has the authority to invest idle funds in certain eligible securities allowed by Government Code Section 53635.

What did we do in Fiscal Year 2021?

- Reviewed the investment portfolio in accordance with the City Investment Policy and California Government Code.
- Conducted quarterly meetings with the Treasury Committee.
- Updated the City's Investment Policy.

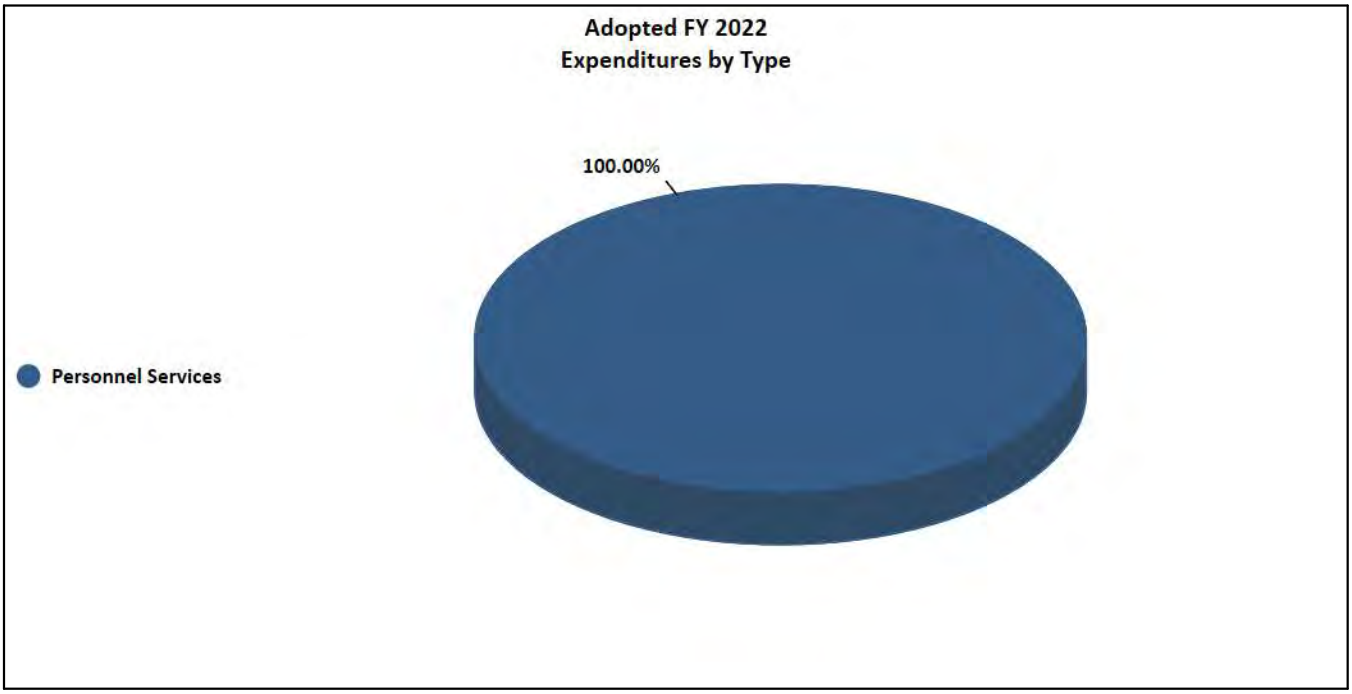
What do we plan to do in Fiscal Year 2022?

- Conduct quarterly meetings with the Treasury Committee to provide up-to-date market and economic data and realign the City's investments accordingly.
- Review and evaluate the investment portfolio for areas of improved returns while safeguarding the assets.
- Submit the Investment Policy for City Council approval by June 2022.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 15,979	$ 15,942	$ 15,899	$ 15,682	$ (217)	(1.4)%
Total	**$ 15,979**	**$ 15,942**	**$ 15,899**	**$ 15,682**	**$ (217)**	**(1.4)%**

City Treasurer Budget Detail



FINANCE

The Finance Department is committed to the development of sound fiscal policies. It is responsible for providing financial services and facilitating growth in the City through the efficient management of resources and processes. The department provides timely, accurate, clear and complete information and support to other City departments, citizens and the community at large.





Finance Budget Detail



What do we do?

Within the Citywide Internal Support service area, the Finance Department is responsible for citywide financial administration.

Performance Measures

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
Debt per Capita (excluding net pension liability)	$662	$617	$569	$521
Bond Rating (S&P)	AA-	AA-	AA-	AAA
Process AP invoices within an average of 30 days	83%	85%	85%	85%
Maintain aging of receivables under 90 days	85%	87%	85%	86%
Return on investment above Benchmark (ICE BAML 1-5 Year Treasury)	+18bps	+15bps	+14bps	+17bps

What does it cost?

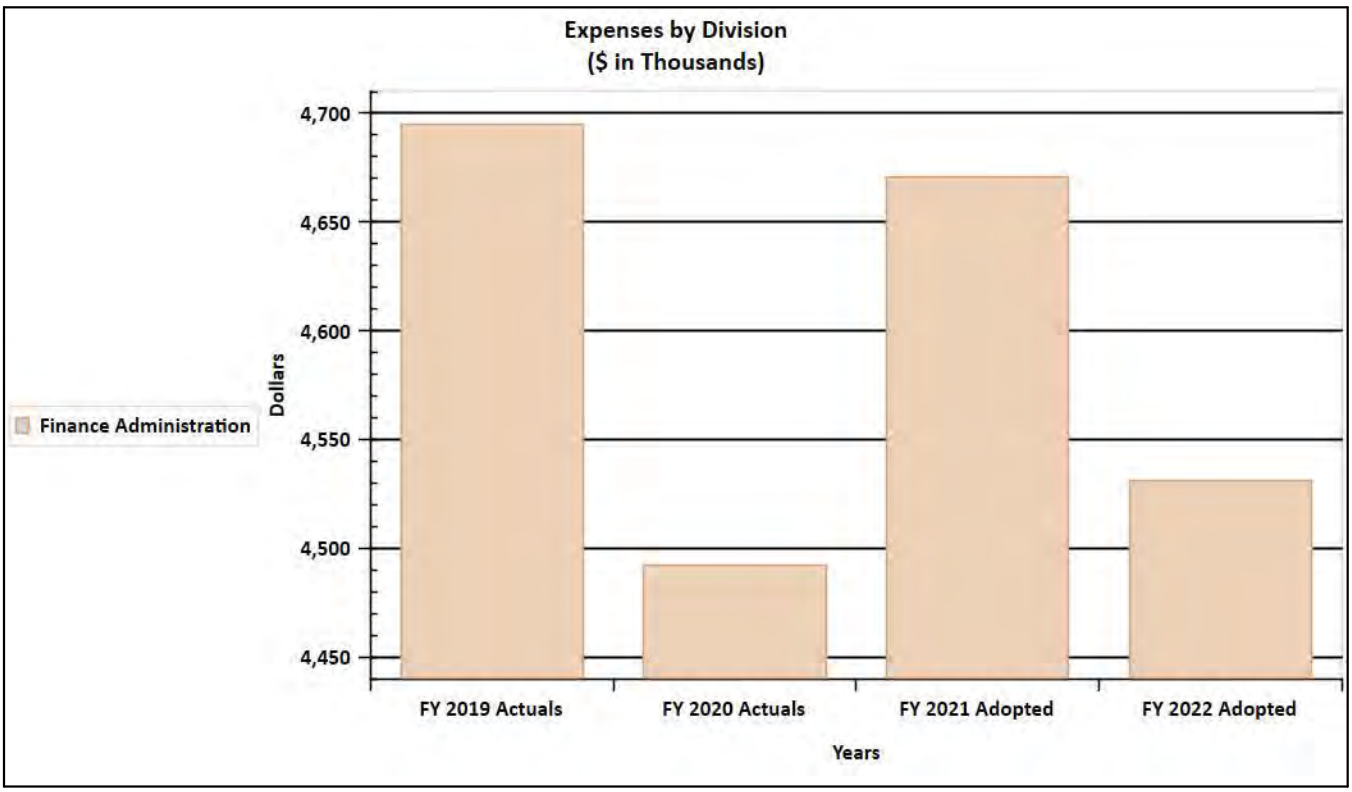
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 4,611,377	$ 4,362,079	$ 4,536,273	$ 4,511,176	$ (25,097)	(0.6)%
Enterprise Fund	83,316	129,975	134,977	20,021	(114,956)	(85.2)%
Total Expenses	**$ 4,694,693**	**$ 4,492,054**	**$ 4,671,250**	**$ 4,531,197**	**$ (140,053)**	**(3.0)%**

Finance Budget Detail

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Finance Administration	$ 4,694,693	$ 4,492,054	$ 4,671,250	$ 4,531,197	$ (140,053)	(3.0)%
Total Expenses	**$ 4,694,693**	**$ 4,492,054**	**$ 4,671,250**	**$ 4,531,197**	**$ (140,053)**	**(3.1)%**



Finance Organization Chart

Assistant City Manager / Administrative Services Director
(Underfilled by Kim Sitton, Finance Director)

Administration

1.00 FTE – Assistant City Manager / Administrative Services Director
0.86 FTE – Accounting Manager
1.00 FTE – Budget Manager
1.00 FTE – Purchasing Manager
1.00 FTE – Asset Management Coordinator
2.00 FTE – Accounting Supervisor
1.00 FTE – Financial Analyst III
2.00 FTE – Purchasing Specialist V
2.00 FTE – Financial Analyst II
3.00 FTE – Financial Analyst I
1.00 FTE – Business Systems Analyst I
2.00 FTE – Purchasing Specialist III
1.00 FTE – Payroll Technician II
1.00 FTE – Payroll Technician I
3.00 FTE – Accounting Technician III
2.00 FTE – Accounting Technician II
3.00 FTE – Purchasing Specialist I
2.00 FTE – Accounting Technician I
1.00 FTE – Accounting Assistant

30.86 FTE Administration Subtotal

FY 2022
Position Totals

30.86 – Full-Time FTE
2.07 – Part-Time FTE (not reflected above)
32.93 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Finance Administration Budget Detail

What do we do?

The Budget and Revenue function is responsible for preparing and maintaining the City's operating and capital budgets. This area also monitors all revenue accounts, provides revenue estimates for budgetary purposes, coordinates a Citywide biennial user fee study, and coordinates the cost allocation plan. Other areas of responsibility include activities related to transient occupancy taxes and oversight of the business license program, centralized cashiering, and personnel related activities that include cost analysis and maintaining information for the Human Resources system.

The Development Accounting function administers the financial aspects of the City's development activities, such as the formation and administration of Community Facility Districts and other land-based financing programs; the City's long-term debt including issuance, refunding and compliance monitoring; the reporting of Citywide developer impact fees; and the calculation, levying and reporting of special assessment taxes.

The General Accounting function manages and maintains the City's financial records in conformity with generally accepted accounting principles and in compliance with federal, state, and local laws. It ensures appropriate internal controls are in place to safeguard City assets. The function provides payroll, accounts payable, accounts receivable, financial reporting, grant management, investment activities, and general accounting services. The General Accounting group provides accurate and timely data to internal and external users to analyze various performance indicators and productivity for enhanced accountability and effective use of financial resources.

The Purchasing function is responsible for the procurement of goods and services necessary for the City to serve its constituents in the most responsible, cost-effective manner. In accordance with Corona Municipal Code Chapter 3.08, the Purchasing Division will ensure that all City purchases follow the procedures to implement the City's participation in the Uniform Public Construction Cost Accounting Act pursuant to California Public Contract Code, Section 22000 et seq.

What did we do in Fiscal Year 2021?

- Received the thirtieth consecutive Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA), the highest form of recognition in governmental accounting and financial reporting.
- Received the seventeenth consecutive California Society of Municipal Finance Officers (CSMFO) Excellence in Budgeting Award.
- Received the fifth budget award from the GFOA.
- Implemented new software for the budgeting process.
- Conducted a fiscal 360 assessment and implemented an enhanced long-range financial forecast.
- Conducted a Request for Proposals and selected a new auditing firm to conduct the annual financial audit and other audits as needed.

Finance Administration Budget Detail

- Developed purchasing dashboard to efficiently track, evaluation, and optimize all acquisition processes within the City, with the help of procurement Key Performance Indicators (KPI).
- Restructured purchasing staff into two teams to better meet the needs and requirements of the City's departments and provide structure for continuous improvement.
- Implemented an on-going project to develop and document purchasing processes and procedures.

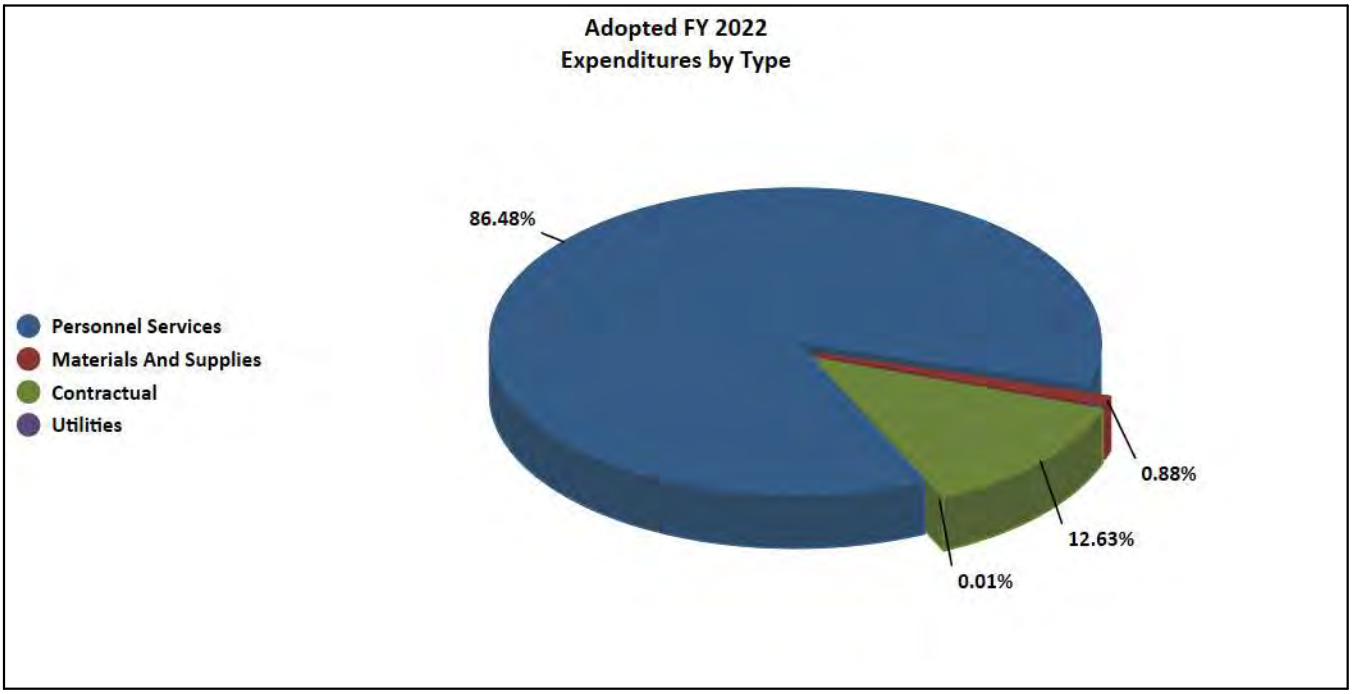
What do we plan to do in Fiscal Year 2022?

- Receive the GFOA award for the Comprehensive Annual Financial Report.
- Receive the GFOA and CSMFO awards for the annual adopted budget.
- Receive a clean opinion from the annual financial audit.
- Maintain aging of receivables to be under 90 days.
- Process invoices within an average of 30 days.
- Ensure seamless transition to Finance Enterprise, the upgraded version of the City's financial system, One Solution.
- Evaluate and implement the contract management module in One Solution.
- Issue pension obligation bonds to address the City's unfunded pension liabilities.
- Implement a Purchasing Cost Savings Program focusing on negotiated savings and cost avoidances.
- Implement a voluntary Diverse/Disadvantaged Business Enterprise (DBE) program with state approved and certified DBEs. Purchasing strives to drive economic value for customers, suppliers, communities, and shareholders by integrating diverse businesses into the procurement process for the City's goods and services.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 4,205,865	$ 4,006,180	$ 4,012,085	$ 3,918,662	$ (93,423)	(2.3)%
Materials And Supplies	26,038	33,373	153,865	39,885	(113,980)	(74.1)%
Contractual	462,810	452,501	505,300	572,300	67,000	13.3%
Utilities	(20)	-	-	350	350	-%
Total	**$ 4,694,693**	**$ 4,492,054**	**$ 4,671,250**	**$ 4,531,197**	**$ (140,053)**	**(3.0)%**

Finance Administration Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
Reclassify Vacant Financial Analyst III to Accounting Supervisor	$5,319
New Asset Management Coordinator Position	$129,790

FIRE DEPARTMENT

The mission of the Corona Fire Department is to prevent or minimize the loss of life, damage to the environment, and loss of property from the adverse effects of fire, medical emergencies, and hazardous conditions.





Fire Budget Detail



What do we do?

Within the Public Safety and Emergency Response service area, the Fire Department provides a variety of services. Through effective emergency operations, the Corona Fire Department strives to be a professional and compassionate organization that sets the standard for excellence through our service, dedication, and commitment to the community.

Performance Measures

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
Training Hours – Sworn	21,925	24,133	24,000	24,000
Total Responses	13,880	13,964	14,000	14,700
EMS Responses	9,806	9,293	10,000	10,500
Fire Responses	411	465	400	400
Inspections Conducted	3,304	2,618	3,200	3,200
EMS Response Goal - 90% Fractile	78%	74%	80%	85%
Fire and Special Operations - 90% Fractile	69%	69%	80%	85%

What does it cost?

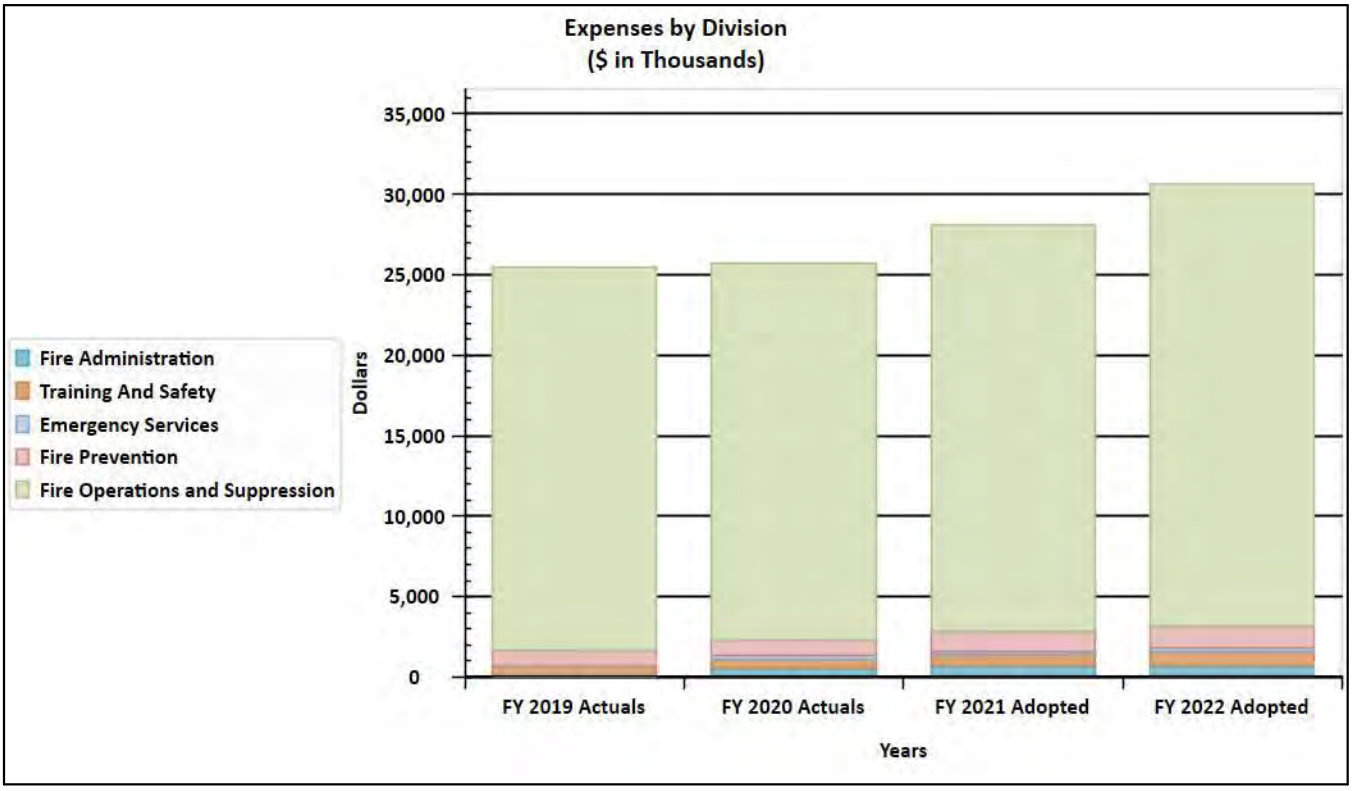
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 25,510,573	$ 25,737,066	$ 28,138,205	$ 30,621,029	$ 2,482,824	8.8%
Special Revenue Fund	542	1,195	3,045	7,185	4,140	136.0%
Total Expenses	**$ 25,511,115**	**$ 25,738,261**	**$ 28,141,250**	**$ 30,628,214**	**$ 2,486,964**	**8.8%**

Fire Budget Detail

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Fire Administration	$ 269	$ 543,517	$ 690,237	$ 744,585	$ 54,348	7.9%
Training And Safety	724,404	581,876	743,473	869,188	125,715	16.9%
Emergency Services	-	208,611	187,394	203,537	16,143	8.6%
Fire Prevention	916,363	991,329	1,196,717	1,347,909	151,192	12.6%
Fire Operations and Suppression	23,870,079	23,412,928	25,323,429	27,462,995	2,139,566	8.4%
Total Expenses	**$ 25,511,115**	**$ 25,738,261**	**$ 28,141,250**	**$ 30,628,214**	**$ 2,486,964**	**9.7%**



Fire Department Organization Chart

Brian Young, Fire Chief

Administration

1.00 FTE – Fire Chief
1.00 FTE – Management Analyst II
1.00 FTE – Senior Administrative Assistant
1.00 FTE – Senior Office Assistant
1.00 FTE – Office Assistant

5.00 FTE Administration Subtotal

Training and Safety

1.00 FTE – 40-Hour Fire Captain

1.00 FTE Training and Safety Subtotal

Emergency Management

1.00 FTE – Emergency Services Coordinator

1.00 FTE Emergency Management Subtotal

Fire Prevention

1.00 FTE – Fire Marshal
1.00 FTE – Deputy Fire Marshal
6.00 FTE – Fire Inspector I

8.00 FTE Fire Prevention Subtotal

Fire Operations and Suppression

1.00 FTE – Deputy Fire Chief
3.00 FTE – Battalion Chief
1.00 FTE – 40-Hour Battalion Chief
1.00 FTE – 40-Hour Fire Captain
24.00 FTE – Fire Captain
24.00 FTE – Firefighter/Paramedic
24.00 FTE – Fire Engineer
24.00 FTE – Firefighter

102.00 FTE Fire Operations and Suppression Subtotal

Emergency Medical Services

1.00 FTE – 40-Hour Fire Captain

1.00 FTE Emergency Medical Services Subtotal

FY 2022 Position Totals

118.00 – Full-Time FTE
3.72 – Hourly FTE (not reflected above)
121.72 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Fire Administration Budget Detail

What do we do?

The Administration Division consists of the Fire Chief, finance, and administrative support staff. The Division provides leadership, departmental oversight, planning, and policy direction. The Administration division is responsible for the overall management of the Fire Department including fiscal management, personnel matters, labor relations, and special projects. Additionally, the Administration Division provides support services for all other Fire Department Divisions, and customer service to the public.

What did we do in Fiscal Year 2021?

- Realigned job duties of administrative staff to enhance lines of service and improve efficiencies.
- Onboarded finance professional staff.
- Conducted a gap analysis and identified needed staffing and organizational enhancements.

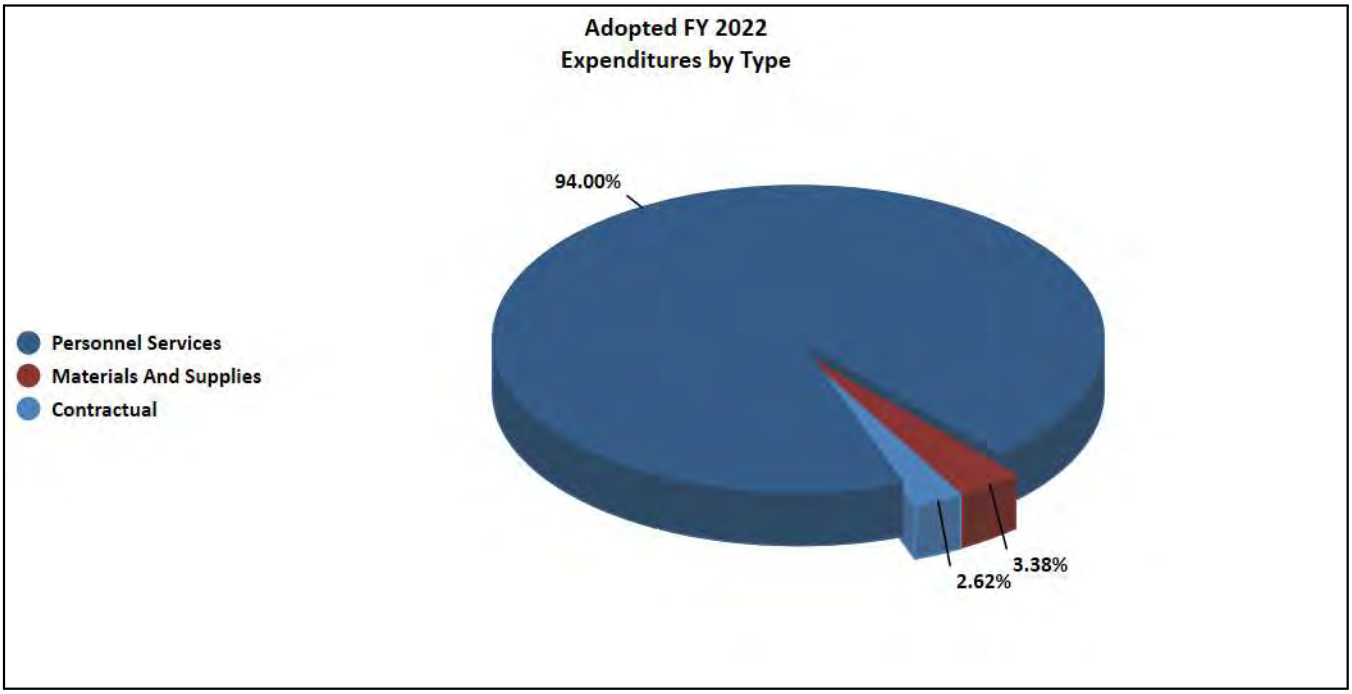
What do we plan to do in Fiscal Year 2022?

- Onboard newly approved positions.
- Identify and implement improved management processes for multiple programs.
- Establish long term sustainability programs for large equipment replacement, fire department facilities and fire apparatus.
- Create additional opportunities for automatic and mutual aid agreement in the region.
- Develop a Fire Cadet program to support fire administration and the entire.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ -	$ 479,844	$ 655,871	$ 699,900	$ 44,029	6.7%
Materials And Supplies	269	43,512	33,066	25,185	(7,881)	(23.8)%
Contractual	-	18,114	300	19,500	19,200	6,400.0%
Utilities	-	2,047	1,000	-	(1,000)	(100.0)%
Total	**$ 269**	**$ 543,517**	**$ 690,237**	**$ 744,585**	**$ 54,348**	**7.9%**

Fire Administration Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New PT Office Assistant Position	$18,584

Training And Safety Budget Detail

What do we do?

The Training and Safety Division is responsible for maintaining all applicable certification and licensing records, course and instructor development, maintaining and updating training materials, administering skills testing and instruction, developing health and safety programs, monitoring safety trends, and implementing programs to reduce risk. In addition to standard performance drills, each firefighter completes well over 240 hours of annual training. Areas of training include fire suppression, ladder technique and safety, wildland firefighting, auto extrication, emergency medical services, hazardous materials, swift water rescue, trench rescue, active shooter triage, and fire ground survival. Corona Firefighters collaboratively train with other departments to address agency protocols, inter-agency communication, mutual/automatic aid agreements, operational plans, and unified command. Fire Training also works with statewide organizations tasked with supporting recruitment endeavors through standardized testing, validation, and eligibility lists.

What did we do in Fiscal Year 2021?

- Recruited, hired, and trained 13 new firefighters.
- Identified innovate ways to train operations personal in a COVID-19 environment.
- Provided specialized training for hazardous materials, technical rescue, and swift water rescue.
- Supported alternative recruitment processes.
- Developed a renovation and repair plan for the fire training facility.

What do we plan to do in Fiscal Year 2022?

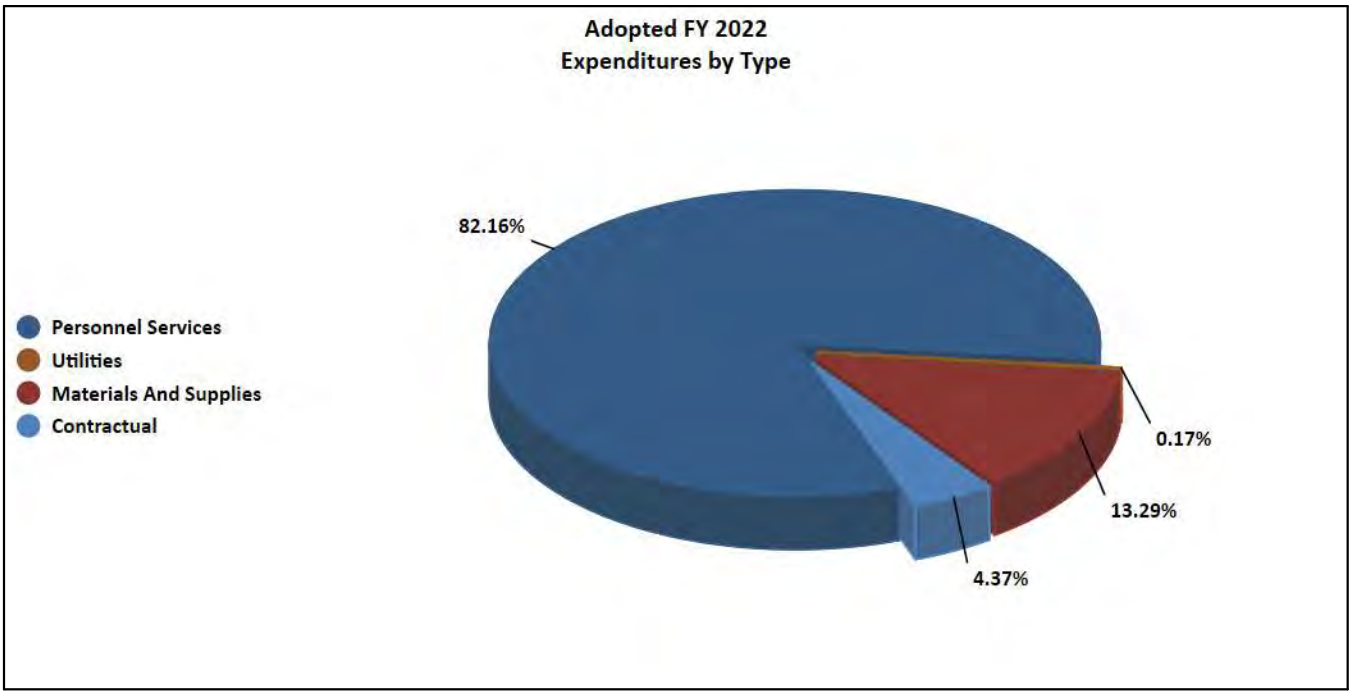
- Recruit, hire and onboard new Fire Captains and Battalion Chiefs.
- Recruit, hire, and train new firefighters to support an alternate service delivery platform.
- Train multiple individuals in specialty skill sets to account for attrition.
- Provide hands-on emergency vehicle operations training for operations personnel.
- Identify nontraditional operations training opportunities (i.e., leadership, communication, etc.).

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 645,629	$ 513,926	$ 620,649	$ 714,148	$ 93,499	15.1%
Materials And Supplies	78,527	59,910	73,449	115,540	42,091	57.3%

Training And Safety Budget Detail

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Contractual	-	7,500	38,000	38,000	-	-%
Utilities	248	540	600	1,500	900	150.0%
Capital Outlay	-	-	10,775	-	(10,775)	(100.0)%
Total	**$ 724,404**	**$ 581,876**	**$ 743,473**	**$ 869,188**	**$ 125,715**	**16.9%**



Service Adjustment Changes (Operating Budget)

Description	Amount
Required Training for New Hires and Specialty Resources	$122,450

Emergency Services Budget Detail

What do we do?

Emergency Services, commonly referred to as Emergency Management, is charged with reducing community vulnerability to hazards and improving the capability to cope with disasters. Emergency Management protects communities by coordinating and integrating all activities necessary to build, sustain, and improve the capability to mitigate against, prepare for, respond to, and recover from threatened or actual natural disasters, acts of terrorism, or other human-made disasters. This is achieved by implementing the four phases of Emergency Management (Mitigation, Planning, Response, Recovery). This includes the development and implementation of Emergency Plans, the training, and exercising of city staff to these plans and ensuring the overall readiness of the City Emergency Operation Center (EOC). The division coordinates with County, State, and Federal partners to secure financial reimbursement for damages incurred during a disaster. Additionally, Emergency Manager seeks, applies for, and manages numerous State and Federal grants. The division also oversees the Community Emergency Response Team (CERT) training program.

What did we do in Fiscal Year 2021?

- Partnered with key stakeholders regionally in a COVID-19 environment.
- Established COVID-19 testing and vaccination opportunities for residents.
- Activated the Corona's Emergency Operations Center for the COVID-19 pandemic.
- Received, processed and managed multiple emergency management grants.
- Facilitated the recovery process for multiple local disaster declarations.

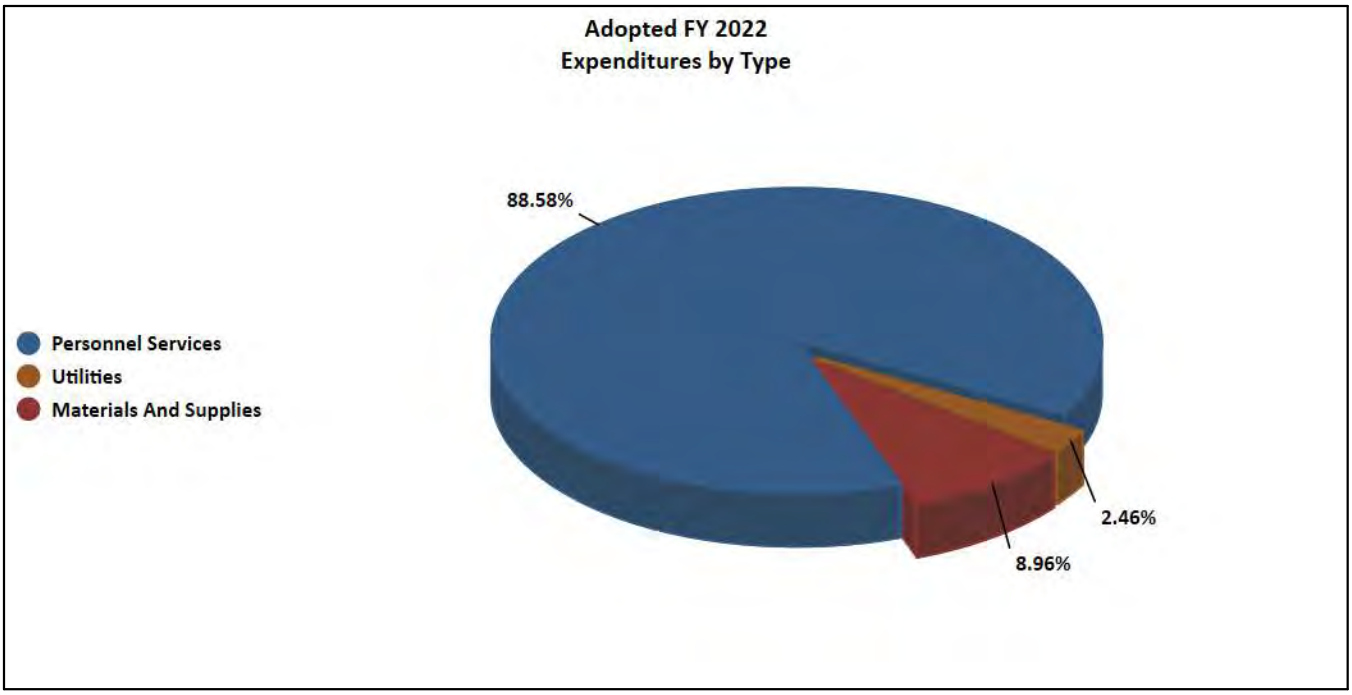
What do we plan to do in Fiscal Year 2022?

- Recruit, hire and train new part time personnel.
- Create opportunities to train community members in emergency preparedness.
- Expand Community Emergency Response Team (CERT).
- Support implementation of the Community Wildland Protection Plan.
- Support the launch of a Fire Safe Council (Fire Safe Corona).
- Continue to support current grant programs and seek new funding opportunities.

Emergency Services Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ -	$ 183,931	$ 164,567	$ 180,303	$ 15,736	9.6%
Materials And Supplies	-	18,819	17,827	18,234	407	2.3%
Contractual	-	5,040	-	-	-	-%
Utilities	-	821	5,000	5,000	-	-%
Total	**$ -**	**$ 208,611**	**$ 187,394**	**$ 203,537**	**$ 16,143**	**8.6%**



Service Adjustment Changes (Operating Budget)

Description	Amount
New PT Emergency Services Assistant Position	$28,395

Fire Prevention Budget Detail

What do we do?

One of the core services a Fire Department must provide is to prevent conflagrations and minimize fire losses. The Fire Prevention Division strives to minimize potential fire hazards through education, engineering, and enforcement. They are responsible for administering the California Fire Code, California Code of Regulation Titles 19 and 24, and nationally recognized standards and practices. These relate to compliance with fire and life safety requirements set by local, state, and federal governments and apply to both new and existing occupancies. The Prevention Division provides services in the areas of new construction inspections, state mandated inspections, hazardous materials disclosures, life safety compliance, weed abatement, fuel modification, youth intervention, and fire investigations.

What did we do in Fiscal Year 2021?

- Transitioned to in-house Haz-Mat/Life Safety inspection program.
- Created and implemented alternate inspection processes in a COVID-19 environment.
- Completed a comprehensive Wildland Fire Threat Assessment.
- Onboarded additional fire investigators and enhanced operations level investigations.

What do we plan to do in Fiscal Year 2022?

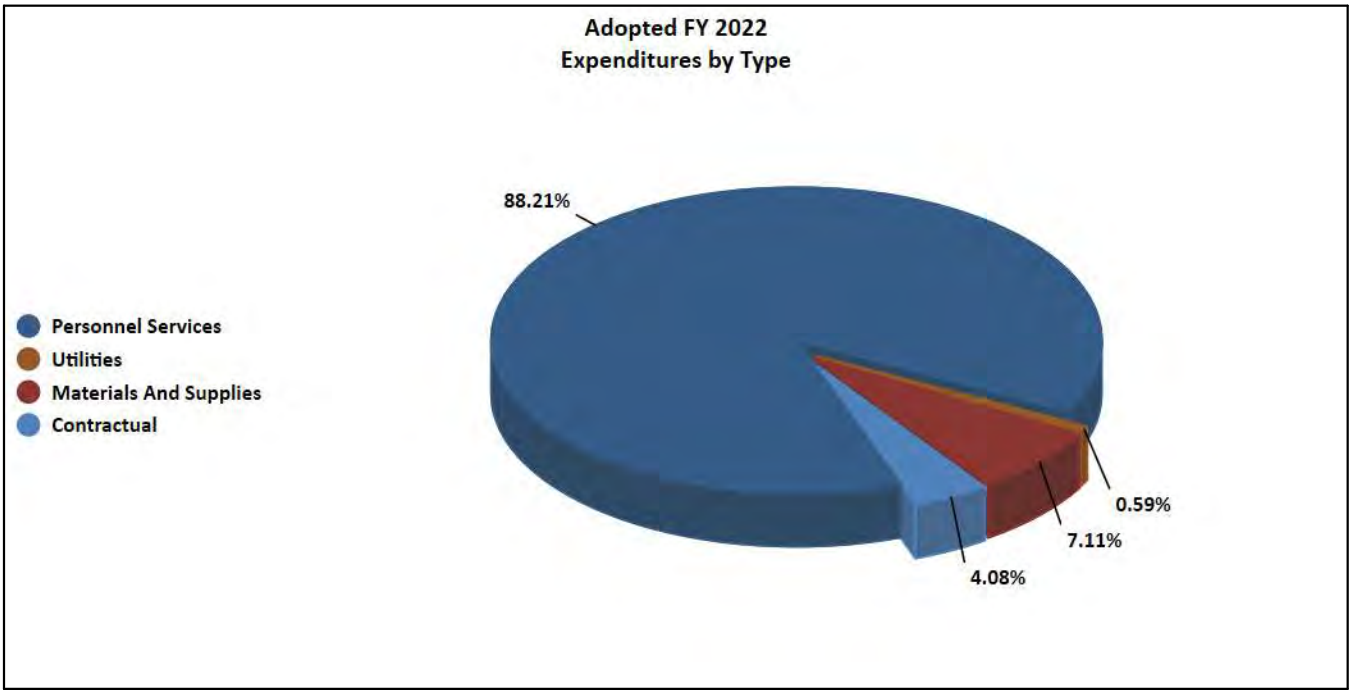
- Enhance wildland fire prevention endeavors.
- Identify and implement alternative fuel mitigation programs.
- Support implementation of the Community Wildland Protection Plan.
- Support the launch of a Fire Safe Council (Fire Safe Corona).
- Identify areas to innovate fire prevention endeavors.
- Focus activities primarily on education first and supported with enforcement.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 781,439	$ 852,799	$ 1,066,467	$ 1,189,020	$ 122,553	11.5%
Materials And Supplies	27,283	39,859	51,303	95,889	44,586	86.9%
Contractual	103,081	82,495	62,500	55,000	(7,500)	(12.0)%
Utilities	4,560	5,401	6,000	8,000	2,000	33.3%
Capital Outlay	-	10,775	10,447	-	(10,447)	(100.0)%

Fire Prevention Budget Detail

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Total	$ 916,363	$ 991,329	$ 1,196,717	$ 1,347,909	$ 151,192	12.6%



Service Adjustment Changes (Operating Budget)

Description	Amount
New Fire Inspector I Position	$97,619
Eliminate PT Fire Inspector I Position	$(34,841)
Computer Equipment, Motor Pool, and Protective Equipment	$16,620

Fire Operations and Suppression Budget Detail

What do we do?

Fire Operations and Suppression personnel safeguard Corona citizens and visitors with well-trained and equipped professional firefighters. The Operations section responds to all hazards of emergencies that threaten life, property, or the environment. A daily total of 33 firefighters provides a constant state of readiness from seven fire stations 24/7. These firefighters provide Advanced and Basic Life Support at medical emergencies, extinguish fires, participate in search and rescue operations, respond to catastrophic events, and ensure the City's readiness to respond to and recover from extraordinary emergencies and disasters that impact the City of Corona. Specialized teams include Hazardous Materials Response, Swift Water Rescue, Rope Rescue, Auto Extrication, Multiple Casualty Response, Tactical Response, and Confined Space Rescue. Operations personnel also conduct fire inspections of existing occupancies. The Operations Division also participates in the Statewide Master Mutual Aid Agreement and responds to emergencies under contractual and automatic aid agreements with surrounding communities.

What did we do in Fiscal Year 2021?

- Navigated emergency service delivery in a COVID-19 environment.
- Placed four new front line firefighting resources in service (including two aerial apparatus).
- Created innovative service delivery models in response to COVID-19.
- Deployed a more technologically advanced multi-band handheld portable radio platform.
- Supported a record-breaking wildland fire season through statewide master mutual aid.
- Received recognition from the American Heart Association for cardiac arrest treatment.
- Deployed new technology for acute status patient (video laryngoscopes).
- Onboarded seven newly paramedics for the first time in over a decade.

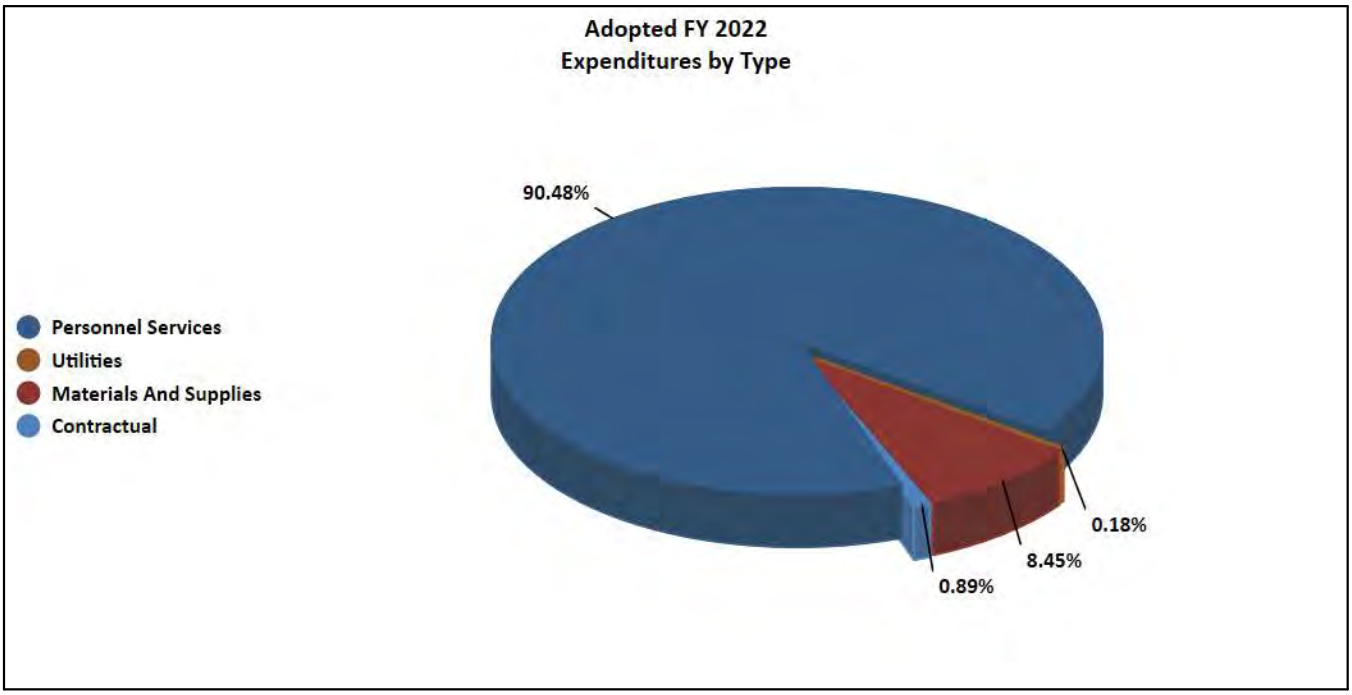
What do we plan to do in Fiscal Year 2022?

- Identify the obstacles to reducing response times, implement solutions, track results, and report out publicly.
- Develop process to scale emergency response to call type and need (i.e., low acuity response).
- Explore opportunities to adopt best practices and computer aided dispatch systems.
- Improve emergency response times to meet or beat national benchmarks.
- Enhance emergency medical service training and continual quality improvement.
- Place additional Cal OES resources in service to support Statewide Master Mutual Aid.
- Enhance the current unmanned aerial vehicle (drone) program.
- Continue growth of crowdsourced lifesaving opportunities (i.e. PulsePoint).

Fire Operations and Suppression Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 22,440,281	$ 22,117,115	$ 23,315,282	$ 24,848,272	$ 1,532,990	6.6%
Materials And Supplies	1,076,413	1,016,353	1,487,947	2,320,539	832,592	56.0%
Contractual	191,411	223,337	213,400	244,184	30,784	14.4%
Utilities	43,987	56,123	40,000	50,000	10,000	25.0%
Capital Outlay	117,987	-	266,800	-	(266,800)	(100.0)%
Total	**$ 23,870,079**	**$ 23,412,928**	**$ 25,323,429**	**$ 27,462,995**	**$ 2,139,566**	**8.4%**



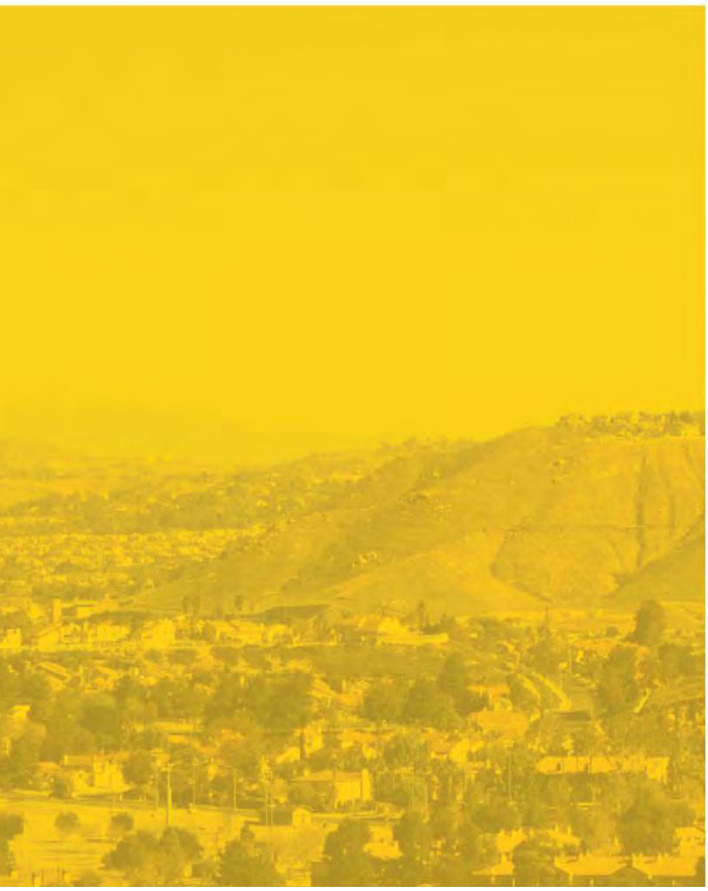
Fire Operations and Suppression Budget Detail

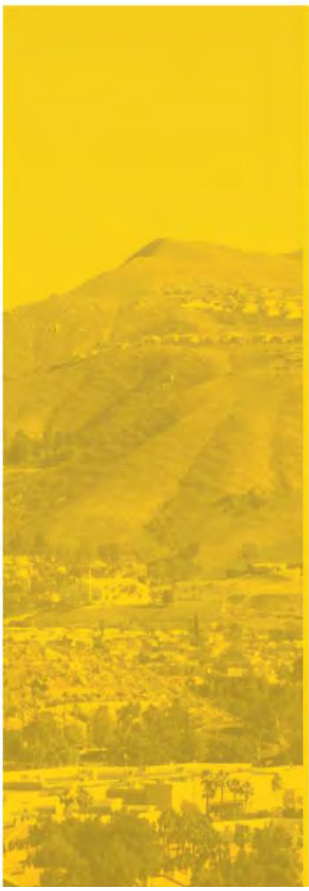
Service Adjustment Changes (Operating Budget)

Description	Amount
New PT Nurse Educator Position	$63,068
New 40-Hour Battalion Chief Position	$274,058
New 40-Hour Fire Captain Position	$222,329
Two (2) New PT Fire Cadet Positions	$35,892
Bilingual Pay, Cardiac Monitors, and Uniforms	$136,096
Protective Equipment, EMS Equipment, and Supplies	$196,000
Motor Pool, MDC Equipment, and Conference Room Conversion	$59,360

GENERAL GOVERNMENT

The purpose of the General Government budget is to provide a means for allocating resources for specific items that are of benefit to multiple departments and require special planning, implementation, and monitoring.





General Government Budget Detail



What do we do?

General Government and General City Responsibility relates to city obligations that are not readily assignable to a single department. It also refers to costs which may provide a benefit to multiple departments and programs. General City Responsibility also relates to the cost of utilities to service city buildings (such as natural gas, electricity and water).

What does it cost?

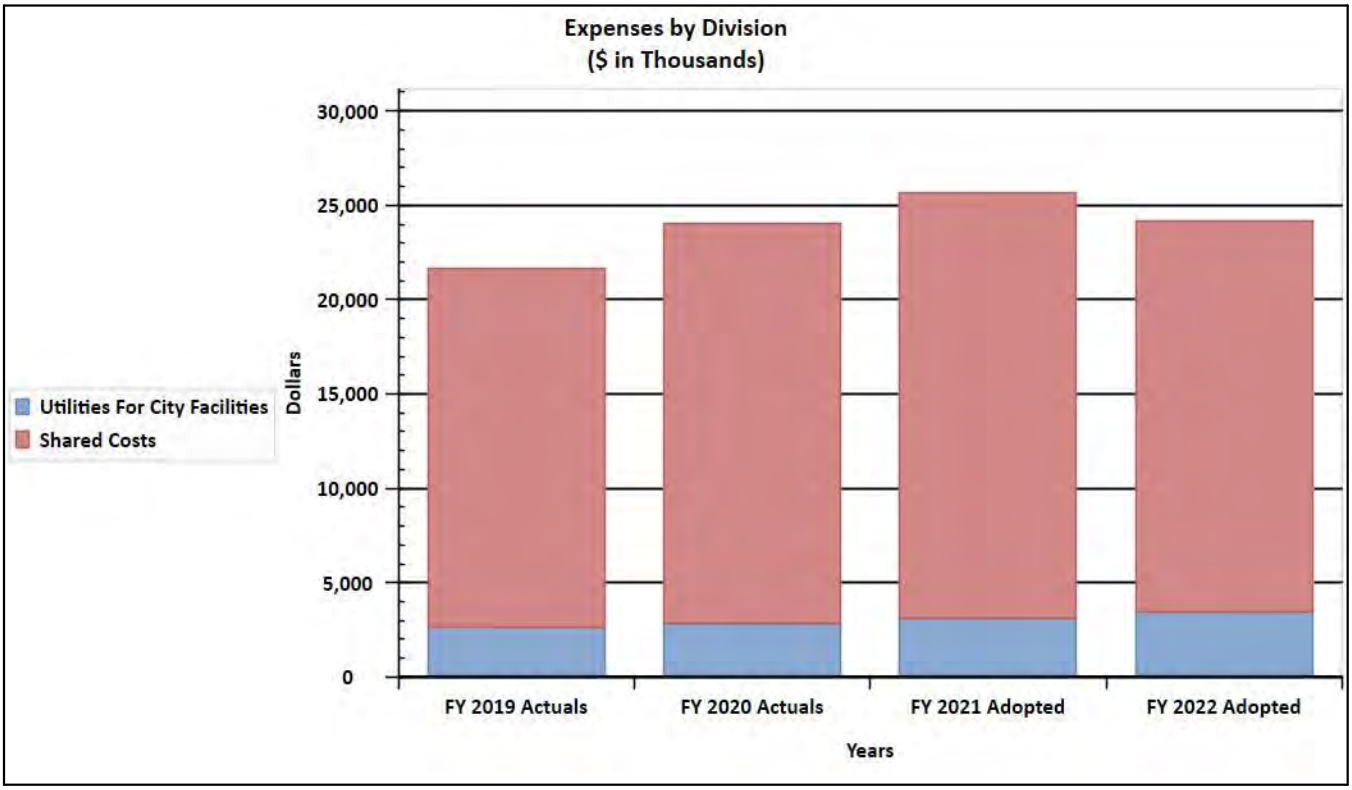
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 21,660,857	$ 24,049,313	$ 25,650,757	$ 24,174,662	$ (1,476,095)	(5.8)%
Total Expenses	**$ 21,660,857**	**$ 24,049,313**	**$ 25,650,757**	**$ 24,174,662**	**$ (1,476,095)**	**(5.8)%**

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Utilities For City Facilities	$ 2,669,516	$ 2,866,392	$ 3,144,190	$ 3,469,965	$ 325,775	10.4%
Shared Costs	18,991,341	21,182,921	22,506,567	20,704,697	(1,801,870)	(8.0)%
Total Expenses	**$ 21,660,857**	**$ 24,049,313**	**$ 25,650,757**	**$ 24,174,662**	**$ (1,476,095)**	**(6.1)%**

General Government Budget Detail



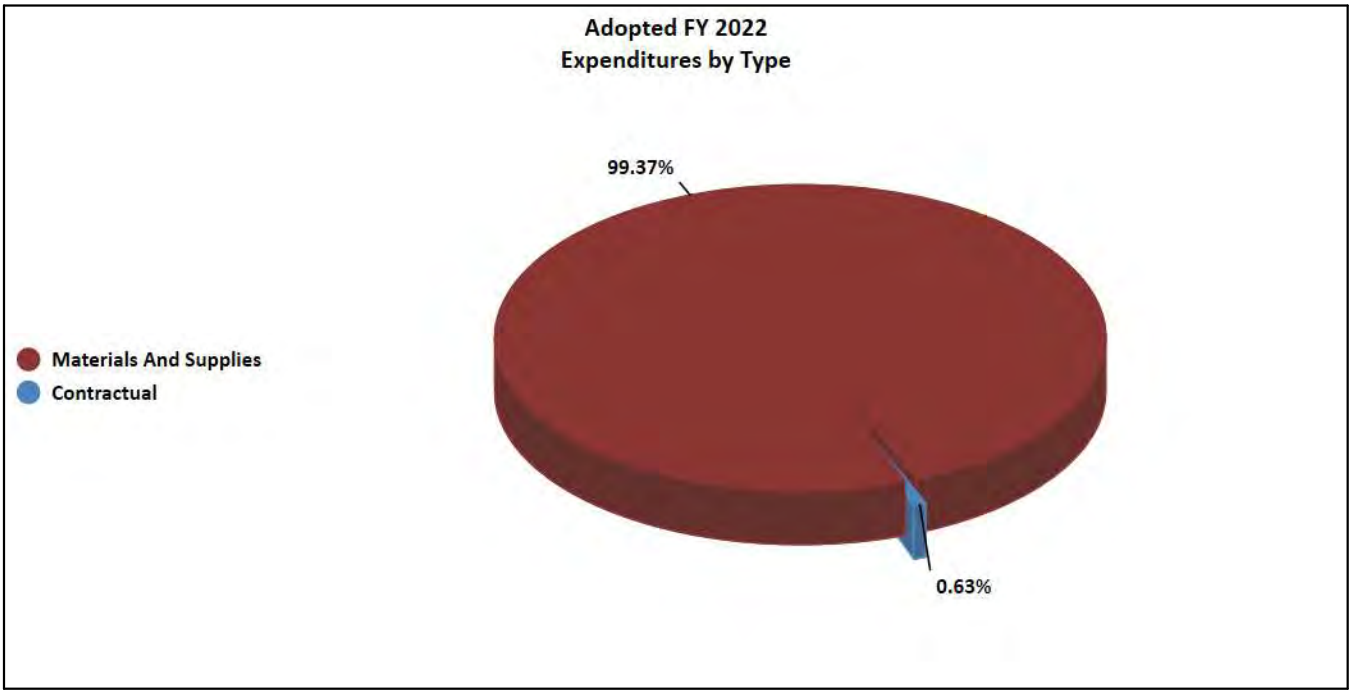
Debt Service Budget Detail

What do we do?

The City's annual operating budget includes provisions to ensure the prompt and full payment of annual debt service (i.e. principal and interest), which is incurred upon outstanding debt instruments previously issued by the City. The proceeds of debt are typically used to either finance the construction of infrastructure (rather than cash funding the capital project) or to refinance existing debt at a lower interest rate (if market conditions are favorable). The City is required to pay debt service in accordance to bond covenants and indentures, which generally, may 'pledge' City revenue (and its 'full faith and credit') to guarantee that it fulfills its obligations to investors and provide remedies against the

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Materials And Supplies	$ 29,459,737	$ 38,602,590	$ 21,524,286	$ 15,252,476	$ (6,271,810)	(29.1)%
Contractual	9,320,428	423,478	122,460	97,340	(25,120)	(20.5)%
Total	**$ 38,780,165**	**$ 39,026,068**	**$ 21,646,746**	**$ 15,349,816**	**$ (6,296,930)**	**(29.1)%**



Shared Costs Budget Detail

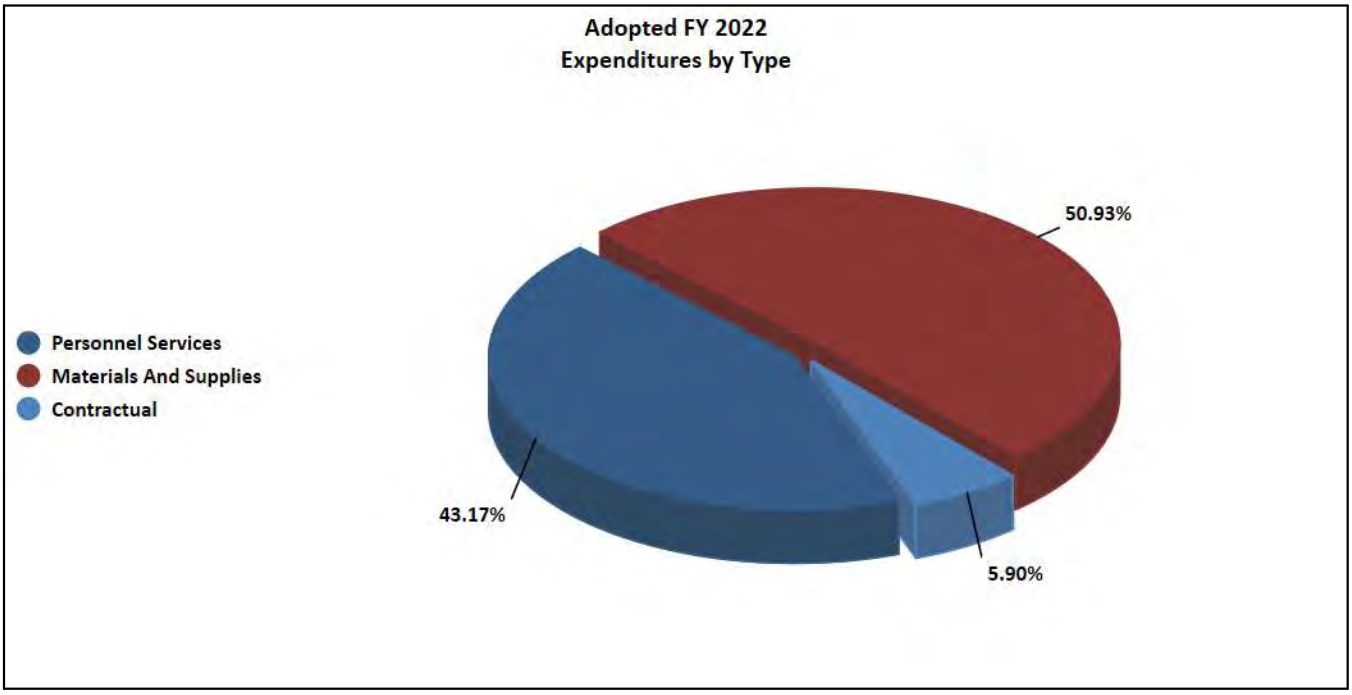
What do we do?

Citywide shared costs relate to items which provide a benefit to multiple departments and programs, such as citywide credit card transaction / processing fees, insurance premiums, and the General Fund's share of internal service charges for the information technology and warehouse functions. One shared cost is the City's obligation to pay certain other post-employment benefits to retirees ('OPEB'), consisting primarily of retiree medical costs. To mitigate the further escalation of OPEB costs, the City established an irrevocable OPEB trust fund through the California Employers' Retiree Benefit Trust (CERBT) Program in March 2008. The current fiscal policy is to fund the annual required contribution ('ARC'). The ARC is an actuarially-determined, annual contribution that addresses current costs (for active retirees) and future costs (for eligible, current employees) which the City is obligated to pay. OPEB is categorized as a personnel cost.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 11,556,033	$ 13,831,422	$ 12,324,395	$ 8,937,282	$ (3,387,113)	(27.5)%
Materials And Supplies	6,636,260	6,229,499	8,964,072	10,545,615	1,581,543	17.6%
Contractual	781,087	668,118	1,218,100	1,221,800	3,700	0.3%
Utilities	226	-	-	-	-	-%
Claims Expense	-	650	-	-	-	-%
Other Sources Exp	17,735	453,232	-	-	-	-%
Total	**$ 18,991,341**	**$ 21,182,921**	**$ 22,506,567**	**$ 20,704,697**	**$ (1,801,870)**	**(8.0)%**

Shared Costs Budget Detail



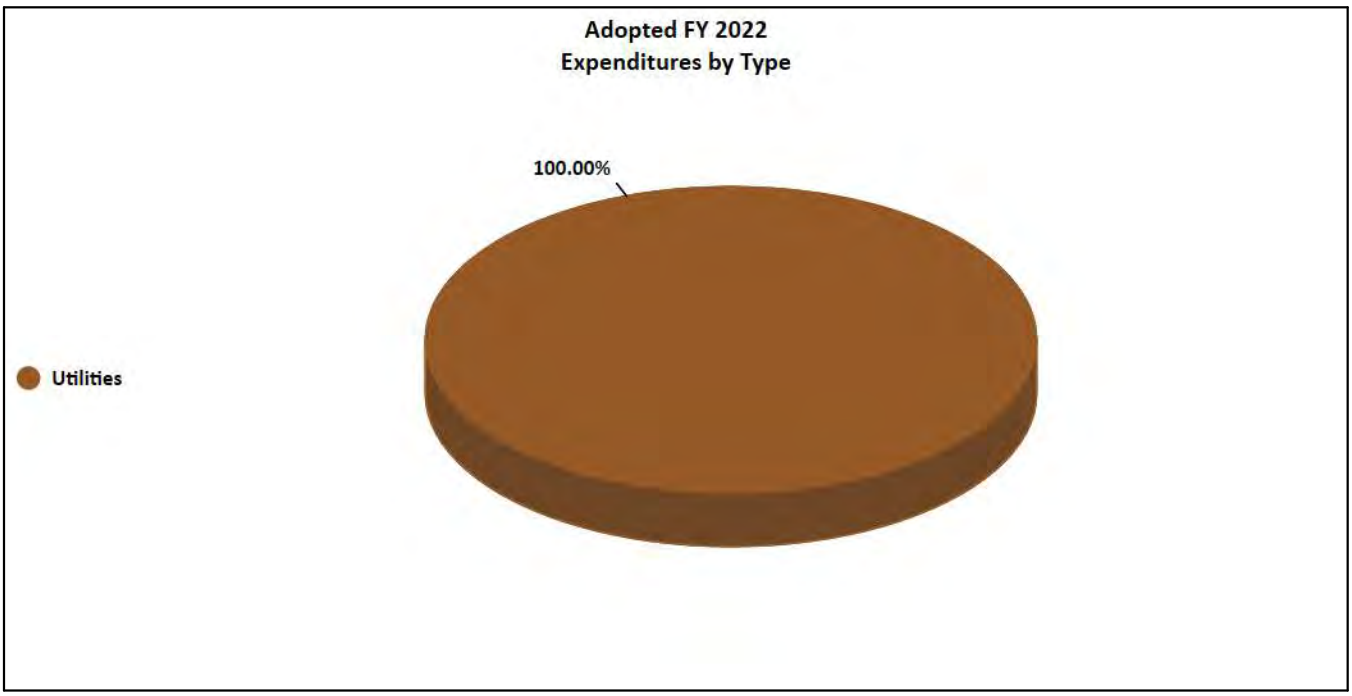
Utilities For City Facilities Budget Detail

What do we do?

This relates to the cost of utilities to service city buildings (such as natural gas, electricity and water).

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Utilities	$ 2,669,516	$ 2,866,392	$ 3,144,190	$ 3,469,965	$ 325,775	10.4%
Total	**$ 2,669,516**	**$ 2,866,392**	**$ 3,144,190**	**$ 3,469,965**	**$ 325,775**	**10.4%**



HUMAN RESOURCES

The Human Resources Department is committed to the development of sound personnel management policies. It is responsible for providing human resources based services and facilitating growth in the City. In addition, it strives to develop and maintain high quality personnel resources to manage the City's operations with integrity.





Human Resources Budget Detail



What do we do?

Human Resources is responsible for the management of human resources and employee safety programs. We partner with City departments to hire, compensate, train, support and create a workforce dedicated to delivering high quality services, which makes Corona a special place to live, work, and thrive.

Performance Measures

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
Average Time to Hire	65 Days	145 Days	75 Days	80 Days
Average Time to Recruit	43 Days	125 Days	50 Days	60 Days
Average Time to Onboard	20 Days	12 Days	15 Days	20 Days
Recruiting Placement Ratio	48%	78%	78%	80%
Average Turnover Rate	18%	19%	18%	18%
Average Voluntary Turnover Rate	15%	18%	15%	15%
Average Involuntary Turnover Rate	3%	2%	2%	3%
Safety Training Compliance	94%	90%	95%	95%

What does it cost?

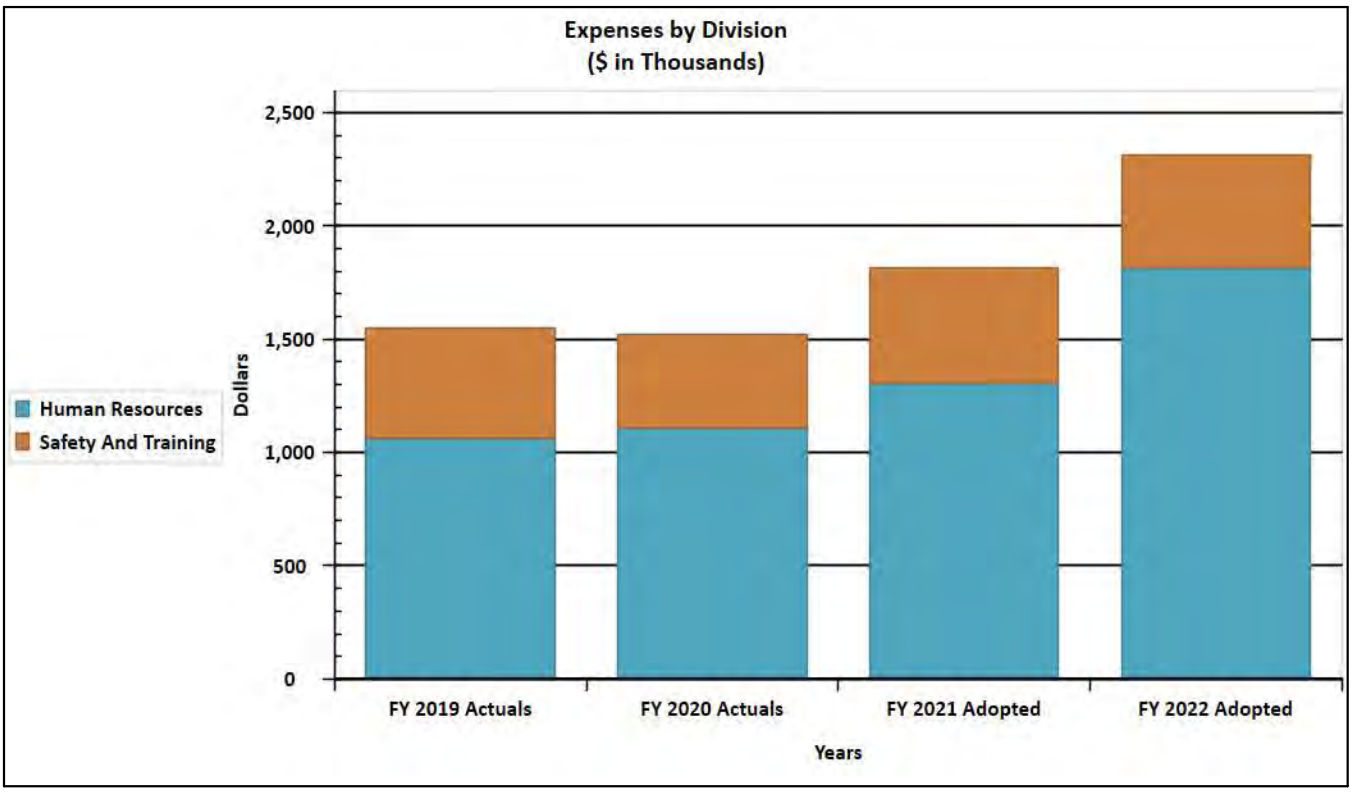
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 1,551,017	$ 1,523,971	$ 1,818,360	$ 2,310,616	$ 492,256	27.1%
Total Expenses	**$ 1,551,017**	**$ 1,523,971**	**$ 1,818,360**	**$ 2,310,616**	**$ 492,256**	**27.1%**

Human Resources Budget Detail

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Human Resources	$ 1,060,870	$ 1,108,095	$ 1,305,928	$ 1,813,616	$ 507,688	38.9%
Safety And Training	490,147	415,876	512,432	497,000	(15,432)	(3.0)%
Total Expenses	**$ 1,551,017**	**$ 1,523,971**	**$ 1,818,360**	**$ 2,310,616**	**$ 492,256**	**32.3%**



Human Resources Organization Chart

Angela Rivera, Chief Talent Officer

Administration

1.00 FTE – Chief Talent Officer
2.00 FTE – Human Resources Supervisor
1.00 FTE – Organizational Training and Development Officer
2.00 FTE – Human Resources Analyst
1.00 FTE – Senior Human Resources Technician
3.00 FTE – Human Resources Technician I
1.00 FTE – Administrative Assistant
1.00 FTE – Human Resources Assistant

12.00 FTE Administration Subtotal

Safety and Training

1.00 FTE – Occupational Health and Safety Manager
1.00 FTE – Safety Analyst

2.00 FTE Safety and Training Subtotal

FY 2022 Position Totals

14.00 – Full-Time FTE
0.00 – Part-Time FTE
14.00 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Human Resources Budget Detail

What do we do?

The Human Resources function monitors and evaluates current City programs and policies and develops and enhances new or existing programs to achieve organizational goals. Additionally, the program ensures legal compliance in all facets of Human Resources management.

The Benefits function provides information and assistance to all staff including medical, dental, vision, 457 accounts, CalPERS retirement, flexible spending accounts and Employee Assistance Programs. Additionally, the program coordinates compliance with disability laws; responsible for centralized administration and maintenance of City staff benefits transactions and employee file data; implements the provisions of the Affordable Care Act and monitors ongoing legal compliance requirements; provides service to employees nearing retirement and to all City retirees. Administers retiree health benefits, including health & Medicare reimbursement, COBRA, and flexible benefit elections; administers the tuition reimbursement and computer loan programs; provides Disability Interactive Process for non-industrial injuries & coordinates compliance with disability laws; provides Reasonable Accommodations/Temporary Light Duty Assignments.

The Classification and Compensation function administers the City's classification plan and compensation system; conducts and implements classification, reclassification, and organizational studies; research, analyzes, audits, and participates in the maintenance of the City's classification plans; and oversees the City's Position Library and Compensation Plan.

The Leave Management function administers the City's Family Medical Leave, California Family Rights Act, California Pregnancy Disability Leave, and other leaves covered by City policy to ensure compliance with Federal Law; and administers Families First Coronavirus Response Act (FFCRA) requires certain employers to provide their employees with paid sick leave or expanded family and medical leave for specified reasons related to COVID-19.

What did we do in Fiscal Year 2021?

- Created a process for exit interviews to assess employee experience and improve retention and engagement.
- Implemented branding strategies to attract a diversified workforce – including an update to job postings, usage of social media to advertise to a more diverse audience, and increased engagement during the recruitment process.
- Initiated a City-Wide Classification and Compensation Study to ensure alignment of all classifications and wages within our market comparators.
- Began implementation process with Nationwide and NFP.
- Streamlined all Human Resources functions to meet the changing needs of the department during the COVID-19 pandemic.
- Onboarded a new Human Resource Leadership Team.

Human Resources Budget Detail

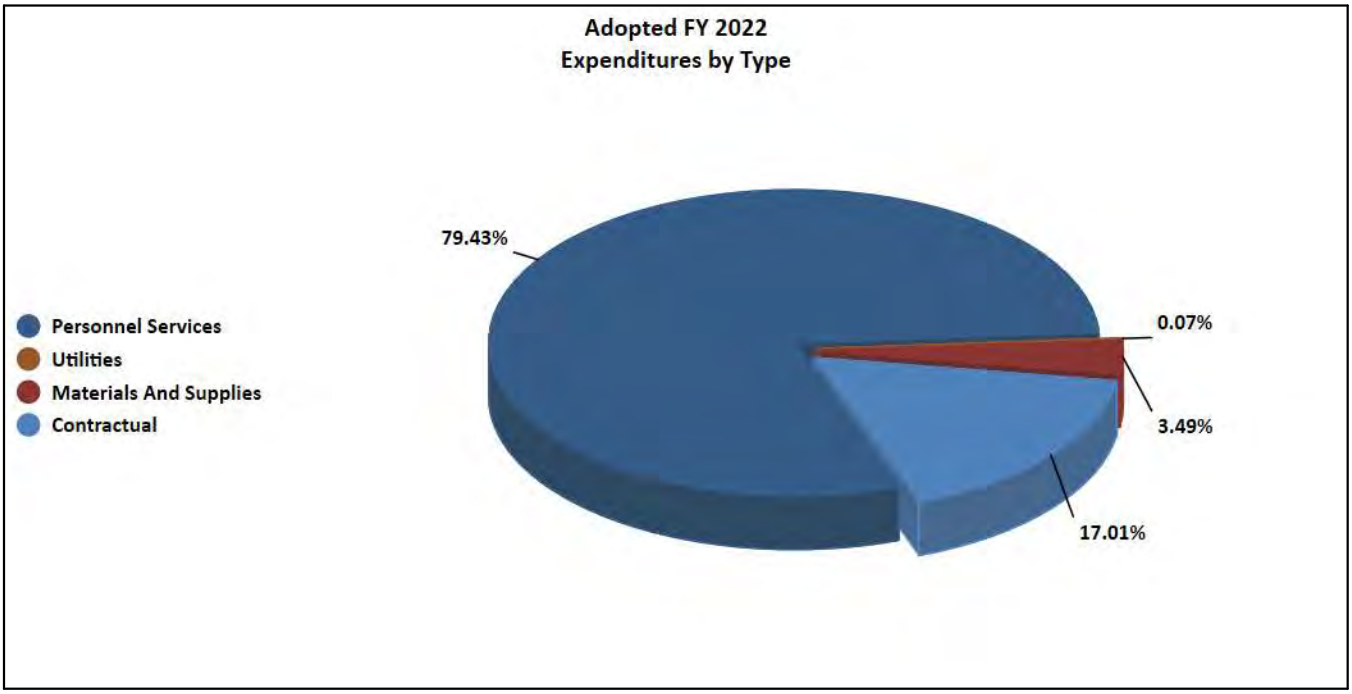
What do we plan to do in Fiscal Year 2022?

- Review the City recruitment plan and modify where necessary to provide a more expedited service.
- Identify a new HRIS to include workforce development, performance management, training, absence management, position management, and payroll.
- Continue the creative thinking behind the BEAT (Bringing Employees All Together) team and host the City-wide Employee Recognition Event for staff, allowing management to express their gratitude towards staff.
- HR Leadership Team – design and facilitate management training sessions to include performance management, progressive discipline, employee engagement, position description development, working with employee associations, and understanding compensation and classification.
- Implement a City-wide Diversity and Inclusion plan.
- Create and facilitate professional growth workshops.
- Create a retirement page online for educational purposes so employees can easily access the information and better prepare for retirement.
- Revamp the onboarding and new hire process to facilitate a more seamless and enjoyable experience.
- Create data analytics for reporting purposes.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 913,430	$ 900,218	$ 1,093,801	$ 1,440,570	$ 346,769	31.7%
Materials And Supplies	24,162	23,764	39,321	63,243	23,922	60.8%
Contractual	122,844	183,902	172,806	308,483	135,677	78.5%
Utilities	434	211	-	1,320	1,320	-%
Total	**$ 1,060,870**	**$ 1,108,095**	**$ 1,305,928**	**$ 1,813,616**	**$ 507,688**	**38.9%**

Human Resources Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New Human Resources Assistant Position	$62,485
New Human Resources Technician I Position	$87,890
New Organizational Training and Development Officer Position	$122,786
Eliminate PT Office Assistant Position	$(18,583)
Chief Talent Officer Cell Phone	$660

Safety And Training Budget Detail

What do we do?

The Safety and Training Program provides City employees a safe and healthy work environment, including both online and instructor-based training programs to comply with Cal/OSHA regulations. The Safety and Training Program continues to be a valuable resource for the city to ensure a lower rate of injury and illnesses by providing staff the training they need to perform their duties, handling of equipment and materials in a safe manner.

The Mandated Safety Training function ensures employees are compliant with required instructor-led trainings, web-based trainings, and pamphlets per City of Corona policies and Cal OSHA laws and regulations; forecasts and schedules monthly instructor-led trainings based on employee needs and regulatory updates; ensure accurate tracking and recordkeeping of all Safety/HR driven trainings via Classweb; recommends continuous modifications to Classweb for reporting and communication purposes; manages web-based training criteria for employees; and adds and removes training requirements as equipment is no longer in use or new equipment is introduced.

The Employee Health and Safety function implements the following programs: Hearing Conservation, Respiratory Protection, Safety Shoes, Vaccinations, DMV Employer Pull Notice, DOT Commercial Driver Random Testing, City Hall Fitness Center, and Ergonomics; conducts Environmental Health and Safety (EHS) audits along with Supervisors at City locations to determine compliance with Cal OSHA and Cal EPA laws and regulations; conducts Job Safety Analyses (JSA) at City locations to identify new and existing hazards; conducts accident, incident, and complaint investigations; reviews and updates the Injury & Illness Prevention Program (IIPP) and the Job Rule Book; creates, maintains, and updates EHS Standard Operating Procedures (SOPs); and conducts monthly Fire Extinguisher and AED (Automated External Defibrillator) checks at City Hall.

What did we do in Fiscal Year 2021?

- Created and implemented a COVID-19 Prevention Plan to support employees during the pandemic.
- Partnered with the DICO to ensure efficient contract tracing and notifications to affected employees to prevent the spread of COVID-19.
- Created and implemented Return to Work Guidelines.
- Created and implemented protocols for temperature testing and screening.
- Updated the training modules to reflect City needs during COVID-19.

What do we plan to do in Fiscal Year 2022?

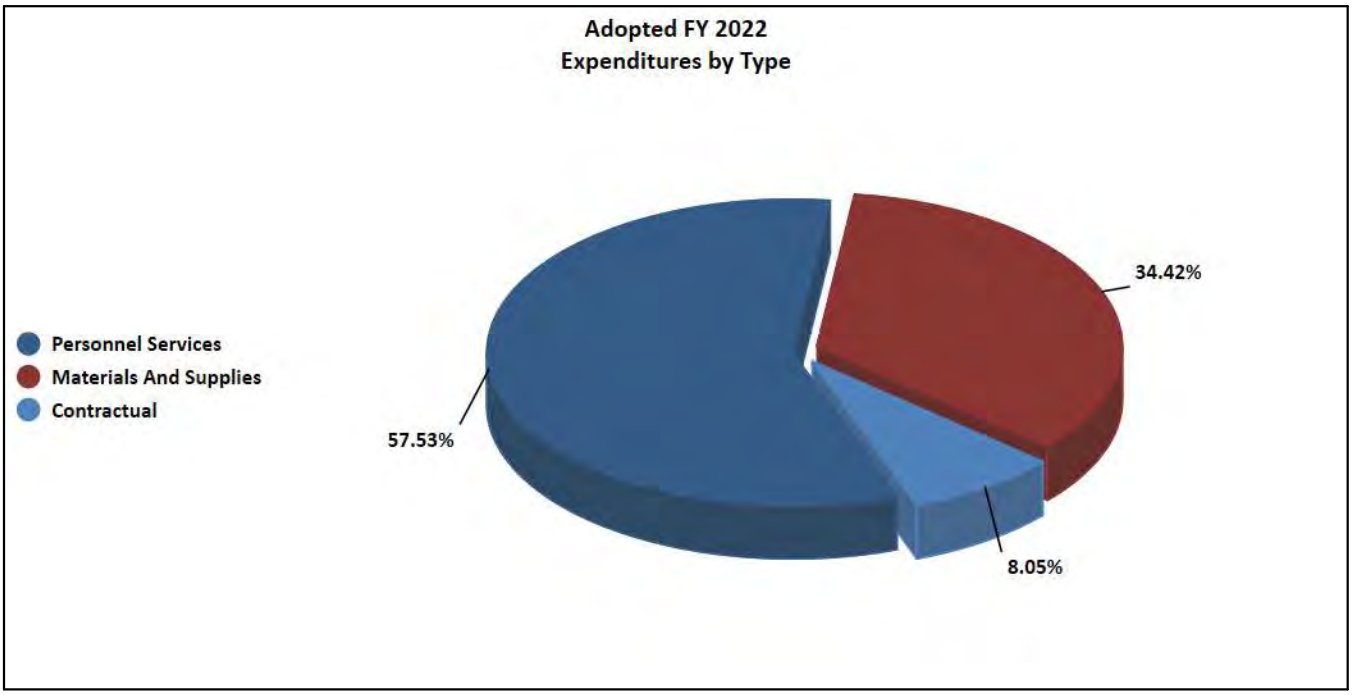
- Expand Learning Management System (LMS) Curriculum by going through the Dupont library of trainings and analyzing which additional online trainings could benefit city staff.
- Create online tracking and monthly check platform of Fire Extinguishers and AED machines.
- Conduct Safety Audits for buildings annually.

Safety And Training Budget Detail

- Implement an Incident Review Board to execute preventative measures of injuries, incidents or near misses. Establish a Near Miss Program.
- Create an active shooter training in partnership with PD.
- Create automate notifications to employee to comply with driver's license and commercial license related renewals.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 295,528	$ 238,726	$ 283,394	$ 285,910	$ 2,516	0.9%
Materials And Supplies	170,674	156,030	174,038	171,090	(2,948)	(1.7)%
Contractual	23,945	21,120	55,000	40,000	(15,000)	(27.3)%
Total	**$ 490,147**	**$ 415,876**	**$ 512,432**	**$ 497,000**	**$ (15,432)**	**(3.0)%**

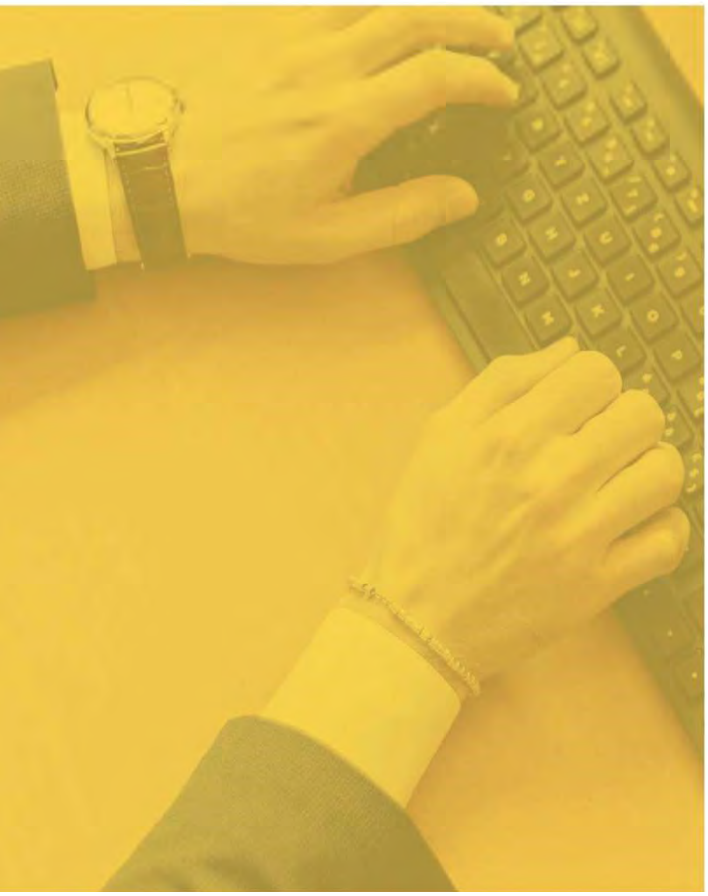


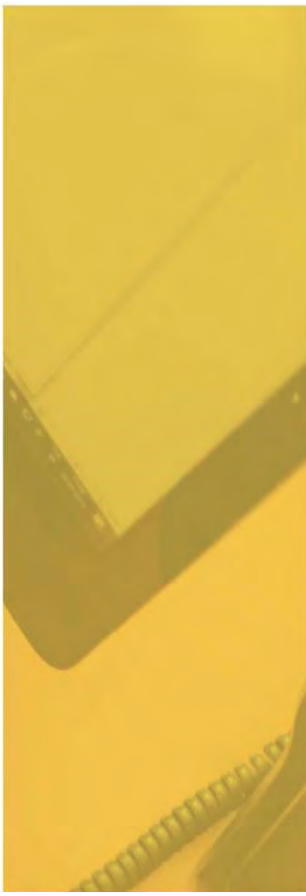
Service Adjustment Changes (Operating Budget)

Description	Amount
Reclassify Safety Coordinator to Safety Analyst	$17,633
Computer Equipment, Memberships and Dues, and Training	$3,975

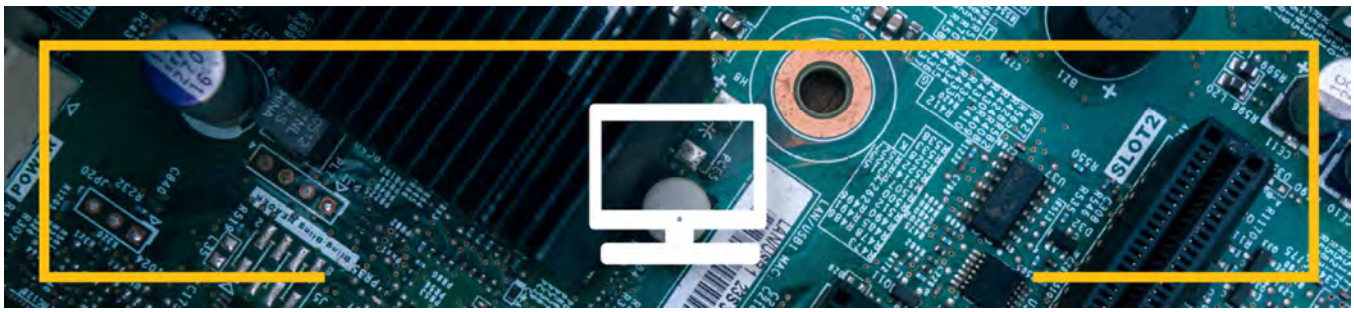
INFORMATION TECHNOLOGY

The mission of the Information Technology Department is to serve the City and its citizens by providing the technical framework, strategic vision and forward thinking technological solutions to facilitate better outcomes through technology.





Information Technology Budget Detail



What do we do?

The Information Technology Department provides technologically innovative solutions to enhance the delivery of services that improve the lives of the citizens and employees of the City of Corona.

Performance Measures

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
Training Hours	706	820	960	960
Overtime hours (Includes Comp time - higher due to COVID response)	261	610	300	300
Percentage of IT FTE to Citywide FTE	3.18%	3.30%	3.30%	3.40%
Number of Citywide devices supported to the number of FTE	133	125	125	125
Department budget as a percentage of Citywide operating budget	2.78%	2.89%	2.89%	3.60%
Percentage of unplanned network downtime during Prime-Time	0.002%	0.004%	0.004%	0.002%
Percentage of network up-time	99.998%	99.910%	99.910%	99.950%
Number of Support Tickets Received	8,006	9,658	9,800	10,525
Number of Support Calls Received	2,334	4,636	4,700	5,048
First Fix Rate	N/A	43.00%	55.00%	58.00%
IT request resolved within 4 work hours	40.00%	46.00%	50.00%	54.00%
IT request resolved within 8 work hours	50.00%	51.00%	50.00%	54.00%
Overall satisfaction rating by internal users (1=Low, 5=High)	N/A	3.69%	4.00%	4.20%
% of issues resolved: Level 1 - Help Desk	58.59%	51.00%	55.00%	65.00%
% of issues resolved: Level 2 - Incidents escalated and resolved in-house	N/A	47.00%	40.00%	30.00%
% of issues resolved: Level 3 - Incidents escalated and resolved by vendors	N/A	2.00%	5.00%	5.00%

Information Technology Budget Detail

What does it cost?

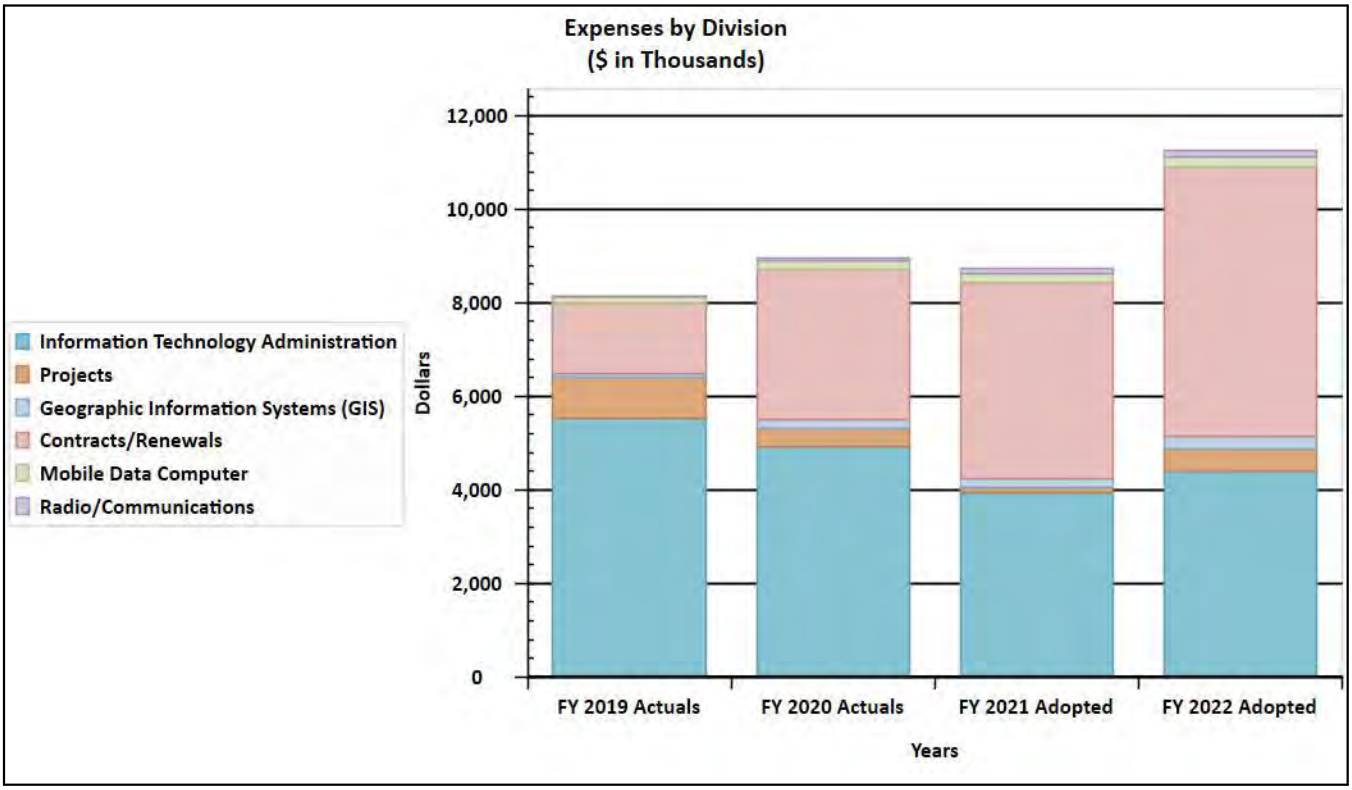
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Internal Service Fund	$ 8,138,345	$ 8,956,133	$ 8,749,173	$ 11,264,525	$ 2,515,352	28.7%
Total Expenses	**$ 8,138,345**	**$ 8,956,133**	**$ 8,749,173**	**$ 11,264,525**	**$ 2,515,352**	**28.7%**

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Information Technology Administration	$ 5,538,956	$ 4,914,477	$ 3,938,405	$ 4,407,745	$ 469,340	11.9%
Projects	873,841	409,506	99,200	472,700	373,500	376.5%
Geographic Information Systems (GIS)	75,719	171,499	211,796	278,851	67,055	31.7%
Contracts/Renewals	1,517,628	3,216,677	4,197,130	5,752,480	1,555,350	37.1%
Mobile Data Computer	127,946	192,041	182,186	206,500	24,314	13.3%
Radio/Communications	4,255	51,933	120,456	146,249	25,793	21.4%
Total Expenses	**$ 8,138,345**	**$ 8,956,133**	**$ 8,749,173**	**$ 11,264,525**	**$ 2,515,352**	**28.1%**

Information Technology Budget Detail



Information Technology Organization Chart

Chris McMasters, Chief Information Officer

Information Technology

1.00 FTE – Chief Information Officer
1.00 FTE – Deputy Chief Information Officer
1.00 FTE – Senior Network Architect
1.00 FTE – Senior Software Architect
1.00 FTE – Data Scientist
1.00 FTE – Software Developer
1.00 FTE – GIS Data Analyst
1.00 FTE – Senior Business Analyst
1.00 FTE – System Administrator
1.00 FTE – Network Analyst
2.00 FTE – Public Safety Technical Support Engineer
1.00 FTE – Senior Systems Engineer
1.00 FTE – GIS Administrator
1.00 FTE – Public Safety Emergency Communications Support Specialist
2.00 FTE – GIS Analyst
1.00 FTE – Help Desk Manager
2.00 FTE – Business Systems Analyst
1.00 FTE – Junior Network Analyst
1.00 FTE – Systems Engineer
1.00 FTE – Help Desk II

23.00 FTE Information Technology Subtotal

FY 2022
Position Totals

23.00 – Full-Time FTE
6.99 – Part-Time FTE (not reflected above)
29.99 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Information Technology Administration Budget Detail

What do we do?

Information Technology Administration and Operations includes support of departmental personnel, employee training, office equipment, cybersecurity, emergency communications systems, broadcasting, computer equipment and software.

What did we do in Fiscal Year 2021?

- Hired a new Help Desk Manager to improve efficiencies and streamline services.
- Created public safety positions to address the needs of emergency services.
- COVID-19 SMS response technology deployed for public notifications.
- Provided employee training for certification and improvement of IT skills and knowledge.

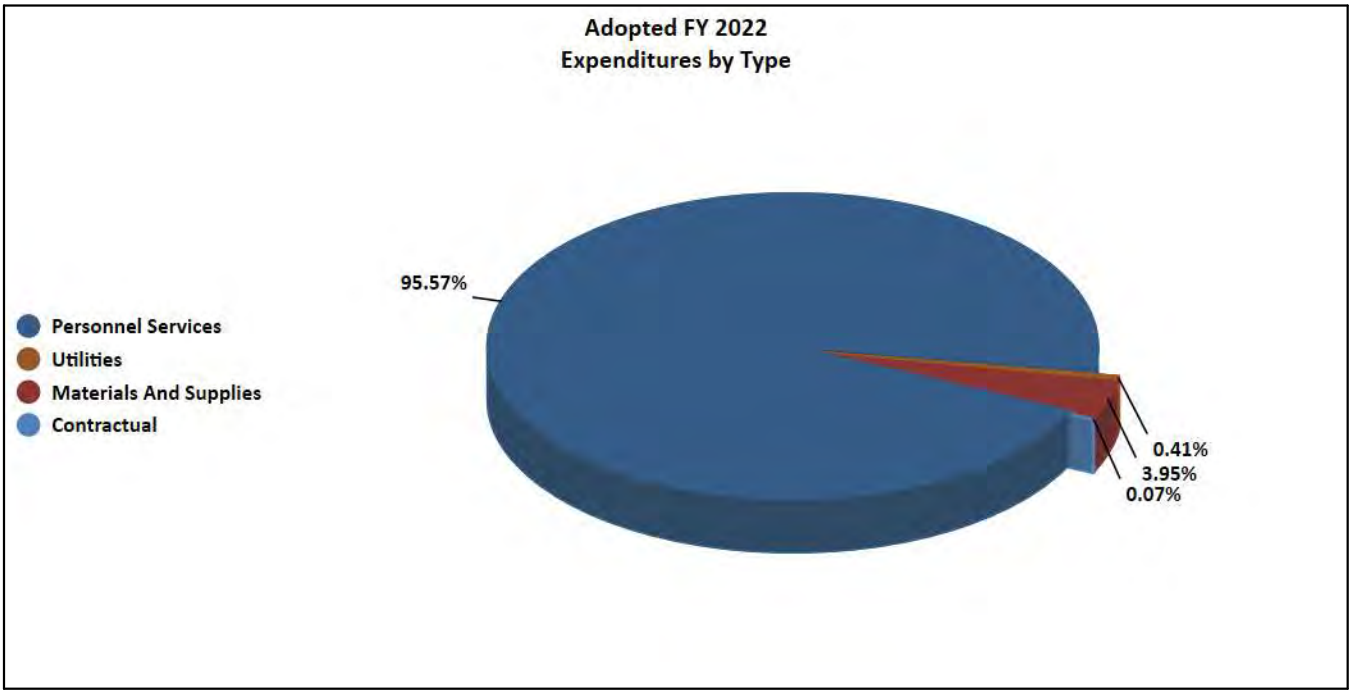
What do we plan to do in Fiscal Year 2022?

- Addition of System Administrator, Sr. Business System Analyst, and GIS Administrator to meet demand.
- Certified vendor training on upcoming technologies being deployed by the City.
- Piloting of new projects and technologies including AI.
- Advancement toward What Works Cities Certification.
- Design next generation digital service portfolio.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 5,364,877	$ 4,703,121	$ 3,753,248	$ 4,212,483	$ 459,235	12.2%
Materials And Supplies	170,152	177,718	171,357	174,001	2,644	1.5%
Contractual	175	5,730	3,000	3,000	-	-%
Utilities	3,752	27,908	10,800	18,261	7,461	69.1%
Total	**$ 5,538,956**	**$ 4,914,477**	**$ 3,938,405**	**$ 4,407,745**	**$ 469,340**	**11.9%**

Information Technology Administration Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New System Administrator Position	$127,572
New Senior Business Systems Analyst Position	$127,572
New GIS Administrator Position	$115,801
New Public Safety Technical Support Engineer Position	$119,399
New PT Radio Tecnician Position	$37,455
New PT Help Desk III Position	$37,455

Projects Budget Detail

What do we do?

The Citywide Support and Initiatives Program provides citywide technology initiatives systems and funding for the implementation of new and innovative technology solutions.

What did we do in Fiscal Year 2021?

- Began centralization of printing costs for the organization.
- Audio-Visual upgrades to conference and training rooms.
- Financial system consulting.
- Deployed and piloted new technology for COVID-19 response to keep employees working remotely, safely and effectively.

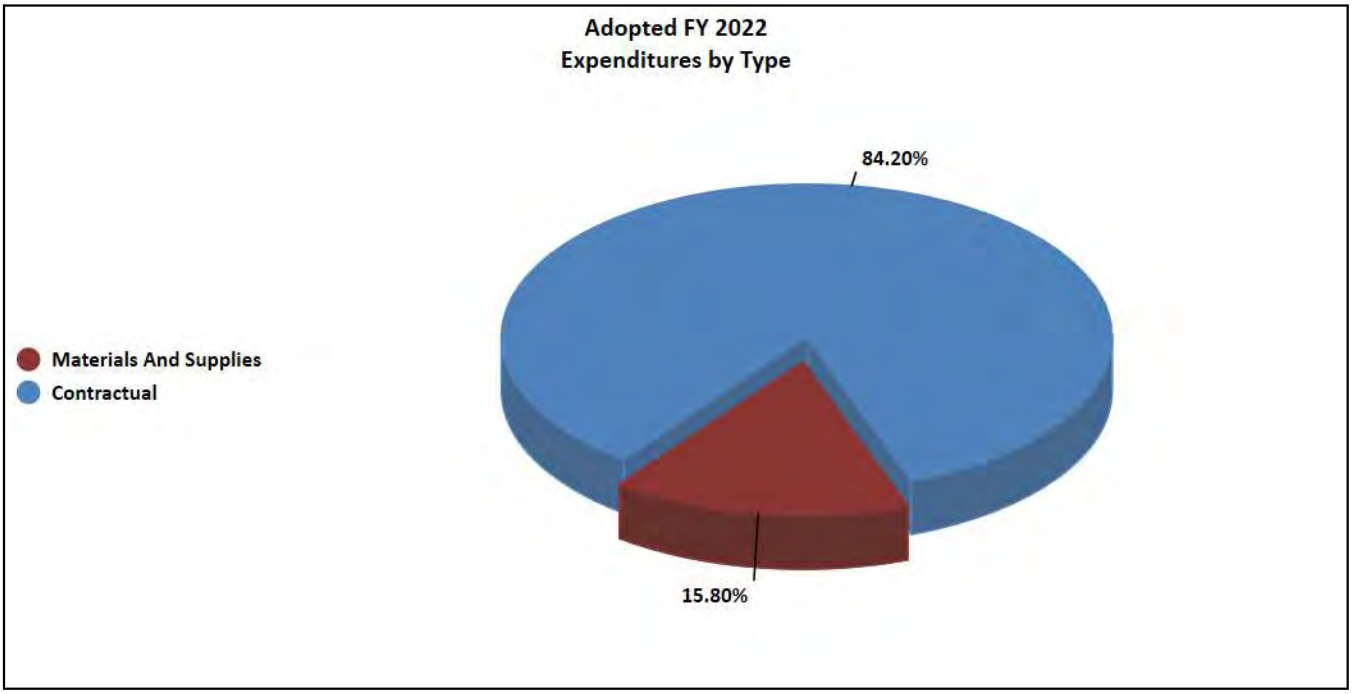
What do we plan to do in Fiscal Year 2022?

- Electronic Document Management System.
- Smartflow virtual queue management solution.
- Upgrade CIS Utility Billing System.
- Camino community development enhancement.
- Additional security cameras for the Police and Library.
- Integration between CAD and Team Connect for AVL as request by the Fire Department.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Materials And Supplies	$ 554,258	$ 198,792	$ 8,000	$ 74,700	$ 66,700	833.8%
Contractual	308,237	196,169	91,200	398,000	306,800	336.4%
Utilities	11,346	14,545	-	-	-	-%
Total	**$ 873,841**	**$ 409,506**	**$ 99,200**	**$ 472,700**	**$ 373,500**	**376.5%**

Projects Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
Computer Equipment and Security Cameras	$71,000
Professional Services, Smart Force, WireSpring Smartflow, and Camino Permit Guide	$90,000
Update CIS Infinity (Utility Billing System)	$308,000

Geographic Information Systems (GIS) Budget Detail

What do we do?

Geographic Information Systems (GIS) services includes funding for the acquisition of hardware and software, data conversion and applications development to expand the existing GIS program and provide for integration into new and existing systems including public safety, utilities and land development.

What did we do in Fiscal Year 2021?

- GIS Contracting work for CAD.
- DataMark software deployment.
- Nearmap Orthophotography deployment.
- Developed dashboards and near real-time data visualizations for multiple departments.
- Piloted the use of geospatial predictive analytics for use in advanced data modeling.

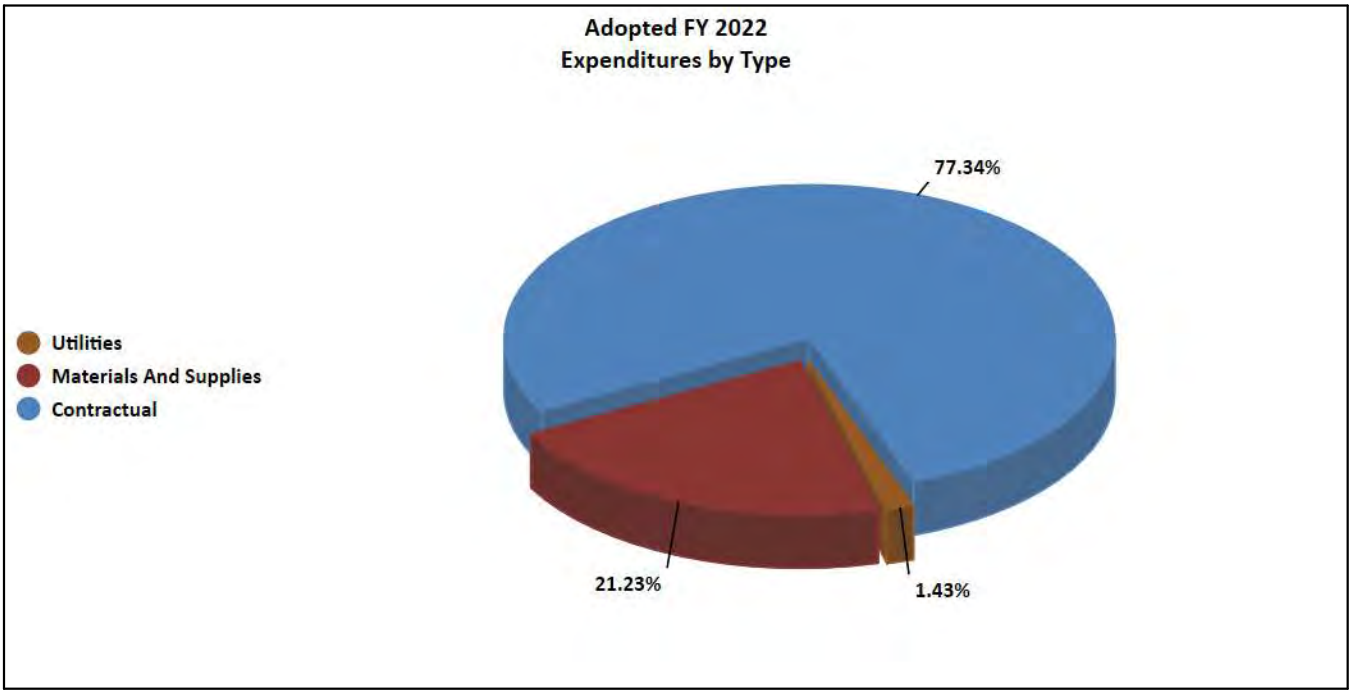
What do we plan to do in Fiscal Year 2022?

- ESRI Small enterprise licensing adding additional functionality and seats.
- GIS consulting service to digitize utility information in preparation for new platform.
- Data Strategic Plan development to streamline data accessibility and assist in data driven decision making.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Materials And Supplies	$ 34,140	$ 24,808	$ 59,200	$ 59,200	$ -	-%
Contractual	41,149	144,382	148,596	215,651	67,055	45.1%
Utilities	430	2,309	4,000	4,000	-	-%
Total	**$ 75,719**	**$ 171,499**	**$ 211,796**	**$ 278,851**	**$ 67,055**	**31.7%**

Geographic Information Systems (GIS) Budget Detail



Contracts/Renewals Budget Detail

What do we do?

Recurring costs for software licensing, maintenance and support. This ensures that we maintain current version of our software systems to provide better functionality and security.

What did we do in Fiscal Year 2021?

- Deployment of desktop virtualization for remote desktop and thin clients.
- Developed a cyber security response plan in conjunction with leading experts in the field.
- Augmented security posture and conducted threat assessments.
- AI and Chatbot enhanced during the pandemic.
- Security training for City staff.
- Built virtual call centers for the City to support operations during covid including digital EOC.
- Deployed a technology based hiring platform to streamline recruitment.
- Implemented Questica budgeting system to modernize budgeting process.

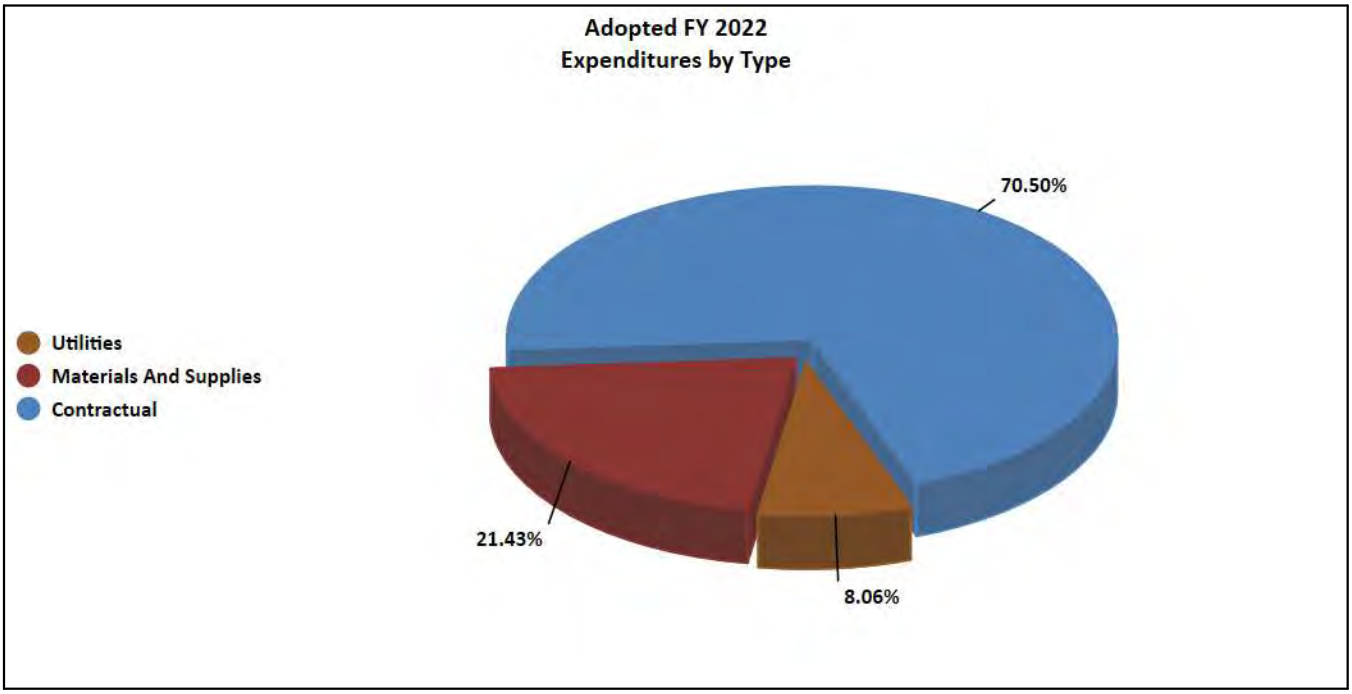
What do we plan to do in Fiscal Year 2022?

- Renew internet contracts to provide redundancy and throughput for City operations.
- Centralized the managed printing contract for the organization and reduce footprint.
- Continued deployment of desktop virtualization for remote desktop and thin clients.
- Managed VOIP deployment.
- SD-WAN redundancy to Fire Department communication links.
- Continue development of next generation digital 311 service.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Materials And Supplies	$ 425,105	$ 402,804	$ 878,266	$ 1,232,957	$ 354,691	40.4%
Contractual	987,299	2,690,655	2,869,444	4,055,703	1,186,259	41.3%
Utilities	105,224	123,218	449,420	463,820	14,400	3.2%
Total	**$ 1,517,628**	**$ 3,216,677**	**$ 4,197,130**	**$ 5,752,480**	**$ 1,555,350**	**37.1%**

Contracts/Renewals Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
Library Patron Computer 4-Year Upgrade Cycle	$70,000
Nexgen 311 Annual Subscription	$2,000

Mobile Data Computer Budget Detail

What do we do?

Mobile Data Computers provide for the efficient and secure transmission of information to City employees and public safety personnel in the field.

What did we do in Fiscal Year 2021?

- Refresh cycle for 25% of Police and Fire Department Mobile Data Computers (MDCs).

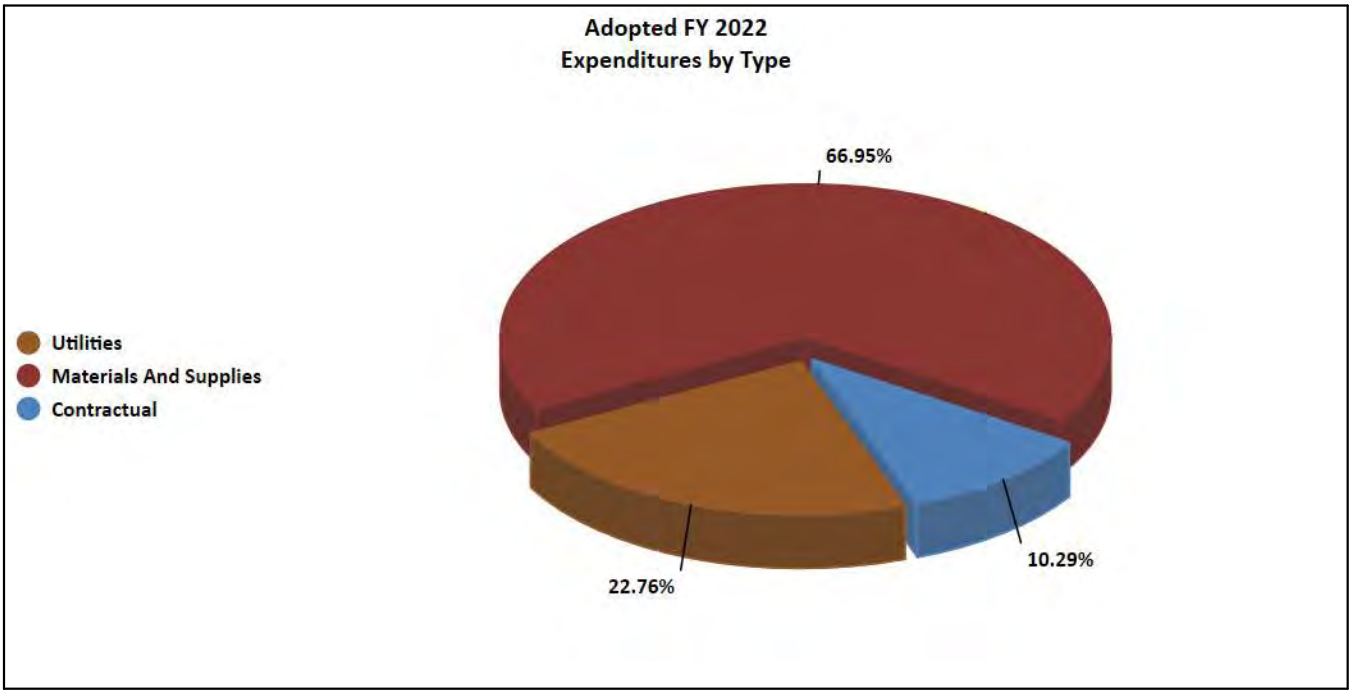
What do we plan to do in Fiscal Year 2022?

- Refresh cycle for 25% of Police and Fire Department Mobile Data Computers (MDCs).
- Addition of Fire Department portable devices to a three year refresh cycle.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Materials And Supplies	$ 107,644	$ 135,231	$ 116,000	$ 138,250	$ 22,250	19.2%
Contractual	-	-	21,250	21,250	-	-%
Utilities	20,302	56,810	44,936	47,000	2,064	4.6%
Total	**$ 127,946**	**$ 192,041**	**$ 182,186**	**$ 206,500**	**$ 24,314**	**13.3%**

Mobile Data Computer Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
Fire Mobile Devices 3-Year Replacement Cycle	$19,000

Radio/Communications Budget Detail

What do we do?

Radio Communications provides services to the public safety departments radio, wireless and communications networks.

What did we do in Fiscal Year 2021?

- Replaced two air conditioning units at remote radio sites.
- Weed abatement for remote radio sites.
- Tower survey for Grape Hill radio facility.

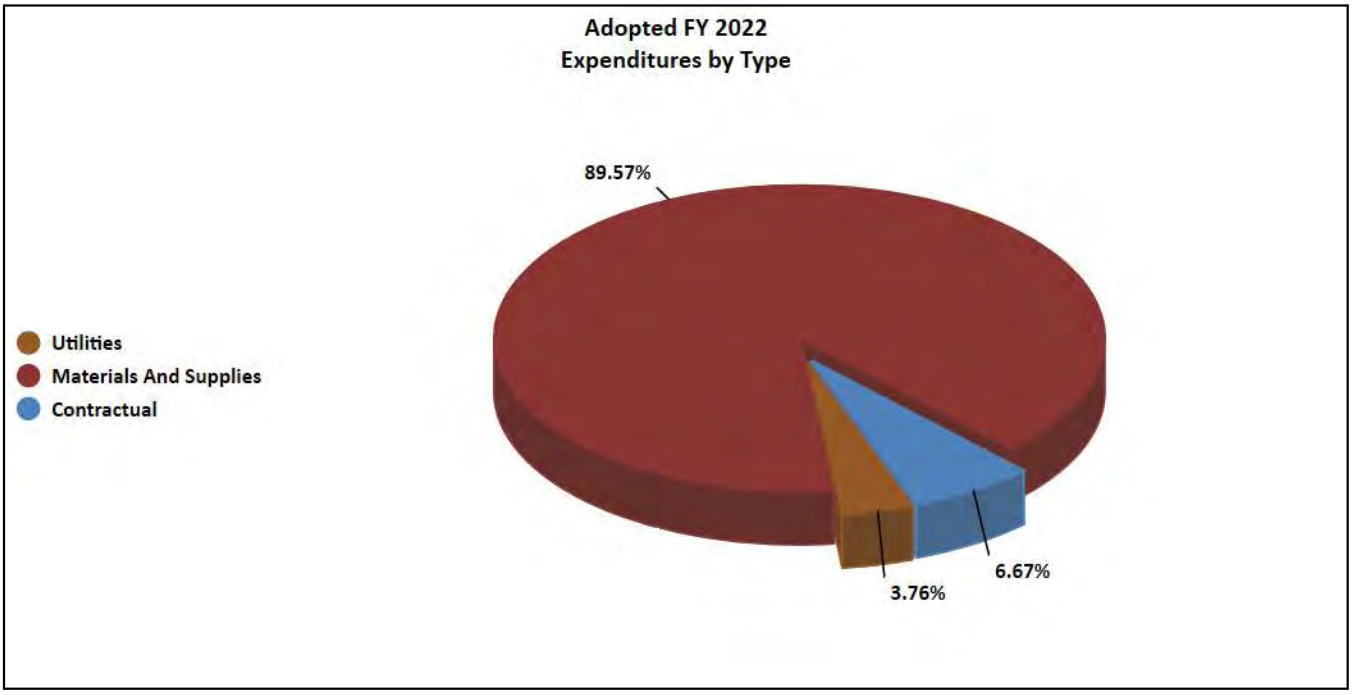
What do we plan to do in Fiscal Year 2022?

- Microwave connection from Police to Grape Hill.
- Replacement of two additional air conditioning units at remote radio sites.
- Tower survey for Eagle Glen radio facility.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Materials And Supplies	$ 4,255	$ 40,949	$ 106,312	$ 131,000	$ 24,688	23.2%
Contractual	-	8,726	9,049	9,749	700	7.7%
Utilities	-	2,258	5,095	5,500	405	7.9%
Total	**$ 4,255**	**$ 51,933**	**$ 120,456**	**$ 146,249**	**$ 25,793**	**21.4%**

Radio/Communications Budget Detail



LEGAL & RISK MANAGEMENT

The mission of the Legal and Risk Management Department is to provide the City Council and City officers, boards, commissions, committees, and employees with high quality, effective, and efficient legal counsel, risk assessment, liability management, and workers' compensation services, while pursuing City goals, protecting City resources, and thereby safeguarding the interests of the Corona community.





Legal and Risk Management Budget Detail



What do we do?

Within the Citywide Internal Support service area, the Legal and Risk Management is a strategic partner with City departments, and reports to the City Council.

Performance Measures

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
New Liability Claims	138	146	150	150
Liability Claim Reserves	$514,330	$158,712	$600,000	$600,000
Paid Liability Claims	$220,451	$184,151	$500,000	$500,000

What does it cost?

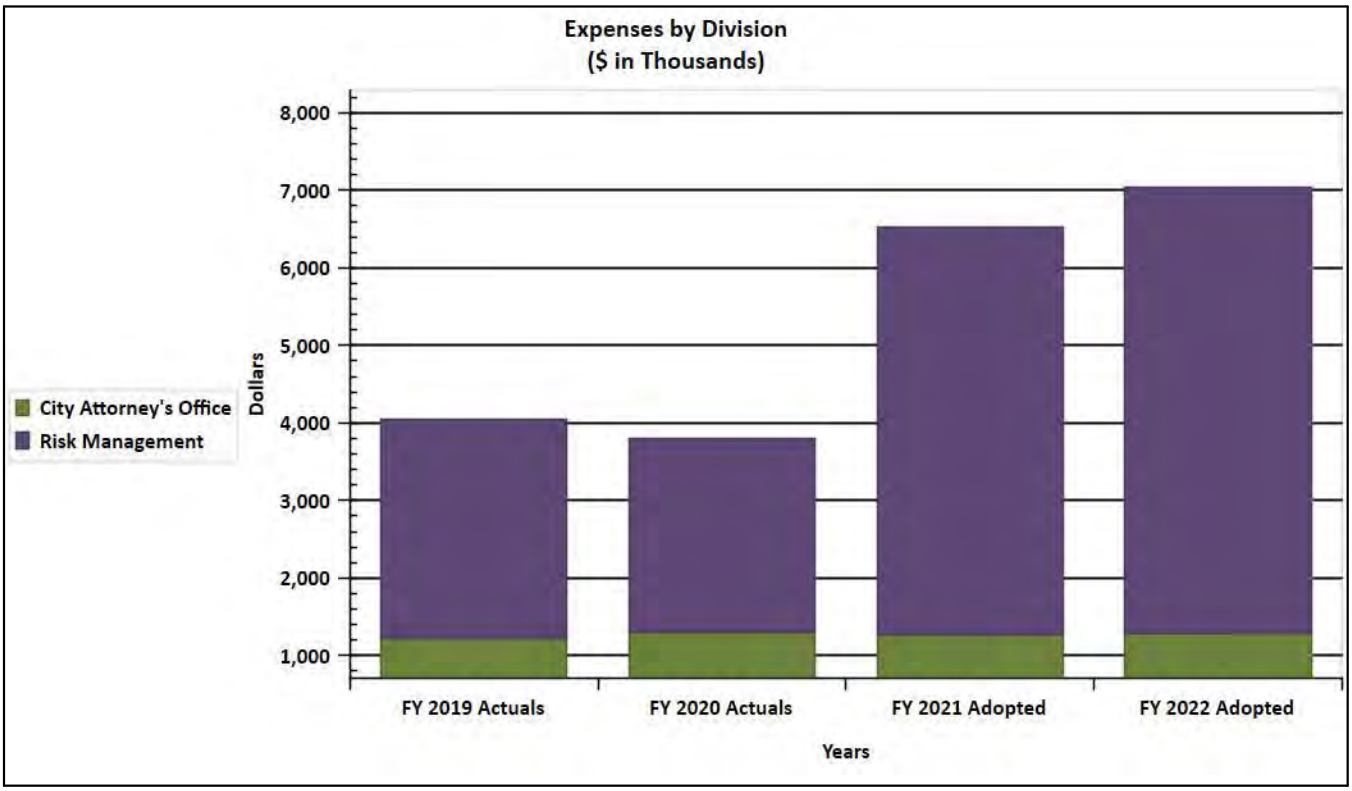
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 1,752,166	$ 1,737,309	$ 1,760,714	$ 1,761,315	$ 601	-%
Internal Service Fund	2,295,034	2,063,138	4,771,721	5,273,075	501,354	10.5%
Total Expenses	**$ 4,047,200**	**$ 3,800,447**	**$ 6,532,435**	**$ 7,034,390**	**$ 501,955**	**7.7%**

Legal and Risk Management Budget Detail

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
City Attorney's Office	$ 1,226,187	$ 1,305,625	$ 1,274,713	$ 1,284,291	$ 9,578	0.8%
Risk Management	2,821,013	2,494,822	5,257,722	5,750,099	492,377	9.4%
Total Expenses	**$ 4,047,200**	**$ 3,800,447**	**$ 6,532,435**	**$ 7,034,390**	**$ 501,955**	**13.2%**



Legal and Risk Management Organization Chart

Dean Derleth, City Attorney / Legal and Risk Management Director

City Attorney

0.85 FTE – City Attorney / Legal and Risk Management Director
0.75 FTE – Assistant City Attorney
1.00 FTE – Chief Deputy City Attorney
0.90 FTE – Senior Paralegal/Claims Manager

3.50 FTE City Attorney Subtotal

Risk Management

0.15 FTE – City Attorney / Legal and Risk Management Director
0.25 FTE – Assistant City Attorney
0.10 FTE – Senior Paralegal/Claims Manager
1.00 FTE – Worker's Compensation Manager
1.00 FTE – Risk Management Specialist

2.50 FTE Risk Management Subtotal

FY 2022 Position Totals

6.00 – Full-Time FTE
0.72 – Part-Time FTE (not reflected above)
6.72 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

City Attorney's Office Budget Detail

What do we do?

The City Attorney's Office represents and advises the City Council, as well as all other City officers, boards, commissions, committees and employees, in legal matters pertaining to their City offices and employment, to the extent required or allowed by law and as otherwise directed by the City Council. The office also oversees City representation by outside attorneys in some situations, including workers' compensation matters.

The City Attorney's Office performs all legal work and represents the City in all actions at law, including acquisition, sale or abandonment of real property, including acceptance of deeds on behalf of the City, providing or overseeing representation on all claims and other litigation matters by or against the City and also assists in drafting all ordinances, resolutions, motions, agreements and contracts to be entered into by the City, as well as approving the form of such instruments.

What did we do in Fiscal Year 2021?

- Continued to deliver cost-savings and greater service, including expanded and more direct access to the legal team for officials and staff, and worked on well over 200 projects throughout the City (even during COVID remote periods).
- Continued to work on the City's Homeless Strategic Plan, Homeless Shelter and related homeless neighbor services with Management Services and other staff.
- Continued to work on the Lab Holdings Corona Mall Project with Management Services and Economic Development.
- Worked on the Measure X and Measure Y ballot initiatives with Management Services and the City Clerk, as well as on the implementation of Measure X with the Finance Department.
- Continued to work extensively on the McKinley Grade Separation Project with staff and the consultant project team on all real property acquisitions and project contract documents.
- Continued to work extensively on the Commercial Cannabis Program with Community Development, Police, and other staff.
- Worked on drafting and adopting the Urban Forest Management Plan and related CMC Ordinance updates with Community Services and Management Services.
- Continued to assist the City Clerk's office with responding to Public Records Act requests, which are increasing in number and the volume of records requested.
- Continued to work on both small cell and cell tower issues with Management Services, Community Development and other departments, and continued to manage citywide cell tower license agreements.

City Attorney's Office Budget Detail

- Handled more than 20 litigation matters, including: (1) favorable conclusions on 2 false arrest cases, a first amendment anti-SLAPP motion case (awarded attorney fees), a dangerous condition of public property summary judgment appeal, a federal property seizure summary judgment appeal and sanctions award, an auto v. pedestrian traffic collision trial, and no-cost dismissals in several wrongful death, personal injury and property damage cases; (2) avoided litigation regarding several wrongful death tort claims; and (3) worked with outside legal counsel to initiate 2 cases against several Fortune 500 companies regarding PFAS and TCP contamination.

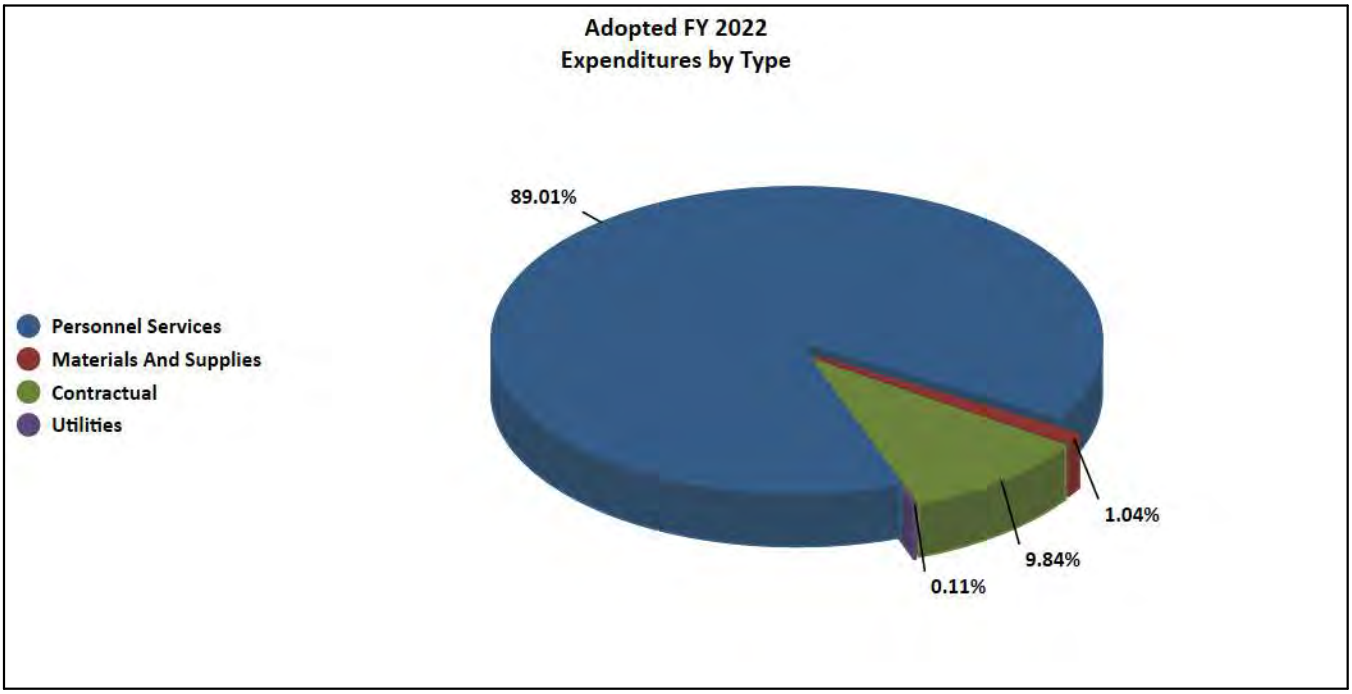
What do we plan to do in Fiscal Year 2022?

- Continue to work with Council and staff to implement Strategic Plan priorities – the City's priorities are our priorities.
- Provide continuous evaluation of cost-saving measures.
- Provide enhanced service and more direct access for City officials and employees.
- Continue to look for opportunities to expand expertise and reduce outside legal counsel expenses.
- Develop and retain high quality professional staff dedicated to the department's mission statement.
- Continue to Advocate for the Corona Community by promoting a tenacious yet fair and professional reputation in on-going advocacy efforts.
- Continue to effectively defend City resources, create efficiencies and increase cost-savings and subrogation (cost recovery) efforts.
- Work with Community Development on the General Plan update.
- Continue to look for ways in which to manage citywide cell tower license agreements more effectively.
- Continue to work with the Purchasing Division to improve workflow for insurance and contract requests.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,158,158	$ 1,244,335	$ 1,135,053	$ 1,143,202	$ 8,149	0.7%
Materials And Supplies	7,633	6,703	14,110	13,305	(805)	(5.7)%
Contractual	59,281	53,142	124,400	126,384	1,984	1.6%
Utilities	1,115	1,445	1,150	1,400	250	21.7%
Total	**$ 1,226,187**	**$ 1,305,625**	**$ 1,274,713**	**$ 1,284,291**	**$ 9,578**	**0.8%**

City Attorney's Office Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New PT Intern II Position	$10,775

Risk Management Budget Detail

What do we do?

The Risk Management Division works closely with the City Attorney's Office to oversee and manage the City's Workers' Compensation Program and the City's Liability, Subrogation & Insurance Program.

The Workers' Compensation Program provides specialized workers' compensation services to employees city-wide, including monitoring and administering claims effectively while maintaining cost control measures and developing cost reduction strategies. The program works in conjunction with the Human Resources' Safety staff to identify and review trends, with the goal of thereby monitoring injuries, limiting future accidents, and identifying required safety improvements.

The Liability, Subrogation & Insurance Program manages tort and other claims filed against the City, manages subrogation claims pursued by the City against responsible third parties, strives to anticipate and reduce potential claims, coordinates and organizes the City's administrative policies and procedures, reviews and administers insurance provisions in City contracts and agreements, and administers the City's self-insurance and commercial insurance programs. The program serves as a resource to the City Council and City departments concerning claim liability exposure, insurance coverages and insurance provisions in City contracts and agreements.

What did we do in Fiscal Year 2021?

- Continued to oversee new TPA and various unbundled managed care program service providers, with the goal of achieving cost savings and increased customer service and responsiveness to the needs of injured employees.
- Continued to implement controls designed to increase accountability of TPA and outside legal counsel.
- Implemented COVID legislation to track and report claims as required.
- Worked with supervisors and managers to develop light duty agreements to allow employees to come back to modified duty while recovering from their injury.
- Continued to hold quarterly workers' compensation claim review meetings with our TPA, employees and association representatives.
- Favorably settled 15 Workers' Compensation cases, 11 by Stipulated Award and 4 by Compromise and Release.
- Reviewed and processed at least 86 new liability claims and closed approximately 134 liability claims (through appx 04-21).
- Continued to reduce overall claim liability (average paid claim down to less than $2,000 - more than an 85% decrease in last 5 years or so).
- Billed approximately $143,443 for subrogation efforts, collected approximately $173,103, and entered into 7 new payment agreements, totaling $15,779 (through appx 04-21).

Risk Management Budget Detail

- Continued to evaluate the City's self-insurance and commercial insurance programs for effectiveness at protecting City assets and conformance with practices of California municipalities of similar size and risk factors, including an analysis of new insurance programs offered by the City's insurance broker, Alliant, as well as alternatives for saving money at varying risk tolerance levels.

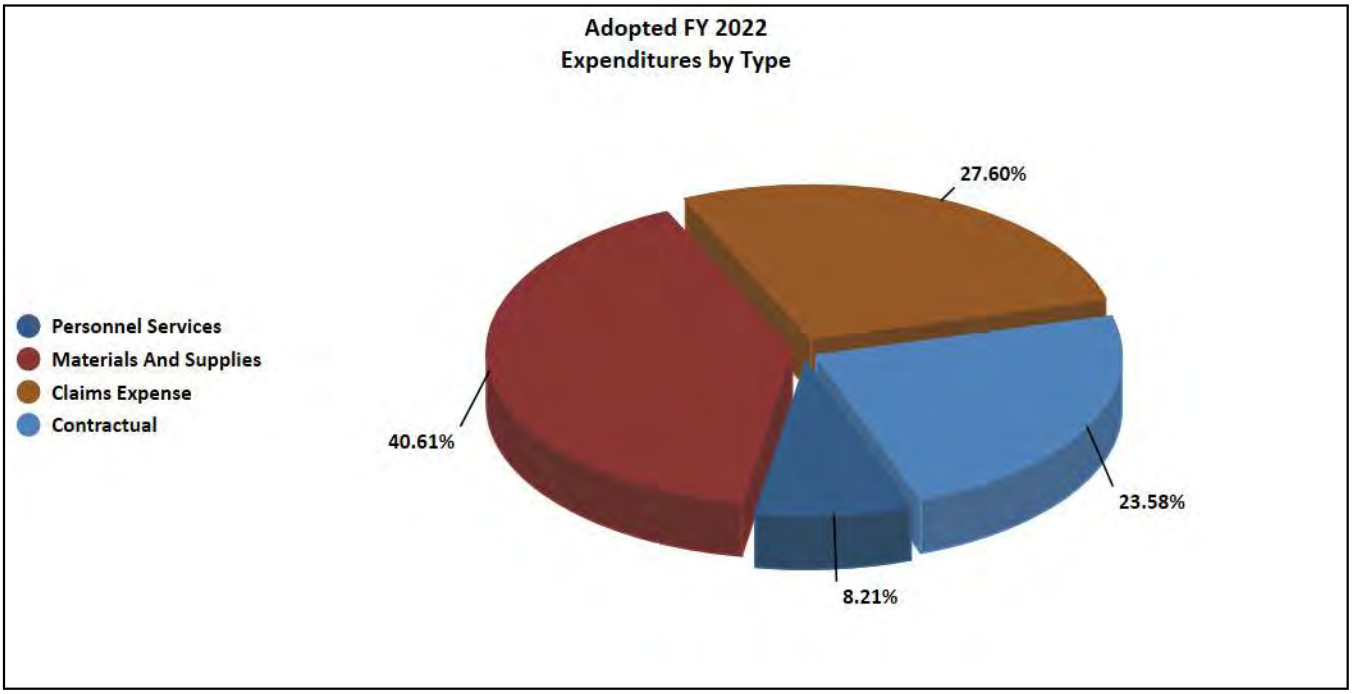
What do we plan to do in Fiscal Year 2022?

- Continue to evaluate and implement ways in which to cost-effectively provide quality medical care to injured employees, to facilitate their recovery to pre-injury status, and return them to work as soon as reasonably possible.
- Continue to work with our new Workers' Compensation TPA and various unbundled managed care program services providers, focusing on cost savings and increased customer service and responsiveness to the needs of injured employees.
- Continue to work with various departments on policy and procedures for industrial disability retirement process in accordance with CalPERS requirements.
- Continue to look for ways in which to reduce Workers' Compensation claims litigation.
- Continue to look for ways in which to reduce overall claim liability.
- Continue to look for ways in which to improve the City's subrogation efforts, including collecting more money owed while entering into respectful and manageable payment or other arrangements.
- Continue to evaluate the City's self-insurance and commercial insurance programs, including looking for ways in which to save money commensurate with the City Council's risk tolerance.
- Work to revise and update the Risk Management Policy.
- Work with Information Technology and Finance to explore the possibility of providing the ability for the community to purchase special events insurance online.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 534,847	$ 419,191	$ 480,804	$ 472,087	$ (8,717)	(1.8)%
Materials And Supplies	1,156,123	1,275,622	1,778,428	2,334,993	556,565	31.3%
Contractual	1,017,464	729,190	1,336,440	1,355,969	19,529	1.5%
Claims Expense	112,579	70,819	1,662,050	1,587,050	(75,000)	(4.5)%
Total	**$ 2,821,013**	**$ 2,494,822**	**$ 5,257,722**	**$ 5,750,099**	**$ 492,377**	**9.4%**

Risk Management Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New PT Intern II Position	$3,591

MAINTENANCE SERVICES

The mission of the Maintenance Services Department is to operate and maintain public facilities and equipment in an efficient, cost-effective manner, for the benefit and enjoyment of the City of Corona's residents through care, dedication, and responsiveness.





Maintenance Services Budget Detail



What do we do?

The Maintenance Services Department provides services to internal and external customers and ensures that all City-owned properties are kept at their best functioning level.

Performance Measures

Performance Metrics	Calendar Year 2020	Goal
Average Number of Days to Respond to Streets Maintenance Service Requests	11 days	12 days
*The **Average Response Time per Streets Maintenance Service Request** is the average number of days for the Streets Maintenance division to respond to various residential inquiries, sidewalk and curb maintenance, storm drains and catch basins, debris in right of way, weed abatement, signs and streetlights. In Calendar Year 2020, approximately 4% of all service requests received pertained to storm drains and debris basins, approximately 19% related to general street maintenance, and approximately 77% related to various street maintenance requests, including street striping, asphalt repairs, and sidewalk and curb maintenance.*		
Percentage of Streets Maintenance Service Requests Closed	91%	100%
*The **Percentage of Service Requests Closed** is the rate at which the Streets Maintenance division resolves service requests received. In calendar year 2020, 3,535 requests were received and 3,230 were closed. Given the available resources, the Streets Maintenance division strives to promptly resolve all requests, at all times.*		
Average Number of Days to Respond to Facility Maintenance Service Requests	10 days	14 days
*The **Average Number of Days to Respond to Facility Maintenance Service Requests** was 17 days in calendar year 2019.*		
Percentage of Facility Maintenance Service Requests Closed	99%	100%
*The **Percentage of Facility Maintenance Service Requests Closed** is the rate at which the Facility Maintenance division resolves service requests received. In total for calendar year 2020, 2,167 requests were received and 2,166 were closed. Maintenance Services works hard to ensure that City facilities are kept in outstanding condition.*		

Maintenance Services Budget Detail

What does it cost?

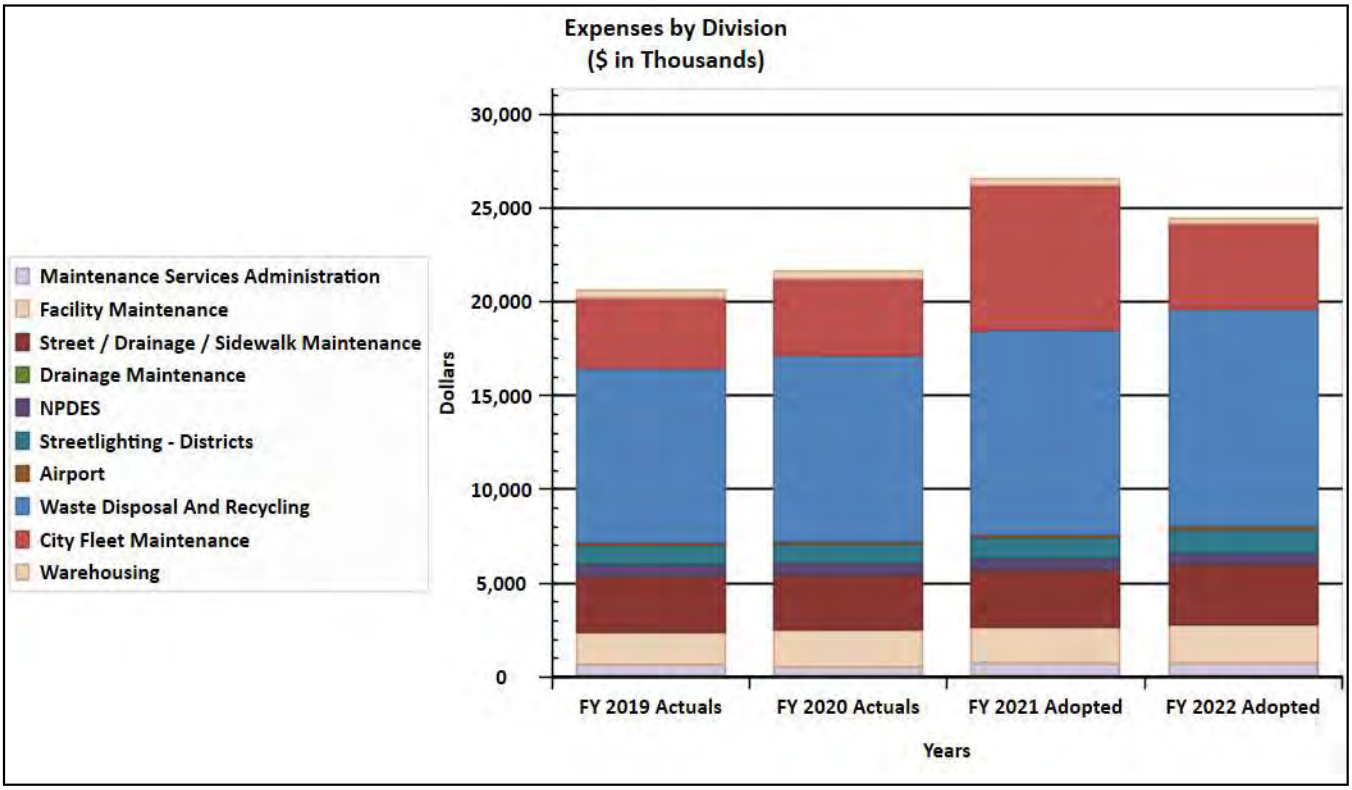
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 5,077,123	$ 4,618,350	$ 5,227,361	$ 5,707,877	$ 480,516	9.2%
Special Revenue Fund	10,307,950	11,463,252	12,006,207	12,790,896	784,689	6.5%
Capital Project Fund	919,884	900,262	1,096,286	1,055,075	(41,211)	(3.8)%
Enterprise Fund	164,190	135,726	162,451	170,502	8,051	5.0%
Internal Service Fund	4,233,702	4,542,036	8,083,001	4,845,626	(3,237,375)	(40.1)%
Total Expenses	**$ 20,702,849**	**$ 21,659,626**	**$ 26,575,306**	**$ 24,569,976**	**$ (2,005,330)**	**(7.5)%**

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Maintenance Services Administration	$ 655,688	$ 532,103	$ 773,323	$ 716,733	$ (56,590)	(7.3)%
Maintenance Services Grants	48,671	1,320	-	-	-	-%
Building Maintenance - Homeless Programs	-	-	-	122,686	122,686	-%
Facility Maintenance	1,731,685	1,952,851	1,896,397	2,049,447	153,050	8.1%
Street / Drainage / Sidewalk Maintenance	3,011,241	2,939,283	3,041,829	3,201,614	159,785	5.3%
Drainage Maintenance	-	3,893	4,990	4,950	(40)	(0.8)%
NPDES	598,393	614,228	612,870	674,446	61,576	10.0%
Streetlighting - Districts	1,032,729	1,045,162	1,094,536	1,199,930	105,394	9.6%
Airport	164,190	135,726	162,451	170,502	8,051	5.0%
Waste Disposal And Recycling	9,226,550	9,893,024	10,905,909	11,584,042	678,133	6.2%
City Fleet Maintenance	3,802,579	4,116,035	7,743,363	4,542,801	(3,200,562)	(41.3)%
Warehousing	431,123	426,001	339,638	302,825	(36,813)	(10.8)%
Total Expenses	**$ 20,702,849**	**$ 21,659,626**	**$ 26,575,306**	**$ 24,569,976**	**$ (2,005,330)**	**(9.3)%**

Maintenance Services Budget Detail



Maintenance Services Organization Chart

Tom Moody, General Manager

Facility Maintenance

1.00 FTE – Lead Building Maintenance Technician
5.00 FTE – Building/Facilities Maintenance Technician

6.00 FTE Facility Maintenance Subtotal

Street Maintenance

2.00 FTE – Street Maintenance Crew Leader
4.00 FTE – Senior Street Maintenance Worker
1.00 FTE – Traffic Maintenance Technician
3.00 FTE – Street Maintenance Worker
3.00 FTE – Street Maintenance Worker In Training
1.00 FTE – Street Light Maintenance Technician

14.00 FTE Street Maintenance Subtotal

NPDES

1.00 FTE – Environmental Compliance Supervisor
1.00 FTE – Storm Water Inspector

2.00 FTE NPDES Subtotal

City Fleet Maintenance

1.00 FTE – Fleet Services Superintendent
1.00 FTE – Fleet Services Supervisor
0.15 FTE – Management Analyst I
1.00 FTE – Lead Fleet Services Technician
3.00 FTE – Fleet Services Technician III
3.00 FTE – Fleet Services Technician II
1.00 FTE – Fleet Services Technician I

10.15 FTE City Fleet Maintenance Subtotal

Refuse / Recycling

1.00 FTE – Recycling and Program Analyst

1.00 FTE Refuse /Recycling Subtotal

Warehouse

1.00 FTE – Lead Inventory Control Technician
1.00 FTE – Inventory Control Specialist

2.00 FTE Warehouse Subtotal

FY 2022 Position Totals

35.15 – Full-Time FTE
0.98 – Part-Time FTE (not reflected above)
36.13 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Maintenance Services Administration Budget Detail

What do we do?

The Maintenance Services Administration Program provides leadership, policy, support, and planning for the effective and efficient operation of the Maintenance Services department. The division provides support to all divisions within the department and works collaboratively with the Finance and Purchasing departments to provide budgetary, purchasing, financial, and analytical information that is required of our department.

What did we do in Fiscal Year 2021?

- Provided leadership and overall management of all Maintenance Services activities.
- Provided support to all Maintenance Services divisions with development and management of budgetary items, purchasing requests, and policies and procedures.
- Coordinated with the Finance Department to manage all financial activities for the department, including but not limited to, operating and capital expenditures, revenues, asset management, and grants.
- Coordinated with the Human Resources division to manage all personnel activities for the utility.
- Assisted with resident questions and requests through SeeClickFix, over the phone and via e-mail.
- Applied for and managed various grants for the department. Awarded $243,182 in FY 2021 for the Community Power Resiliency grant for a Power Resiliency Needs and Risk Assessment for critical facilities Citywide.
- Reviewed department policies and procedures to increase efficiency and ensure that all required controls are in place. Some of the procedures improved in FY 2021 include: internal purchasing procedures, vendor pricing audits, records destruction process, capital improvement project budgeting and tracking, revenue projections, airport card application process, and various Fleet processes.

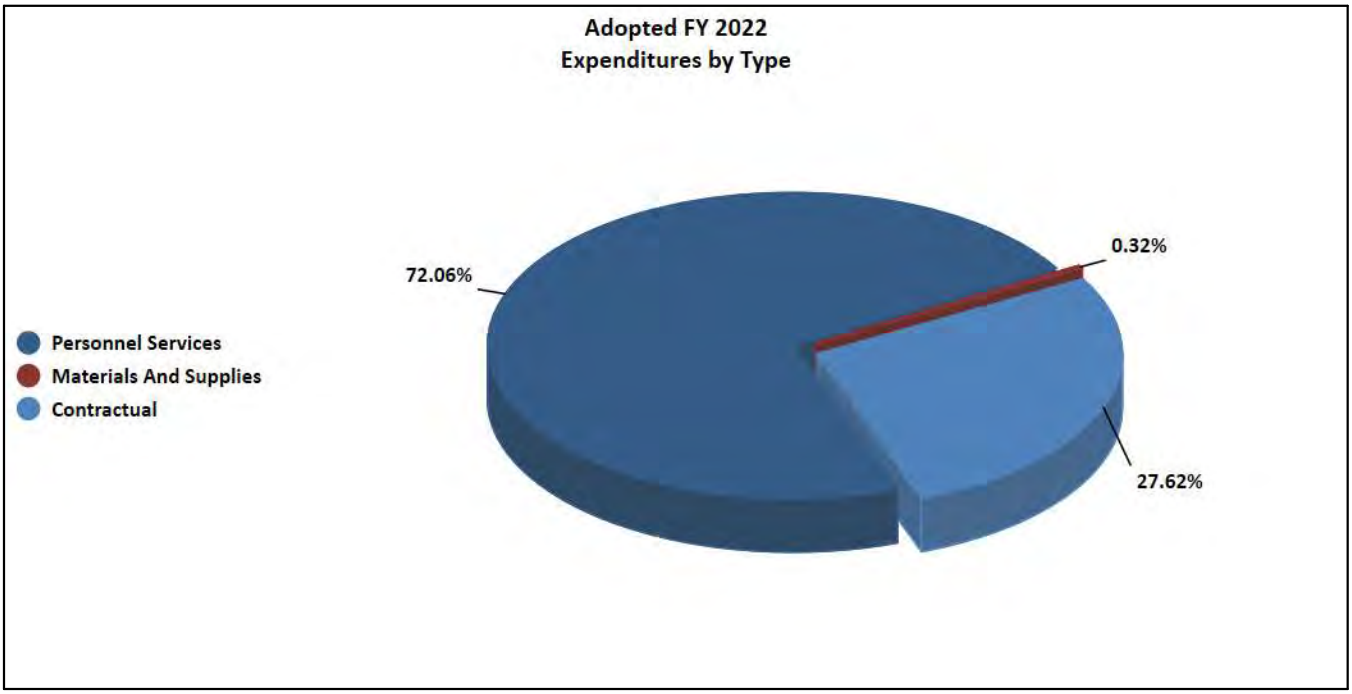
What do we plan to do in Fiscal Year 2022?

- Continue to provide leadership, management, and support of all department activities.
- Continue to review policies and procedures to improve efficiencies and controls. A thorough review of Fleet division policies and procedures is planned to streamline vehicle costing and replacement.
- Continue to provide excellent customer service at all times.
- Continue to apply for new grands and manage existing grants.

Maintenance Services Administration Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 600,594	$ 560,421	$ 573,804	$ 516,459	$ (57,345)	(10.0)%
Materials And Supplies	3,425	(76,111)	1,333	2,317	984	73.8%
Contractual	51,669	47,318	197,730	197,957	227	0.1%
Utilities	-	475	456	-	(456)	(100.0)%
Total	**$ 655,688**	**$ 532,103**	**$ 773,323**	**$ 716,733**	**$ (56,590)**	**(7.3)%**



Building Maintenance - Homeless Programs Budget Detail

What do we do?

The Building Maintenance – Homeless Program is responsible for the maintenance and repair of City facilities designated for homeless housing and shelter. Currently, these facilities include the Harrison Emergency Shelter/Navigation Center and the and the 5th Street Permanent Supportive Housing Units. This program involves both City personnel and contractual services in providing safe and sustainable facilities.

What did we do in Fiscal Year 2021?

- Managed the rehabilitation of the Harrison Emergency Shelter/Navigation Center which included items such as roof replacement, mold abatement, new epoxy flooring, parking lot slurry, renovation of kitchen and bathrooms, installation of water heater, fire sprinklers, privacy screens, new exterior fencing, replacement of HVAC systems, awnings and outdoor storage units, broken windows, rusted doors, and old appliances, addition of a dog run, and landscaping improvements.
- Collaborated with the Fire Department and Information Technology Department for improvements related to the fire monitoring system, security alarm and camera systems, and card reader system in the Harrison Emergency Shelter/Navigation Center.

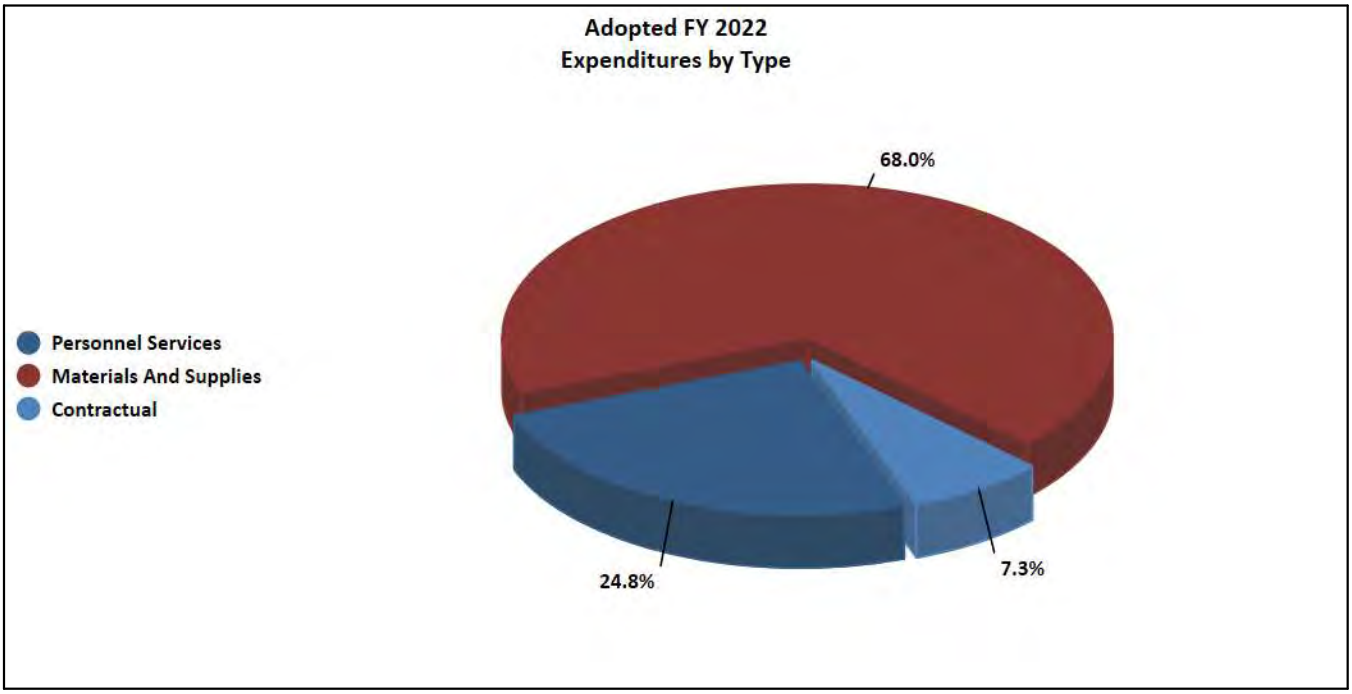
What do we plan to do in Fiscal Year 2022?

- Continue to manage contracted service work in the Harrison Emergency Shelter/Navigation Center for planned office remodel to accommodate the Centro Medico Community Clinic partnership as well as other improvements related to a dog run shelter and patio cover.
- Ensure safe and suitable operating condition of the housing units and the shelter through planned preventative maintenance and timely corrective maintenance.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ -	$ -	$ -	$ 30,366	$ 30,366	-%
Materials And Supplies	-	-	-	83,402	83,402	-%
Contractual	-	-	-	8,918	8,918	-%
Total	**$ -**	**$ -**	**$ -**	**$ 122,686**	**$ 122,686**	**-%**

Building Maintenance - Homeless Programs Budget Detail



Facility Maintenance Budget Detail

What do we do?

The Facility Maintenance Program is responsible for the maintenance and repair of 28 City-owned buildings and related public facilities using both City personnel and contractual services. A systematic preventative maintenance program is utilized to enhance the longevity and efficiency of the buildings and their related equipment and infrastructure.

What did we do in Fiscal Year 2021?

- Responded to 2,609 preventative maintenance and corrective maintenance work orders in 28 City-owned buildings to prevent failure and degradation, and to ensure safe and efficient operation of City facilities.
- Completed the installation of safety plexiglass barriers in City facilities including City Hall, Library, Police Department Building, and Fire Department Building, to reduce physical contact to mitigate the spread of Coronavirus (COVID-19).
- Continued the installation of sanitizer dispensers and physical distancing signage in various City facilities to promote proper hygiene practices for the safety of City staff and visitors.
- Repaired leaking portions of the roof in the Historic Civic Center Gymnasium, Senior Center, Circle City Center, Fire Station 1, and Fire Station 2.
- Replaced the leaking roof at the Historic Civic Center auditorium and adjacent building.
- Removed the median at the Senior Center parking lot and widened driveway approach.
- Completed mold abatement and kitchen rehabilitation in Fire Station 1.
- Completed water leak repair and mold remediation in Fire Station 5.
- Upgraded Library fire sprinklers due to fire code requirements and for book drop-off automation center.
- Repaired damaged sprinkler system in the Circle City Center caused by multiple power outages.

What do we plan to do in Fiscal Year 2022?

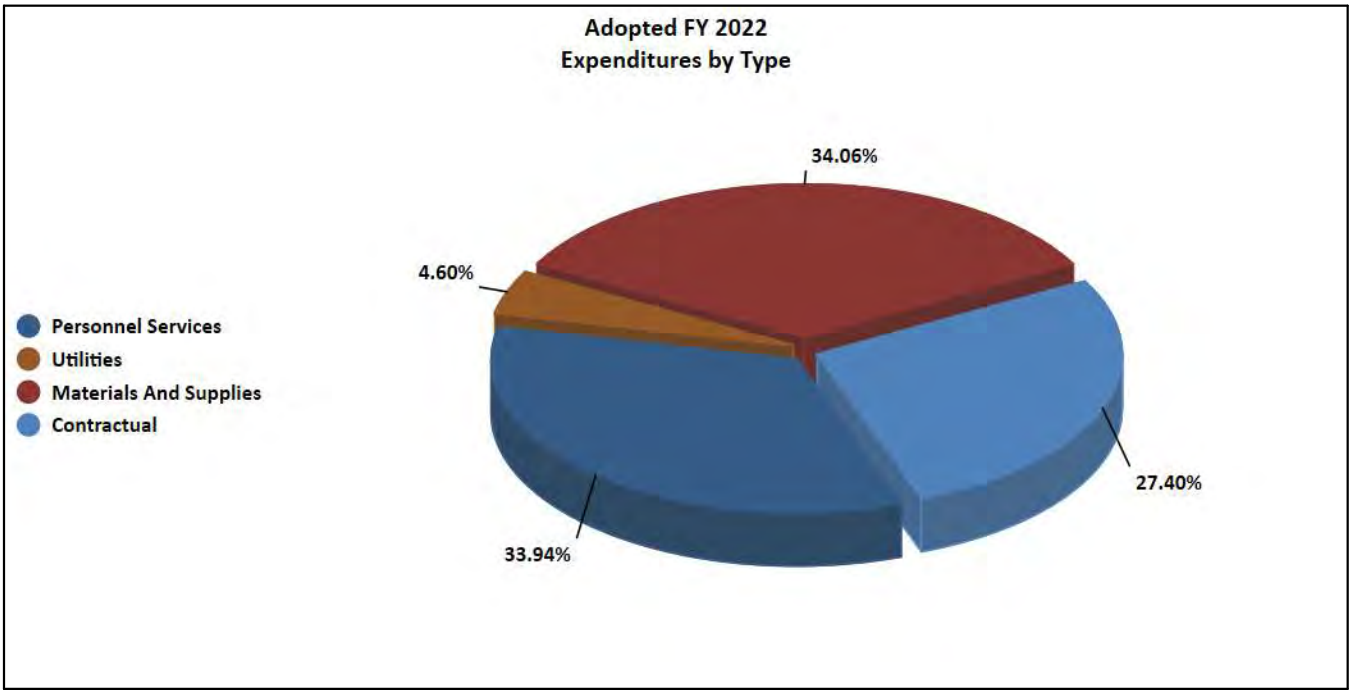
- Continue to complete all scheduled preventative maintenance and perform required repairs in a timely manner.
- Replace leaking roof in Fire Station 3.
- Install walkway lighting outside the Historic Civic Center.
- Replace wooden exterior auditorium doors at the Historic Civic Center.
- Install a new and more efficient chiller at the Historic Civic Center.
- Extend the animal control service truck parking area and install curbing for vehicle safety.

Facility Maintenance Budget Detail

- Build an additional enclosed workspace at the Warehouse.
- Continue replacement of damaged roof in the Circle City Center.
- Stripe bays in all the Fire Stations to improve visibility of the fire trucks' path of travel.
- Repaint interior of the Vicentia Activity Center.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 464,738	$ 583,704	$ 700,043	$ 695,643	$ (4,400)	(0.6)%
Materials And Supplies	633,156	815,326	564,874	697,943	133,069	23.6%
Contractual	575,541	483,027	525,899	561,599	35,700	6.8%
Utilities	58,250	70,794	93,806	94,262	456	0.5%
Capital Outlay	-	-	11,775	-	(11,775)	(100.0)%
Total	**$ 1,731,685**	**$ 1,952,851**	**$ 1,896,397**	**$ 2,049,447**	**$ 153,050**	**8.1%**



Facility Maintenance Budget Detail

Service Adjustment Changes (Operating Budget)

Description	Amount
Nexgen 311 Annual Subscription	$2,500
New PT Technical Intern Position	$10,509
Construction Materials, Equipment and Facilities Repairs, and Vandalism	$53,333
Tools, iPad, Uniforms, and Motor Pool	$5,325
Organics/Compost Waste Service	$33,063
New Facilities, Parks and Trails Manager Position	$39,423

Street / Drainage / Sidewalk Maintenance Budget Detail

What do we do?

The Street Maintenance Program provide maintenance of City streets, alleys, and right-of-way to ensure the safe passage of vehicular traffic. The program also assists with road closures, hazardous material responses and special events. It is responsible for the maintenance of concrete sidewalks, curbs and gutters, and other concrete structures within the public right-of-way, to ensure the safety of pedestrians and proper drainage of City streets and right-of-way. Street Maintenance is responsible for maintaining all regulatory, warning and guide signs, as well as all patching potholes and maintaining pavement markings within the City to provide the public with a safe and informative transportation system.

The Street Sweeping Program provides for the regular cleaning of the City's public streets and alleys using a contract street sweeping firm. An ongoing and effective street sweeping program is required to comply with the South Coast Air Quality Management District (AQMD) and National Pollutant Discharge Elimination System (NPDES) requirements.

What did we do in Fiscal Year 2021?

- Completed approximately 3,452 work orders related to street maintenance, street lighting, litter collection, and road hazard removal and repair.
- Replaced 30,291 square feet of concrete sidewalk and 970 linear feet of curb and gutter at 242 locations throughout the City.
- Repaired 25,921 square feet of potholes at 185 locations throughout the City.
- Retrieved 733 tons of debris from public right of way at 1,027 locations throughout the City.
- Repaired, replaced, or installed 341 signs within the public right-of-way.
- Cleared approximately 1,784,376 square feet of weeds from public right-of-way and debris basins at 112 locations throughout the City.
- Performed maintenance on 195 storm drain catch basins throughout the City.
- Swept approximately 23,170 curb miles, retrieving nearly 1,902 tons of rubbish from curbs and gutters.

What do we plan to do in Fiscal Year 2022?

- Replace 35,000 square feet of lifted, cracked and damaged sidewalks throughout the City to continue improving public safety.
- Replace/fill 30,000 square feet of potholes throughout the City to continue improving road conditions.
- Perform preventative maintenance on approximately 350 signs within the public right-of-way.
- Continue to provide prompt response to all debris in the public right-of-way requests.

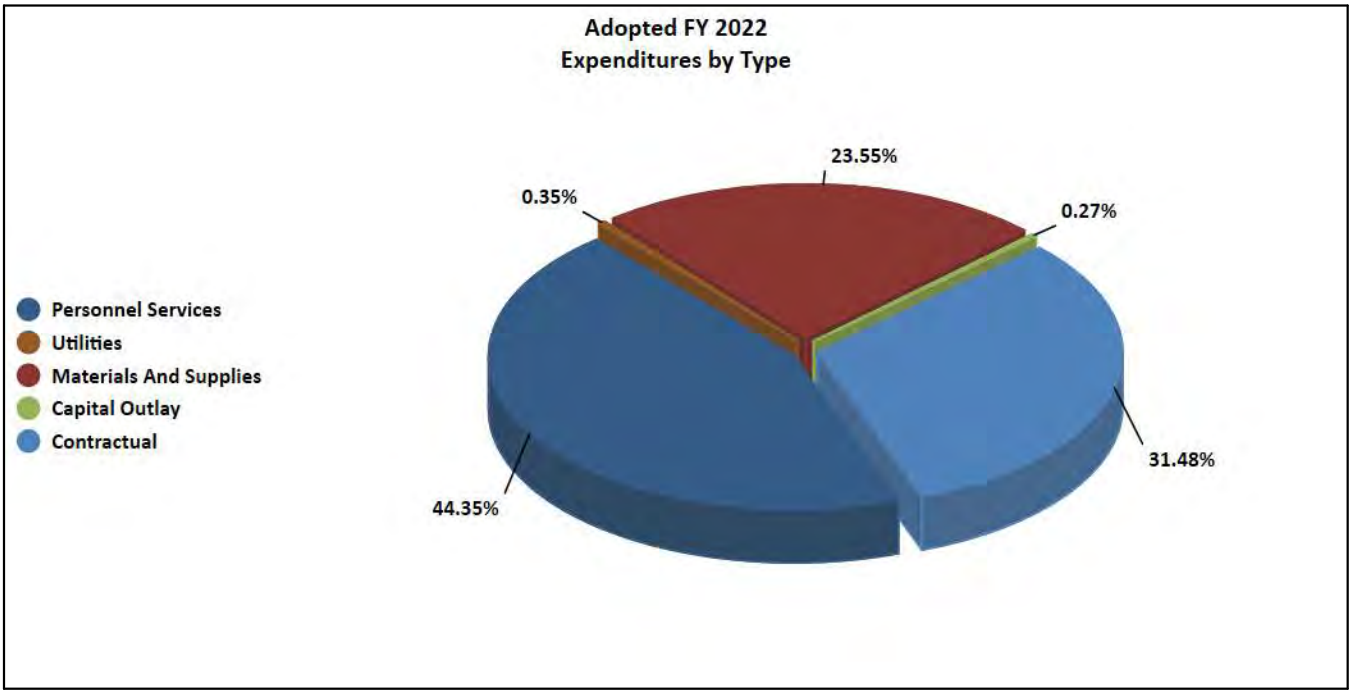
Street / Drainage / Sidewalk Maintenance Budget Detail

- Continue the Weed Abatement Maintenance Program to identify problematic areas to plan routine abatement schedules and clear 2,000,000 square feet of weeds within public right-of-way and storm drain debris basins.
- Continue to develop a comprehensive preventative maintenance storm drain program to increase the number of storm drain catch basins that are cleaned each fiscal year.
- Sweep 25,000 curb miles, retrieve 2,000 tons of rubbish from the public right-of-way to continue meeting NPDES regulations, ensure proper drainage within the City, and maintain the cleanliness of the City's public right of ways.
- Bid and award the contract to purchase and install stormwater catch basin filters throughout the City as required by the Municipal Separate Storm Sewer System (MS4) permit.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,303,880	$ 1,145,563	$ 1,372,153	$ 1,419,774	$ 47,621	3.5%
Materials And Supplies	970,987	432,612	742,221	753,876	11,655	1.6%
Contractual	727,465	830,903	920,968	1,007,947	86,979	9.4%
Utilities	8,909	11,000	6,487	11,360	4,873	75.1%
Capital Outlay	-	519,205	-	8,657	8,657	-%
Total	**$ 3,011,241**	**$ 2,939,283**	**$ 3,041,829**	**$ 3,201,614**	**$ 159,785**	**5.3%**

Street / Drainage / Sidewalk Maintenance Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New Street Light Maintenance Technician Position	$92,406
New PT Technical Intern Position	$10,508
Sign Making Software, Installation and Training	$2,497
Homeless Encampment Clean Up in Right of Away	$25,000
Brushcat Attachment for Bobcat Skid-Steer	$8,657
Tools, iPad, Uniforms, and Motor Pool	$4,963

Drainage Maintenance Budget Detail

What do we do?

The Drainage Maintenance Program is responsible for the maintenance of sewer and storm drain lines within the CFD 2000-1 district. This program conducts inspection, repair, regular maintenance, and cleaning of storm drain systems to protect the public and the environment.

What did we do in Fiscal Year 2021?

- Cleared storm drains within CFD 2000-1 as needed.

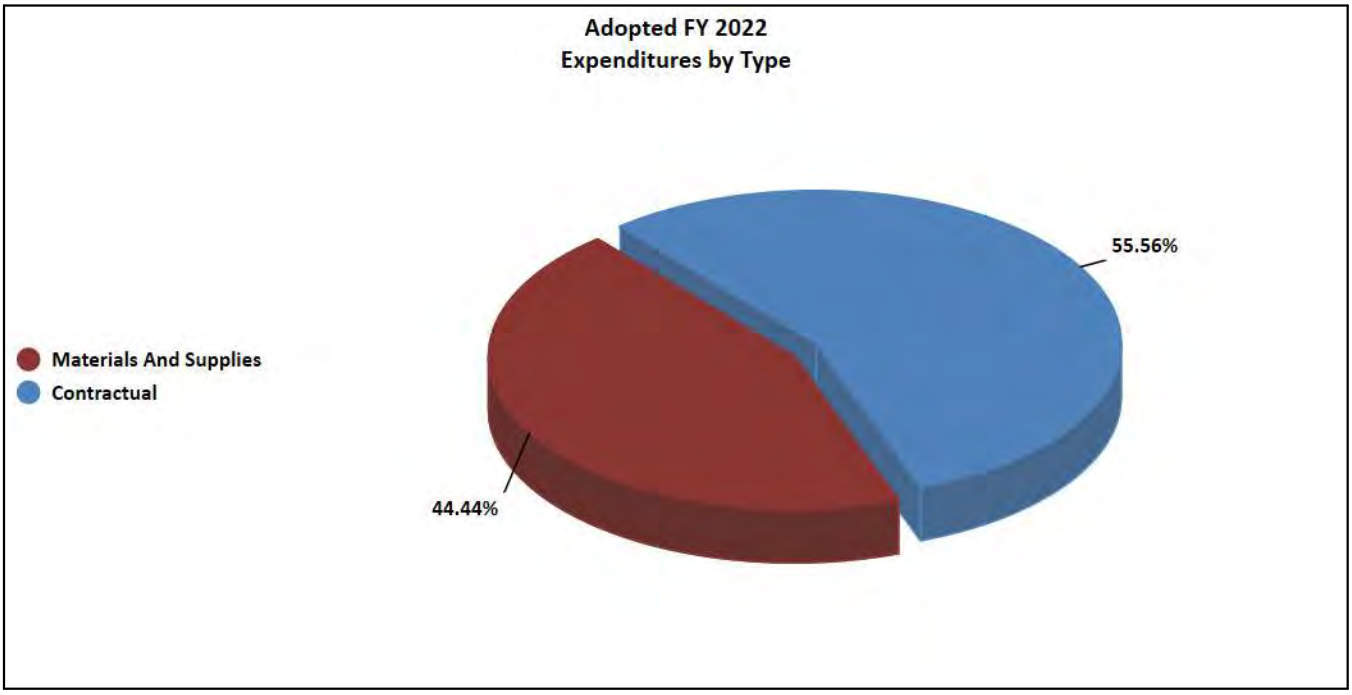
What do we plan to do in Fiscal Year 2022?

- Continue to perform maintenance on storm drains within CFD 2000-1.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Materials And Supplies	$ -	$ 1,176	$ 2,200	$ 2,200	$ -	-%
Contractual	-	2,717	2,790	2,750	(40)	(1.4)%
Total	**$ -**	**$ 3,893**	**$ 4,990**	**$ 4,950**	**$ (40)**	**(0.8)%**

Drainage Maintenance Budget Detail



NPDES Budget Detail

What do we do?

The NPDES Program administers the National Pollutant Discharge Elimination System (NPDES) program for the City of Corona. This stormwater management program is mandated by the Federal Clean Water Act and is implemented by the State Water Resources Control Board, and has the goal of preventing pollutants from entering our lakes, streams, rivers, and oceans through stormwater runoff. Under the NPDES MS4 permit, the City implements a business facility inspection program to ensure that pollutants are not flowing from private property into the stormwater system. The NPDES group also conducts numerous non-facility inspection related activities and community outreach.

What did we do in Fiscal Year 2021?

- Conducted 857 construction site visits to confirm compliance with the City's NPDES new development and construction guidelines.
- Conducted 557 commercial/industrial site visits in accordance with the inspection schedule to verify compliance with the City Municipal Code and NPDES permit.
- Performed 166 residential requests/field reviews in response to possible NPDES violations in collaboration with the Public Works Department, Code Enforcement, and Fire Department.
- Conducted 116 pool inspections to ensure discharge is within the conditions allowed by the permit.
- Responded to 16 SeeClickFix requests and 37 code enforcement referrals.
- Conducted 23 City municipal facility and 12 City airport inspections to confirm that discharge conditions are within the limits authorized by the permit.
- Participated in 23 meetings and webinars as part of the NPDES requirement for regional participation which include discussion on public education and outreach to engage and involve stakeholders in reducing pollutants in our stormwater systems.
- Submitted the City Annual NPDES Progress Report.

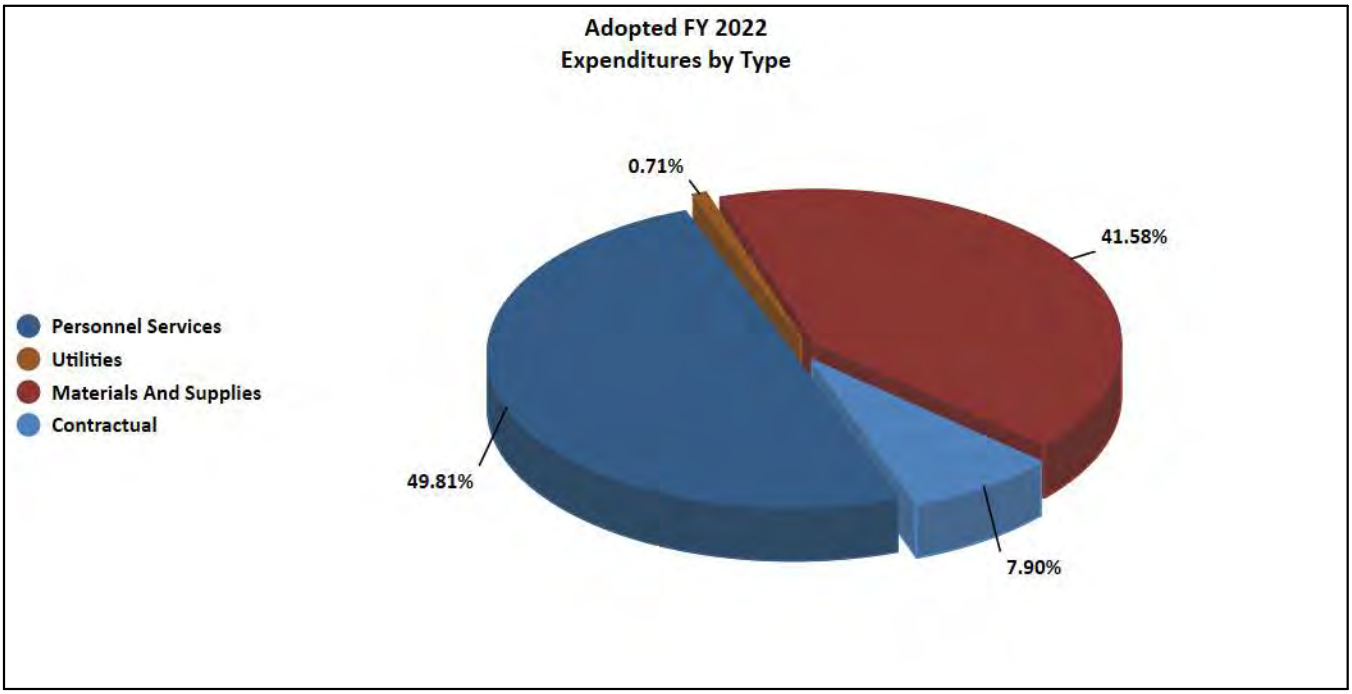
What do we plan to do in Fiscal Year 2022?

- Develop and implement a paperless system using Trakit software application for all NPDES activities.
- Assist with the Stormwater Catch Basin Filter project.
- Continue to conduct construction, industrial, and commercial facilities inspection, and enforce appropriate action in accordance with the City Code and NPDES permit.
- Continue to distribute educational materials on proper Best Management Practices (BMPs) to prevent stormwater exposure to pollutants and eliminate non-storm water discharges.

NPDES Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 403,706	$ 371,718	$ 353,211	$ 335,940	$ (17,271)	(4.9)%
Materials And Supplies	187,018	191,154	199,988	280,436	80,448	40.2%
Contractual	6,354	49,943	56,300	53,280	(3,020)	(5.4)%
Utilities	1,315	1,413	3,371	4,790	1,419	42.1%
Total	**$ 598,393**	**$ 614,228**	**$ 612,870**	**$ 674,446**	**$ 61,576**	**10.0%**



Service Adjustment Changes (Operating Budget)

Description	Amount
Motor Pool First Year Lease Payments	$3,689

Streetlighting - Districts Budget Detail

What do we do?

The Street Lighting Program provides the maintenance and repair of the City's residential and arterial street lighting system.

What did we do in Fiscal Year 2021?

- Performed maintenance and repairs on approximately 409 streetlights and responded to 33 hit streetlights.
- Replaced 8 street light service point cabinets.

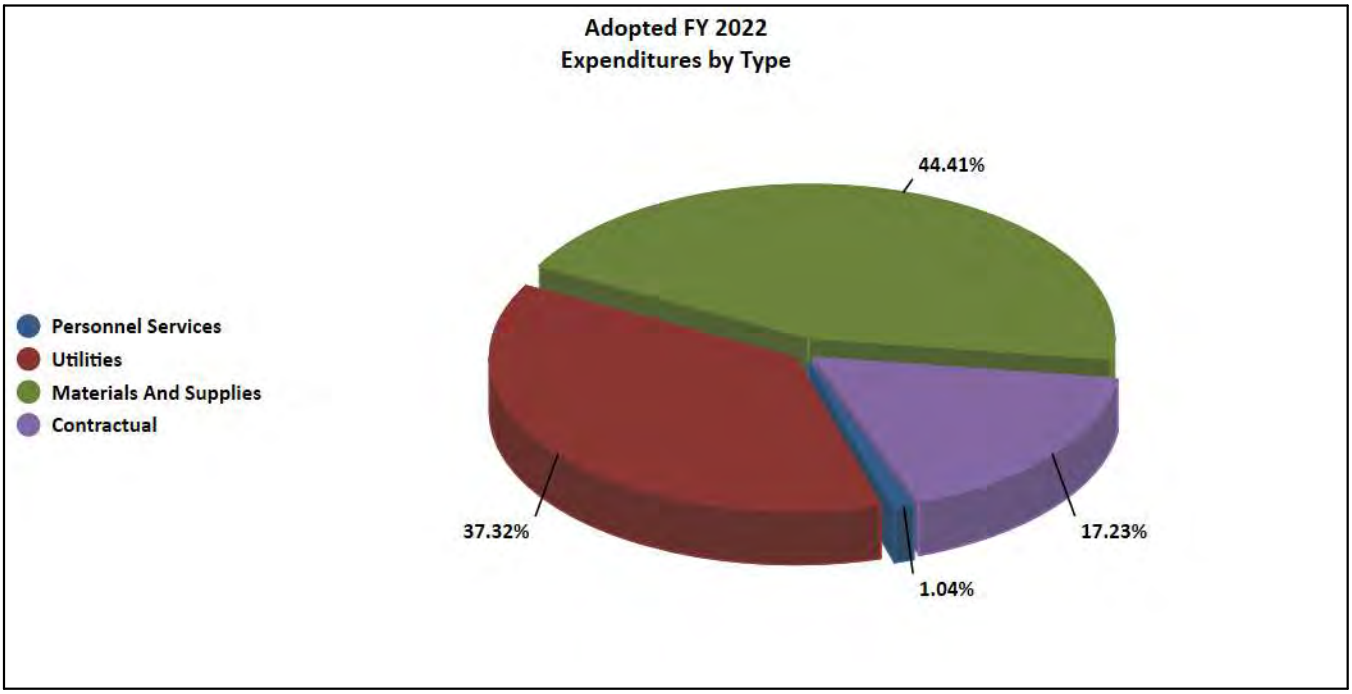
What do we plan to do in Fiscal Year 2022?

- Perform maintenance and repairs on all reported street light outages.
- Replace all identified street light service point cabinets that have reached the end of their useful service life.
- Perform quarterly nighttime street light surveys to increase preventative maintenance activities and decrease reactive maintenance.
- Respond to and replace all hit streetlights in a timely manner to ensure public safety.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,855	$ 1,522	$ 5,221	$ 12,510	$ 7,289	139.6%
Materials And Supplies	548,567	504,933	540,785	532,916	(7,869)	(1.5)%
Contractual	27,027	105,714	112,608	206,743	94,135	83.6%
Utilities	455,280	432,993	435,922	447,761	11,839	2.7%
Total	**$ 1,032,729**	**$ 1,045,162**	**$ 1,094,536**	**$ 1,199,930**	**$ 105,394**	**9.6%**

Streetlighting - Districts Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
iPad and Uniforms	$1,412
Reduction in Contracted Services	$(46,375)

Airport Budget Detail

What do we do?

The Corona Municipal Airport Program is responsible for the management of all aspects of airport operations including: the adherence of lease agreements; compliance with all federal, state, and local laws, ordinances, and regulations; and the continual maintenance of runways, taxiways, aprons, streets, grounds, lighting, and equipment located within the airport's parameters. The Airport program is dedicated to safety and providing a first-rate General Aviation facility serving commercial operators, recreational flyers, and the City of Corona.

What did we do in Fiscal Year 2021?

- Completed the replacement of 12 runway lights with LED light fixtures for increased energy efficiency and reliability.
- Replaced vandalized backflow prevention device in the airplane wash area to comply with City standard.
- Completed vegetation removal project in Runway Protection Zones (RPZ) from the South Channel and the North Wall locations.

What do we plan to do in Fiscal Year 2022?

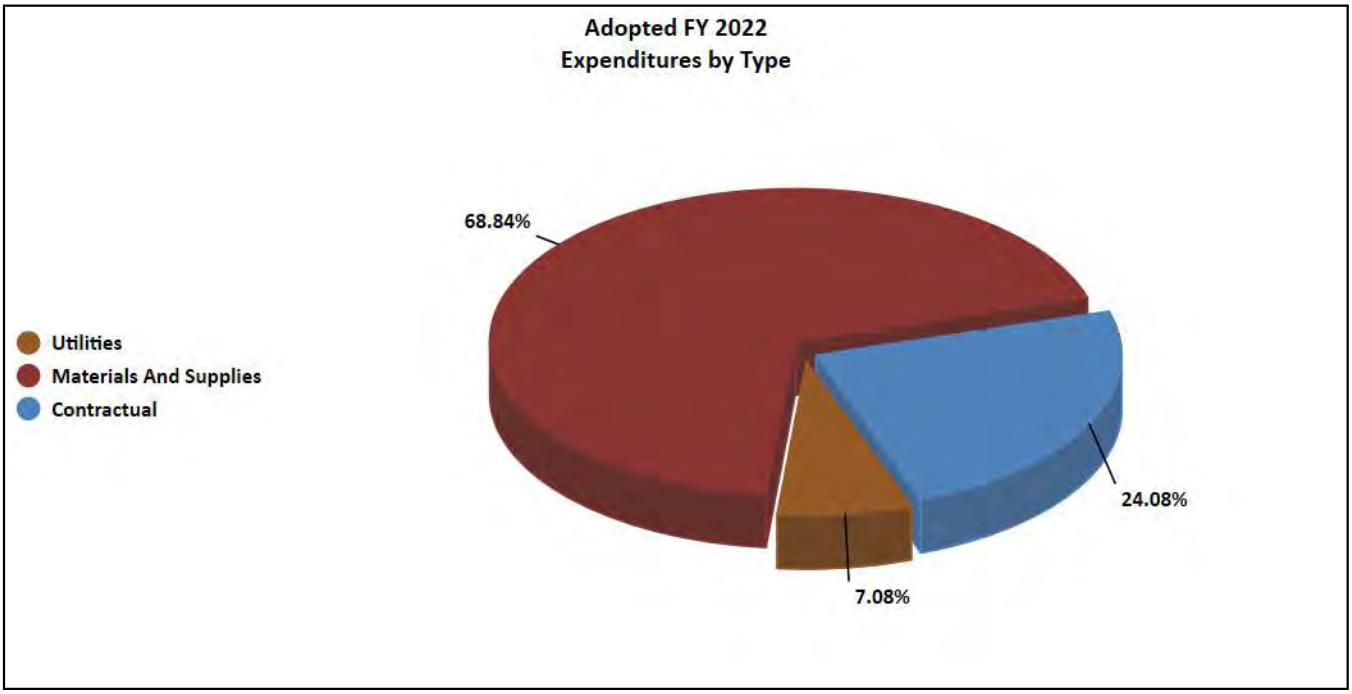
- Perform annual vegetation removal as required by the Federal Aviation Administration (FAA) and California Department of Transportation (CalTrans).
- Rehabilitate and treat asphalt and striping on Airport surface areas that fall under the City's purview.
- Install obstruction lights on the north and east side of the airport to allow for safe flight operations while preserving the protected habitat that covers the area.
- Complete runway/taxi light replacements into LED light fixtures for energy efficiency and sustainability.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 11,720	$ (9,360)	$ -	$ -	$ -	-%
Materials And Supplies	118,299	104,597	113,354	117,374	4,020	3.5%
Contractual	25,572	30,625	38,069	41,056	2,987	7.8%
Utilities	8,599	9,864	11,028	12,072	1,044	9.5%

Airport Budget Detail

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Total	$ 164,190	$ 135,726	$ 162,451	$ 170,502	$ 8,051	5.0%



Waste Disposal And Recycling Budget Detail

What do we do?

The Refuse/Recycling Program is responsible for the contract administration and oversight of the solid waste and recycling services provided by Waste Management of the Inland Empire, the City's contracted waste and recycling hauler.

What did we do in Fiscal Year 2021?

- Held two community Household Hazardous Waste (HHW) collection events at City Hall drawing 4,042 vehicles and collecting 176.025 tons of hazardous waste for safe disposal for the two events collectively.
- Created a digital campaign to disseminate recycling and organics recycling requirements and ways to become compliant.
- Held a Virtual Educational event in the Fall of 2020 to educate businesses on current and future recycling requirements and the process to report their compliance status as well as services provided by the City's waste hauler, Waste Management.
- Mailed notices to over 1,300 businesses requesting completion of the online self-certification form and educating them on recycling compliance requirements; 140 contacted us by phone and we received 338 survey responses with 218 businesses qualifying for an exemption, 95 signing up for organics services, and 126 signing up for recycling services. These statistics are through March 2021.
- Completed the Administrative Policy for AB1826 exemptions.
- Worked with the Riverside County Department of Waste Resources to implement a process at the gate to reduce erroneous disposal tonnages reported for City of Corona at the El Sobrante landfill that were incorrectly recorded under the City by cash customers who live or provide services in the unincorporated areas of the County.
- Coordinated efforts with Community Development, Public Works, and Facilities Maintenance, to address SB1383 requirements for projects and future developments with regard to enclosures and construction and demolition debris.Procured a tracking and compliance software.
- Conducted a Request for Proposal (RFP) to engage an as needed solid waste and recycling consultant to assist with SB1383 compliance requirements, amending the current franchise agreement, and the City's Municipal Code.
- Initiated recycling website renovation.

What do we plan to do in Fiscal Year 2022?

- Hold two community Household Hazardous Waste (HHW) collection events at City Hall for safe disposal of hazardous materials.

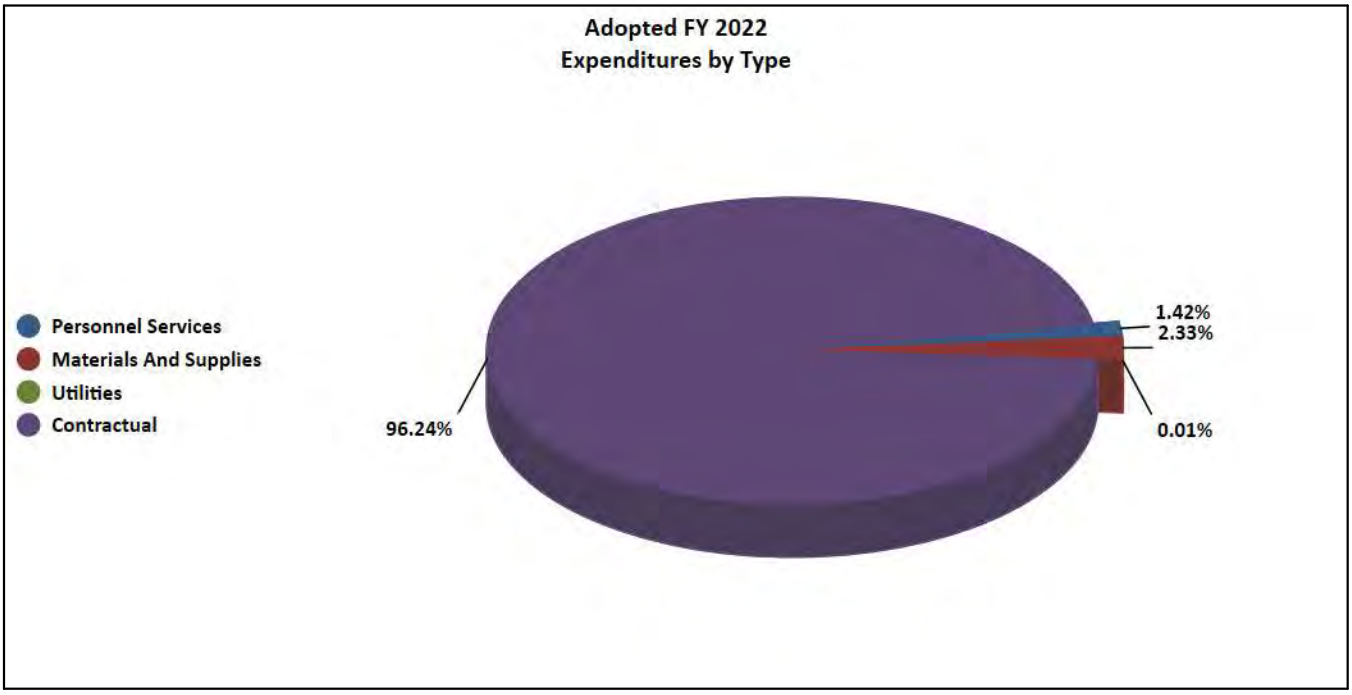
Waste Disposal And Recycling Budget Detail

- Host a virtual educational event for the business community on recycling requirements during the summer of 2021.
- Present an Ordinance to City Council for consideration of automatic minimum recycling services for compliance with AB341 and AB1826 requirements.
- Update Chapter 8.20 of the Corona Municipal Code to incorporate SB1383 requirements.
- Work with Consultant to negotiate amendment of the franchise agreement to incorporate SB1383 hauler requirements and evaluate rates, service levels, programs, and compliance.
- Continue with outreach and education efforts.
- Participate in events to promote recycling and organics recycling.
- Continue to monitor waste hauler's performance and work collaboratively to identify and resolve service issues.
- Continue to assist customers with service issues.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 8,554	$ 22,522	$ 118,069	$ 164,996	$ 46,927	39.7%
Materials And Supplies	185,211	121,725	94,293	269,712	175,419	186.0%
Contractual	9,032,785	9,748,777	10,692,470	11,148,257	455,787	4.3%
Utilities	-	-	1,077	1,077	-	-%
Total	**$ 9,226,550**	**$ 9,893,024**	**$ 10,905,909**	**$ 11,584,042**	**$ 678,133**	**6.2%**

Waste Disposal And Recycling Budget Detail



Warehousing Budget Detail

What do we do?

The Warehouse Services Program provides for a centralized inventory and warehouse operations, storage, shipping, receiving and distribution operations for inventory items, file archives, surplus material and housing of supplies and equipment requiring temporary storage.

What did we do in Fiscal Year 2021?

- Closely monitored Warehouse inventory and ensured adequate inventory supply levels were maintained to support the City as a whole.
- Sourced high demand COVID-19 safety supplies for the City including front line Public Safety staff.
- Implemented a new purchase order tracking system within the warehouse inventory system to increase order reliability and efficiency. This system has decreased ordering times, allowing stock to be replaced more quickly.
- Reviewed minimum and maximum required quantities throughout the warehouse to ensure stock is available when needed, without carrying an excessive amount of parts.

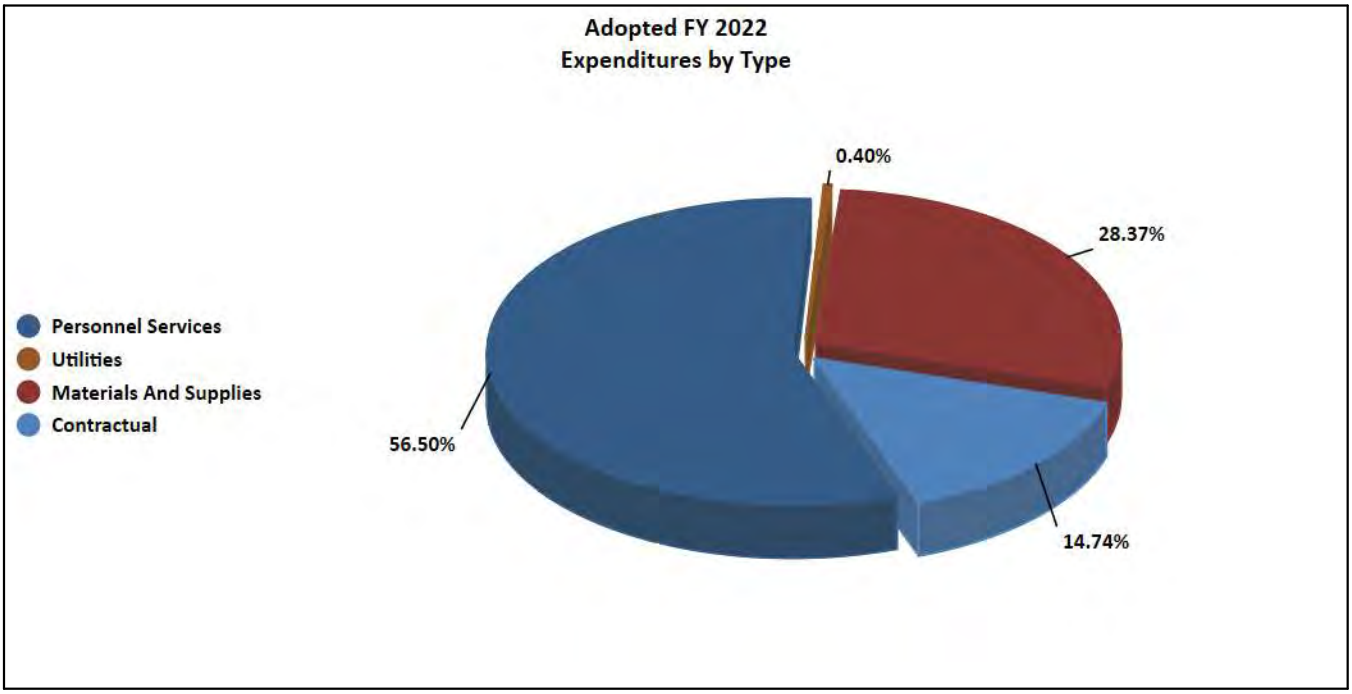
What do we plan to do in Fiscal Year 2022?

- Continue to closely monitor Warehouse inventory to ensure adequate inventory supply levels are maintained to support the City as a whole.
- Continue to finetune warehouse reporting to allow staff to more efficiently source products using "just in time" (JIT) ordering.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 323,509	$ 294,461	$ 181,402	$ 171,096	$ (10,306)	(5.7)%
Materials And Supplies	67,408	93,223	101,894	85,902	(15,992)	(15.7)%
Contractual	39,900	37,920	43,842	44,623	781	1.8%
Utilities	306	397	500	1,204	704	140.8%
Capital Outlay	-	-	12,000	-	(12,000)	(100.0)%
Total	**$ 431,123**	**$ 426,001**	**$ 339,638**	**$ 302,825**	**$ (36,813)**	**(10.8)%**

Warehousing Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
Nexgen 311 Annual Subscription	$500

City Fleet Maintenance Budget Detail

What do we do?

The Fleet Services Program administers and maintains the operation and maintenance of all City-owned vehicles, heavy construction equipment, and machinery, including fire apparatus, emergency units and related equipment. This section is responsible for scheduling preventative maintenance and repairing City-owned fleet, monitoring and maintaining the asset management system, and the coordination of specialized repairs contracted with local vendors. This section also administers the vehicle and equipment replacement program, maintains and operates the City fueling infrastructure, and oversees other fleet related programs.

What did we do in Fiscal Year 2021?

- Completed approximately 2,299 preventative and corrective maintenance work orders for City vehicles.
- Maintained the fire apparatus service schedule of 23 front line/first response units.
- Directed the selection and procurement of 72 vehicles, ensuring that staff can rely on suitable, modern, and reliable vehicles to support the needs of the community.
- Monitored fuel usage and maintained sufficient fuel supply across the City's unleaded, diesel, and Compressed Natural Gas (CNG) fuel stations.
- Scheduled and maintained all Underground Storage Tanks regulatory compliance inspections and testing in the City's fueling stations.
- Collaborated to create a comprehensive CNG Facility Maintenance Plan including Hazardous Material Business Plan, Site Map, and Emergency Plan.

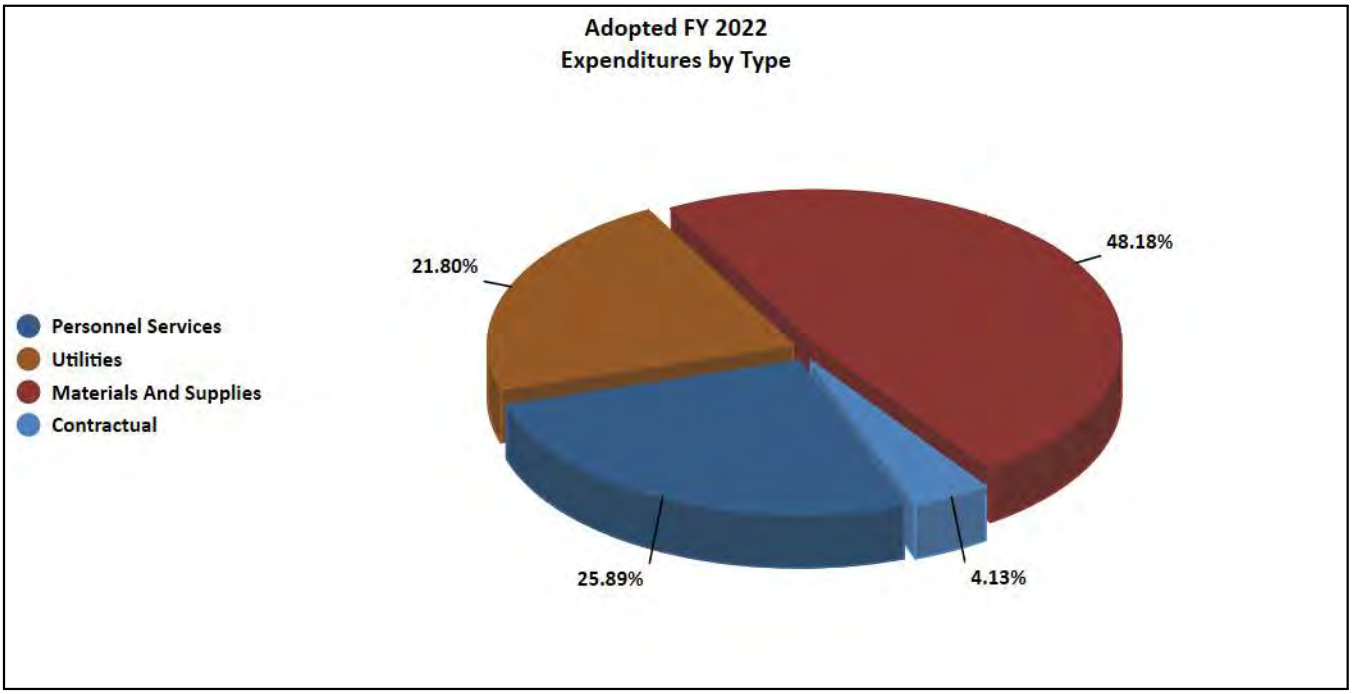
What do we plan to do in Fiscal Year 2022?

- Provide specifications, work with equipment manufacturers and City vendors to replace 54 vehicles and participate in the procurement of any new additions to the fleet.
- Implement CNG compressor remediation based on the results of the CNG station evaluation.
- Upgrade automotive lift to accommodate Fire Department's new Tractor Driven Aerial Fire Apparatus.
- Implement annual exterior detailing of Police Department vehicles.
- Continue to develop and train Fleet Staff in order to provide quality and dependable service for all the City's Divisions.

City Fleet Maintenance Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,100,856	$ 1,475,082	$ 1,203,186	$ 1,176,024	$ (27,162)	(2.3)%
Materials And Supplies	1,531,157	1,473,728	2,089,159	2,188,881	99,722	4.8%
Contractual	164,245	120,510	156,200	187,751	31,551	20.2%
Utilities	860,908	822,331	989,641	990,145	504	0.1%
Capital Outlay	145,413	224,384	3,305,177	-	(3,305,177)	(100.0)%
Total	**$ 3,802,579**	**$ 4,116,035**	**$ 7,743,363**	**$ 4,542,801**	**$ (3,200,562)**	**(41.3)%**



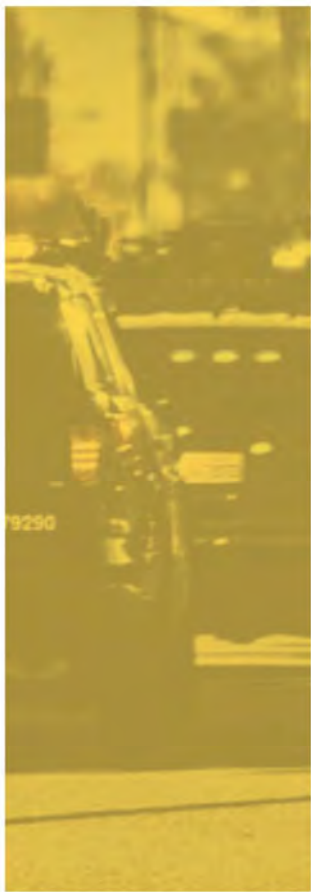
Service Adjustment Changes (Operating Budget)

Description	Amount
Standby Pay for Fleet - Special Compensation Addition	$29,727
Annual Exterior Detailing PD Units	$24,990
Motor Pool First Year Lease Payments	$71,954

POLICE DEPARTMENT

The mission of the Corona Police Department is to achieve excellence in policing, we will ensure safety and security of the public through strong community partnerships and investment in our people.





Police Budget Detail



What do we do?

Within the Public Safety and Emergency Response service area, the Police Department provides various services that ensure a safe and a high quality of life in our City. The Police Department also maintains the City's animal shelter. The mission of the Police Department is to achieve excellence in policing, we will ensure safety and security of the public through strong community partnerships and investment in our people.

Performance Measures

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
Number of Total Calls for Service	99,086	99,872	95,927	84,153
Average Response Time (Priority One)	5 Min 27 Sec	5 min 27 sec	5 min 27 sec	5 Min 56 Sec
Number of Sworn Officer per 1,000 population	0.88	0.92	0.92	0.92
Number of Animals Adopted	1,318	963	1,200	983
Number of Adoptable Animals Euthanized	None	None	None	None

What does it cost?

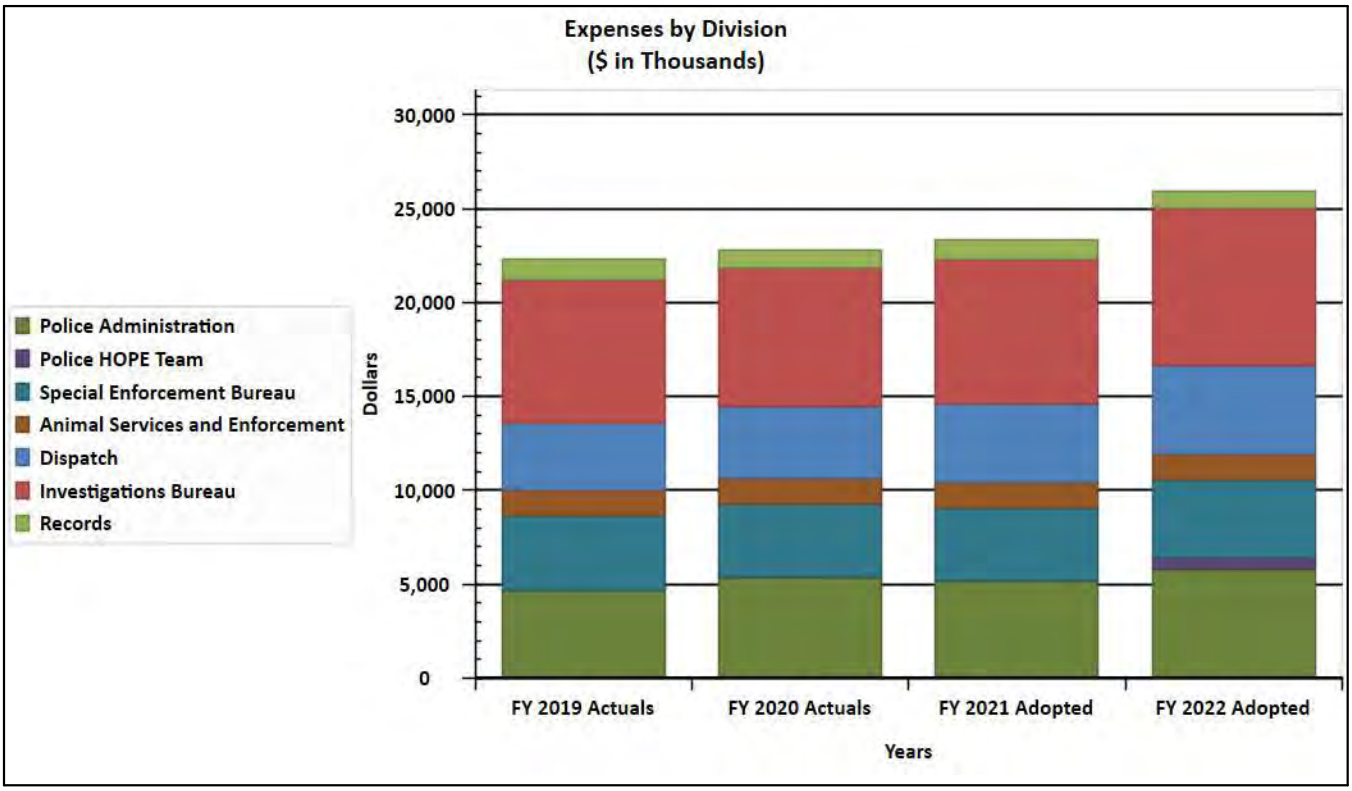
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 44,989,902	$ 46,831,457	$ 48,477,470	$ 51,413,864	$ 2,936,394	6.1%
Special Revenue Fund	655,454	475,962	398,046	707,568	309,522	77.8%
Total Expenses	**$ 45,645,356**	**$ 47,307,419**	**$ 48,875,516**	**$ 52,121,432**	**$ 3,245,916**	**6.6%**

Police Budget Detail

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Police Administration	$ 4,718,043	$ 5,380,315	$ 5,190,665	$ 5,778,018	$ 587,353	11.3%
Police HOPE Team	-	-	-	635,908	635,908	-%
Police Patrol Bureau	23,353,845	24,528,213	25,559,859	26,201,746	641,887	2.5%
Special Enforcement Bureau	3,937,767	3,923,061	3,874,140	4,184,073	309,933	8.0%
Animal Services and Enforcement	1,396,734	1,328,605	1,369,631	1,307,101	(62,530)	(4.6)%
Dispatch	3,525,982	3,798,620	4,144,620	4,731,568	586,948	14.2%
Investigations Bureau	7,653,737	7,371,881	7,750,802	8,411,583	660,781	8.5%
Records	1,059,248	976,724	985,799	871,435	(114,364)	(11.6)%
Total Expenses	**$ 45,645,356**	**$ 47,307,419**	**$ 48,875,516**	**$ 52,121,432**	**$ 3,245,916**	**6.9%**



Police Department Organization Chart

Robert Newman, Chief of Police

Administration

1.00 FTE – Chief of Police
3.00 FTE – Police Captain
3.00 FTE – Police Sergeant
1.00 FTE – Police Corporal
3.00 FTE – Police Officer II
1.00 FTE – Management Analyst II
1.00 FTE – Rangemaster
1.00 FTE – Assistant to the Chief of Police
1.00 FTE – Accounting / Grant Specialist
1.00 FTE – Administrative Assistant
1.00 FTE – Crime Prevention Assistant

17.00 FTE Administration Subtotal

Police Patrol Bureau

5.00 FTE – Police Lieutenant
15.00 FTE – Police Sergeant
16.00 FTE – Police Corporal
72.00 FTE – Police Officer I/II
6.00 FTE – Jailer
8.00 FTE – Community Services Officer II
3.00 FTE – Community Services Officer I

125.00 FTE Police Patrol Bureau Subtotal

Special Enforcement Bureau

0.50 FTE – Police Lieutenant
1.00 FTE – Police Sergeant
1.00 FTE – Police Corporal
13.00 FTE – Police Officer II
1.00 FTE – Administrative Assistant

16.50 FTE Special Enforcement Bureau Subtotal

Animal Services and Enforcement

0.33 FTE – Support Services Manager
1.00 FTE – Animal Control Supervisor
4.00 FTE – Animal Control Officer II
3.00 FTE – Animal Control Officer I
1.00 FTE – Administrative Assistant

9.33 FTE Animal Services and Enforcement Subtotal

Dispatch Services

0.34 FTE – Support Services Manager
4.00 FTE – Public Safety Dispatch Supervisor
6.00 FTE – Senior Public Safety Dispatcher
17.00 FTE – Public Safety Dispatcher I/II
2.00 FTE – Public Safety Dispatch Call Taker
1.00 FTE – Dispatch Manager

30.34 FTE Dispatch Services Subtotal

Investigations Bureau

0.50 FTE – Police Lieutenant
4.00 FTE – Police Sergeant
22.00 FTE – Police Detective
2.00 FTE – Police Officer I/II
2.00 FTE – Crime Analyst
2.00 FTE – Forensic Technician II
2.00 FTE – Property Administrator
1.00 FTE – Administrative Assistant
1.00 FTE – Senior Office Assistant

36.50 FTE investigations Bureau Subtotal

Records

0.33 FTE – Support Services Manager
1.00 FTE – Police Records Supervisor
9.00 FTE – Police Records Technician II

10.33 FTE Records Subtotal

FY 2021 Position Totals

245.00 – Full-Time FTE
19.30 – Part-Time FTE (not reflected above)
264.30 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Police Administration Budget Detail

What do we do?

The Chief of Police, with the Police Captains, Lieutenants, and Professional Staff Manager, are responsible for overseeing the department's policies and procedures, department's budget and grants, providing internal and external communication regarding departmental matters and events, and directing the goals and mission of the department. The Chief of Police and the Command Staff will direct the department to pursue the fundamental mission of excellence in policing through quality customer service, reduction of crime, the efficiency of systems and service, and excellence through training. Additionally, they set the leadership and performance standards that ensure all department employees treat a diverse community with respect, courtesy, dignity, and empathy.

The Personnel and Training Unit recruits, tests, and conducts background checks on all prospective department employees. Additionally, this unit is responsible for coordinating and managing police cadets, explorers, volunteer programs, policy development, special community events, and special project coordination. Other duties include coordinating all state-mandated training and training records management, community outreach, crime prevention, and the department shooting range and training facility. The unit also oversees the Clergy Program, the Volunteer Program, and the Corona Police Community Partnership.

What did we do in Fiscal Year 2021?

- Acquired over $915,000 in funding from various federal and state grants.
- Participated in professional training for Command Staff.
- Expanded community outreach through virtual meetings with Corona Police-Community Partnership (CPCP) and Clergy.
- The Professional Staff Manager conducted site visits to local law enforcement agencies and animal shelters and facilitated ongoing and new projects in various divisions.
- Created Community Relations Unit to enhance and maintain community partnerships.
- Provided Diversity and Racial Profiling Training for officers.
- Provided Principled Policing, Biased Based Policing, Remaining Fair and Impartial, Crisis Intervention Training.
- Provided Police De-Escalation Training.
- Filled part-time and full-time professional staff and sworn officer positions.
- Purchased eSOPH software to help manage and expedite the hiring process for new employees.

What do we plan to do in Fiscal Year 2022?

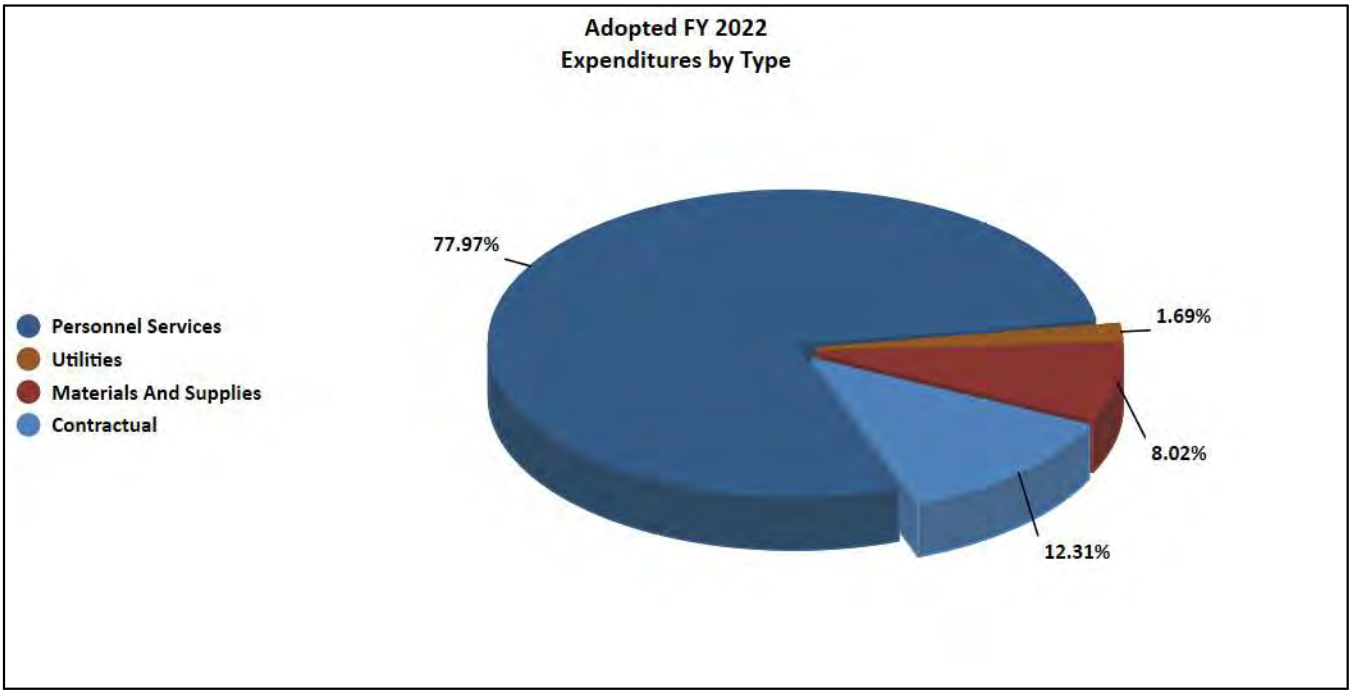
- Continue to be proactive in grant opportunities and other potential sources of revenue.
- Ongoing professional training for Command Staff.

Police Administration Budget Detail

- Continue to enhance budget planning to account for future equipment and technology needs and utilize the Capital Improvement Plan (CIP) process for facility upkeep.
- Reclassify part-time Crime Prevention Assistant to a full-time position to accomplish the mission of creative outreach and community programs.
- Add additional part-time Cadet positions to address staffing vacancies throughout the department and provide these positions experience to become candidates for promotional opportunities.
- Citizens Police Academy to enhance and maintain community partnerships.
- Continue to fill all funded part-time, full-time professional, and sworn officer positions.
- Continue to monitor the need for full-time civilian background investigator.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 3,592,850	$ 4,161,586	$ 4,109,500	$ 4,505,188	$ 395,688	9.6%
Materials And Supplies	533,284	480,004	419,124	463,459	44,335	10.6%
Contractual	504,239	649,341	566,751	711,481	144,730	25.5%
Utilities	87,670	89,384	95,290	97,890	2,600	2.7%
Total	**$ 4,718,043**	**$ 5,380,315**	**$ 5,190,665**	**$ 5,778,018**	**$ 587,353**	**11.3%**



Police Administration Budget Detail

Service Adjustment Changes (Operating Budget)

Description	Amount
New Accounting / Grants Specialist Position	$92,346
Reclassify PT Crime Prevention Assistant to FT Crime Prevention Assistant	$45,342
Five (5) New PT Police Cadet Positions	$88,920

Police HOPE Team Budget Detail

What do we do?

The Homeless Outreach and Psychiatric Evaluation, or HOPE Team, is a four-person team whose primary duties are to be the first responders and primary contact on calls-for-service involving the homeless and the mentally ill. The team also proactively seeks out and contacts people who are homeless and who need services. The team utilizes a balance of support resources and enforcement to ensure a good quality of life for our community as well as a better quality-of-life for the homeless individuals themselves. To enhance the HOPE Team mission, the City has contracted with City Net to reach out to those experiencing homelessness. The City Net group works with the HOPE Team and provides case management for those ready to receive services. City Net can direct people to the right kind of services and help them navigate through various social services processes.

What did we do in Fiscal Year 2021?

- Added two more members to the HOPE Team.

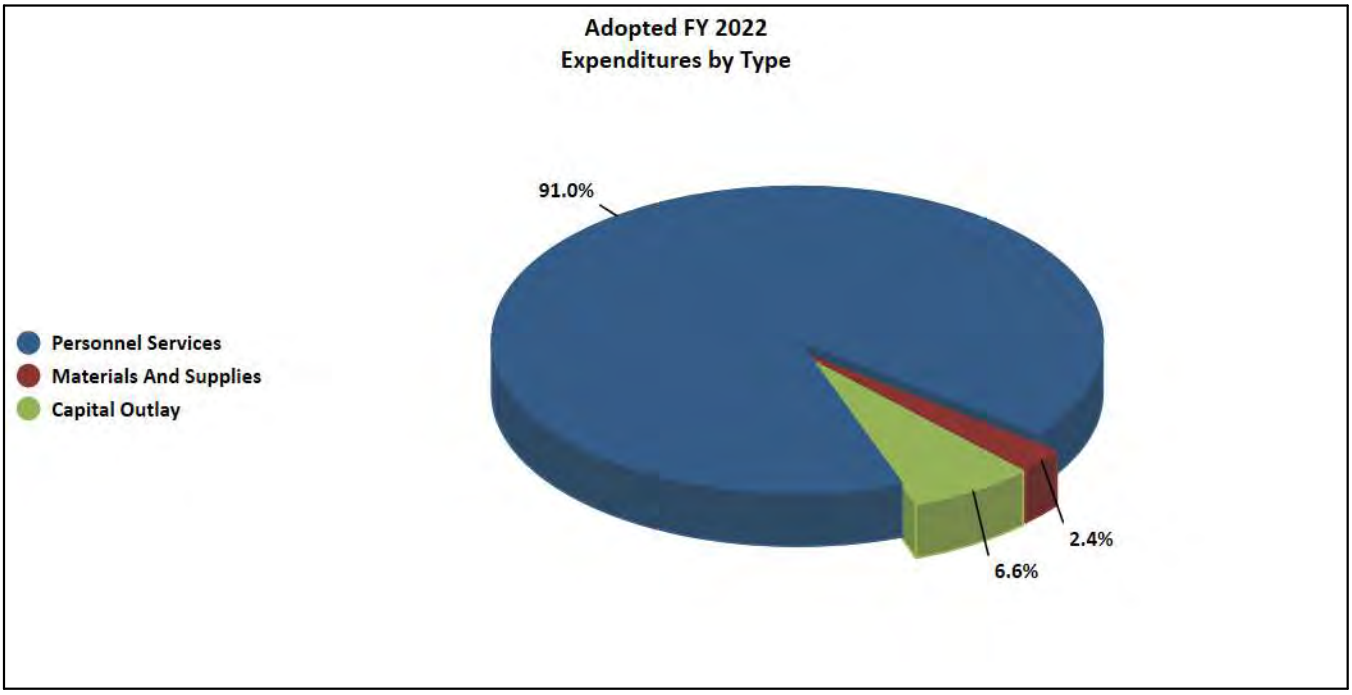
What do we plan to do in Fiscal Year 2022?

- Develop a partnership with the civilian mental health counselors from the Community Behavioral Health Assessment Team (CBAT). CBAT will work directly with the HOPE Team.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ -	$ -	$ -	$ 578,718	$ 578,718	-%
Materials And Supplies	-	-	-	15,190	15,190	-%
Capital Outlay	-	-	-	42,000	42,000	-%
Total	**$ -**	**$ -**	**$ -**	**$ 635,908**	**$ 635,908**	**-%**

Police HOPE Team Budget Detail



Police Patrol Bureau Budget Detail

What do we do?

The Patrol Bureau is the largest unit in the organization and is responsible for providing services by uniformed personnel. The Patrol Bureau is the first responder to citizen's calls for service. The City is divided into four geographical areas, each containing a deployment zone. Each zone is managed by a Lieutenant and patrolled by officers assigned to the zone. Zones enhance public access and community interaction, creating closer ties and facilitating citizens and police working together to address community concerns. Patrol staff participates in the Adopt-A-School Program, where officers enhance community relations by having a presence at elementary and middle schools. They also participate in the Run with A COP (Anti-Childhood Obesity Program); this partnership is with the 100 Mile Club® and the Corona Norco Unified School District to get the word out about staying healthy and being active. In addition, Patrol personnel participates in Coffee with a Cop, whose mission is to build community relationships between the Police and the citizens they serve. Units within the Patrol Bureau include:

The Unmanned Aircraft Systems (UAS) Program enhances the safety and service provided to the community and its peace officers through the effective use of UAS technology. UAS enables officers to have access to complete information when responding to calls for service and allows the department to deploy its resources more efficiently and effectively. The Jail Management Unit oversees the maintenance and facility needs of the jail while managing and supervising the Jailers who process arrestees, conduct searches, inventory related property, verify arrestees identity and complete related paperwork. They fingerprint and photograph inmates and collect DNA as required by law. Jailers transport inmates from field locations to the City jail and from the jail to other detention facilities. Community Service Officers (CSO's) assist in handling police reports and other various duties to assist officers. They also assist in non-injury traffic accidents and provide security-related information to the public.

The Field Training Officer, or FTO, Program provides in-field training to new or lateral officers. Officers successfully graduate from the FTO Program after demonstrating their ability to competently act as a solo police officer according to the California Commission on Police Officer Standards and Training (POST) guidelines. The Honor Guard Unit performs ceremonial duties at funerals (for active and retired employees and Line of Duty Deaths), retirement and awards ceremonies, parades, City events, and special community events.

The K-9 and Mounted Units provide resources and support to patrol and other police divisions as requested. The K-9 unit offers a much safer and more effective means of conducting building searches, apprehending fleeing criminals, tracking lost persons and suspects, narcotics and evidence searches, and scene control. The Mounted Unit is a team of specially trained, equestrian certified police officers, who also participate in ceremonies, parades, holiday theft prevention patrol, search and rescue, criminal transient abatement enforcement, and other special events throughout the year.

What did we do in Fiscal Year 2021?

- Maintain emergency response times within six minutes or less.
- Directed enforcement in high crime areas.

Police Patrol Bureau Budget Detail

- Issued naloxone medicine to field officers for overdose treatment.
- Deployed Automated External Defibrillators (AED's) to eight patrol vehicles for CPR situations.

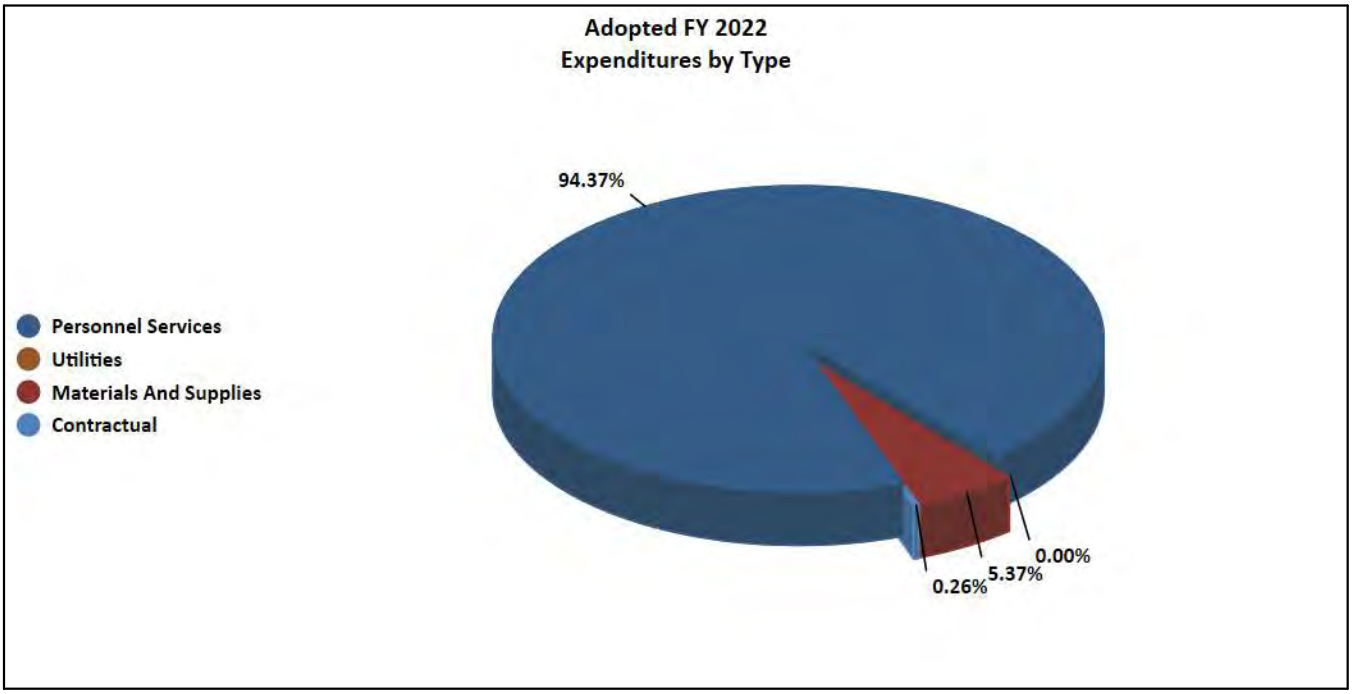
What do we plan to do in Fiscal Year 2022?

- Add Police Officer II position to relieve overtime, increase officer availability times, and combat quality of life crimes.
- Add additional Community Service Officer (CSO) positions to allow officers increased availability and reduce emergency response times.
- Build a platform to collect and report law enforcement stop data to the Department of Justice under The Racial and Identity Profiling Act (RIPA).

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 21,982,901	$ 22,963,400	$ 24,004,803	$ 24,726,196	$ 721,393	3.0%
Materials And Supplies	1,338,294	1,529,985	1,515,036	1,406,230	(108,806)	(7.2)%
Contractual	32,254	33,821	39,420	68,320	28,900	73.3%
Utilities	396	1,007	600	1,000	400	66.7%
Total	**$ 23,353,845**	**$ 24,528,213**	**$ 25,559,859**	**$ 26,201,746**	**$ 641,887**	**2.5%**

Police Patrol Bureau Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
Two (2) New Corporal Positions	$381,242
New Police Officer II Position	$170,511
New Lieutenant Position	$265,815
Four (4) New Community Service Officer II Positions	$221,796
In-Car Video System Extended Warranty and Retained Vehicles	$58,125

Special Enforcement Bureau Budget Detail

What do we do?

The Special Enforcement Bureau is responsible for other operations of the Police Department. Units included in the Special Enforcement Bureau:

The Traffic Unit is responsible for traffic collision investigations, collision prevention and educational programs, vehicle code enforcement, traffic flow regulations, review of City development plans related to public safety concerns and traffic issues, commercial vehicle enforcement, parking enforcement, tow rotation regulations and oversight, tow rotation company inspections, and special event permits. Additionally, the Traffic Unit participates in the "Drive-4-Life" teen driver safety program. This program is designed for young drivers who have a license or those about to get one in an effort to promote traffic safety on roadways and to prevent fatal traffic collisions.

The Youth and Family Services Unit is comprised of various programs, such as the Youth Diversion Team Program, which provides intervention services to first-time juvenile offenders and at-risk youth. The School Resource Officer (SRO) Program, created through a partnership with the Corona Norco Unified School District (CNUSD), provides four full-time police officers on high school campuses to prevent and deter crime and provide technical and educational assistance to staff and students. The Family Service Services Division Sergeant also serves as the Corona Police Department Hate Crime Coordinator. As the coordinator, the Sergeant establishes relationships with formal community-based organizations and leaders and ensures proper documentation, investigation, and data collection of incidents involving hate crimes.

What did we do in Fiscal Year 2021?

- Conducted four DUI checkpoints in association with the Officer of Traffic Safety.
- Facilitated several community educational programs such as Drive 4 Life and Pedestrian Walk for Safety.
- Implementation of a Motor Sergeant to increase traffic enforcement capabilities.
- Sat on CNUSD's Student Attendance and Review Board (SARB). The SARB not only assisted families with attendance issues, they also provided resources and support for senior students who were not on track to graduate due to challenges brought on by COVID. The California Office of Education also awarded SARB with the 2021 Model SARB Award.
- Our SROs also assisted elementary and intermediate schools with attendance and safety issues arising in students' homes during COVID mandated virtual learning.

What do we plan to do in Fiscal Year 2022?

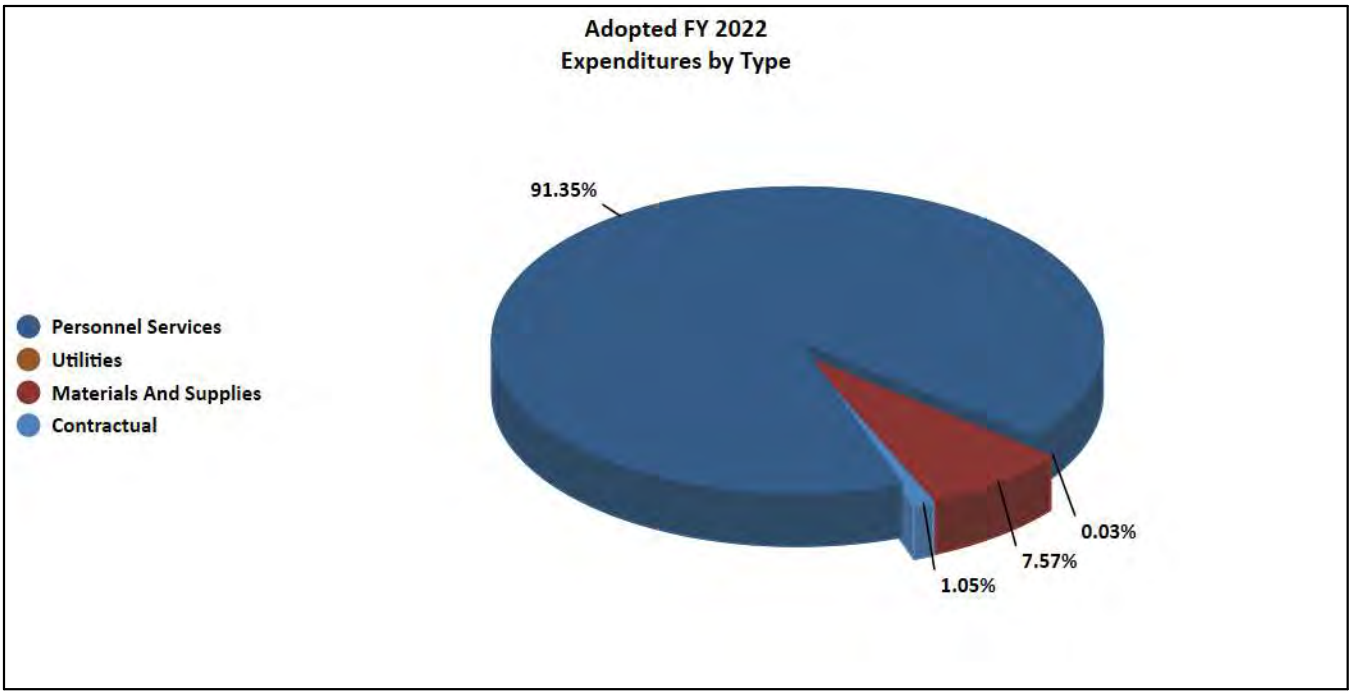
- Create a Special Enforcement Bureau (SEB) Lieutenant position. Introducing an SEB Lieutenant will cause some operations to be restructured. This restructuring will have the Lieutenant oversee the traffic bureau, allow Sergeants to supervise personnel in the field, and ensure proper management of special operation units.

Special Enforcement Bureau Budget Detail

- Add a Police Officer II – Traffic Motor Officer, assigned to nights and weekends. Traffic is a priority concern for the community and the city. Traffic enforcement of high-risk violations during evening hours will aid in overall traffic concerns, including driving under the influence programs.
- Host a youth bicycle safety event.
- Partner with the Riverside County Office of Education to implement the Aware to Care Exchange (ACE). This web-based program supports children exposed to violence, trauma, and other adverse childhood experiences by improving communication and collaboration between first responders, community-based organizations, schools, and school districts.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 3,551,707	$ 3,551,205	$ 3,553,092	$ 3,822,055	$ 268,963	7.6%
Materials And Supplies	319,016	314,362	268,598	316,818	48,220	18.0%
Contractual	63,498	56,260	51,950	44,100	(7,850)	(15.1)%
Utilities	313	1,234	500	1,100	600	120.0%
Capital Outlay	3,233	-	-	-	-	-%
Total	**$ 3,937,767**	**$ 3,923,061**	**$ 3,874,140**	**$ 4,184,073**	**$ 309,933**	**8.0%**



Special Enforcement Bureau Budget Detail

Service Adjustment Changes (Operating Budget)

Description	Amount
New Police Officer II Position	$177,041
Motor Pool	$11,995

Animal Services and Enforcement Budget Detail

What do we do?

The Animal Services and Enforcement Unit (AS&E) is responsible for enforcing City and state regulations on animal welfare. The Unit enforces licensing requirements for the control of rabies. Additionally, AS&E provides the public with animal-related information and instructions for the management and over-population of unwanted animals and the care and treatment of pets. The Unit is also responsible for the adopting of shelter pets into new homes. In addition, they administer the Trap, Neuter, and Release Program in locations that release unadoptable, healthy cats back into the community.

What did we do in Fiscal Year 2021?

- Expanded use of volunteers in shelter operations.
- Participated in the development of a county-based coalition, the Animal Welfare Coalition of Riverside County, to enhance collaboration with local animal services organizations.
- Installed computer kiosks in the shelter lobby to improve the community's access to services, such as adoptions, licensing, public disclosure requests, and other city services.
- AS&E staff attended training related to professional development and other legislative requirements.

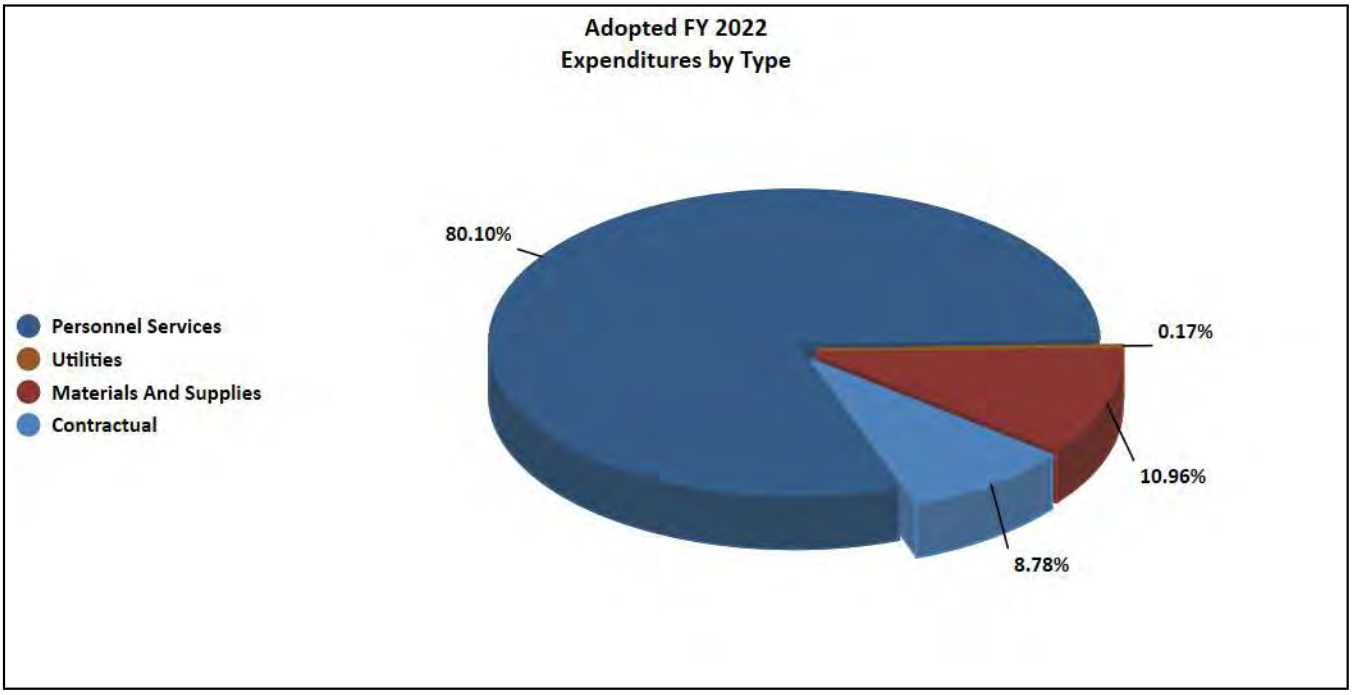
What do we plan to do in Fiscal Year 2022?

- Propose uniform policy changes to promote consistency with police department standards.
- Utilize technology to enhance shelter operations, such as lost/found services.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,169,935	$ 1,107,636	$ 1,131,840	$ 1,046,934	$ (84,906)	(7.5)%
Materials And Supplies	120,964	113,819	123,136	143,237	20,101	16.3%
Contractual	104,315	106,846	112,455	114,730	2,275	2.0%
Utilities	1,520	304	2,200	2,200	-	-%
Total	**$ 1,396,734**	**$ 1,328,605**	**$ 1,369,631**	**$ 1,307,101**	**$ (62,530)**	**(4.6)%**

Animal Services and Enforcement Budget Detail



Dispatch Budget Detail

What do we do?

The Dispatch Center provides support answering 9-1-1 emergency service requests, including all wireless and Voice Over Internet Protocol calls from all providers in the jurisdiction, receiving and dispatching calls for service to police, fire, and medical personnel in Corona and surrounding areas. The section also provides pre-arrival and often lifesaving Emergency Medical Dispatching instructions on medical emergencies.

What did we do in Fiscal Year 2021?

- Reduced response times for Emergency Medical Dispatching (EMD).
- Participate in ongoing Next Generation 9-1-1 project, comprised of state-initiated overhaul of hardware, software, data, and operational policies and procedures.
- Successfully implemented Text to 9-1-1 capabilities as an alternative method of contact, improving access to emergency services when traditional methods are unavailable.
- Dispatch staff completed trainings related to professional development and new legislative requirements, such as Text to 9-1-1.

What do we plan to do in Fiscal Year 2022?

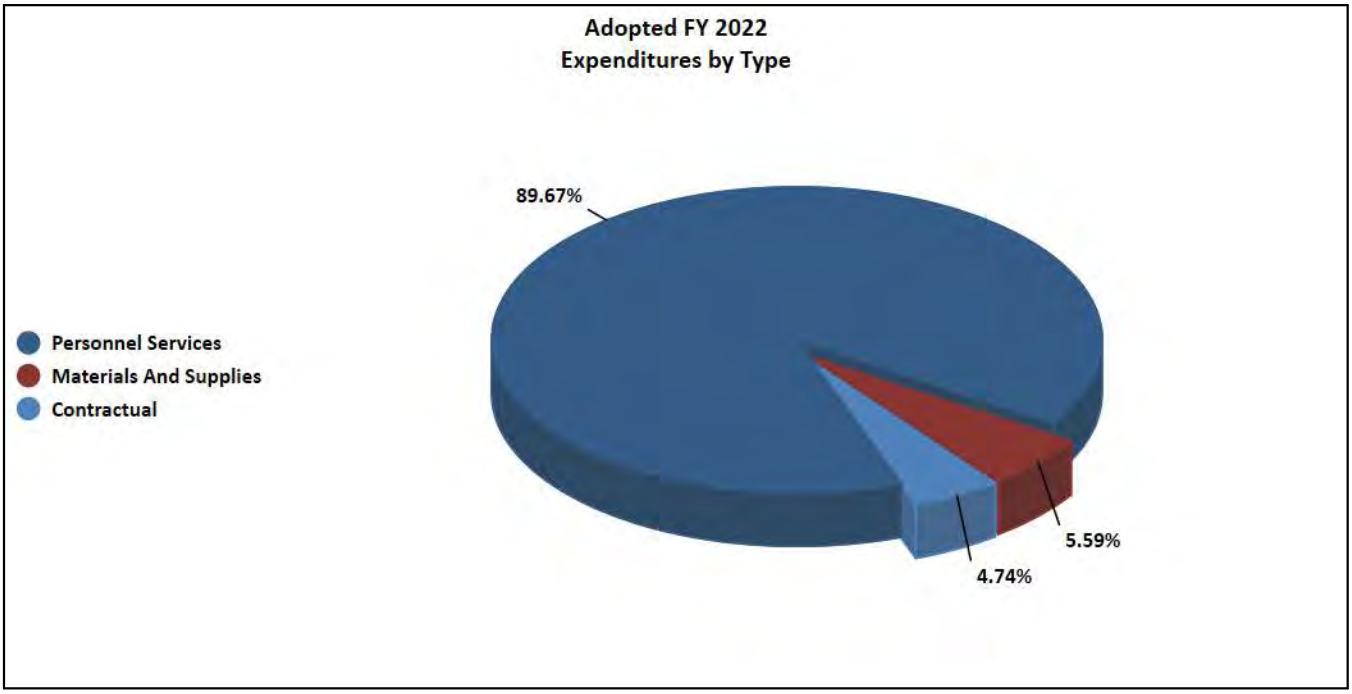
- Add a "Dispatch Manager" position to be solely dedicated to overseeing the Dispatch center, which will allow the department to focus on the center's specific needs related to operations, staffing, recruitment, and administrative functions.
- Add additional part-time Public Safety Dispatcher II's to address vacancies. Utilizing part-time staff allows the department flexibility and promotes fiscal responsibility.
- Add Public Safety Dispatch Call Taker positions. This new position in the Dispatch center is dedicated to receiving calls for service and assisting callers with business and administrative inquiries.
- Anticipated completion of Next Generation 9-1-1 project.
- Internal assessment of the Dispatch Training Program.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 3,388,642	$ 3,703,509	$ 3,799,291	$ 4,242,778	$ 443,487	11.7%

Dispatch Budget Detail

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Materials And Supplies	34,087	75,568	112,159	264,342	152,183	135.7%
Contractual	103,253	19,543	233,170	224,448	(8,722)	(3.7)%
Total	**$ 3,525,982**	**$ 3,798,620**	**$ 4,144,620**	**$ 4,731,568**	**$ 586,948**	**14.2%**



Service Adjustment Changes (Operating Budget)

Description	Amount
New Dispatch Manager Position	$143,485
Four (4) PT Public Safety Dispatcher II Positions	$181,852
Two (2) New Dispatch Call Taker Positions	$163,272

Investigations Bureau Budget Detail

What do we do?

Investigative Services is responsible for investigating major crimes and criminal acts occurring within the City, and filing criminal cases with the District Attorney. The Investigation Bureau investigates all crimes not solved by patrol officers' initial investigations and assists patrol officers in more serious investigations. Units included in the Investigation Bureau:

The Forensic Unit provides latent fingerprint identification, photographs, and processes items of evidence at crime scenes and video discovery and redaction for the District Attorney's Office.

The Evidence and Property Unit ensures that items of evidence are properly preserved and available for ongoing investigations and court presentations, returns property to the rightful owners and disposes of unclaimed property and contraband as prescribed by law.

The Crimes Against Persons Unit oversees crimes against people. These crimes include, but are not limited to, homicides, robberies, domestic violence, sex crimes, crimes against children, assaults, and missing person and runaway cases. This unit also maintains Project Kids, a regionally based child abuse center. The center provides a child/family-friendly, single site for comprehensive and multidisciplinary team response to the investigation and follow-up processes involved in child abuse cases.

What did we do in Fiscal Year 2021?

- Committed to the Gang Task Force as a force multiplication effort to reduce violent crime and gang activity in our region.
- Created the Police Officer Business Liaison Program to help maintain community partnerships and reduce crime in our business districts.
- Partnered with the FBI's Regional Computer Forensics Laboratory to expand abilities and resources to investigate crimes involving computer and digital evidence.
- Partnered with the Riverside County Sheriff's Department's Force Investigation Division (FID) to ensure an independent review of major and critical uses of force involving our personnel.

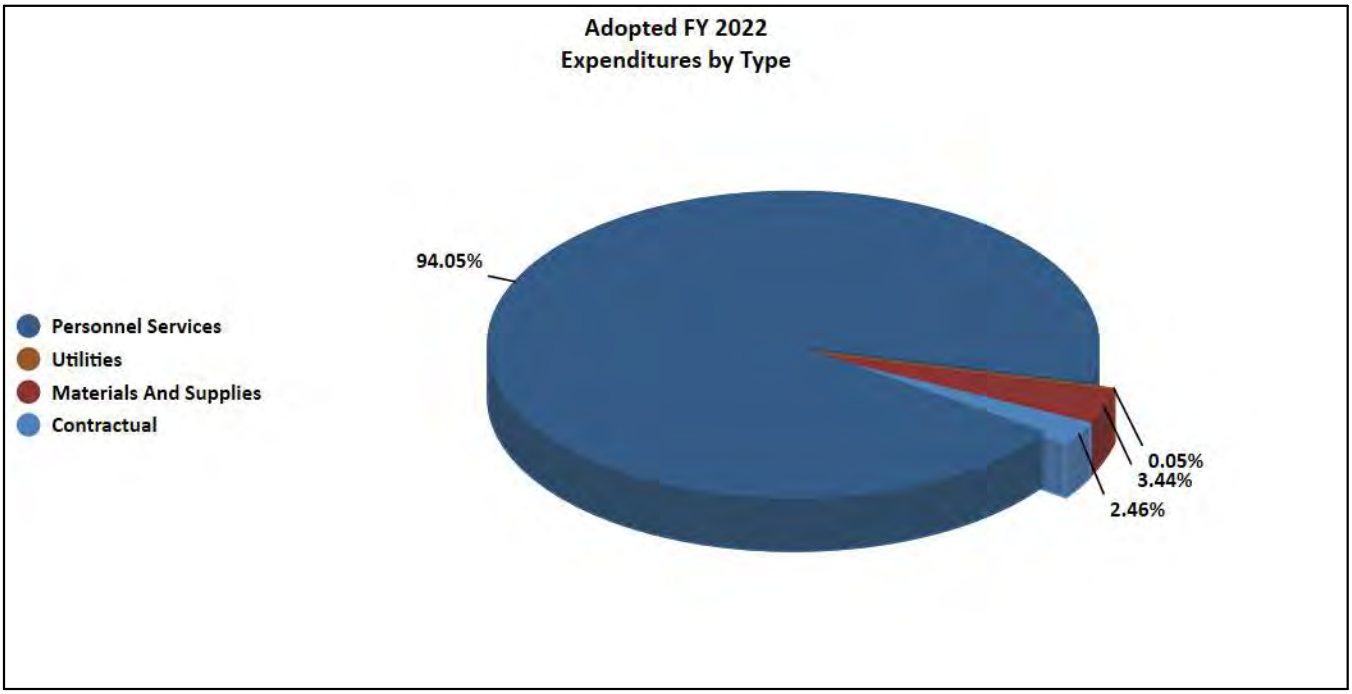
What do we plan to do in Fiscal Year 2022?

- Rotating detective positions to assist with the investigative workload.
- Add a part-time Detective to handle cold cases. The Detective Bureau currently has a backlog of cold cases without the essential personnel resources to investigate these cases as required by statute.
- Replace aging VARDA systems with new technology.
- Implement Artificial Intelligence (AI) analytics to enhance investigative capabilities.

Investigations Bureau Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 7,122,387	$ 6,882,624	$ 7,281,943	$ 7,911,418	$ 629,475	8.6%
Materials And Supplies	356,067	309,089	303,714	289,300	(14,414)	(4.7)%
Contractual	169,356	170,073	158,645	206,665	48,020	30.3%
Utilities	5,927	10,095	6,500	4,200	(2,300)	(35.4)%
Total	**$ 7,653,737**	**$ 7,371,881**	**$ 7,750,802**	**$ 8,411,583**	**$ 660,781**	**8.5%**



Service Adjustment Changes (Operating Budget)

Description	Amount
Reclassify Office Assistant to Administrative Assistant	$16,714
Assignment Pay	$6,958
New PT Detective Position (Rehired Annuitant)	$31,671

Records Budget Detail

What do we do?

The Records Bureau provides the first-level contact for all Police Department business inquiries. It is the primary service provider for public inquiries, vehicle and report releases, various permits, other front counter customer services, processing reports, arrest complaints, court dispositions, citations, and any related documentation. The Records Bureau inputs data to collect and analyze statistical information related to state and federal reporting requirements. In addition, the Records Bureau tracks and responds to all civil and criminal subpoenas and processes requests for the public disclosure of records.

What did we do in Fiscal Year 2021?

- Installed computer kiosks in the police department lobby to improve the community's access to police services, such as online reporting, public disclosure requests, and other city services.
- Records staff completed training related to professional development and new state-mandated crime reporting standards.

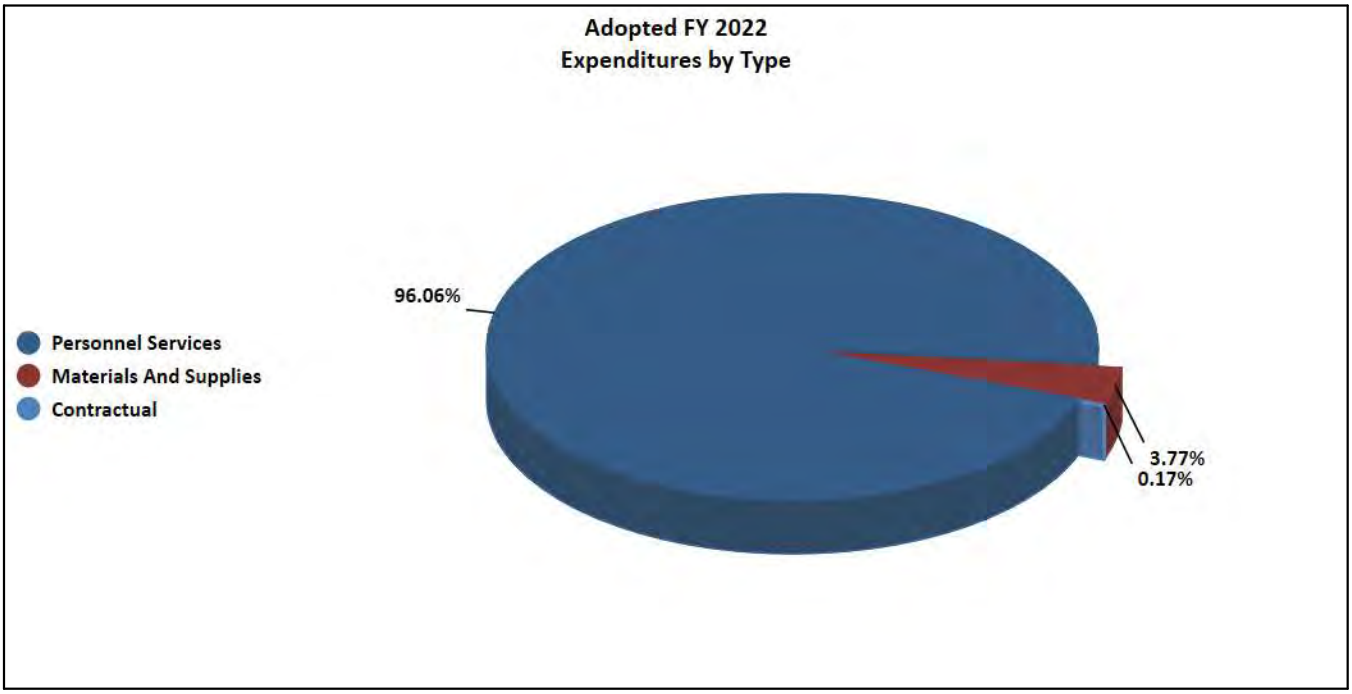
What do we plan to do in Fiscal Year 2022?

- Add a Records Technician II position as a video redaction clerk. Due to new legislation, records technicians have additional tasks related to disclosing and redacting cases.
- Transition from uniform crime reporting to incident-based crime reporting, per state mandate related to crime reporting standards.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,036,772	$ 952,549	$ 950,039	$ 837,065	$ (112,974)	(11.9)%
Materials And Supplies	20,648	21,161	34,260	32,870	(1,390)	(4.1)%
Contractual	1,828	3,014	1,500	1,500	-	-%
Total	**$ 1,059,248**	**$ 976,724**	**$ 985,799**	**$ 871,435**	**$ (114,364)**	**(11.6)%**

Records Budget Detail



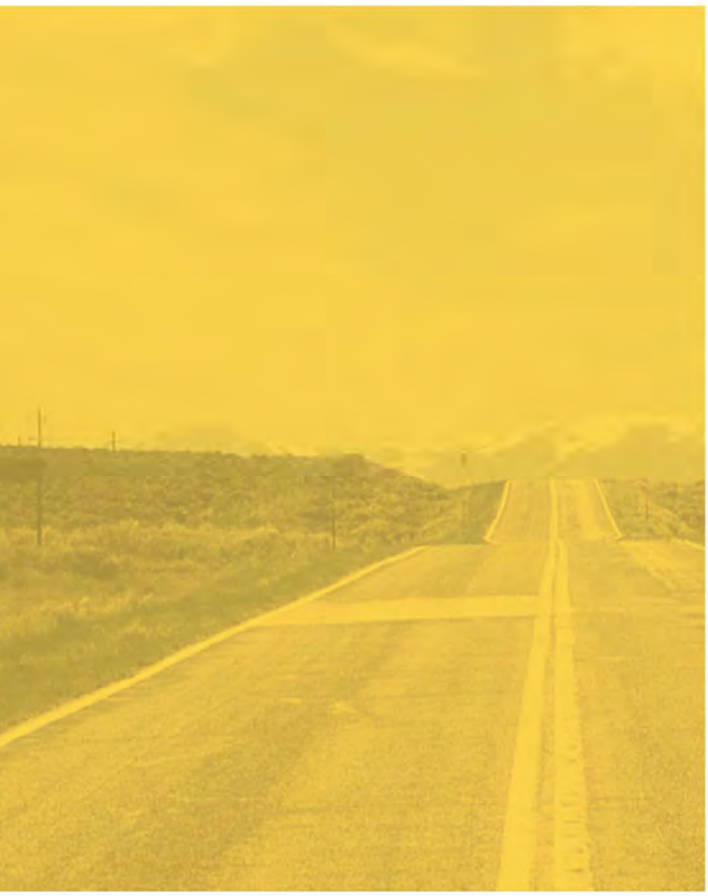
Service Adjustment Changes (Operating Budget)

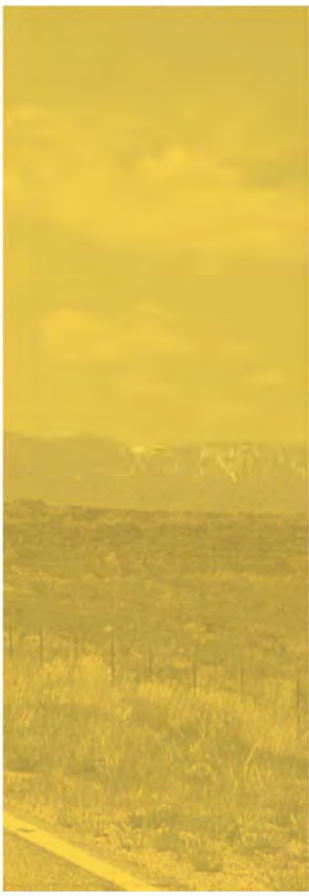
Description	Amount
New Police Records Technician II Position	$71,090

PUBLIC WORKS

The mission of the Public Works Department is to provide efficient and cost-effective services involving traffic management, land development, engineering, and transportation.

The department strives to serve Corona citizens and customers in a helpful, courteous, and responsive manner.





Public Works Budget Detail



What do we do?

The Public Works Department is to provide efficient and cost effective services involving traffic management, land development, engineering, and transportation. The department strives to serve Corona citizens and customers in a helpful, courteous, and responsive manner.

Performance Measures

Performance Measure	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted
Number of Plan Checks	2,012	1,600	1,500	1,500
Number of Permits Issued	1,128	1,047	1,100	1,200
Number of Permits Closed	421	298	450	400
Number of Passengers Serviced	170,946	140,175	83,000	94,000
Revenue Service Hours	29,119	26,260	21,000	28,000
Number of Traffic Signals / Devices Maintained	220	220	222	225
Number of Traffic Plan Checks	488	789	500	600
Number of Traffic Studies Performed	346	250	350	250
Miles of Roads, Streets, and Bridges Rehabilitated (center-line miles)	52	75	43	65
Pavement Condition Index (PCI) Rating (0-100)	73	73	73	74
Capital Improvement Projects Completed	12	7	5	5
Number of ADA Ramps Installed, Replaced, or Retrofitted	125	116	108	110

Public Works Budget Detail

What does it cost?

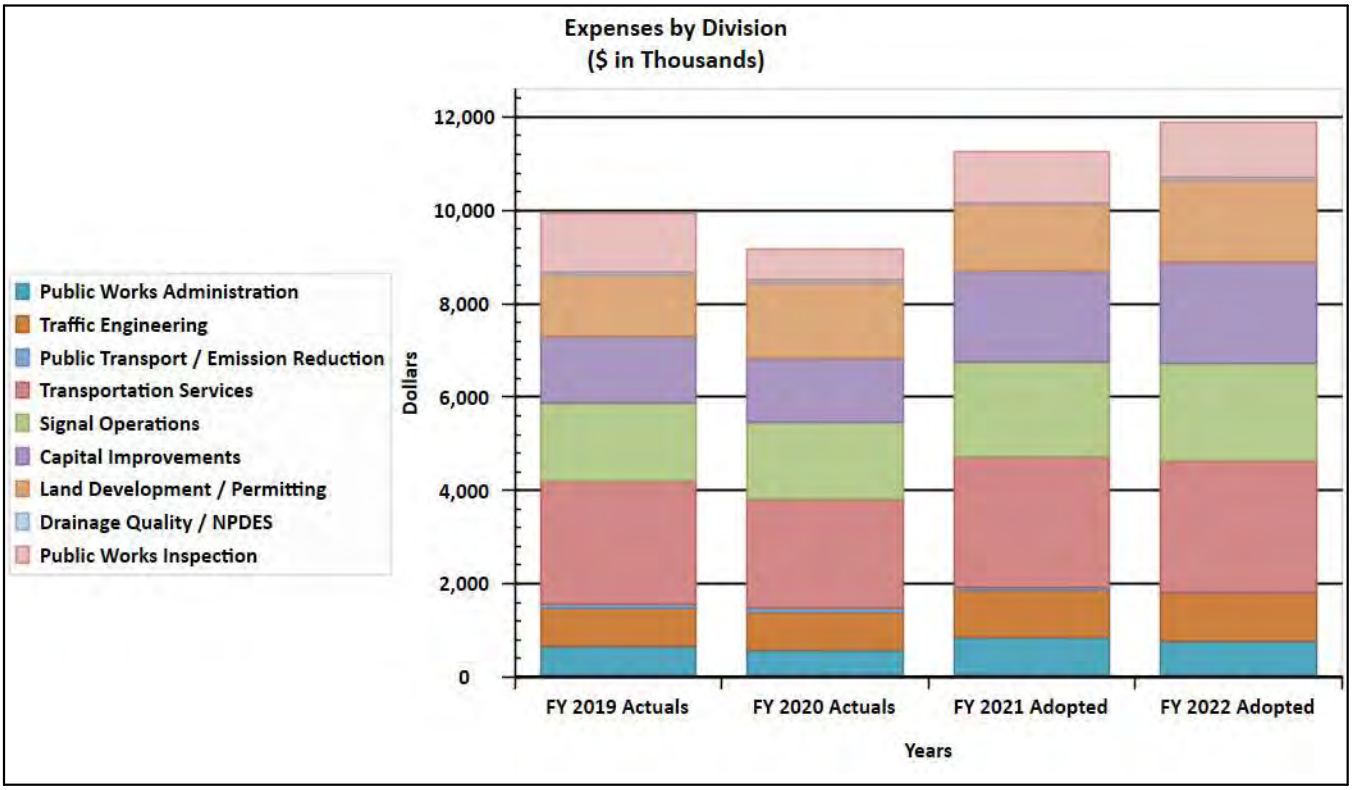
Dollars by Funding Source

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
General Fund	$ 3,564,381	$ 3,287,384	$ 3,581,178	$ 4,170,881	$ 589,703	16.5%
Special Revenue Fund	2,379,440	2,248,777	3,156,535	3,173,498	16,963	0.5%
Capital Project Fund	41,330	37,862	37,878	35,211	(2,667)	(7.0)%
Enterprise Fund	3,963,530	3,581,334	4,487,288	4,502,198	14,910	0.3%
Total Expenses	**$ 9,948,681**	**$ 9,155,357**	**$ 11,262,879**	**$ 11,881,788**	**$ 618,909**	**5.5%**

Dollars by Department Activity

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Adopted	FY 2022 Adopted	Change $	Change %
Public Works	$ -	$ 111	$ -	$ -	$ -	-%
Public Works Administration	659,757	585,323	852,386	763,341	(89,045)	(10.4)%
Traffic Engineering	824,322	806,898	1,025,303	1,039,141	13,838	1.3%
Public Transport / Emission Reduction	81,592	99,785	29,750	950	(28,800)	(96.8)%
Transportation Services	2,620,641	2,330,224	2,805,907	2,830,555	24,648	0.9%
Signal Operations	1,675,641	1,649,169	2,051,139	2,085,546	34,407	1.7%
Capital Improvements	1,440,459	1,360,697	1,930,353	2,183,547	253,194	13.1%
Land Development / Permitting	1,324,733	1,632,419	1,433,600	1,754,112	320,512	22.4%
Drainage Quality / NPDES	43,802	37,862	37,878	35,211	(2,667)	(7.0)%
Public Works Inspection	1,277,734	652,869	1,096,563	1,189,385	92,822	8.5%
Total Expenses	**$ 9,948,681**	**$ 9,155,357**	**$ 11,262,879**	**$ 11,881,788**	**$ 618,909**	**6.8%**

Public Works Budget Detail



Public Works Organization Chart

Savat Khamphou, Public Works Director

Administration

0.61 FTE – Public Works Director
0.59 FTE – Assistant Public Works Director/City Engineer
0.90 FTE – Executive Assistant II
0.20 FTE – Public Works Program Specialist
0.55 FTE – Administrative Assistant
0.72 FTE – Senior Office Assistant

3.57 FTE Administration Subtotal

Traffic Engineering

0.35 FTE – City Traffic Engineer
0.50 FTE – Senior Engineer – Traffic
0.80 FTE – Engineering Technician
0.50 FTE – Traffic Management Center Technician I
0.15 FTE – Senior Office Assistant

2.30 FTE Traffic Engineering Subtotal

Transit

0.09 FTE – Public Works Director
1.00 FTE – Transportation Planning Supervisor
1.00 FTE – Associate Engineer
0.80 FTE – Assistant Engineer - Traffic
0.13 FTE – Senior Office Assistant

3.02 FTE Transit Subtotal

Signal Operations

0.55 FTE – City Traffic Engineer
0.40 FTE – Senior Engineer – Traffic
0.10 FTE – Assistant Engineer - Traffic
1.00 FTE – Traffic Signal Coordinator
2.00 FTE – Traffic Signal Technician
0.20 FTE – Engineering Technician
0.50 FTE – Traffic Management Center Technician I

4.75 FTE Signal Operations Subtotal

Drainage Quality / NPDES

0.12 FTE – Senior Engineer
0.14 FTE – Public Works Permit Technician II

0.26 FTE Drainage Quality / NPDES Subtotal

Capital Improvement Programs

0.30 FTE – Public Works Director
0.41 FTE – Assistant Public Works Director/City Engineer
1.00 FTE – CIP Manager
1.00 FTE – CIP Project Manager
0.10 FTE – Executive Assistant II
0.80 FTE – Public Works Program Specialist
1.00 FTE – District Engineer
0.30 FTE – Public Works Inspection Superintendent
0.10 FTE – City Traffic Engineer
2.00 FTE – Senior Engineer
1.00 FTE – Utility Engineer III
2.00 FTE – Utility Engineer I
2.00 FTE – Associate Engineer
0.10 FTE – Assistant Engineer - Traffic
0.30 FTE – Public Works Inspector II
0.45 FTE – Administrative Assistant

12.86 FTE Capital Improvement Subtotal

Land Development / Permitting

1.00 FTE – Development Services Manger
1.88 FTE – Senior Engineer
0.10 FTE – Senior Engineer – Traffic
1.00 FTE – Associate Engineer
1.00 FTE – Utility Engineer I
1.86 FTE – Public Works Permit Technician II
1.00 FTE – Senior Office Assistant

7.84 Land Development / Permitting Subtotal

Public Works Inspection

0.70 FTE – Public Works Inspection Superintendent
3.70 FTE – Public Works Inspector II

4.40 FTE Public Works Inspection Subtotal

FY 2022
Position Totals

39.00 – Full-Time FTE
4.75 – Part-Time FTE (not reflected above)
43.75 Total FTE

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

Public Works Administration Budget Detail

What do we do?

The Public Works Administration provides support, management, and guidance to the daily operations of the Public Works Department. This section is responsible for departmental budgeting, personnel, contract administration, special projects, document management, and coordination with other departments. The Public Works Administration provides customer service to internal and external customers and offers administrative and technical support to all sections of the Public Works Department.

What did we do in Fiscal Year 2021?

- Managed department recruitment and selection of replacement staff.
- Coordinate the development, implementation and monitoring of the department's annual operating and capital budgets.
- Applied for grant funding opportunities.

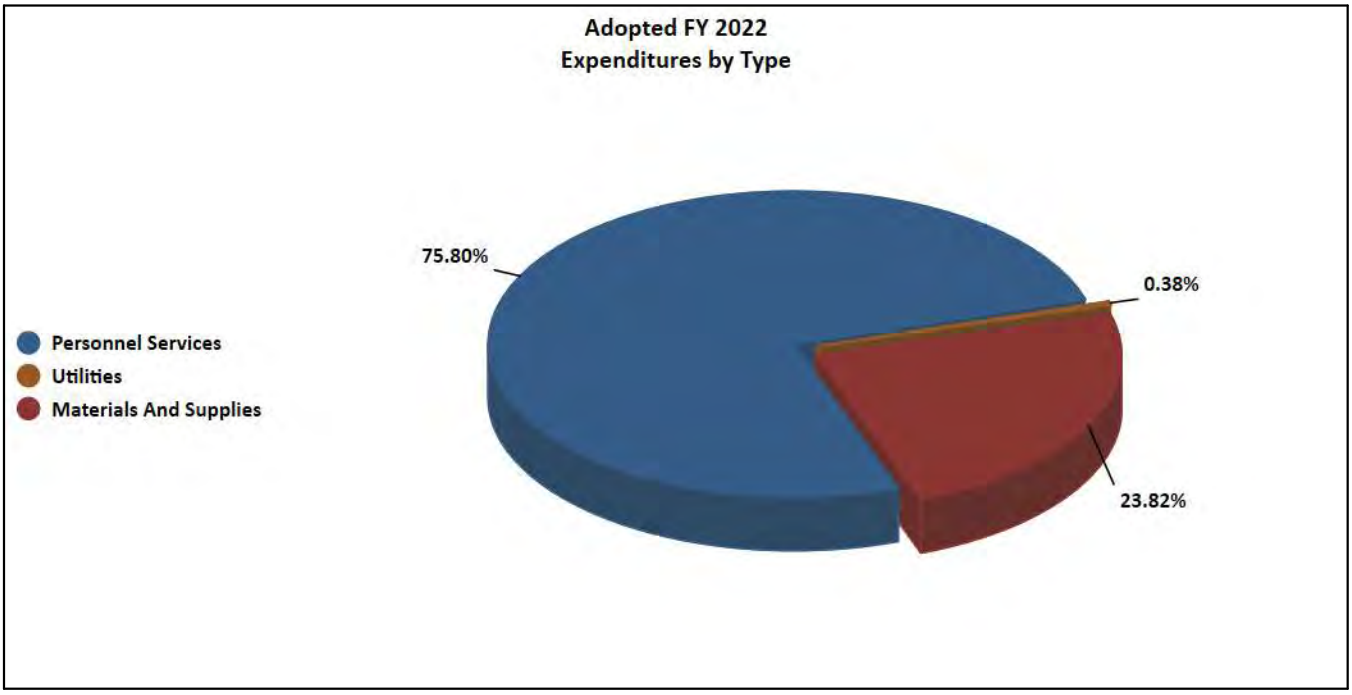
What do we plan to do in Fiscal Year 2022?

- Continue to hire additional staff and reorganize the department to efficiently deliver Land Development and Capital Improvement Projects.
- Continue to provide appropriate levels of service through proper staffing levels.
- Seek additional grant funding opportunities to help fund Capital Improvement Projects.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 599,627	$ 539,454	$ 623,432	$ 578,588	$ (44,844)	(7.2)%
Materials And Supplies	50,533	43,453	227,454	181,853	(45,601)	(20.0)%
Contractual	5,840	178	-	-	-	-%
Utilities	3,757	2,238	1,500	2,900	1,400	93.3%
Total	**$ 659,757**	**$ 585,323**	**$ 852,386**	**$ 763,341**	**$ (89,045)**	**(10.4)%**

Public Works Administration Budget Detail



Traffic Engineering Budget Detail

What do we do?

The Traffic Engineering group ensures that the City's traffic circulation system is operating in a safe and efficient manner. In accordance with state and local regulations, Traffic Engineering staff plans for growth-related needs, designs system improvements, coordinates construction activities, provides plan review for new development and utility permit work; and maintains system components for vehicles, bicycles, and pedestrians.

What did we do in Fiscal Year 2021?

- Major Pavement Rehab – Striping Support.
- Roadway Striping and Sign Maintenance and Replacement.
- Performed approximately 800 plan checks.

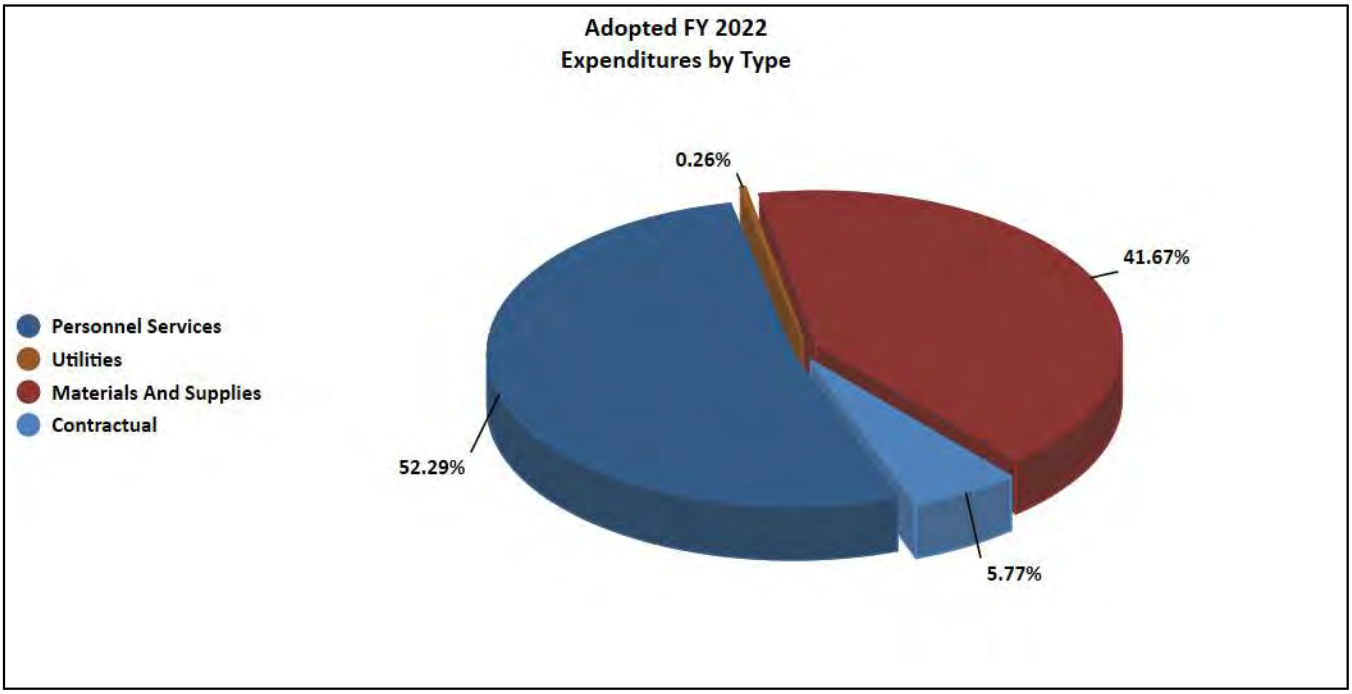
What do we plan to do in Fiscal Year 2022?

- Advertise and construct Traffic Signal at Auto Center/Metrolink.
- Design and construct Traffic Signal at Bedford/Georgetown.
- Design and construct Traffic Signal at California/Masters.
- Replace aging crosswalks with enhanced illuminated crosswalks.
- Conduct Study for gate at Duncan Way.
- Prepare Local Road Safety Plan for future grant funding opportunities.
- Prepare Railroad Crossing Quiet Zone Study.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 580,588	$ 528,483	$ 543,005	$ 543,342	$ 337	0.1%
Materials And Supplies	226,369	233,108	419,548	433,049	13,501	3.2%
Contractual	13,890	42,370	60,000	60,000	-	-%
Utilities	3,475	2,937	2,750	2,750	-	-%
Total	**$ 824,322**	**$ 806,898**	**$ 1,025,303**	**$ 1,039,141**	**$ 13,838**	**1.3%**

Traffic Engineering Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New Traffic Signal Technician Position	$48,231

Transportation Services Budget Detail

What do we do?

The Transit Division provides/oversees the Dial-A-Ride (DAR) and Corona Cruiser Service. The Dial-A-Ride (DAR) Service provides curb-to-curb service throughout the City of Corona and neighboring county areas of Coronita, El Cerrito, and Home Gardens as well as satellite locations in the City of Norco (Department of Motor Vehicles, Department of Public Social Services, and Norco College). The service is available to qualified individuals (seniors 60 and older or persons with disabilities). The complementary paratransit Dial-A-Ride service area extends beyond city limits to ensure compliance with the Americans with Disabilities Act ¾-mile corridor from a Corona Cruiser fixed route. Door-to-door service is available upon request for Dial-A-Ride patrons certified under the ADA. The service is available weekdays and Saturdays.

The Corona Cruiser Service is a network of two fixed routes known as the Blue Line and the Red Line. The Blue Line serves the McKinley Street retail area, then travels on to Magnolia Avenue and Main Street to the River Road area. This route passes by many trip generators such as hospitals, medical facilities, schools, public service agencies, library, civic center, and commercial/retail areas. This route also serves the unincorporated area of Home Gardens. The Blue Line operates approximately every hour. The Red Line connects the residential areas of central Corona with commercial areas along Sixth Street and the Ontario Avenue/California Avenue retail area. The Red Line also covers South Corona along Ontario Avenue/Temescal Canyon Road to serve the county area of El Cerrito, The Crossings shopping complex at Cajalco Road/Temescal Canyon Road, and The Shops at Dos Lagos on Saturdays. The Red Line also operates approximately every hour. Both lines operate weekdays and Saturday, providing service within the City with connections to the North Main Corona Metrolink Station via the Corona Transit Center and Riverside Transit Agency (RTA) buses via transfer points.

Service is provided using twenty (20) City-owned transit buses. All buses are compliant with the Americans with Disabilities Act (ADA) requirements for accessibility and wheelchair securement. These buses are powered using Compressed Natural Gas fuel.

This Section pursues and manages transportation funding and grant opportunities to enhance public transit services, and improve bicycle and pedestrian facilities, and promote emission reducing transportation alternatives.

What did we do in Fiscal Year 2021?

- Increased sanitization of buses and bus stop shelters and equipment.
- Implementation of no fare collection to reduce contact and increase social distancing.
- Enforcing the mandated mask policy on board the buses.
- Provided hand sanitizer and masks on board the buses to promote continued use of service.
- Install driver barriers on board the buses to promote social distancing.
- Completed the Federal Transit Administration (FTA) Triennial Review and succeeded in meeting all required compliance areas with zero deficiency findings.

Transportation Services Budget Detail

- Implemented the Public Transit Agency Safety Plan to promote safety and mitigate risk when operating a public transit system.

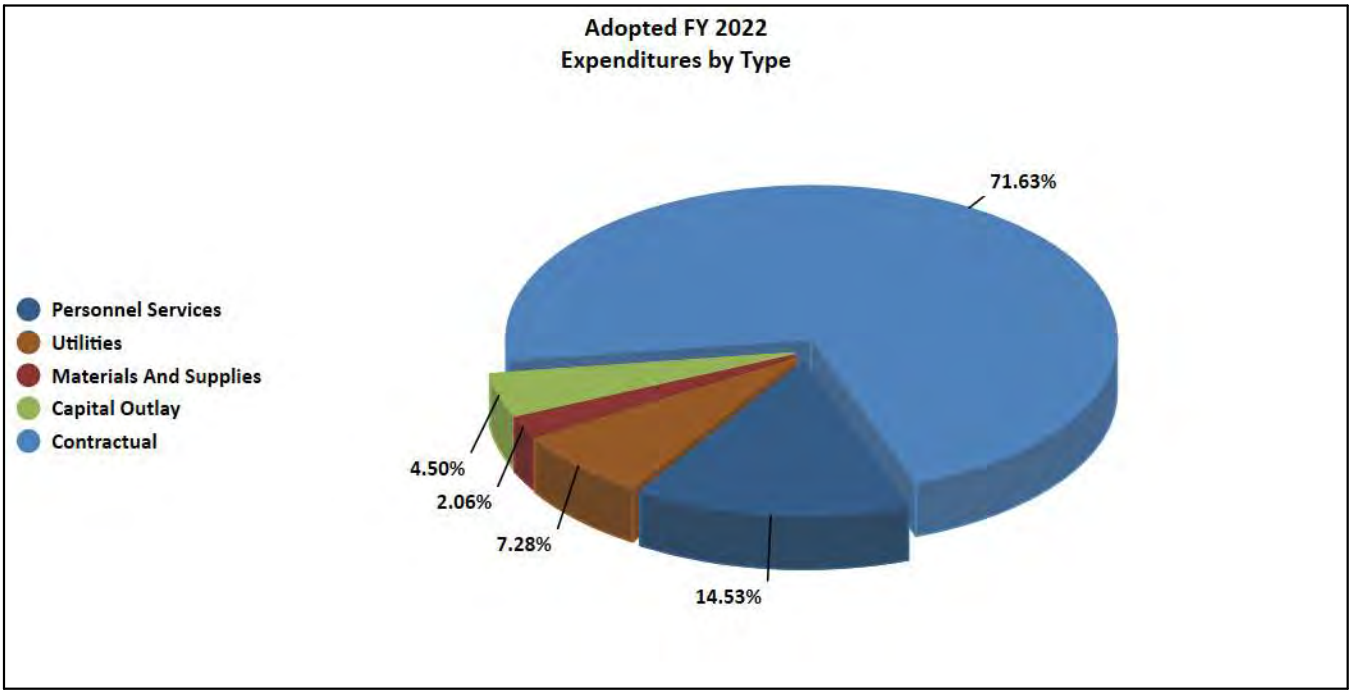
What do we plan to do in Fiscal Year 2022?

- Conduct a Comprehensive Operations Analysis, a study of the current transit operation to identify strengths as well as opportunities for service improvements.
- Proceed with activities for the Intelligent Transportation System (ITS). The ITS will includes components such as: Computer Aided Dispatching (CAD); Automatic Vehicle Location (AVL); Automated Annunciators to meet ADA Requirement; Relay real-time transit information; Automated Passenger Counter (APC); and an advance fare payment system. The use of ITS technologies contributes to enhanced customer service, improved productivity and to the overall fiscal responsibility of the transit system.
- Implement a Free Fare Day and Transit User Training Program to promote use of public transit.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 468,215	$ 412,223	$ 440,132	$ 411,401	$ (28,731)	(6.5)%
Materials And Supplies	50,664	47,735	56,830	58,204	1,374	2.4%
Contractual	1,796,796	1,681,626	1,975,500	2,027,400	51,900	2.6%
Utilities	173,519	170,218	205,945	206,050	105	0.1%
Capital Outlay	131,447	18,422	127,500	127,500	-	-%
Total	**$ 2,620,641**	**$ 2,330,224**	**$ 2,805,907**	**$ 2,830,555**	**$ 24,648**	**0.9%**

Transportation Services Budget Detail



Public Transport / Emission Reduction Budget Detail

What do we do?

This section manages AB2766 Subvention Fund program to promote reduction of motor vehicle emissions. Staff currently utilizes the funds for the following programs: bus pass subsidy and membership dues for Western Riverside County Clean Cities Coalition.

What did we do in Fiscal Year 2021?

- Continued participation in the Western Riverside County Clean Cities Coalition.

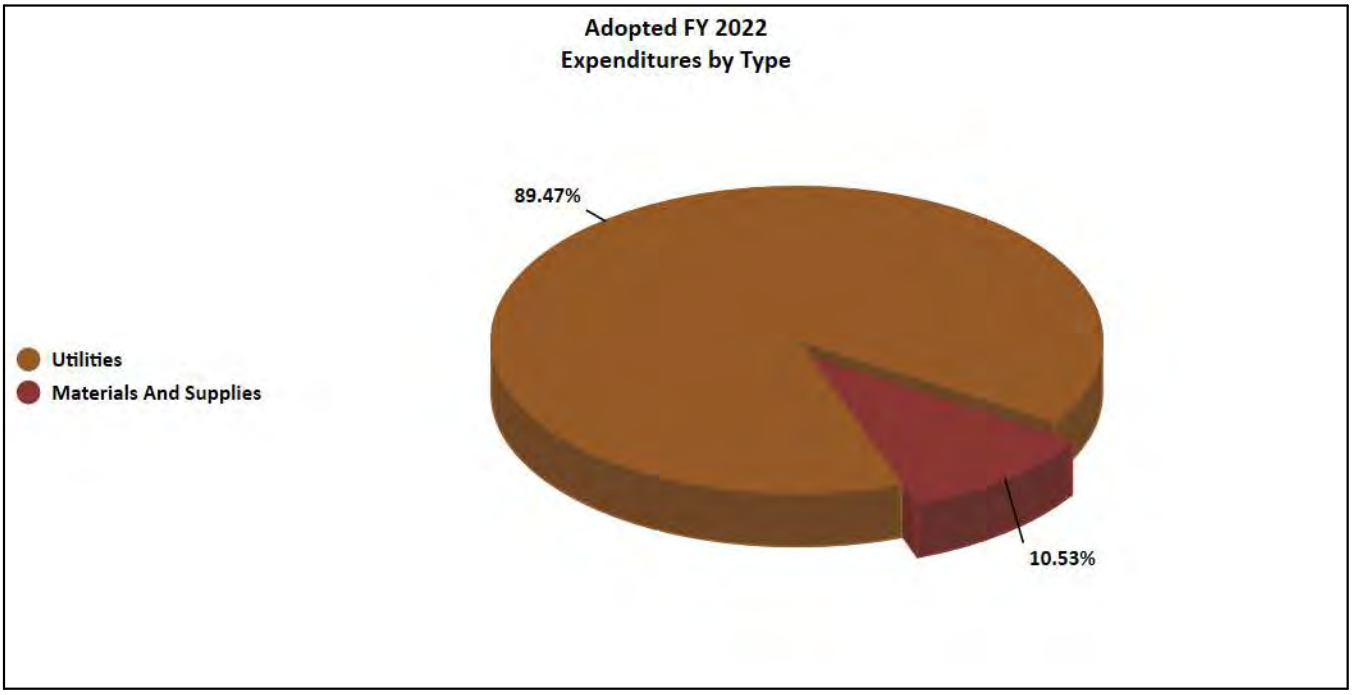
What do we plan to do in Fiscal Year 2022?

- Continue the bus pass subsidy program.
- Continue participation in Western Riverside County Clean Cities Coalition.
- Pursue additional projects that contribute to reduction in motor vehicle emissions.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Materials And Supplies	$ 79,700	$ 98,094	$ 27,700	$ 100	$ (27,600)	(99.6)%
Contractual	1,108	898	1,200	-	(1,200)	(100.0)%
Utilities	784	793	850	850	-	-%
Total	**$ 81,592**	**$ 99,785**	**$ 29,750**	**$ 950**	**$ (28,800)**	**(96.8)%**

Public Transport / Emission Reduction Budget Detail



Signal Operations Budget Detail

What do we do?

Signal Operations, a group within the Traffic Engineering Section, is responsible for the maintenance, operation, and repair of the City's traffic circulation system. This group maintains all aspects of the City's Advanced Traffic Management System (ATMS) which includes: Traffic Management Center in City Hall and the Emergency Operations Center; traffic cameras, roadway warning beacons, enhanced crosswalks; and dynamic message signs throughout the City. The upkeep of these facilities and equipment provides for the safe and efficient travel of pedestrians, bicyclists, and motorists throughout Corona. Maintenance and repairs are performed by a combination of in-house staff and contracted services.

What did we do in Fiscal Year 2021?

- Began design phase of Advanced Traffic Management System (ATMS) Phase 3.
- Maintained over 220 traffic signals and traffic control devices.

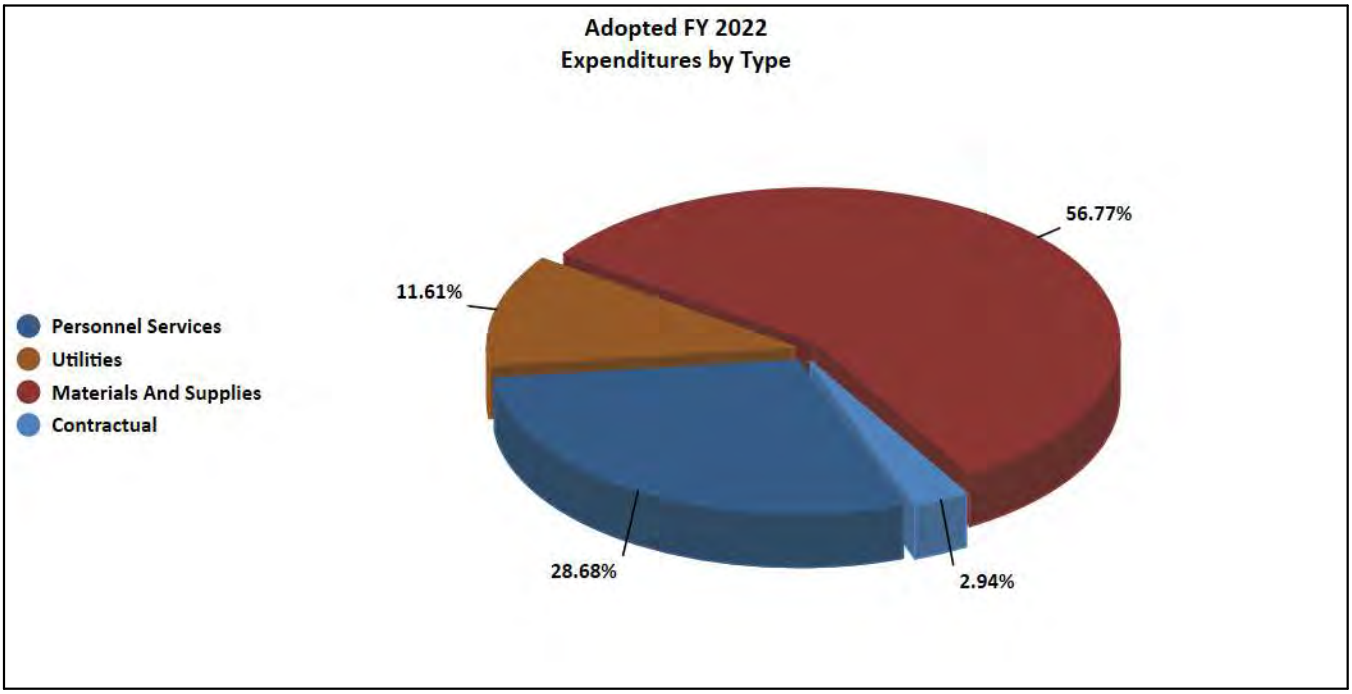
What do we plan to do in Fiscal Year 2022?

- Finalize design for ATMS Phase 3 – begin construction phase.
- Upgrade aging traffic monitoring cameras at various locations.
- Upgrade various traffic signal hardware with ADA enhancements.
- Upgrade traffic signal hardware along Foothill Parkway for traffic signal system optimization.
- Replace and upgrade Dynamic Message Signs located throughout the city.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 491,083	$ 521,551	$ 549,343	$ 598,114	$ 48,771	8.9%
Materials And Supplies	1,022,321	948,019	1,178,853	1,184,050	5,197	0.4%
Contractual	26,752	28,764	92,345	61,340	(31,005)	(33.6)%
Utilities	135,485	150,835	230,598	242,042	11,444	5.0%
Total	**$ 1,675,641**	**$ 1,649,169**	**$ 2,051,139**	**$ 2,085,546**	**$ 34,407**	**1.7%**

Signal Operations Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New Traffic Signal Technician Position	$48,231
Reduction in Contracted Services	$(100,000)

Capital Improvements Budget Detail

What do we do?

The Capital Improvements Program provides engineering and project management services involving preparation of plans and specifications, technical direction, oversight of design, bid, construction, and management of capital improvement projects. This program develops and implements all major capital improvements within the public right-of-way for the City's Public Works Department and the Department of Water and Power. Funding for capital improvement projects associated with water and water reclamation are provided by the Department of Water and Power. The Capital Improvements Program also manages regionally funded transportation projects and street pavement rehabilitation projects, including projects funded through the Transportation Uniform Mitigation Fee (TUMF) program, and the Local Streets and Roads (LSR) program. The Capital Improvements section seeks local, state, and federal grant funding opportunities to improve facilities such as streets, bike lanes, sidewalks, traffic signals, streetlights, and bridges.

What did we do in Fiscal Year 2021?

- Complete repairs related to the R-3 Potable Water Tank and Pavement Repair Project.
- Constructed approximately 43 lane miles of various local and major streets within Corona, including pavement rehabilitation, slurry seal, curb ramp replacements, and other ancillary improvements.
- Rehabilitated and repaired the Corona Mall pedestrian breezeway and 3 of its auxiliary parking lots, which included crack sealing, slurry sealing, grinding, and replacing asphalt concrete.
- Construct street improvements on Oak Avenue from Stephanie Drive to Alee Circle, ranging from street widening to the installation of new sidewalks, curb and gutters, retaining walls, and underdrains.
- Completed CDBG Sidewalk Improvement Project goals with the replacement of damaged sidewalks, curbs, gutters, and ramps within the Community Development Block Grant area.

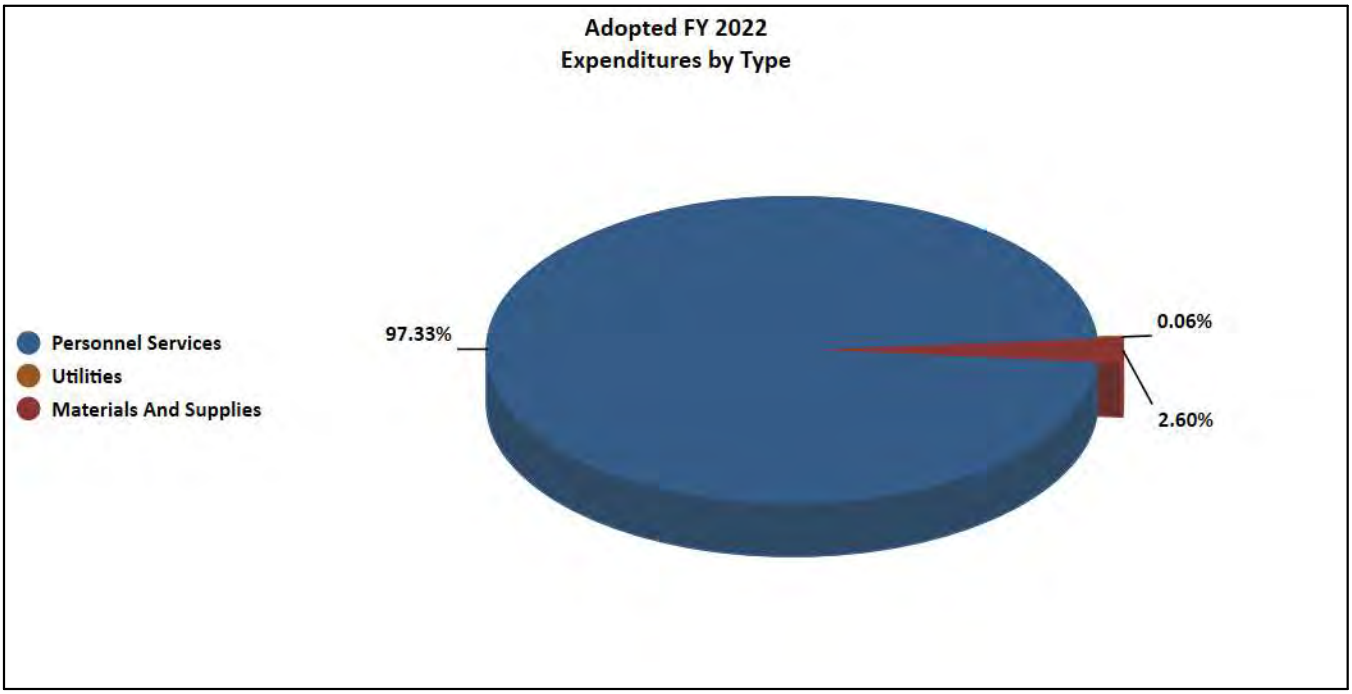
What do we plan to do in Fiscal Year 2022?

- Complete the Street Pavement and Rehabilitation Project.
- Complete road improvements on local streets in three different areas throughout the city as part of the Street Pavement Maintenance and Rehabilitation Project. Begin FY 2021/22 Annual Pavement Repair Constructed approximately 43 lane miles of various local and major streets within Corona, including pavement rehabilitation, slurry seal, curb ramp replacements, and other ancillary improvements.
- Complete street improvements on Oak Avenue from Stephanie Drive to Alee Circle, ranging from street widening to the installation of new sidewalks, curb and gutters, retaining walls, and underdrains.

Capital Improvements Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 1,429,098	$ 1,298,696	$ 1,859,406	$ 2,125,326	$ 265,920	14.3%
Materials And Supplies	10,183	26,157	69,647	56,821	(12,826)	(18.4)%
Contractual	-	34,271	-	-	-	-%
Utilities	1,178	1,573	1,300	1,400	100	7.7%
Total	**$ 1,440,459**	**$ 1,360,697**	**$ 1,930,353**	**$ 2,183,547**	**$ 253,194**	**13.1%**



Service Adjustment Changes (Operating Budget)

Description	Amount
New CIP Project Manager Position	$125,046
New CIP Manager Position	$164,921

Land Development / Permitting Budget Detail

What do we do?

The Land Development section works with developers to ensure that proposed commercial, industrial, and residential development projects meet the requirements of the Corona Municipal Code, conform to county, state, and federal guidelines and regulations, and follow Public Works and the Department of Water and Power standards and design policies. Additionally, the Land Development section coordinates and administers programs involving intergovernmental agencies, utility companies, and telecommunication companies. This section also collaborates with the Western Riverside Council of Governments (WRCOG) on the application and collection of the Transportation Uniform Mitigation Fees (TUMF) and administration of TUMF credit and reimbursement agreements.

The Permitting group is a sub-section of Land Development's engineering to provide an effective and efficient permit application process. The permitting group is also responsible for the Public Works front counter services, which handles a wide variety of in-person, phone, and email inquiries related to land development requirements and processes, engineering-related questions, the Corona Municipal Code, the Subdivision Map Act, the Department of Water and Power design policy and standards, and Public Works standard plans and policy requirements.

What did we do in Fiscal Year 2021?

- Continued and expanded upon electronic permit application submittals and reviews for grading, final map, and street improvement projects.
- Received and processed approximately 68 water meter downsize requests.
- Issued approximately 45 will-serve letters.
- Collected Citywide Development Impact Fees totaling approximately $1.2 million on 16 projects.
- Developed submittal requirements for small cell public improvement plans.
- Issued approximately 1,200 permits.
- Performed approximately 1,500 plan checks.

What do we plan to do in Fiscal Year 2022?

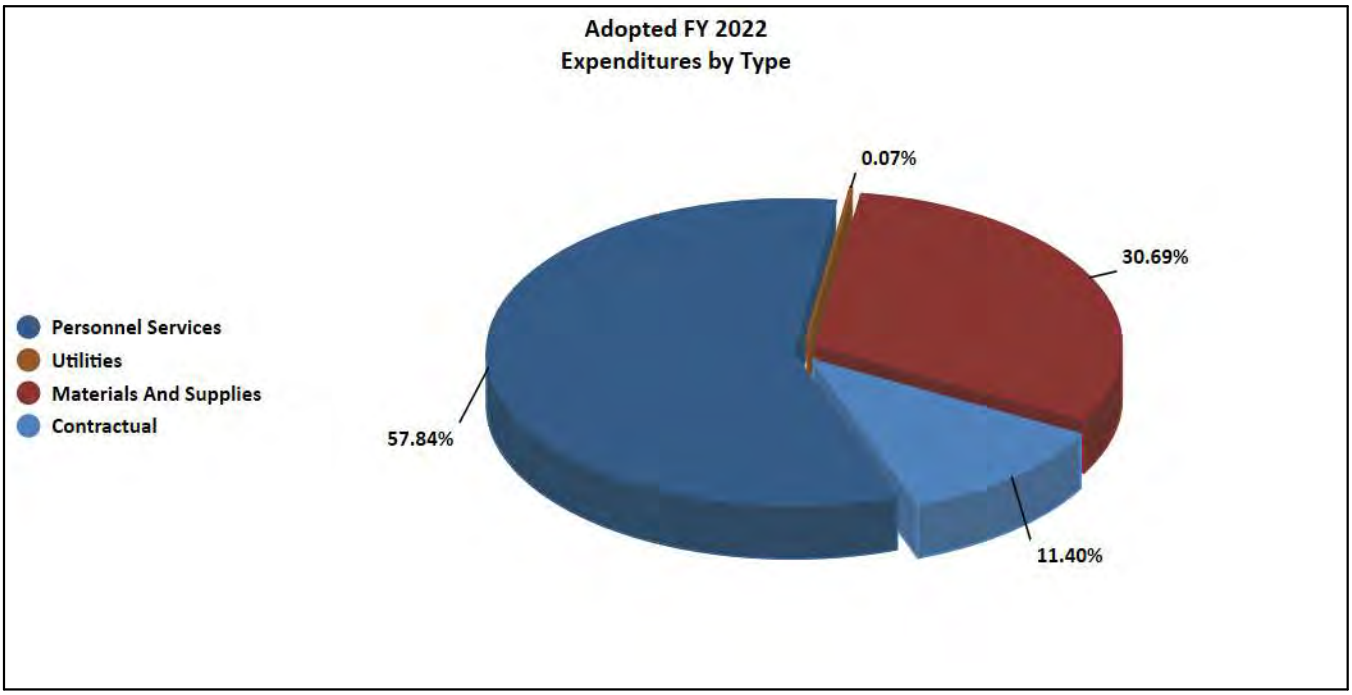
- Continue to transition permit application processes on an electronic platform.
- Enhance electronic plan check review and permit issuance processes with standardized checklists and instructional handouts.
- Develop a Customer Service Survey to solicit feedback from customers engaged in plan checks and permits.
- Participate in the Citywide Fee Update to evaluate current fees and identify and potential fee changes necessary to ensure proper cost recovery for the department.

Land Development / Permitting Budget Detail

- Review and comment on policies impacting new development as part of the Countywide NPDES Municipal Storm Water Permit renewal process.

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 808,599	$ 785,581	$ 802,377	$ 1,014,556	$ 212,179	26.4%
Materials And Supplies	249,612	423,866	429,923	538,256	108,333	25.2%
Contractual	265,344	421,809	200,000	200,000	-	-%
Utilities	1,178	1,163	1,300	1,300	-	-%
Total	**$ 1,324,733**	**$ 1,632,419**	**$ 1,433,600**	**$ 1,754,112**	**$ 320,512**	**22.4%**



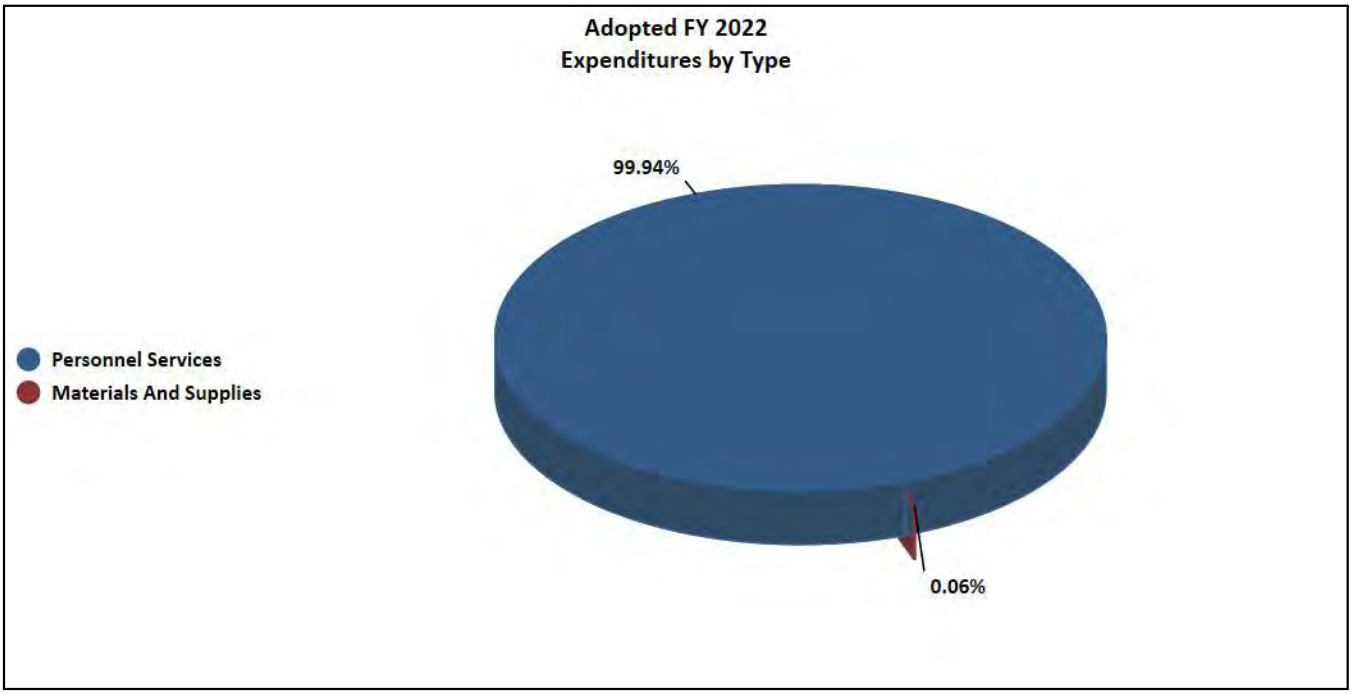
Service Adjustment Changes (Operating Budget)

Description	Amount
New Development Services Manager Position	$164,921
New Associate Engineer Position	$125,046
Reduction in Contracted Services	$(125,046)

Drainage Quality / NPDES Budget Detail

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 41,303	$ 37,862	$ 37,857	$ 35,190	$ (2,667)	(7.0)%
Materials And Supplies	21	-	21	21	-	-%
Contractual	2,472	-	-	-	-	-%
Utilities	6	-	-	-	-	-%
Total	**$ 43,802**	**$ 37,862**	**$ 37,878**	**$ 35,211**	**$ (2,667)**	**(7.0)%**



Public Works Inspection Budget Detail

What do we do?

The Inspection Services division provides a broad spectrum of services related to public works activities. These services include inspection of all above-ground (streets, curbs, gutters, sidewalks, ramps compliant with the American with Disabilities Act (ADA), streetlights, traffic signals, pavement striping, etc.) and underground (sewer, water, storm drain, fiber optic, electrical conduits, gas, communications, etc.) improvements within the public right-of-way. This section investigates and enforces grading, haul routes, stock piling, encroachments within the public right-of-way, and traffic control requirements. Inspection Services also conducts final job walks to ensure that all public improvements conform to City standards prior to authorizing the release of securities.

What did we do in Fiscal Year 2021?

- Continued to provide a high level of inspection on Land Development and Capital Improvement Projects through the COVID19 pandemic.

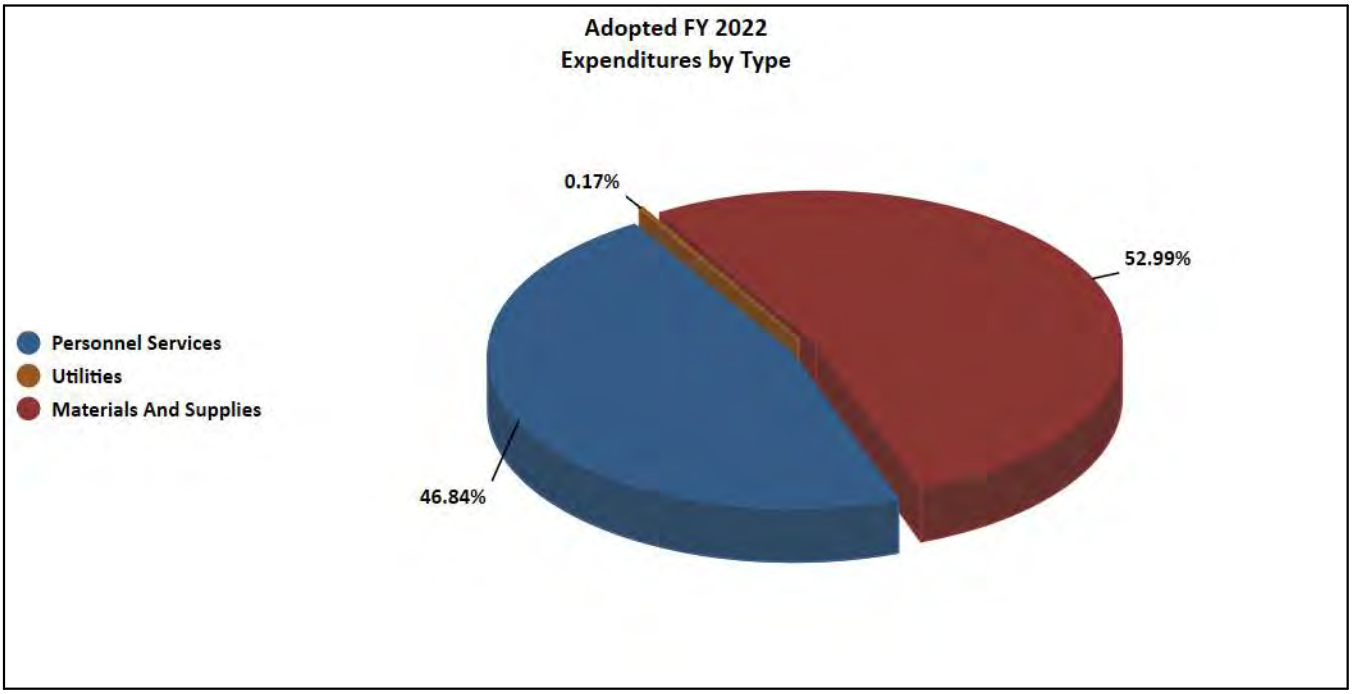
What do we plan to do in Fiscal Year 2022?

- Further develop our Public Works Inspection staff through training and certification programs. This includes the State Water Resource Control Board's Water Distribution Operator 2 Certification (D2), Qualified SWPPP Practitioner Certification (QSP), and completing the Local Technical Assistance Program (LTAP) Resident Engineers Academy (RE).

What does it cost?

	Actuals FY 2019	Actuals FY 2020	Adopted FY 2021	Adopted FY 2022	Change $	Change %
Personnel Services	$ 376,065	$ 487,945	$ 466,893	$ 557,078	$ 90,185	19.3%
Materials And Supplies	897,625	159,648	627,670	630,307	2,637	0.4%
Contractual	-	66	-	-	-	-%
Utilities	4,044	5,210	2,000	2,000	-	-%
Total	**$ 1,277,734**	**$ 652,869**	**$ 1,096,563**	**$ 1,189,385**	**$ 92,822**	**8.5%**

Public Works Inspection Budget Detail



Service Adjustment Changes (Operating Budget)

Description	Amount
New Public Works Inspector II Position	$98,023
Reduction in Contracted Services	$(98,023)
Reclassify Public Works Inspector I to II	$5,702


CORONA
"THE CIRCLE CITY"
Established
May 4, 1886
To Cherish Our Past - To Plan Our Future



APPENDIX

RESOLUTION NO. 2021-043

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORONA, CALIFORNIA, ADOPTING SAID CITY'S BUDGET FOR FISCAL YEAR 2022, REVISED BUDGET ITEMS AND BUDGET POLICIES

WHEREAS, the City Manager has prepared the City's budget for the fiscal year ending June 30, 2022; and

WHEREAS, the City Council has conferred with the City Manager and appropriate staff in public meetings, and has deliberated and considered the proposed budget.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Corona, California, as follows:

SECTION 1: Adoption of Budget.

The City of Corona Proposed Annual Budget for Fiscal Year 2022, on file with the office of the City Clerk, is hereby adopted as the budget for the City of Corona, or as so directed by minute action, for July 1, 2021 through June 30, 2022. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, lease payments for the Corona Utility Authority, interfund charges, debt service, and estimated continuing appropriations. Appropriation of the budget may also occur as related to prior City Council agreements or minute actions.

SECTION 2: Approval of Revised Budget Items.

The Summary of Revised Budget Items, as included in Attachment A, if any, for the Fiscal Year 2022, are hereby adopted as the part of the budget for the City of Corona, or as so directed by minute action, for Fiscal Year 2022.

SECTION 3: To Increase, Add or Delete Appropriations; Administrative Authority.

Throughout the fiscal year, the City Council of the City of Corona may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, add or delete appropriations. Notwithstanding the foregoing, the City Manager may exercise his or her powers and duties under Corona Municipal Code Section 2.04.060, including, without limitation, the ability to transfer employees from one department to another and to consolidate or combine offices, positions, departments, divisions or units under his or her direction, without additional City Council approved budget action, so long as the funding necessary for such actions is already provided for in the budget and can be implemented using staff's administrative funding authority provided for in this Resolution, such as Section 4 (Transfer of Funds Within an Appropriation), or elsewhere in applicable City law or policy. All approved labor related changes,

including, but not limited to, employee bargaining unit negotiated Memoranda of Understanding (MOU) items, other related employee resolutions or contracts, benefit premium changes, Other Post Retirement Benefit actuarial requirements, leave calculations, and "side letter" changes will be authorized for appropriations for the said fiscal year, either through City Council approved budget action or using staff's administrative funding authority provided for in this Resolution or elsewhere in applicable City law or policy. Funds appropriated by the City Council are authorized to be expended as necessary and proper for municipal purposes.

SECTION 4: Transfer of Funds Within an Appropriation.

At the request of a Department Director (or his/her designee), and with the concurrence of the Finance Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund and spending category. These actions may include transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source and in the same project category, as long as these transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The City Manager may transfer operational funds between departments occurring within the same fund as long as the total authorized appropriations in the fund are not increased by the action. Transfers between spending categories, such as personnel to non-personnel, shall require the approval of the City Council.

SECTION 5: Errors, Omissions and Accounting Changes.

Upon review and approval of the Finance Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, debt service, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes and minor capital project title changes.

SECTION 6: The General Fund Budget Policies.

The following policies are to be used for the administration of the General Fund Budget:

1. In the event that projected total General Fund sources, as estimated by the Finance Director, are insufficient to support the current year level of appropriations, the City Manager may recommend adjustments to the City's estimated revenues and/or appropriation levels for approval by the City Council. Furthermore, as long as there are no significant decreases in existing levels of service as indicated in Section 3 and the total appropriations are not increased by such actions, the City Manager may also transfer budget allocations between departments for the sole purpose of meeting departmental operational needs and/or strategic goals and objectives as identified by the

City Council. Furthermore, the City Manager may initiate transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source and in the same project category, as long as the transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget.

2. No unexpended prior year appropriations shall be carried forward to the credit of the respective department, unless for grant reporting requirements or expressly authorized by the City Council as a continuing appropriation.

SECTION 7: General Fund Designated Department Specific Revenue.

The City Council of the City of Corona may, by the affirming vote of three members, as so directed by minute action, designate committed fund balance from a department specific revenue stream in the General Fund. At the request of a Department Director (or his/her designee) and with the concurrence of the Finance Director (or his/her designee) an appropriation of budget may occur upon receipt of funds, not to exceed $50,000 per project. An appropriation exceeding $50,000 shall be made by the City Council of the City of Corona, by the affirming vote of three members, as so directed by minute action.

SECTION 8: General Fund Positive Change to Fund Balance at Fiscal Year-End.

Upon completion of the accounting entries for revenue, expenditures, transfers, continuing appropriations, and other required reserves for Fiscal Year 2022, if there is a positive change to the General Fund's fund balance, a calculated portion of those funds will be designated towards reserves as dictated in the City's Pension Management Policy.

PASSED, APPROVED, AND ADOPTED this 16th day of June, 2021.

Mayor of the City of Corona, California

ATTEST:

Sylvia Edwards

City Clerk of the City of Corona, California

CERTIFICATION

I, Sylvia Edwards, City Clerk of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly passed and adopted by the City Council of the City of Corona, California, at a regular meeting thereof held on the 16th day of June 2021, by the following vote:

AYES:	**CASILLAS, DADDARIO, RICHINS, SPEAKE, STEINER**
NOES:	**NONE**
ABSENT:	**NONE**
ABSTAINED:	**NONE**

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 16th day of June 2021.

Sylvia Edwards
City Clerk of the City of Corona, California

(SEAL)

RESOLUTION NO. 2021-044

RESOLUTION OF THE CORONA UTILITY AUTHORITY OF THE CITY OF CORONA, CALIFORNIA, ADOPTING SAID AUTHORITY'S BUDGET FOR FISCAL YEAR 2022, REVISED BUDGET ITEMS AND BUDGET POLICIES

WHEREAS, the Executive Director has prepared the Corona Utility Authority's budget for the fiscal year ending June 30, 2022; and

WHEREAS, the Corona Utility Authority has conferred with the Executive Director and appropriate staff in public meetings, and has deliberated and considered the proposed budget.

NOW, THEREFORE, BE IT RESOLVED by the Corona Utility Authority of the City of Corona, California, as follows:

SECTION 1: Adoption of Budget.

The Corona Utility Authority of the City of Corona Proposed Annual Budget for Fiscal Year 2022, on file with the office of the City Clerk, is hereby adopted as the budget for the Corona Utility Authority of the City of Corona, or as so directed by minute action, for July 1, 2021 through June 30, 2022. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, lease payments for the Corona Utility Authority, interfund charges, debt service, and estimated continuing appropriations. Appropriation of budget may also occur as related to prior Corona Utility Authority agreements or minute actions.

SECTION 2: Approval of Revised Budget Items.

The Summary of Revised Budget Items, as included in Attachment A if any, for the Fiscal Year 2022, are hereby adopted as the part of the budget for the Corona Utility Authority of the City of Corona, or as so directed by minute action, for Fiscal Year 2022.

SECTION 3: To Increase, Add or Delete Appropriations; Administrative Authority.

Throughout the fiscal year, the Corona Utility Authority of the City of Corona may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, add or delete appropriations. Notwithstanding the foregoing, the City Manager may exercise his or her powers and duties under Corona Municipal Code Section 2.04.060, including, without limitation, the ability to transfer employees from one department to another and to consolidate or combine offices, positions, departments, divisions or units under his or her direction, without additional City Council approved budget action, so long as the funding necessary for such

actions is already provided for in the budget and can be implemented using staff's administrative funding authority provided for in this Resolution, such as Section 4 (Transfer of Funds Within an Appropriation), or elsewhere in applicable City law or policy. All approved labor related changes, including, but not limited to, employee bargaining unit negotiated Memoranda of Understanding (MOU) items, other related employee resolutions or contracts, benefit premium changes, Other Post Retirement Benefit actuarial requirements, leave calculations, and "side letter" changes will be authorized for appropriations for the said fiscal year, either through Corona Utility Authority approved budget action or using staff's administrative funding authority provided for in this Resolution or elsewhere in applicable City law or policy. Funds appropriated by the Corona Utility Authority are authorized to be expended as necessary and proper for municipal purposes.

SECTION 4: Transfer of Funds Within an Appropriation.

At the request of a Department Director (or his/her designee), and with the concurrence of the Finance Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund and spending category. These actions may include transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source and in the same project category, as long as these transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The Executive Director may transfer operational funds between departments occurring within the same fund. Transfers between spending categories, such as personnel to non-personnel, shall require the approval of the Corona Utility Authority.

SECTION 5: Errors, Omissions and Accounting Changes.

Upon review and approval of the Finance Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, debt service, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes and minor capital project title changes.

PASSED, APPROVED, AND ADOPTED this 16th day of June, 2021.

President of the Corona Utility Authority
of the City of Corona, California

ATTEST:

Sylvia Edwards
Secretary of the Corona Utility Authority
of the City of Corona, California

CERTIFICATION

I, Sylvia Edwards, Secretary of the Corona Utility Authority of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly introduced and adopted by the Corona Utility Authority of the City of Corona, California, at an adjourned regular meeting thereof held on the 16th day of June 2021, by the following vote of the Authority:

AYES:	**CASILLAS, DADDARIO, RICHINS, SPEAKE, STEINER**
NOES:	**NONE**
ABSENT:	**NONE**
ABSTAINED:	**NONE**

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 16th day of June 2021.

Sylvia Edwards

Secretary of the Corona Utility Authority
of the City of Corona, California

(SEAL)

RESOLUTION NO. 2021-045

RESOLUTION OF THE CITY OF CORONA HOUSING AUTHORITY, ADOPTING SAID AUTHORITY'S BUDGET FOR FISCAL YEAR 2022, REVISED BUDGET ITEMS AND BUDGET POLICIES

WHEREAS, the Executive Director has prepared the City of Corona Housing Authority's budget for the fiscal year ending June 30, 2022; and

WHEREAS, the City of Corona Housing Authority has conferred with the Executive Director and appropriate staff in public meetings, and has deliberated and considered the proposed budget; and

WHEREAS, pursuant to California Law (Health and Safety Code Section 34240, *et seq.* "Housing Authority Law"), the City Council has adopted and the City of Corona Housing Authority is responsible for implementing the affordable housing goals, policies and objectives; and

WHEREAS, the City of Corona Housing Authority desires to provide financial assistance for the public improvements and projects generally listed and described in the Housing Element of the General Plan.

NOW, THEREFORE, BE IT RESOLVED by the City of Corona Housing Authority of the City of Corona, California, as follows:

SECTION 1: Adoption of Budget.

The City of Corona Housing Authority Proposed Annual Budget for Fiscal Year 2022, on file with the office of the City Clerk, is hereby adopted as the budget for the City of Corona Housing Authority, or as so directed by minute action, for July 1, 2021 through June 30, 2022. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, interfund charges, debt service, and estimated continuing appropriations. Appropriation of budget may also occur as related to prior City of Corona Housing Authority agreements or minute actions.

SECTION 2: Approval of Revised Budget Items.

The Summary of Revised Budget Items, as included in Attachment A if any, for Fiscal Year 2022, are hereby adopted as the part of the budget for the City of Corona Housing Authority, or as so directed by minute action, for Fiscal Year 2022.

SECTION 3: To Increase, Add or Delete Appropriations; Administrative Authority.

Throughout the fiscal year, the City of Corona Housing Authority may, by the

affirming vote of three members, as so directed by minute action, amend the budget to increase, add or delete appropriations. Notwithstanding the foregoing, the City Manager may exercise his or her powers and duties under Corona Municipal Code Section 2.04.060, including, without limitation, the ability to transfer employees from one department to another and to consolidate or combine offices, positions, departments, divisions or units under his or her direction, without additional City Council approved budget action, so long as the funding necessary for such actions is already provided for in the budget and can be implemented using staff's administrative funding authority provided for in this Resolution, such as Section 4 (Transfer of Funds Within an Appropriation), or elsewhere in applicable City law or policy. All approved labor related changes, including, but not limited to, employee bargaining unit negotiated Memoranda of Understanding (MOU) items, other related employee resolutions or contracts, benefit premium changes, Other Post Retirement Benefit actuarial requirements, leave calculations, and "side letter" changes will be authorized for appropriations for the said fiscal year, either through Corona Housing Authority approved budget action or using staff's administrative funding authority provided for in this Resolution or elsewhere in applicable City law or policy. Funds appropriated by the City of Corona Housing Authority are authorized to be expended as necessary and proper for municipal purposes.

SECTION 4: Transfer of Funds Within an Appropriation.

At the request of a Department Director (or his/her designee), and with the concurrence of the Finance Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund and spending category. These actions may include transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source and in the same project category, as long as these transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The Executive Director may transfer operational funds between departments occurring within the same fund as long as the total authorized appropriations in the fund are not increased by the action. Transfers between spending categories, such as personnel to non-personnel, shall require the approval of the Corona Housing Authority.

SECTION 5: Errors, Omissions and Accounting Changes.

Upon review and approval of the Finance Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, debt service, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes and minor capital project title changes.

PASSED, APPROVED, AND ADOPTED this 16th day of June, 2021.

Chairperson, City of Corona Housing Authority
City of Corona, California

ATTEST:

Secretary, City of Corona Housing Authority
City of Corona, California

CERTIFICATION

I, Sylvia Edwards, Secretary of the City of Corona Housing Authority of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly introduced and adopted by the Corona Housing Authority of the City of Corona, California, at an adjourned regular meeting thereof held on the 16th day of June 2021, by the following vote of the Authority:

AYES:	**CASILLAS, DADDARIO, RICHINS, SPEAKE, STEINER**
NOES:	**NONE**
ABSENT:	**NONE**
ABSTAINED:	**NONE**

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 16th day of June 2021.

Sylvia Edwards

Secretary of the Corona Housing Authority
of the City of Corona, California

(SEAL)

RESOLUTION NO. 2021-046

RESOLUTION OF THE CORONA PUBLIC FINANCING AUTHORITY OF THE CITY OF CORONA, CALIFORNIA, ADOPTING SAID AUTHORITY'S BUDGET FOR FISCAL YEAR 2022, REVISED BUDGET ITEMS AND BUDGET POLICIES

WHEREAS, the Executive Director has prepared the Corona Public Financing Authority's budget for the fiscal year ending June 30, 2022; and

WHEREAS, the Corona Public Financing Authority has conferred with the Executive Director and appropriate staff in public meetings, and has deliberated and considered the proposed budget.

NOW, THEREFORE, BE IT RESOLVED by the Corona Public Financing Authority of the City of Corona, California, as follows:

SECTION 1: Adoption of Budget.

The Corona Public Financing Authority of the City of Corona Proposed Annual Budget for Fiscal Year 2022, on file with the office of the City Clerk, is hereby adopted as the budget for the Corona Public Financing Authority of the City of Corona, or as so directed by minute action, for July 1, 2021 through June 30, 2022. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, interfund charges, debt service and estimated continuing appropriations. Appropriation of budget may also occur as related to prior Corona Public Financing Authority agreements or minute actions.

SECTION 2: Approval of Revised Budget Items.

The Summary of Revised Budget Items, as included in Attachment A if any, for the Fiscal Year 2022, are hereby adopted as the part of the budget for the Corona Public Financing Authority of the City of Corona, or as so directed by minute action, for Fiscal Year 2022.

SECTION 3: To Increase, Add or Delete Appropriations; Administrative Authority.

Throughout the fiscal year, the Corona Public Financing Authority may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, add or delete appropriations. Notwithstanding the foregoing, the City Manager may exercise his or her powers and duties under Corona Municipal Code Section 2.04.060, including, without limitation, the ability to transfer employees from one department to another and to consolidate or

combine offices, positions, departments, divisions or units under his or her direction, without additional City Council approved budget action, so long as the funding necessary for such actions is already provided for in the budget and can be implemented using staff's administrative funding authority provided for in this Resolution, such as Section 4 (Transfer of Funds Within an Appropriation), or elsewhere in applicable City law or policy. All approved labor related changes, including, but not limited to, employee bargaining unit negotiated Memoranda of Understanding (MOU) items, other related employee resolutions or contracts, benefit premium changes, Other Post Retirement Benefit actuarial requirements, leave calculations, and "side letter" changes will be authorized for appropriations for the said fiscal year, either through Corona Public Financing Authority approved budget action or using staff's administrative funding authority provided for in this Resolution or elsewhere in applicable City law or policy. Funds appropriated by the City of Corona Public Financing Authority are authorized to be expended as necessary and proper for municipal purposes.

SECTION 4: Transfer of Funds Within an Appropriation.

At the request of a Department Director (or his/her designee), and with the concurrence of the Finance Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund and spending category. These actions may include transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source and in the same project category, as long as the transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The Executive Director may transfer operational funds between departments occurring within the same fund as long as the total authorized appropriations in the fund are not increased by the action. Transfers between spending categories, such as personnel to non-personnel, shall require the approval of the Corona Public Financing Authority.

SECTION 5: Errors, Omissions and Accounting Changes.

Upon review and approval of the Finance Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes and minor capital project title changes.

PASSED, APPROVED, AND ADOPTED this 16th day of June, 2021.

Chairperson of the Corona Public Financing Authority of the City of Corona, California

ATTEST:

Sylvia Edwards

Secretary of the Corona Public Financing Authority of the City of Corona, California

CERTIFICATION

I, Sylvia Edwards, Secretary of the Corona Public Financing Authority of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly introduced and adopted by the Corona Public Financing Authority of the City of Corona, California, at a adjourned regular meeting thereof held on the 16th day of June 2021, by the following vote of the Authority:

AYES:	**CASILLAS, DADDARIO, RICHINS, SPEAKE, STEINER**
NOES:	**NONE**
ABSENT:	**NONE**
ABSTAINED:	**NONE**

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 16th day of June 2021.

Sylvia Edwards

Secretary of the Corona Public Financing Authority of the City of Corona, California

(SEAL)

RESOLUTION NO. 2021-047

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORONA, CALIFORNIA, ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR FISCAL YEAR 2022 AND SELECTING THE POPULATION AND INFLATION FACTOR ACCORDINGLY

WHEREAS, Article XIII-B of the Constitution of the State of California places limits on the budgetary appropriations; and

WHEREAS, the limit on appropriations for Fiscal Year 2022 is calculated by adjusting the base year (1979-80) appropriations by the percentage changes in the City population growth or County population growth and California per capita personal income or the increase in non-residential assessed valuation due to new construction; and

WHEREAS, the data necessary to calculate the increase in the non-residential assessed valuation was generally not available from the County Assessor and the City may need to adjust the limit on appropriations once the data is available; and

WHEREAS, the City Council selects the City's population growth of 0.67% and the California per capita personal income change of 5.73% to calculate the Fiscal Year 2022 Appropriation Limit.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Corona, California that the City has conformed to the provisions of Article XIII-B of the State Constitution in determining the appropriations limit for Fiscal Year 2022; and

BE IT FURTHER RESOLVED that the City's appropriations limit totals $622,371,704 and the City's appropriations subject to limitation are $146,454,777. Worksheets used to determine said amounts are on file in the office of the City's Finance Department.

PASSED, APPROVED, AND ADOPTED this 16th day of June, 2021.

Mayor of the City of Corona, California

ATTEST:

Sylvia Edwards

City Clerk of the City of Corona, California

CERTIFICATION

I, Sylvia Edwards, City Clerk of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly passed and adopted by the City Council of the City of Corona, California, at a regular meeting thereof held on the 16th day of June 2021, by the following vote:

AYES:	**CASILLAS, DADDARIO, RICHINS, SPEAKE, STEINER**
NOES:	**NONE**
ABSENT:	**NONE**
ABSTAINED:	**NONE**

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 16th day of June 2021.

Sylvia Edwards
City Clerk of the City of Corona, California

(SEAL)

Glossary

ACRONYMS

AB	*Assembly Bill*
AD	*Assessment District*
ADA	*Americans with Disabilities Act*
AQMD	*South Coast Air Quality Management District*
ATMS	*Advanced Traffic Management System*
AV	*Assessed Valuation*
BID	*Business Improvement District*
BTA	*Bicycle Transportation Account*
CAP	*Cost Allocation Plan*
CAL TRANS	*California Department of Transportation*
CDBG	*Community Development Block Grant*
CDTFA	*California Department of Tax and Fee Administration*
CEQA	*California Environmental Quality Act*
CFD	*Community Facilities District*
CHA	*Corona Housing Authority*
CIP	*Capital Improvement Plan*
CMAQ	*Congestion Management and Air Quality*
CNUSD	*Corona Norco Unified School District*
COP	*Certificates of Participation*
CPFA	*Corona Public Financing Authority*
CPIC	*Corona Public Improvement Corporation*
CUA	*Corona Utility Authority*
DA	*Development Agreement*
DAR	*Dial-A-Ride*
DDT	*Dwelling Development Tax*
DEV PD	*Developer Paid*
ECB	*Expenditure Control Budget*
FEMA	*Federal Emergency Management Agency*
FHWA	*Federal Highway Administration*
GASB	*Governmental Accounting Standards Board*
HSIP	*Highway Safety Improvement Program*
HUTA	*Highway Users Tax Account*
IT	*Information Technology*
KwH	*Kilowatt hour*
LED	*Light-emitting diode*
LMD	*Landscape Maintenance District*
LTF	*Local Transportation Funding*
MOU	*Memorandum of Understanding*
NPDES	*National Pollutant Discharge Elimination System*

ACRONYMNS, Continued

OPEB	*Other Post Employment Benefits*
PW	*Public Works*
RCTC	*Riverside County Transportation Commission*
RDA	*Redevelopment Agency*
RTA	*Riverside Transit Agency*
SB	*Senate Bill*
SC	*South Corona*
SCE	*Southern California Edison*
STIP	*State Transportation Improvement Program*
TC	*Temescal Canyon*
TE	*Transportation Enhancement*
TIP	*Transportation Improvement Program*
TOT	*Transient Occupancy Tax*
TUMF	*Transportation Uniform Mitigation Fees*
UAL	*Unfunded Accrual Liability*
WRCRWA	*Western Riverside County Regional Wastewater Authority*
WRCOG	*Western Riverside Council of Governments*

2012 Refunding Lease City Hall Fund (310): A fund to account for the full defease of the Corona Public Finance Authority 2002 Lease Revenue Bond, Series B, with the proceeds from the 2012 Refunding Lease Agreement with Compass Mortgage Corporation, a private leading institution on September 1, 2012

2012 Water Revenue Bond Fund (453): A fund to account for the advance refunding and refinancing of the 1998 Water Revenue Bonds, portion of the Corona Public Financing Authority 2003 Certificate of Participation and the construction of certain reservoir and blending facility on August 1, 2012.

2013 Wastewater Revenue Bonds Fund (454): A fund to account for the replacement and upgrade of Wastewater capital improvements

Abandoned Vehicle Abatement Fund (241): A fund to account for abandoned vehicle abatement program to remove abandoned or inoperative vehicles on both public and private property.

AD 89-1 (Railroad) Fund (361): See Assessment Districts or Debt Service Funds.

AD 90-1 (Jasmine Ridge) Fund (349): See Assessment Districts or Debt Service Funds.

Adult and Family Literacy Grant Fund (442): See Grants and Reimbursements.

Agency Funds: Fiduciary funds which are custodial in nature and are accounted for on the accrual basis of accounting. See Fiduciary Funds.

Airport Fund (275): A fund to account for all airport operating revenues, expenditures and capital projects. Capital projects financed from this fund must benefit the Corona Municipal Airport.

Appropriation: An authorization made by the City Council, Agency, and/or Authority members which permits the City to incur obligations and to make expenditures of resources. Budgetary/operating fund appropriations lapse at the end of each fiscal year. Non-operating fund appropriations continue in force until fully expended or until the City has accomplished or abandoned the purpose for which the City Council, Agency or Authority granted the funds. Spending cannot exceed the level of appropriation without the City Council's, Agency's or Authority's approval.

Aquatics Center Fund (216): See Development Impact Fee.

Assessed Valuation: The value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal.

Assessment Districts (AD): Under the Municipal Improvement Act that allows a designated area to pay the debt service on bonds sold to finance capital improvements installed by the City or a developer. The property owners receiving the benefit of the improvements pay an assessment on their property tax bills.

Asset Forfeiture Fund (250): A fund to account for asset seizures and forfeitures resulting from police investigations and court decisions. Asset Forfeiture funds are used for law enforcement purposes.

Audit: Prepared by an independent certified public accountant, or CPA, the primary objective of an audit is to determine if the City's Financial Statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with their performance of an audit, it is customary for an independent auditor to issue a Management Letter stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

Bicycle Transportation Account Fund (445): State funds for city and county projects that improve safety and convenience for bicycle commuters in conjunction with the California Bicycle Transportation Act.

Bond: A security that represents an obligation to pay a specific sum of money on a specific date in the future, typically with periodic interest payments.

Budget: A financial plan for a specified period of time that matches planned revenues and expenditures to municipal services. The City of Corona uses a financial plan covering one fiscal year from July 1 through June 30 of each year.

Budget Amendments: The City Council, Agency and/or Authority members have the responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by majority vote. The City staff has the authority to approve line item budgetary transfers between expenditure objects of the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances.

Budget Message: Included in the opening section of the budget, the Budget Message provides the City Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

Budget Policies: General and specific guidelines adopted by the City Council that govern budget preparation and administration.

CAL-COPS Grant Fund (231): See Grants and Reimbursements.

California Department of Transportation (CAL TRANS): Funds received pursuant to various transportation grants through the State of California.

California Environmental Quality Act (CEQA): Enacted in 1970 as a system of checks and balances for land use development and management decisions. Projects falling under the guidelines of this act require an Environmental Impact Review, or EIR, that details the scope of the proposed project and all known environmental impacts.

Capital Improvement Program (CIP): A plan to provide for the maintenance or replacement of existing public facilities and assets and for the construction or acquisition of new ones. The CIP document identifies capital needs on a five-year basis.

Capital Project Funds: Funds used to account for financial resources used in the acquisition or construction of major capital facilities other than those financed by Proprietary Funds or Trust Funds.

CFD 97-1 Landscape Fund (248): See Community Facilities District.

CFD 2000-1 (Eagle Glen II) Fund (246): See Community Facilities District.

CFD 2001-1 Landscape Fund (249): See Community Facilities District.

CFD 2002-2 LMD Fund (247): See Community Facilities District and Landscape Maintenance District.

CFD/LMD 2002-3 Landscape Fund (251): See Community Facilities District and Landscape Maintenance District.

CFD/LMD 2011-1 Landscape Fund (253): See Community Facilities District and Landscape Maintenance District.

CFD 2016-2 Terrassa Special Tax Fund (255): See Community Facilities District.

CFD 2016-3 Zone 2 Boardwalk Fund (257): See Community Facilities District.

CFD 2016-3 Zone 3 Corona Industrial Pk Fund (239): See Community Facilities District.

CFD 2016-3 Zone 6 Chung Fund (294): See Community Facilities District.

CFD 2016-3 Zone 8 Karen Parker Fund (297): See Community Facilities District.

CFD 2016-3 Zone 15 Northpoint Fund (287): See Community Facilities District.

CFD 2016-3 Zone 3 Corona Industrial Pk Fund (239): See Community Facilities District.

CFD 2016-3 Zone 4 515 S Promenade Fund (259): See Community Facilities District.

CFD 2017-2 Valencia Special Tax Fund (238): See Community Facilities District.

CFD 2018-1 Spec Tax B Bedford Fund (236): See Community Facilities District.

CFD 2018-2 Spec Tax B Sierra Bella Fund (237): See Community Facilities District.

Certificates of Participation (COP): Obligations of a public entity based on a lease or installment sales agreement. Payments to certificate holders may originate from the General Fund (in the case of a lease) or a special fund (in case of an installment sale).

City Facilities Fund (689): An internal service fund used to account for repairs of City facilities.

Civic Center Fund (232): A fund to account for the operational and maintenance needs and rental income of the historic Civic Center.

Cogeneration: The process of converting methane gas produced by the sewage treatment process into a usable commodity for the generation of electricity to operate plant equipment, etc.

Community Development Block Grant, or CDBG, Fund (431): A fund to account for federal grants from the Housing and Urban Development Department, or HUD, and expenditures for block grant programs as approved by the City Council. Funds are awarded to community based agencies on an annual basis to carry out these activities.

Community Facilities District (CFD): A designated area for specific capital improvements installed by the City or a developer, or the maintenance of same. The property owners receiving the benefit of the improvements pay a special tax on their property tax bills.

Congestion Management Air Quality (CMAQ): Funds received under Intermodal Surface Transportation Efficiency Act, or ISTEA, that are discretionary allocated by Riverside County Transportation Committee, or RCTC.

Contingency: An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as flood emergencies, federal mandates, shortfalls in revenue, and similar events.

Corona Mall Business Improvement District Fund (): Fund to account for the utilities and maintenance of parking lots, sidewalks, and landscape improvements within the boundaries of the Corona Mall.

Corona Public Financing Authority, or CPFA: A separate reporting and component unit which was organized under Section 6500 et seq. of the California Government Code on June 21, 1989 and was amended and re-stated on February 6, 2013, for the purpose of acting as a vehicle for various financing activities of the City and the Agency.

Corona Public Improvement Corporation, or CPIC: A separate reporting and component unit which was organized pursuant to the Nonprofit Public Benefit Corporation Law of the State of California (Title 1, Division 2, Part 2 of the California Corporation Code) on April 7, 1986, for the purpose of providing financial assistance to the City for the benefit of the public.

CPIC Refunding Certificates of Participation Fund (307): See Debt Service Funds.

Corona Revitalization Zone Fund (353): See Special Revenue Funds.

Corona Utility Authority, or CUA: A separate reporting and component unit which was organized under Section 6500 et seq. of the California Government Code on February 6, 2002 and was amended and re-stated on February 6, 2013, for the purpose of acting as a vehicle for financing activities of the City and the Agency.

Corporation Yard Expansion Fund (477): A fund to account for the bond financing of the City's Corporation Yard expansion facility project.

Cost Allocation Plan: The City of Corona uses the Office of Management and Budget Circular (OMB) A-87 as the guideline. This circular provides principles and standards for determining costs applicable to federal grants and contracts performed by state, local, and Indian Tribal governments. Cost Allocation Plan is also known as indirect cost overhead or administrative service charges.

County Service Area 152 (NPDES) Fund (245): See National Pollutant Discharge Elimination System.

Debt Financing: Borrowing funds as needed and pledging future revenues to make current expenditures. The City of Corona uses debt financing in accordance with the adopted debt policy and procedures.

Debt Service: Payments of principal and interest on bonds and other debt instruments according to a predetermined schedule (Reference 3xx series funds).

Debt Service Funds: Funds used to account for the payment of, and accumulation of resources for, long-term debt principal and interest.

Deficit: A shortfall of resources to meet expenditures.

Department: A major organizational unit of the City which has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

Developer Paid (Dev Pd): As a condition of development, some capital facilities are required to be constructed and dedicated to the City by a developer. Major facilities paid for by developers are listed in the CIP.

Development Impact Fee: Funds created to provide for infrastructure projects through Development Impact Fees as per Ordinance 2300 and 2301, Chapter 16.23 of the Corona Municipal Code.

Drainage Fee Fund (212): See Development Impact Fee.

Dwelling Development Tax Fund (289): A fund to account for dwelling development taxes received from developers. This money is used to offset the burden resulting from new development.

Eagle Glen HOA Streetlight Fund (473): A designated area of Eagle Glen where property owners benefit from street lighting and assessed to pay fees.

Electric Utility Fund (578): A fund to account for the operation and maintenance of the electric utility, a self supporting activity which renders services on a user charge basis to local residents and businesses located in the City.

Encumbrance: Commitment of funds to purchase an item or service.

Enterprise Funds: Established to finance and account for the operation and maintenance of facilities and services which are predominately self-supported by user charges.

Equipment Pool Capital Outlay Fund (632): An internal service fund used to finance and account for the City's major equipment purchases not covered by monthly motor pool rates (internal rental rates). Effective FY 2012-13, activities combined into Fleet Operations Fund.

Errata Items: Budgetary items added after the proposed budget document was printed.

Expenditure: The outflow of funds paid, or to be paid, for an item obtained regardless of when the expense is actually paid.

Federal Emergency Management Agency (FEMA): Reimbursement for costs incurred due to incidents which have been declared a disaster by the federal government.

Federal Highways Administration - Emergency Relief (FHWA-ER): Funds received for disaster related damage to major thoroughfares.

Fiduciary Funds: Also known as, trust or agency funds; held in a fiduciary capacity by a governmental unit for individuals, organizations, or other governmental units, as an agent or trustee.

Fees for Services: Charges paid to the City by users of a service to help support the costs of providing that service.

Fire Apparatus/Equipment Capital Outlay Fund (633): An internal service fund used to finance and account for the City's major fire apparatus/equipment purchases.

Fire Facilities Fund (214): See Development Impact Fee.

Fire Wild Land Mitigation Fund (207): See Development Impact Fee.

Fiscal Year: A 12 month period for recording financial transactions. The City has specified July 1 through June 30 as its fiscal year.

Fleet Operations Fund (682): A fund to account for motor pool/rental rates, fleet maintenance operations, and replacement of fleet vehicles and other equipment.

Franchise Fee: A fee charged for the privilege of using public rights-of-way and property within the City for public or private purposes. The City currently assesses franchise fees on cable television, gas, electric, and refuse.

Fund: An accounting entity that records all financial transactions for specific activities or governmental functions.

Fund Balance: Also known as financial position, fund balance is the difference between assets and liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Base on the extent to which the government is bound to honor constraints and the specific purposes for which amounts in the fund can be spent, fund balance is reported in the following classifications: nonspendable fund balance *(inherently nonspendable)*, restricted fund balance *(externally enforceable limitations on use)*, committed fund balance *(self-imposed limitations on use)*, assigned fund balance *(limitation resulting from intended use)* and unassigned fund balance *(residual net resources).*

Gas Tax (2105-2106-Prop 42) Fund (222): A fund to account for receipts and expenditures of money apportioned under the Street and Highway Code of the State of California for money derived from the use of certain fuels and borne by the consumer, for transportation improvements. Effective July 2010, the fund also includes revenue received from the gasoline exercise tax which replaces the amount that would have been allocated from the Proposition 42 gasoline sales tax revenues. The money is restricted to research, planning, construction, improvement, and maintenance of public streets. Effective November 2017, this fund will also include activity from the Road Repair and Accountability Act of 2017.

General Fund (110): The primary operating fund of the City where all revenues that are not allocated by law or contractual agreement are accounted for. With the exception of subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose. A limited number of capital improvements are financed from this source since its focus is to fund ongoing operations.

General Obligation Bond: A bond secured by the pledge of the issuer's full faith, credit, and usually, taxing power. Bonds issued through a governmental entity which have legal authority to levy a tax on real and personal property located with the governmental boundaries at any rate necessary to collect enough money each year to pay principal and interest due.

Governmental Accounting Standards Board (GASB): The Governmental Accounting Standards Board establishes and improves standards of state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

Grants and Reimbursements: Funds received directly or indirectly from other governmental agencies for specific related activity and time period. Money awarded may be received in advance or as a reimbursement of activities.

Highway Users Tax Account (HUTA): State accounting for excise taxes on various transportation fuels. California motor vehicle fuel taxes include the gasoline tax, diesel fuel tax, and the use fuel tax. Allocations to cities and counties are based on the formulas outlined in the Streets and Highways code. See Gas Tax Fund.

Home Investment Partnership Program Fund (432): A fund to account for the Federal HOME Investment Partnership Program.

Housing Administration Fund (292): A fund to account for the administration of the housing program.

Information Technology Fund (681): An internal service fund used to finance and account for the activities of the Information Technology Department.

Infrastructure: The physical assets of the City, i.e., streets, water, sewer, public buildings, parks, and the support structures within a development.

Interest Revenue: Revenues received as interest from the investment of funds not immediately required to meet cash disbursement obligations.

Interfund Charges: To account for services that are incurred in different funds than where they are charged.

Internal Service Funds: Funds used to improve the management of resources and generally provide goods and services to departments on a cost-reimbursement basis.

Landscape Maintenance District, or LMD: A designated area, neighborhood, or community identified to specially benefit from certain improvements, such as parks, playgrounds, landscapes, sidewalks, lighting, trees, etc. Due to the special benefit, landowners in the identified area are assessed to pay the costs of the construction and/or ongoing maintenance of such improvements.

Liability Risk Retention Fund (687): An internal service fund used to finance and account for the City's liability claims activity. Claims expense, insurance premiums, and administrative expenses are collected in this fund.

Library Facilities Fee Fund (206): See Development Impact Fee.

Library Other Grants Fund (415): See Grants and Reimbursements.

Lighting Maintenance District: Funds to account for revenues derived from annual assessments which are used to pay the costs incurred by the City for street lighting maintenance in a specific district.

Line-Item Budget: A budget that lists detailed expenditure categories (salary, materials, telephone service, travel, etc.) separately, along with amounts budgeted for each specific category. The City uses a program budget rather than line-item budget, although detailed line-item accounts are maintained and recorded for financial reporting and control purposes.

LMD 84-1 Lighting Fund (446): See Lighting Maintenance District.

LMD 84-2 Zone 1 Fund (471): See Lighting Maintenance District.

LMD 84-2 Zone 2 Fund (455): See Lighting Maintenance District.

LMD 84-2 Zone 4 Fund (456): See Lighting Maintenance District.

LMD 84-2 Zone 6 Fund (457): See Lighting Maintenance District.

LMD 84-2 Zone 7 Fund (458): See Lighting Maintenance District.

LMD 84-2 Zone 10 Fund (460): See Lighting Maintenance District.

LMD 84-2 Zone 14 Fund (461): See Lighting Maintenance District.

LMD 84-2 Zone 15 Fund (462): See Lighting Maintenance District.

LMD 84-2 Zone 17 Fund (463): See Lighting Maintenance District.

LMD 84-2 Zone 18 Fund (464): See Lighting Maintenance District.

LMD 84-2 Zone 19 Fund (468): See Lighting Maintenance District.

LMD 84-2 Zone 17 Fund (463): See Lighting Maintenance District.

LMD 84-2 Zone 20 Fund (470): See Lighting Maintenance District.

LMD 2003-1 Lighting Fund (252): See Lighting Maintenance District.

Local Transportation Fund: A fund to account for money generated by Section 99400(a) of the Public Utilities Code. This money is used to maintain and construct local streets and roads.

Low/Moderate Housing Fund (230): A fund to account for twenty percent State and Federally mandated set aside money of the Redevelopment Agency which can only be used for projects that benefit low and moderate income families.

Low Moderate Income Housing Asset Fund (291): A fund to account for revenue and expenditures related to affordable housing projects and programs.

Measure A Fund (227): A fund to account for the money generated by a Riverside County one-half percent sales tax originally approved by the voters in 1988. In 2002, the voters extended this sale tax through 2039. The money is used to maintain and construct local streets and roads.

Municipal: In its broadest sense, an adjective which denotes the state and all subordinate units of government. In a more restricted sense, an adjective which denotes a city or village as opposed to other local governments.

National Pollutant Discharge Elimination System, or NPDES Fund (245): A fund to account for money received from the County of Riverside for Service Area 152 relating to the permit program for discharges from storm drain systems.

Obligation Payment Fund (233): A fund to account for the money that is received by the county to pay for bonds, notes, certificates of participation, or other evidence of indebtedness, issued or delivered by the former redevelopment agency of the City.

Ordinance: A formal legislative enactment by the City Council. It has the full force and effect of the law within City boundaries unless pre-empted by a higher form of law. An Ordinance has a higher legal

standing than a Resolution and is typically codified in a City's municipal regulation.

Other Post Employment Benefits (OPEB): Benefits other then pensions, most commonly health care benefits. GASB Statement No. 45 requires agencies to account for financial obligations to pay retiree Other Post Employment Benefits.

Park Development Fund (288): A fund to account for park development fees paid by developers under the Quimby Act for the acquisition and construction of public parks.

Parks and Open Space Fund (217): See Development Impact Fee.

Police Facilities Fund (213): See Development Impact Fee.

Program: A grouping of activities organized to accomplish basic goals and objectives.

Program Budget: A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or line item expenditures.

Property Tax: A statutory limited tax levy, which may be imposed for any purpose.

Proprietary Funds: Established to account for the financing of services rendered on a user-charge basis. See Enterprise Funds and Internal Service Funds.

Proposition 1B-Local Streets and Roads Improvement, Congestion Relief, and Traffic Safety Account Funds: Approved by voters in November 2006, provides bond funds for a variety of transportation priorities, including $2 billion for cities and counties to fund the maintenance and improvement of local transportation facilities.

Public Meeting Facilities Fund (215): See Development Impact Fee.

Public Works Capital Grants Fund (243): See Grants and Reimbursements.

RDA Land Disposition Fund (441): A fund to account for transactions related to the management and maintenance of properties acquired by the former Redevelopment Agency until disposal by the Successor Agency.

RDA Successor Agency Fund (417): A fund to account for payments of enforceable obligations of the Successor Agency.

Real Property Transfer Tax: Real property transfer tax is collected by the County Tax Collector and is based on the value of property transferred.

Reclaimed Water System Fund (567): A fund to account for capital improvement projects necessary to construct the reclaimed water system.

Redevelopment Agency: A government body dedicated to urban renewal. Redevelopment efforts often focus on reducing crime, destroying unsuitable buildings and dwellings, restoring historic features and structures, and creating new landscaping, housing, business, and transportation opportunities. Effective February 2012, all redevelopment agencies throughout the State of California were dissolved. See Successor Agency.

Reimbursement Grants Fund (480): See Grants and Reimbursements.

Residential Refuse/Recycling Fund (260): A fund to account for residential refuse billings, collections, and payments to contractors.

Resolution: A special or temporary order of a legislative body (e.g., City Council or appropriate Agency / Authority) that requires less formality than an ordinance.

Revenue: Funds that the City receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revenue Bond: A bond payable solely from specific revenues, tax increment revenues, or tolls, charges or rents paid by users of the facility constructed with the proceeds.

Rideshare-Trip Reduction Fund (224): A fund to account for allocations made by AB2766 known as the Clean Air Act. The money is used to provide means and incentives for ridesharing in order to reduce traffic and air pollution.

Risk Management: An organized attempt to protect an organization's assets against accidental loss in the most cost effective manner.

Riverside County Transportation Commission, or RCTC: The commission that allocates Riverside County's share of the money generated by the one-half percent sales tax.

Road Maintenance and Rehabilitation Account (RMRA) Fund (222): Special Revenue Funds supported by roads and gasoline taxes to fund street and road infrastructure.

Sales Tax: A tax on the purchase of goods and services.

SB 821 Transportation Grant Fund (244): Funds are state block grants awarded to local jurisdictions for bicycle and pedestrian projects in California. These funds originate from the state gasoline tax and are distributed to local jurisdictions through the regional transportation planning agencies. For Riverside County, the Riverside County Transportation Commission is responsible for distribution of these funds.

South Corona Landscaping Fund (274): See Development Impact Fee.

South Corona Major Thoroughfares Fund (261): See Development Impact Fee.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those parties.

Special Assessment Bond: Bonds issued by cities, counties, authorized political subdivisions, and local districts secured by liens on benefited properties included in a special assessment district.

Special Charges/License and Permits: These charges are directly charged to individuals for specific services rendered by the City. They include charges to process or issue building permits and the cost to conduct engineering and planning reviews of any building project undertaken by a licensed contractor or private property owner.

Special Revenue Funds: Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

State Airport Grant: A state grant restricted for use on specific airport capital improvements. See Grants and Reimbursements.

State Transportation Improvement Program (STIP): Federal funding of transportation projects.

Street and Traffic Signals Fund (211): See Development Impact Fee.

Subventions: Revenues collected by the state, or other level of government, which are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in-lieu, cigarette taxes in-lieu, and gasoline taxes.

Successor Agency: Based on the dissolution of redevelopment agencies throughout the State, an agency designated with the responsibility to wind down the activities of former redevelopment agencies. The City of Corona elected to be the Successor Agency for the former Corona Redevelopment Agency.

Successor Agency Administration Fund (475): A fund to account for the administration of the dissolution of former redevelopment activities.

Supplemental Funding (Decision Packages): Items that are funded outside the departmental budget targets.

Tax Allocation Bonds: Debt which is secured by tax increment revenue.

Temescal Canyon Fire Facilities Fund (209): See Development Impact Fee.

Temescal Canyon Police Facilities Fund (208): See Development Impact Fee.

Traffic Offender Fund (422): A Special Revenue Fund to account for money received for towing related activities. Funds are designated for use by the Police Department.

Transfers: To account for money that moves from one funding source to another funding source, for a specific purpose.

Transit Services Fund (577): A fund to account for operation of the City's transportation systems for a demand route service, (Dial-A-Ride), and a fixed route service, (Corona Cruiser), which receives grants from the Transportation Development Act, or TDA, and Urban Mass Transit Administration, or UMTA. The system contracts with outside vendors for the operation of its buses.

Transient Occupancy Tax: Transient Occupancy Tax is collected from the operators of hotels and motels located within the city limits of Corona. Ten percent of the total rent collected by a motel or hotel is remitted to the City.

Transportation Enhancement, or TE: Federal funding of transportation projects.

Transportation Improvement Program, or TIP: Transportation funding plan issued annually by Western Riverside Council of Governments. See Transportation Uniform Mitigation Fees, or TUMF, WRCOG Fund.

Trust and Agency Funds: Also known as Fiduciary Fund Types, these individual funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. Agency funds are custodial in nature (assets equal liabilities) and do not measure the results of operations.

Transportation Uniform Mitigation Fees, or TUMF, RCTC Fund (478): Funding of transportation projects where fees are collected by developers who build in Riverside County and allocated by the Riverside County Transportation Commission.

Transportation Uniform Mitigation Fees, or TUMF, WRCOG Fund (479): Funding of transportation projects where fees are collected by developers who build in Riverside County and allocated by the Western Riverside Council of Governments.

US Department of Justice Grant Fund (411): See Grants and Reimbursements.

User Fees: The payment of a fee for direct receipt of a service by the party benefiting from the service.

Warehouse Services Fund (680): An internal service fund used to finance and account for the City's centralized warehouse activity.

Water Capacity Fund (507): A fund to provide for the capital improvement projects necessary to expand the domestic water facilities to meet the demands of commercial, industrial and residential growth.

Water Reclamation Capacity Fund (440): A fund to provide for the capital improvement project associated with expansion of the sewers and the water reclamation facilities to meet the requirements of commercial, industrial, and residential growth.

Water Reclamation Utility Fund (572): A fund to account for the operation and maintenance of the water reclamation utility, a self supporting activity which renders services on a user charge basis to residents and businesses located in the City.

Water Utility Fund (570): A fund to account for the operation and maintenance of the water utility, a self supporting activity which renders services on a user charge basis to residents and businesses located in the City.

Western Riverside County Regional Wastewater Authority or WRCRWA: A Joint Powers of Authority Agreement with the City and other local agencies to share in the capacity of a water reclamation facility.

Workers' Compensation Fund (683): An internal service fund used to finance and account for the City's workers compensation activity such as claims expense, insurance, premiums, and administrative expenses. Additional funds held in this fund are to buffer for the impact of the unknown, but potential, losses.